

FINANCE DEPARTMENT
Monthly Report
General Fund and Sewer Fund
As of June 30, 2015



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Finance Director

Q2 2015 Finance Update

Radnor Township, PA

6/30/2015

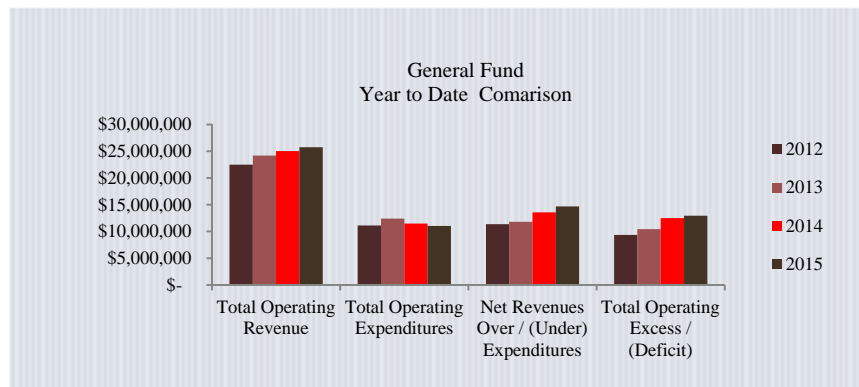
Revenue Update

Mixed Results; but totals are ahead of expectations

Township revenues are made up of three broad categories: Real Estate Taxes (36%), Business Taxes (41%) and other revenues (23%). Other revenues are comprised of permits, fines, departmental income and miscellaneous income.

Real Estate and Business Taxes are collected prior to May 15th, so at

performed as expected. Business taxes are very unpredictable and are closely tied to economic conditions: Consequently, business taxes for 2015 have shown increases over 2014, but not by as much as expected. Realty transfer taxes and business tax audit revenues have more than made up for the



this point in the year; most of the annual revenues are collected; giving us a good idea on where we will end the year. Real Estate Taxes are the most predictable and have

shortfall, and as a result, total taxes are expected to beat budgeted levels by 1%.

Expenditure Update

Expenditures are on track to be within limits, in total

Township expenses fall within eight broad categories: General Government, Protection of Persons & Property, Public Works, Parks & Recreation, Library, Community

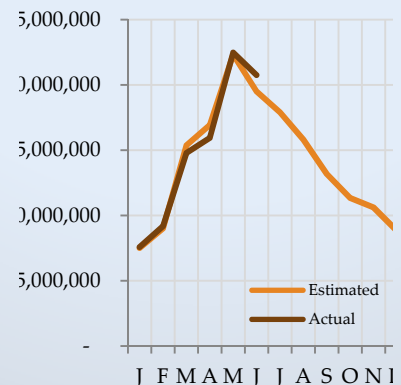
Organizations, Non-Departmental and Other Financing Uses. General Government is performing slightly over budget to date as a

General Fund Cash Flow at a Glance



The Township receives most of its annual revenues prior to the end of May each year due to the Real Estate and Business Tax filing / payment deadlines. The chart below tracks how the actual cash flow for the general fund is performing against expectations. Through June, results are slightly ahead of expectations.

Fund Balance Chart



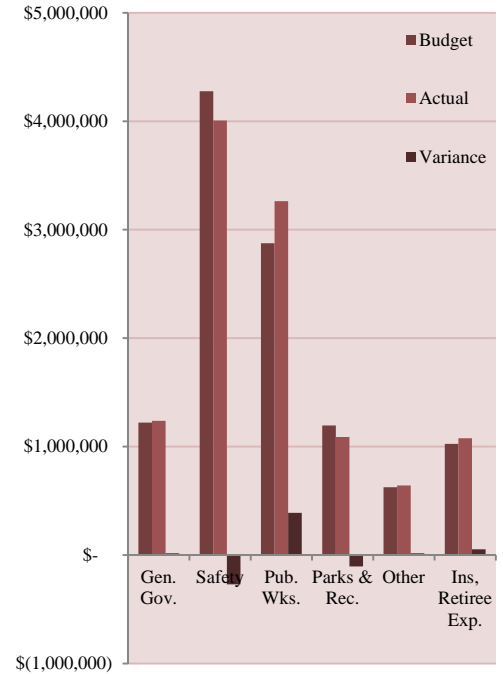
result of timing differences in the payment of the Township's independent audit. Security of Persons and Property are performing well below budget as a result of not yet hiring all of the budgeted police positions as well as not needing all of the contracted inspection expenses in Community Development due to the VU project. Parks & Recreation are below budget as well due mostly to the fact that during the winter months, most of the park maintenance payroll was charged to highways for snow removal. Library is performing as expected while community organizations are over budget as a result of the payment to Main Line School Night for painting expenses at the Creutzburg Center.

Non-Departmental and other financing uses are performing as expected for the most part.

Some areas of concern for the 2015 budget include various unbudgeted capital projects that have been approved as well as under-budgeting contracted tree removal needs. Additionally, several public works expense lines are over-budget, but the aggregate is in-line. As we progress through the remainder of 2015, it's anticipated that a formal amendment will be organized to help align the actuals with budgeted as we progress into the 2016 budget season.

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**General Fund
Expense Budget v Actual**



Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, June 30, 2015



Year to Date Actual (Cash Basis)

	2012	2013	2014	2015	\$Δ	%Δ
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REVENUES

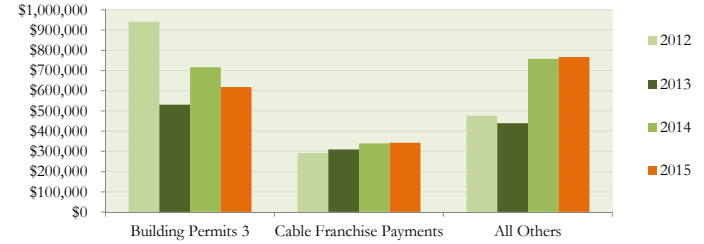
Taxes						
Real Estate Tax	\$ 11,250,399	\$ 11,244,601	\$ 11,324,211	\$ 11,295,619	(28,591)	-0.3%
Real Estate Transfer Tax	729,669	903,490	764,076	1,164,514	400,438	52.4%
Mercantile Tax ¹	13,155	639,940	1,288,482	1,157,337	(131,144)	-10.2%
Local Services Tax	515,988	462,947	448,776	522,143	73,367	16.3%
Amusement Tax	7,553	5,953	4,939	3,858	(1,081)	-21.9%
Business Privilege Tax	6,270,419	7,073,870	7,635,117	7,648,197	13,080	0.2%
Mercantile Tax - Audit	40,216	-	-	-	-	n/a
Business Privilege Tax Audit	255,483	918,165	146,879	378,121	231,242	157.4%
Total Taxes	\$ 19,082,881	\$ 21,248,965	\$ 21,612,478	\$ 22,169,788	557,310	2.6%



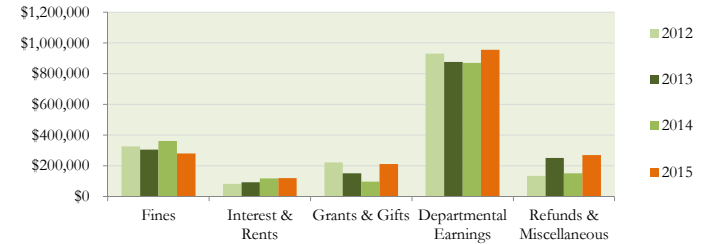
² The Mercantile Tax laws were amended in 2012 to move the file/payment date from August 15th to May 15th. As a result, comparisons with 2012 prior to August will be skewed, and comparisons with 2013 will be off for the entire year as 2013 only represented six months' worth of activity.

Permits & Licenses						
Building Permits ³	941,211	530,674	716,605	617,521	(99,084)	-13.8%
Cable Franchise Payments	292,256	309,268	339,710	342,034	2,325	0.7%
All Others	475,579	439,704	758,009	766,743	8,735	1.2%
Total Permits & Licenses	\$ 1,709,045	\$ 1,279,646	\$ 1,814,323	\$ 1,726,299	(88,024)	-4.9%

³ Building Permits Includes: Building, Mechanical, Plumbing and Electrical permit codes



Other Sources						
Fines	326,197	304,673	362,189	279,441	(82,747)	-22.8%
Interest & Rents	81,510	91,985	117,203	119,356	2,152	1.8%
Grants & Gifts	221,075	152,136	97,228	212,485	115,258	118.5%
Departmental Earnings	930,916	876,387	870,597	955,012	84,415	9.7%
Refunds & Miscellaneous	133,754	250,834	150,896	270,779	119,883	79.4%
Total Other Sources	\$ 1,693,453	\$ 1,676,015	\$ 1,598,113	\$ 1,837,073	238,960	13.0%



TOTAL REVENUES	\$ 22,485,379	\$ 24,204,626	\$ 25,024,914	\$ 25,733,160	708,246	2.8%
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Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, June 30, 2015



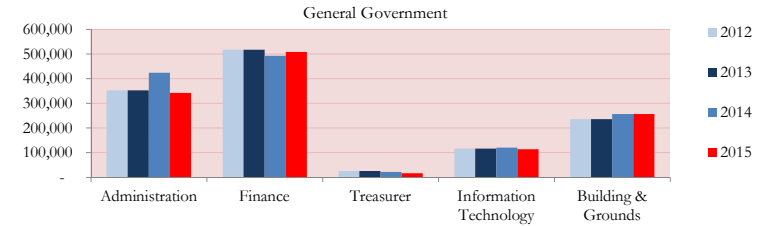
Year to Date Actual (Cash Basis)

	2012	2013	2014	2015	\$Δ	%Δ
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EXPENDITURES

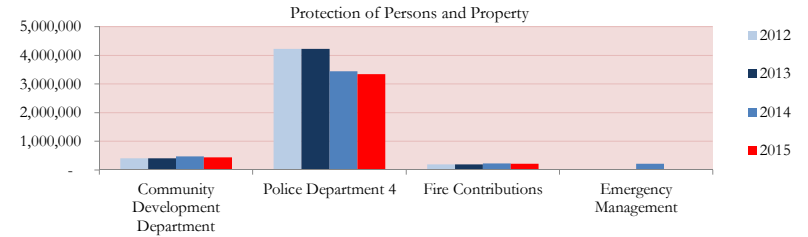
General Government

Administration	289,267	352,246	424,466	342,113	(82,353)	-19.4%
Finance	458,948	517,095	492,447	507,723	15,275	3.1%
Treasurer	26,581	26,016	22,475	17,513	(4,962)	-22.1%
Information Technology	112,511	117,367	120,603	113,615	(6,988)	-5.8%
Building & Grounds	232,168	235,688	256,232	256,373	141	0.1%
Total General Government	\$ 1,119,476	\$ 1,248,413	\$ 1,316,223	\$ 1,237,336	(78,887)	-6.0%



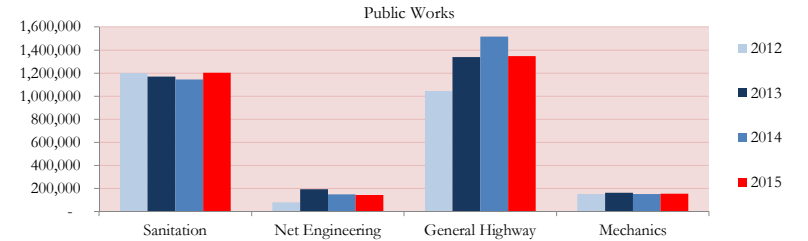
Protection of Persons & Property

Community Development Department	307,912	411,057	474,565	439,132	(35,433)	-7.5%
Police Department *	4,208,908	4,232,652	3,449,786	3,347,526	(102,260)	-3.0%
Fire Contributions	284,273	193,167	225,547	220,027	(5,520)	-2.4%
Emergency Management	119	4,100	218,814	-	(218,814)	-100.0%
Total Protection of Persons & Property	\$ 4,801,212	\$ 4,840,976	\$ 4,368,711	\$ 4,006,684	(362,026)	-8.3%



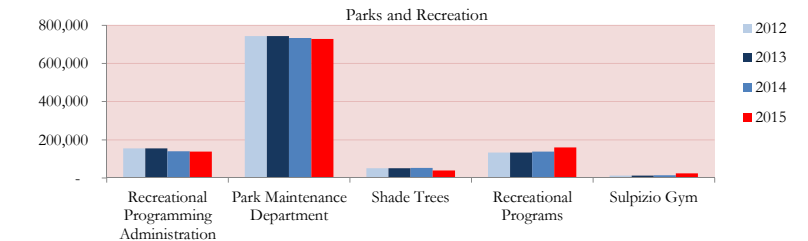
Public Works

Sanitation	1,199,396	1,170,223	1,143,331	1,204,364	61,033	5.3%
Engineering	212,231	263,603	501,917	558,772		
Less: Escrow Reimbursements	(134,335)	(70,219)	(353,148)	(416,436)		
Net Engineering	77,896	193,384	148,769	142,336	(6,433)	-4.3%
General Highway	1,046,006	1,339,695	1,518,016	1,348,398	(169,618)	-11.2%
Mechanics	151,381	163,130	152,284	152,328	44	0.0%
Total Public Works	\$ 2,552,575	\$ 3,059,816	\$ 3,111,169	\$ 2,989,762	(114,974)	-3.7%



Parks & Recreation

Recreational Programming Administration	141,641	155,627	139,247	137,596	(1,650)	-1.2%
Park Maintenance Department	714,565	744,040	734,032	728,853	(5,179)	-0.7%
Shade Trees	37,100	50,572	52,805	38,825	(13,980)	-26.5%
Recreational Programs	94,153	133,613	137,947	159,689	21,742	15.8%
Sulpizio Gym	18,973	11,917	13,941	24,156	10,215	73.3%
Total Parks & Recreation	\$ 1,006,432	\$ 1,095,769	\$ 1,077,971	\$ 1,089,119	11,148	1.0%

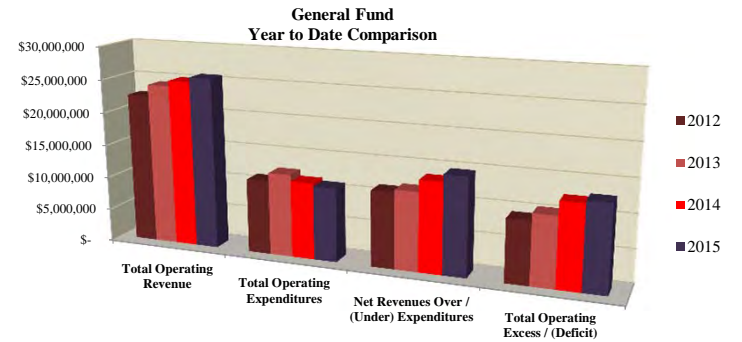
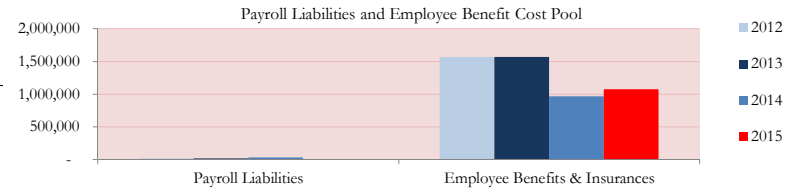
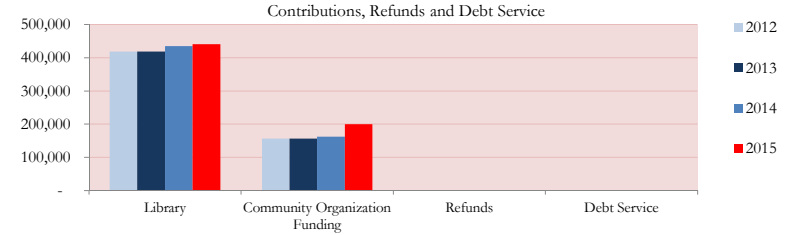


Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, June 30, 2015



Year to Date Actual (Cash Basis)

	2012	2013	2014	2015	\$Δ	%Δ
Contributions, Refunds & Misc.						
Library	408,580	418,532	434,674	441,060	6,386	1.5%
Community Organization Funding	162,716	156,199	162,147	199,808	37,661	23.2%
Refunds	-	-	-	-	-	n/a
Debt Service	25	-	143	377	234	163.6%
Total Contributions, Refunds & Misc.	\$ 571,321	\$ 574,732	\$ 596,964	\$ 641,245	44,281	7.4%
Insurance, Payroll Liabilities & Benefits						
Payroll Liabilities	46,037	19,141	30,573	4,688	(25,885)	-84.7%
Employee Benefits & Insurances	1,026,427	1,570,356	965,982	1,072,606	106,625	11.0%
Total Insurance & Employee Benefits	\$ 1,072,463	\$ 1,589,497	\$ 996,555	\$ 1,077,295	80,740	8.1%
TOTAL OPERATING EXPENDITURES	\$ 11,123,479	\$ 12,409,202	\$ 11,467,594	\$ 11,041,442	(426,152)	-3.7%
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ 11,361,899	\$ 11,795,424	\$ 13,557,321	\$ 14,691,718	1,134,398	8.4%
Transfers In from Other Funds	-	-	-	-	-	n/a
Transfers Out to Other Funds	(1,993,046)	(1,350,000)	(1,055,000)	(1,745,000)	(690,000)	n/a
TOTAL SURPLUS / (DEFICIT)	\$ 9,368,854	\$ 10,445,424	\$ 12,502,321	\$ 12,946,718	444,398	3.6%



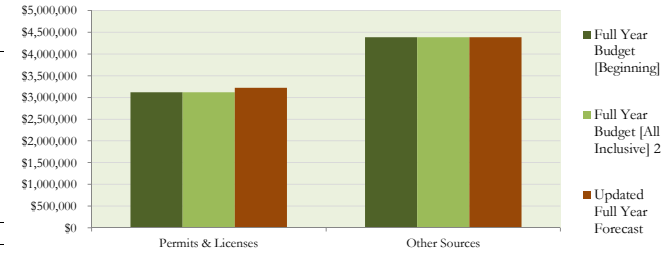
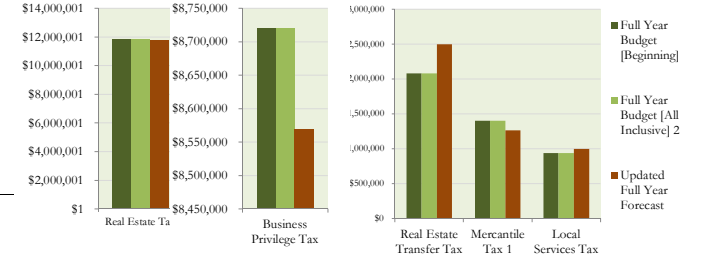
Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, June 30, 2015



Full Year Budget v Forecast Comparison						
Full Year Budget [Beginning]	2014 Carry Forward Encumb ¹	Full Year Budget [All Inclusive] ²	% Change	Updated Full Year Forecast	% Variance (vs. amend budget)	

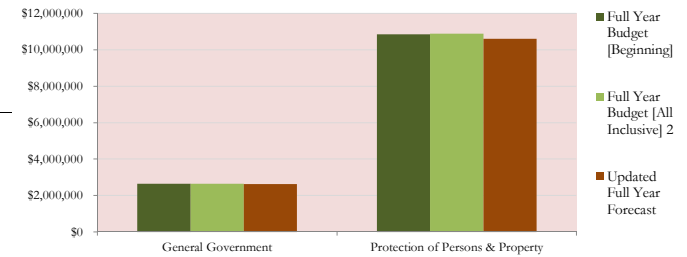
REVENUES

Taxes						
Real Estate Tax	\$ 11,850,300	n/a	\$ 11,850,300	0%	11,789,042	99%
Real Estate Transfer Tax	2,080,350	n/a	2,080,350	0%	2,495,368	120%
Mercantile Tax	1,400,527	n/a	1,400,527	0%	1,264,505	90%
Local Services Tax	936,500	n/a	936,500	0%	996,734	106%
Amusement Tax	37,000	n/a	37,000	0%	36,031	97%
Business Privilege Tax	8,720,188	n/a	8,720,188	0%	8,569,070	98%
Mercantile Tax - Audit	50,000	n/a	50,000	0%	49,818	100%
Business Privilege Tax Audit	455,000	n/a	455,000	0%	696,922	153%
Total Taxes	\$ 25,529,865	\$ n/a	\$ 25,529,865	0%	\$ 25,897,489	101%
Permits & Licenses						
Building Permits	1,359,000	n/a	1,359,000	0%	1,293,835	95%
Cable Franchise Payments	745,900	n/a	745,900	0%	715,116	96%
All Others	1,010,700	n/a	1,010,700	0%	1,211,808	120%
Total Permits & Licenses	\$ 3,115,600	\$ n/a	\$ 3,115,600	0%	\$ 3,220,760	103%
Other Sources						
Fines	844,739	n/a	844,739	0%	716,576	85%
Interest & Rents	235,000	n/a	235,000	0%	241,510	103%
Grants & Gifts	1,358,323	n/a	1,358,323	0%	1,290,413	95%
Departmental Earnings	1,656,143	n/a	1,656,143	0%	1,746,963	105%
Refunds & Miscellaneous	286,000	n/a	286,000	0%	386,440	135%
Total Other Sources	\$ 4,380,205	\$ n/a	\$ 4,380,205	0%	\$ 4,381,902	100%
TOTAL REVENUES	\$ 33,025,670	\$ n/a	\$ 33,025,670	0%	\$ 33,500,151	101%



EXPENDITURES

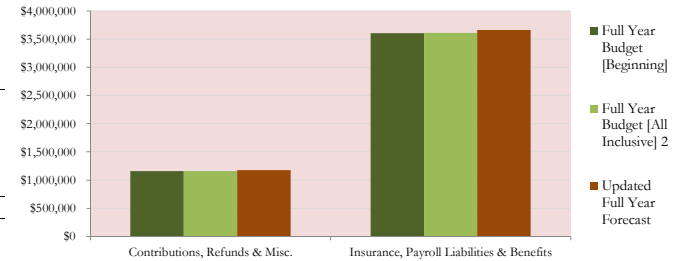
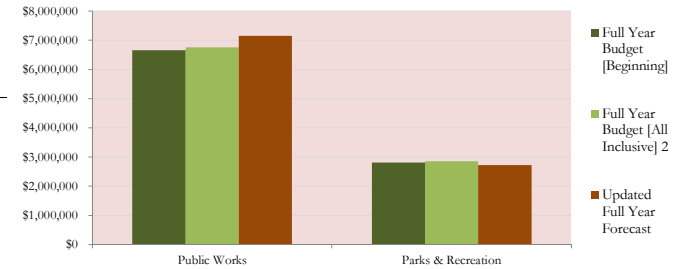
General Government						
Administration	703,207	802	704,009	0%	703,029	100%
Finance	1,075,225	1,574	1,076,799	0%	1,071,889	100%
Treasurer	41,371	28	41,399	0%	37,202	90%
Information Technology	299,724	93	299,817	0%	299,930	100%
Building & Grounds	523,146	728	523,874	0%	524,229	100%
Total General Government	\$ 2,642,673	\$ 3,225	\$ 2,645,898	0%	\$ 2,636,278	100%
Protection of Persons & Property						
Community Development Department	1,059,702	11,431	1,071,133	1%	988,854	92%
Police Department	8,985,326	22,603	9,007,929	0%	8,827,483	98%
Fire Contributions (various departments)	797,107	1,645	798,752	0%	790,778	99%
Emergency Management	-	-	-	n/a	-	n/a
Total Protection of Persons & Property	\$ 10,842,135	\$ 35,679	\$ 10,877,814	0%	\$ 10,607,114	98%



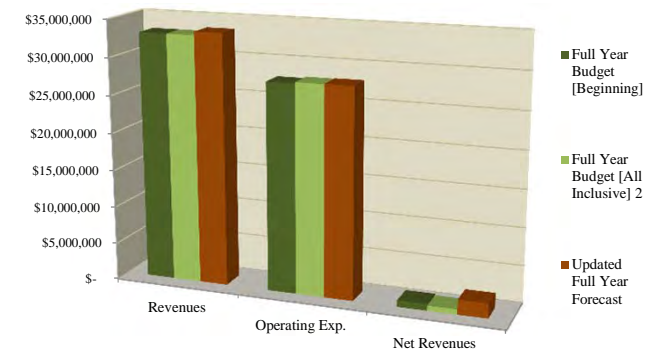


Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, June 30, 2015

Full Year Budget v Forecast Comparison						
Full Year Budget [Beginning]	2014 Carry Forward Encumb ¹	Full Year Budget [All Inclusive] ²	% Change	Updated Full Year Forecast	% Variance (vs. amend budget)	
Public Works						
Sanitation	3,049,425	8,969	3,058,394	0%	2,963,112	97%
Engineering	777,373	19,104	796,477	2%	1,058,891	133%
General Highway	2,415,011	75,727	2,490,738	3%	2,727,889	110%
Mechanics	412,122	1,614	413,736	0%	397,473	96%
Total Public Works	\$ 6,653,931	\$ 105,414	\$ 6,759,345	2%	\$ 7,147,365	106%
Parks & Recreation						
Recreation Programming Administration	333,634	2,448	336,082	1%	331,990	99%
Park Maintenance Department	1,976,951	10,506	1,987,457	1%	1,851,765	93%
Shade Trees	10,000	21,375	31,375	214%	46,506	148%
Recreation Programming	438,721	60	438,781	0%	431,589	98%
Sulpizio Gym	48,700	6,663	55,363	14%	64,389	116%
Total Parks & Recreation	\$ 2,808,006	\$ 41,052	\$ 2,849,058	1%	\$ 2,726,240	96%
Contributions, Refunds & Misc.						
Library	890,507	485	890,992	0%	888,899	100%
Community Organization Funding	264,755	-	264,755	0%	283,176	107%
Refunds	-	-	-	n/a	-	n/a
Debt Service	6,000	-	6,000	0%	6,152	103%
Total Contributions, Refunds & Misc.	\$ 1,161,262	\$ 485	\$ 1,161,747	0%	\$ 1,178,228	101%
Insurance, Payroll Liabilities & Benefits						
Payroll Liabilities	50,000	-	50,000	0%	15,339	31%
Employee Benefits & Insurances	3,554,180	7,367	3,561,547	0%	3,648,409	102%
Total Insurance & Employee Benefits	\$ 3,604,180	\$ 7,367	\$ 3,611,547	0%	\$ 3,663,748	101%
TOTAL OPERATING EXPENDITURES	\$ 27,712,187	\$ 193,223	\$ 27,905,410	1%	\$ 27,958,972	100%
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ 5,313,483	\$ (193,223)	\$ 5,120,260		\$ 5,541,179	
Transfers In from Other Funds	-	-	-	n/a	-	n/a
Transfers Out to Other Funds	(4,433,660)	-	(4,433,660)	0%	(3,548,000)	80%
NET REVENUES OVER / (UNDER)	\$ 879,823	\$ (193,223)	\$ 686,600		\$ 1,993,179	
Beginning Fund Balance	8,075,543		8,075,543		8,075,543	
Add: Net Revenue Over / (Under)	879,823		686,600		1,993,179	
Ending Fund Balance	\$ 8,955,366		\$ 8,762,143		\$ 10,068,723	
Target Fund Balance (15% of Exp)	4,156,828		4,185,812		4,193,846	
Fund Balance Excess / (Shortfall)	4,798,538		4,576,332		5,874,877	



Full Year Comparison Activity Graph



Footnotes:

1. 2014 Carry Forward Encumbrances: These represent obligations incurred in 2014, against the 2014 adopted budget that did not occur until 2015. Therefore, the 2014 budget in which these obligations were approved against, were carried forward into 2015. The funds required to pay these obligations are encumbered against the 2014 fund balances.
2. Full Year Budget [CF Enc + Amendments]: Includes the Board approved beginning budget, all 2014 carry forward encumbrances, and any Board approved amendments to the 2015 Beginning Budget

Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, June 30, 2015



Budget v Actual : Year-to-Date							
YTD Budget	% of Full Year Budget	YTD Actual	B v A	%	\$	Variance	% Variance

REVENUES

Taxes							
Real Estate Tax	\$ 11,356,878	96%	\$ 11,295,619	95%		(61,258)	-0.5%
Real Estate Transfer Tax	749,496	36%	1,164,514	56%		415,018	55.4%
Mercantile Tax	1,293,360	94%	1,157,337	84%		(136,022)	-10.5%
Local Services Tax	461,909	49%	522,143	56%		60,234	13.0%
Amusement Tax	4,827	13%	3,858	10%		(969)	-20.1%
Business Privilege Tax	7,799,314	90%	7,648,197	89%		(151,118)	-1.9%
Mercantile Tax - Audit	182	0%	-	0%		(182)	-100.0%
Business Privilege Tax Audit	131,199	29%	378,121	84%		246,922	188.2%
Total Taxes	\$ 21,797,164	85%	\$ 22,169,788	87%		\$ 372,624	1.7%
Permits & Licenses							
Building Permits	682,686	50%	617,521	45%		(65,165)	-9.5%
Cable Franchise Payments	372,818	50%	342,034	46%		(30,784)	-8.3%
All Others	565,635	36%	766,743	49%		201,108	35.6%
Total Permits & Licenses	\$ 1,621,139	52%	\$ 1,726,299	55%		\$ 105,160	6.5%
Other Sources							
Fines	407,604	48%	279,441	33%		(128,163)	-31.4%
Interest & Rents	112,846	48%	119,356	51%		6,510	5.8%
Grants & Gifts	297,115	22%	212,485	16%		(84,630)	-28.5%
Departmental Earnings	864,192	52%	955,012	58%		90,820	10.5%
Refunds & Miscellaneous	170,339	60%	270,779	95%		100,440	59.0%
Total Other Sources	\$ 1,852,096	42%	\$ 1,837,073	44%		\$ (15,023)	-0.8%
TOTAL REVENUES	\$ 25,270,399	77%	\$ 25,733,160	78%		\$ 462,761	1.8%

EXPENDITURES

General Government							
Administration	343,093	49%	342,113	49%		(980)	-0.3%
Finance	488,912	45%	507,723	47%		18,811	3.8%
Treasurer	21,710	52%	17,513	42%		(4,198)	-19.3%
Information Technology	111,617	37%	113,615	38%		1,999	1.8%
Building & Grounds	256,019	49%	256,373	49%		354	0.1%
Total General Government	\$ 1,221,351	46%	\$ 1,237,336	47%		\$ 15,985	1.3%
Protection of Persons & Property							
Community Development Department	521,411	49%	439,132	41%		(82,279)	-15.8%
Police Department	3,527,473	39%	3,347,526	37%		(179,948)	-5.1%
Fire Contributions (various departments)	228,001	29%	220,027	28%		(7,975)	-3.5%
Emergency Management	-	n/a	-	n/a		-	n/a
Total Protection of Persons & Property	\$ 4,276,886	39%	\$ 4,006,684	37%		\$ (270,201)	-6.3%

Variance Notation

Activity is occurring within reasonable limits of expectations
Positive variance is the result of the BioMed sale to Penn Medicine in addition to the Ardrossan sales
Activity (from 2014) was short of expectations: It's not likely that this will recover prior to year end
Positive variance is the result of timing differences in revenue sharing payments to the RTSD
Activity is occurring within reasonable limits of expectations
Activity (from 2014) was short of expectations: It's not likely that this will recover prior to year end
Activity is occurring within reasonable limits of expectations
Audit activity has performed extremely well: making up the difference in regular receipts to-date

Building permits are down versus expectations: This is a seasonal revenue, so time will tell if this recovers
These revenues continue to fall short of expectations
Positive variance is the result of engineering escrow reimbursement proceeds (offsetting expenses)

Police activity is lagging expectations
Variance is the result of the timing difference in receiving state aid for the excessive winter costs
Positive variance is the result of Police Extra Duty revenues (offsetting expense) and Recreational income to-date
Positive variance is the result of executing cash surrender values on various life insurance policies for deceased retirees

n/a
Variance is the result of timing differences in the payment of the Independent Audit expense.
n/a
Variance is due to slightly higher contracted service expenses for internet to-date
n/a

Professional contracted inspection expenses for VU proj. were not needed to-date; causing this positive variance
Only one of three budgeted positions have been filled; causing this positive variance
This is a timing difference in the payment of insurance obligations for the RFC.
n/a

Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, June 30, 2015



Budget v Actual : Year-to-Date							
YTD Budget	% of Full Year Budget	YTD Actual	B v A	%	\$	Variance	% Variance
Public Works							
Sanitation	42%	1,204,364	39%		(94,684)	-7.3%	
Engineering	37%	558,772	70%		262,414	88.5%	
General Highway	45%	1,348,398	54%		237,151	21.3%	
Mechanics	41%	152,328	37%		(16,263)	-9.6%	
Total Public Works	48%	\$ 3,263,862	55%		\$ 388,618	13.5%	
Parks & Recreation							
Recreation Programming Administration	42%	137,596	41%		(3,993)	-2.8%	
Park Maintenance Department	44%	728,853	37%		(135,692)	-15.7%	
Shade Trees	20%	38,825	124%		32,606	524.3%	
Recreation Programming	38%	159,689	36%		(7,192)	-4.3%	
Sulpizio Gym	27%	24,156	44%		9,026	59.7%	
Total Parks & Recreation	42%	\$ 1,089,119	38%		\$ (105,244)	-8.8%	
Contributions, Refunds & Misc.							
Library	50%	441,060	50%		(2,093)	-0.5%	
Community Organization Funding	69%	199,808	75%		18,421	10.2%	
Refunds	0%	-	0%		-	n/a	
Debt Service	4%	377	6%		152	67.7%	
Total Contributions, Refunds & Misc.	54%	\$ 641,245	55%		\$ 16,480	2.6%	
Insurance, Payroll Liabilities & Benefits							
Payroll Liabilities	n/a	4,688	n/a		(34,661)	-88.1%	
Employee Benefits & Insurances	27%	1,072,606	30%		86,862	8.8%	
Total Insurance & Employee Benefits	28%	\$ 1,077,295	30%		\$ 52,201	5.1%	
TOTAL OPERATING EXPENDITURES	40%	\$ 11,315,542	41%		\$ 97,840	0.9%	
NET REVENUES OVER / (UNDER) EXPENDITURES		\$ 14,052,697			\$ 364,921	2.6%	
Transfers In from Other Funds	n/a	-	n/a		-	n/a	
Transfers Out to Other Funds	59%	(1,745,000)	39%		(885,660)	33.7%	
NET REVENUES		\$ 12,672,618			\$ 1,250,581	10.9%	

Variance Notation

Lower than expected payroll costs due to winter season (expenses charged to general highway)
Higher than expected development escrow expenses. All are offset by higher than expected reimbursements (see revenue)
Higher than expected winter costs; mostly in payroll. These overages are offset by pos var. in the san/park main depts.
n/a

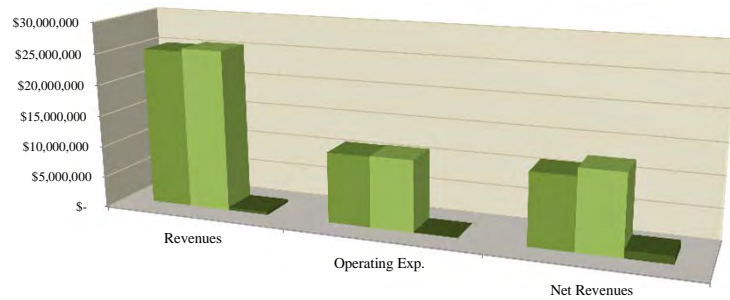
n/a
Lower than expected payroll costs due to winter season (expenses charged to general highway)
The original budget was too low for anticipated activity.
n/a
Utility expenses are higher than expected to-date

n/a
This variance is the result of providing MNSL \$20,000 for painting costs at the Creutzburg Center
n/a

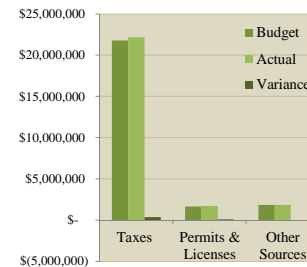
Timing difference in the payment of workers compensation
Retiree healthcare has been higher than expected to-date.

Timing difference in the transfer of funds for bond retirement needs

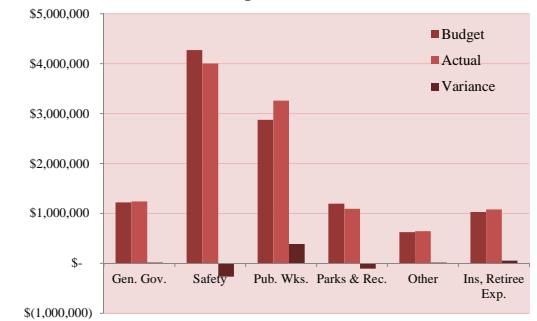
Year to Date Budget vs. Actual



Revenue BvA



Expense BvA



Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, June 30, 2015



Budget v Actual : Year-to-Date								
YTD Budget	% of Full Year Budget	YTD Actual	B v A	%	\$	Variance	%	Variance

Variance Notation

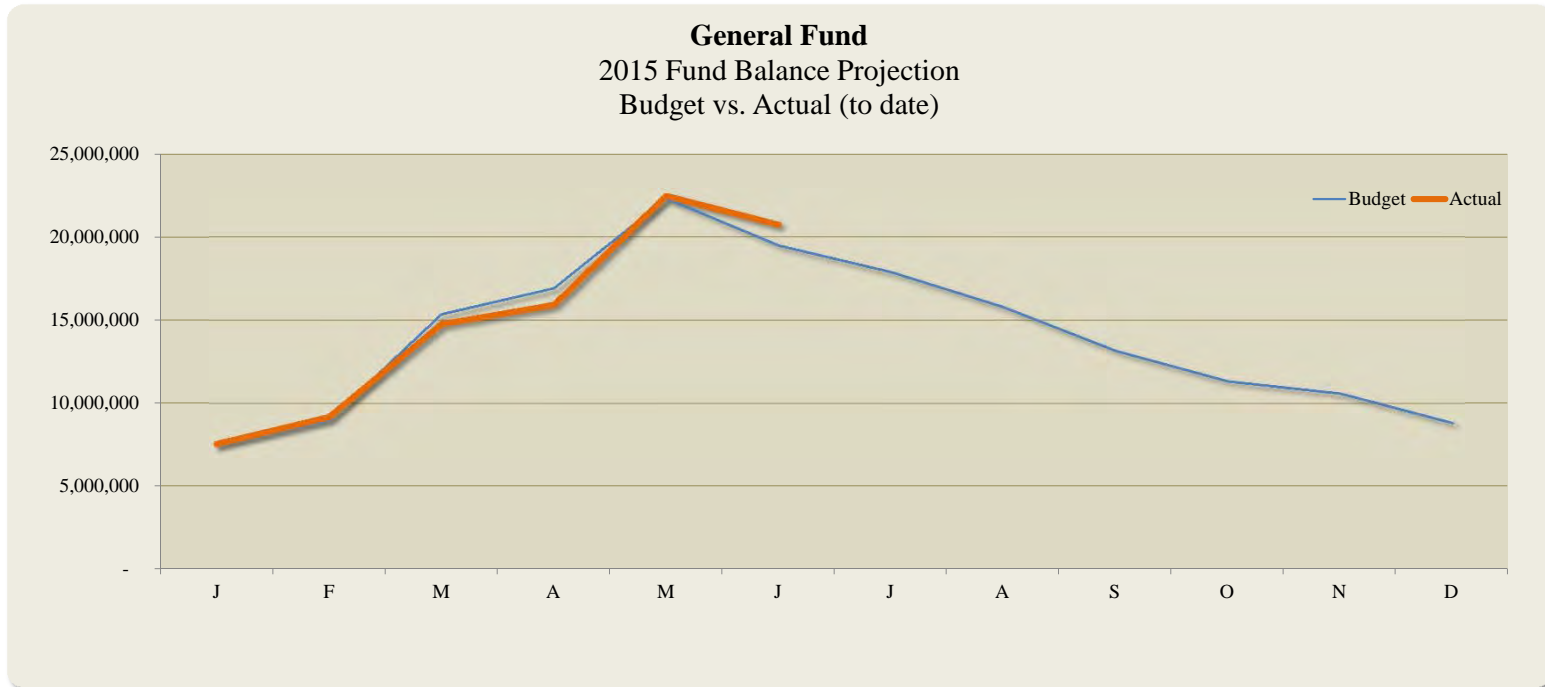


Exhibit A

General Fund Line Item Detail

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	Amendments		BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	C/F Encumb.	Total	2015	2015	% Δ
REVENUES:										
Real Estate Taxes:										
Current Year - Discount	(208,936)	(211,401)	(213,583)	(215,308)	(216,500)	-	-	(216,500)	(215,591)	1%
Current Year - Face	11,203,709	11,632,795	11,651,441	11,726,589	11,766,700	-	-	11,766,700	11,683,955	0%
Current Year - Penalties	28,242	35,600	36,781	34,640	35,300	-	-	35,300	35,414	-4%
Prior Year	159,106	84,116	89,066	89,055	76,500	-	-	76,500	71,684	-20%
Delinquent	47,503	110,540	102,848	110,445	110,600	-	-	110,600	129,225	26%
Interim	75,577	25,043	54,240	58,008	77,700	-	-	77,700	84,355	56%
Total Real Estate Taxes	\$ 11,305,200	\$ 11,676,692	\$ 11,720,793	\$ 11,803,429	\$ 11,850,300	\$ -	\$ -	\$ 11,850,300	\$ 11,789,042	
	\$ 958,258	\$ 371,493	\$ 44,101	\$ 82,635	\$ 129,507			\$ 129,507	\$ 68,248	
	9%	3%	0%	1%	1%			1%	1%	
Local Enabling Taxes										
Realty Transfer Tax	1,574,370	1,783,923	2,550,823	2,120,819	2,080,350	-	-	2,080,350	2,495,368	-2%
Mercantile Tax	1,212,563	1,218,902	689,552	1,368,319	1,373,500	-	-	1,373,500	1,225,977	78%
Mercantile Tax: Discovery Firm	-	-	-	28,349	27,027	-	-	27,027	38,528	n/a
Local Services Tax	945,946	962,876	882,248	909,874	936,500	-	-	936,500	996,734	13%
Amusement Tax	37,537	45,780	35,070	37,856	37,000	-	-	37,000	36,031	3%
Business Privilege Tax	5,635,035	6,475,295	9,003,525	8,450,850	8,632,800	-	-	8,632,800	8,444,175	-6%
Business Privilege Tax: Discovery Firm	-	-	-	136,436	87,388	-	-	87,388	124,896	n/a
Mercantile - Audit	44,591	41,716	-	-	50,000	-	-	50,000	49,818	n/a
Business Privilege - Audit	264,990	569,811	1,272,302	495,754	450,000	-	-	450,000	696,922	-45%
Attorney Fee Reimbursements	-	-	6,522	2,341	5,000	-	-	5,000	-	-100%
Total Local Enabling Taxes	\$ 9,715,031	\$ 11,098,301	\$ 14,440,041	\$ 13,550,597	\$ 13,679,565	\$ -	\$ -	\$ 13,679,565	\$ 14,108,447	
	\$ (22,370)	\$ 1,383,270	\$ 3,341,740	\$ (889,444)	\$ (760,476)			\$ (760,476)	\$ (331,594)	
	0%	14%	30%	-6%	-5%			-5%	-2%	
License and Permits										
Contractor License Revenue	-	-	35,134	39,978	38,000	-	-	38,000	36,615	4%
Plan Review Fees	16,473	22,704	26,820	29,254	29,000	-	-	29,000	29,038	8%
Zoning	4,643	6,262	7,293	8,948	9,000	-	-	9,000	7,624	5%
Beverage	9,000	12,800	9,600	11,100	12,000	-	-	12,000	11,996	25%
UCC Act 45 Transfer	7,880	8,424	2,168	6,316	-	-	-	-	(5,688)	-362%
Building	620,633	1,098,897	911,416	1,143,189	1,079,000	-	-	1,079,000	1,005,611	10%
Mechanical	101,909	59,486	53,474	63,643	66,000	-	-	66,000	67,504	26%
Street Opening	13,776	3,908	2,891	320	5,000	-	-	5,000	3,750	30%
Subdivision Fees	25,914	30,420	18,650	64,350	3,000	-	-	3,000	13,684	-27%
Public Works & Engineering Fees	182,474	138,760	160,106	185,650	239,000	-	-	239,000	175,592	10%
Professional Services Reimbursement	80,752	261,147	294,681	672,888	300,000	-	-	300,000	558,989	90%
Housing	159,576	160,780	160,254	173,340	183,000	-	-	183,000	181,208	13%
Health	74,498	75,534	71,599	91,031	80,000	-	-	80,000	77,970	9%
Burning	823	896	1,246	1,300	1,000	-	-	1,000	1,012	-19%
Plumbing	57,578	67,592	71,329	82,393	84,000	-	-	84,000	74,601	5%
Electrical	134,227	175,360	125,856	137,764	130,000	-	-	130,000	146,119	16%
DRB & ZHB Fees	-	-	-	-	-	-	-	-	-	n/a
HARB	28,991	23,855	1,693	1,149	1,000	-	-	1,000	1,203	-29%
DRB	-	-	17,314	16,600	17,000	-	-	17,000	15,010	-13%
Sewage Enforcement Fees	5,100	5,050	7,100	7,885	8,000	-	-	8,000	6,851	-4%
ZHB - Residential	-	-	8,658	8,000	9,000	-	-	9,000	12,513	45%
ZHB - Non-Residential	-	-	10,250	7,805	8,000	-	-	8,000	10,997	7%
Cable TV Franchise Fees	564,376	644,650	631,098	679,659	745,900	-	-	745,900	715,116	13%
Right-of-Way Fees	4,250	4,250	9,081	5,808	3,000	-	-	3,000	3,000	-67%
Film Permits	1,750	750	2,000	1,750	1,700	-	-	1,700	2,457	23%
Certificate of Occupancy Transfer Fee	48,075	61,269	71,126	64,080	64,000	-	-	64,000	67,988	-4%
Building - One Time/ Large	-	-	-	-	-	-	-	-	-	n/a
Total License and Permits	\$ 2,142,697	\$ 2,862,793	\$ 2,710,837	\$ 3,504,199	\$ 3,115,600	\$ -	\$ -	\$ 3,115,600	\$ 3,220,760	
	\$ 338,741	\$ 720,096	\$ (151,956)	\$ 793,362	\$ 404,763			\$ 404,763	\$ 509,923	
	19%	34%	-5%	29%	15%			15%	19%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	Amendments		BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	C/F Encumb.	Total	2015	2015	% Δ
Fines and Costs										
Police	406,334	418,670	424,162	525,422	614,100	-	-	614,100	481,352	13%
District Justice	235,676	206,738	197,438	226,364	230,639	-	-	230,639	235,224	19%
Total Fines and Costs	\$ 642,011	\$ 625,408	\$ 621,599	\$ 751,786	\$ 844,739	\$ -	\$ -	\$ 844,739	\$ 716,576	
	\$ 119,202	\$ (16,602)	\$ (3,809)	\$ 130,187	\$ 223,140			\$ 223,140	\$ 94,977	
	23%	-3%	-1%	21%	36%			36%	15%	
Interest and Rents										
Interest Earnings	48,060	57,798	78,372	105,047	100,000	-	-	100,000	122,910	57%
Property & Equipment	98,858	121,516	127,105	139,075	135,000	-	-	135,000	118,600	-7%
Total Interest and Rents	\$ 146,918	\$ 179,314	\$ 205,477	\$ 244,121	\$ 235,000	\$ -	\$ -	\$ 235,000	\$ 241,510	
	\$ 47,881	\$ 32,397	\$ 26,163	\$ 38,644	\$ 29,523			\$ 29,523	\$ 36,033	
	48%	22%	15%	19%	14%			14%	18%	
Grants and Gifts										
Payments In Lieu of Taxes	43,752	62,459	44,493	54,436	47,000	-	-	47,000	50,454	13%
Public Utility Realty Tax	28,808	29,235	38,686	34,188	28,000	-	-	28,000	28,000	-28%
Federal, State & County	164,185	118,763	162,256	56,455	110,000	-	-	110,000	29,731	-82%
State Pension Aid	985,572	594,234	610,444	616,356	622,500	-	-	622,500	622,500	2%
Crossing Guard Contributions (RTSD)	-	-	-	-	-	-	-	-	-	n/a
County Highway Aid	-	-	36,720	36,720	36,720	-	-	36,720	73,440	100%
State Snow Removal	61,930	64,097	65,315	-	54,000	-	-	54,000	66,471	2%
Public Access Grant	-	70,635	57,405	-	75,000	-	-	75,000	57,405	0%
Shade Tree Contributions	12,000	20,000	-	-	20,000	-	-	20,000	-	n/a
Grounds Maintenance Agreement	360,000	-	-	-	-	-	-	-	-	n/a
Volunteer Fire Relief Aid	609,828	344,612	393,019	369,768	350,000	-	-	350,000	350,000	-11%
Police Drug Task Force Reimb.	14,700	10,425	27,680	14,347	15,103	-	-	15,103	12,412	-55%
Total Grants and Gifts	\$ 2,280,775	\$ 1,314,459	\$ 1,436,018	\$ 1,182,271	\$ 1,358,323	\$ -	\$ -	\$ 1,358,323	\$ 1,290,413	
	\$ 1,168,636	\$ (966,316)	\$ 121,559	\$ (253,747)	\$ (77,695)			\$ (77,695)	\$ (145,605)	
	105%	-42%	9%	-18%	-5%			-5%	-10%	
Departmental Earnings										
Parking Meters - Kiosks	401,383	428,425	399,965	435,814	454,128	-	-	454,128	437,965	10%
Parking Meters - Church	23,444	22,317	24,209	26,295	28,216	-	-	28,216	16,253	-33%
Alarm System Fees	9,293	7,495	10,285	17,397	9,000	-	-	9,000	9,939	-3%
Police Extra Duty	350,793	328,929	317,873	246,279	361,500	-	-	361,500	416,019	31%
Recreation Fees	603,759	460,308	518,304	542,967	475,000	-	-	475,000	529,866	2%
Prepaid Parking	24,176	47,089	26,176	43,018	25,000	-	-	25,000	32,438	24%
Meter Bags	1,623	5,929	16,389	2,870	2,050	-	-	2,050	1,646	-90%
Police Parking Permit	2,140	3,495	5,912	10,238	5,000	-	-	5,000	7,008	19%
Rear Door Trash Fee	130,833	119,905	108,770	101,335	96,161	-	-	96,161	105,188	-3%
Refuse Collection Fee	32,091	29,123	31,723	31,850	32,000	-	-	32,000	30,492	-4%
Sulpizio Gym Fees	70,359	161,179	25,334	30,930	48,700	-	-	48,700	40,686	61%
Police Service Fees	29,672	31,666	31,258	33,484	29,599	-	-	29,599	28,639	-8%
Police Live Scan Fees	18,044	10,673	13,430	18,481	14,789	-	-	14,789	12,967	-3%
Recreation Sponsorship/ Adv. Rev.	-	-	60,050	61,880	75,000	-	-	75,000	77,858	30%
Kiosk Advertising	-	-	-	-	-	-	-	-	-	n/a
Total Departmental Earnings	\$ 1,697,609	\$ 1,656,534	\$ 1,589,679	\$ 1,602,838	\$ 1,656,143	\$ -	\$ -	\$ 1,656,143	\$ 1,746,963	
	\$ 208,592	\$ (41,075)	\$ (66,855)	\$ 13,159	\$ 66,464			\$ 66,464	\$ 157,284	
	14%	-2%	-4%	1%	4%			4%	10%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	Amendments		BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	C/F Encumb.	Total	2015	2015	% Δ
Miscellaneous										
Insurance Refunds	-	-	10,000	-	-	-	-	-	-	-100%
Sale of Property, Equipment	-	-	-	-	-	-	-	-	-	n/a
Premium Payments - Flex	345	14,051	(3,898)	543	-	-	-	-	(190)	-95%
Miscellaneous	20,698	90,589	52,590	27,817	50,000	-	-	50,000	149,956	185%
Premium Payments	61,338	98,603	127,501	141,066	140,000	-	-	140,000	149,266	17%
Advertising & Sponsorship Fees	11,034	26,354	57,323	1,200	1,000	-	-	1,000	1,000	-98%
Cash Over / Short	(15)	70	120	(1,296)	-	-	-	-	(65)	-154%
Sale of Recycled Materials	97,905	24,969	10,667	16,193	25,000	-	-	25,000	15,817	48%
Federal Medical Subsidy	69,362	65,948	72,085	66,348	70,000	-	-	70,000	70,656	-2%
Tax Anticipation Revenue Notes	-	-	-	-	-	-	-	-	-	n/a
Total Miscellaneous	\$ 260,668	\$ 320,583	\$ 326,387	\$ 251,870	\$ 286,000	\$ -	\$ -	\$ 286,000	\$ 386,440	
	\$ (428,213)	\$ 59,916	\$ 5,804	\$ (74,517)	\$ (40,387)			\$ (40,387)	\$ 60,052	
	-62%	23%	2%	-23%	-12%			-12%	18%	
Transfers In										
Transfer In: Sewer Overhead	292,000	-	-	-	-	-	-	-	-	n/a
Transfer In: Sewer Fund	-	-	-	-	-	-	-	-	-	n/a
Transfer In: Liquid Fuels Fund	-	-	-	-	-	-	-	-	-	n/a
Transfer In: Capital Improvement Fund	-	-	-	-	-	-	-	-	-	n/a
Transfer In: Park & Open Space Fund	-	-	-	-	-	-	-	-	-	n/a
Transfer In: Willows Fund	-	-	-	-	-	-	-	-	-	n/a
Total Transfers In	\$ 292,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ (474,778)	\$ (292,000)	\$ -	\$ -	\$ -			\$ -	\$ -	
	-62%	-100%	n/a	n/a	n/a			n/a	n/a	
TOTAL GENERAL FUND REVENUE	\$ 28,482,908	\$ 29,734,086	\$ 33,050,833	\$ 32,891,112	\$ 33,025,670	\$ -	\$ -	\$ 33,025,670	\$ 33,500,151	
	\$ 1,915,950	\$ 1,251,178	\$ 3,316,747	\$ (159,721)	\$ (25,163)			\$ (25,163)	\$ 449,319	
	7%	4%	11%	0%	0%			0%	1%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	Amendments		BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	C/F Encumb.	Total	2015	2015	% Δ
ADMINISTRATION										
Salaries	361,528	268,841	269,250	286,272	269,140	-	-	269,140	266,030	-7%
Overtime	2,113	-	-	-	-	-	-	-	-	n/a
Longevity	2,363	-	-	-	-	-	-	-	-	n/a
Sick Pay Bonus	-	-	-	-	-	-	-	-	-	n/a
Medical Exp. Reimbursements	-	-	-	-	-	-	-	-	-	n/a
Social Security Taxes	26,561	19,359	19,192	20,597	16,503	-	-	16,503	17,842	-13%
Workers' Compensation	4,176	2,090	1,819	2,062	1,888	193	193	2,081	2,250	9%
Pension Benefits	82,594	75,739	54,697	20,555	22,619	-	-	22,619	22,619	10%
Health Benefits	79,792	30,036	31,864	35,368	34,653	-	-	34,653	34,976	-1%
Life & Disability Insurance	3,082	2,230	2,289	2,319	2,304	-	-	2,304	2,302	-1%
Office Supplies	5,959	5,369	3,047	2,541	5,500	609	609	6,109	6,099	140%
Postage	14,364	14,857	10,502	8,123	10,300	-	-	10,300	7,709	-5%
Advertising & Printing	10,552	11,222	18,482	15,326	15,000	-	-	15,000	18,819	23%
Professional Development	11	-	556	-	500	-	-	500	422	n/a
Dues & Subscriptions	1,920	5,898	1,555	-	4,500	-	-	4,500	3,650	n/a
Contractual Services	97,680	90,587	64,568	105,688	50,000	-	-	50,000	14,003	-87%
Legal Services - General (sollicitor)	188,275	243,150	168,179	175,281	168,000	-	-	168,000	175,746	0%
Legal Services - Special (Labor + Other)	91,637	164,033	187,879	245,229	100,000	-	-	100,000	126,217	-49%
Miscellaneous	1,006	2,355	5,207	10,675	1,800	-	-	1,800	4,096	-62%
Minor Office Equipment	-	-	-	-	500	-	-	500	250	n/a
TOTAL ADMINISTRATION	\$ 973,613	\$ 935,764	\$ 839,087	\$ 930,037	\$ 703,207	\$ 802	\$ 802	\$ 704,009	\$ 703,029	
\$ Δ	\$ 281,892	\$ (37,848)	\$ (96,678)	\$ 90,950	\$ (226,830)			\$ (226,028)	\$ (227,008)	
% Δ	41%	-4%	-10%	11%	-24%			-24%	-24%	
FINANCE										
Salaries	289,584	421,019	481,933	522,533	514,787	-	-	514,787	515,023	-1%
Longevity	2,063	4,412	4,877	8,209	9,007	-	-	9,007	9,026	10%
Sick Pay Bonus	455	630	676	827	617	-	-	617	746	-10%
Medical Exp. Reimbursements	-	166	166	166	166	-	-	166	166	0%
Social Security Taxes	20,917	30,245	34,800	38,292	38,118	-	-	38,118	38,106	0%
Workers' Compensation	3,009	3,363	3,415	3,776	3,680	354	354	4,034	5,486	45%
Unemployment	-	-	-	-	-	-	-	-	-	n/a
Pension Allocation	62,836	98,449	97,651	103,293	99,303	-	-	99,303	99,303	-4%
Medical Insurance Premiums	84,413	128,728	136,049	141,446	138,583	-	-	138,583	141,361	0%
Group, Life & Disability Insurance	2,635	3,990	4,656	4,816	4,294	-	-	4,294	4,600	-4%
Office Supplies	5,127	7,589	5,550	3,709	3,709	440	440	5,440	5,110	38%
Postage	3,176	18	4,454	5,451	4,800	-	-	4,800	4,082	-25%
Credit Card Fees	-	-	-	44	50	-	-	50	61	39%
Bond Premium	-	2,119	2,119	2,119	2,120	-	-	2,120	2,120	0%
Professional Development	1,526	1,760	2,256	784	1,000	-	-	1,000	191	-76%
Dues & Subscriptions	150	1,952	4,440	2,331	2,200	-	-	2,200	2,030	-13%
Contractual Services	33,515	108,907	73,065	66,720	80,000	780	780	80,780	79,938	20%
Professional Services	19,085	55,295	52,405	36,575	40,000	-	-	40,000	39,893	9%
Act 511 - Legal Services	82,276	60,349	72,775	62,299	55,000	-	-	55,000	32,878	-47%
Act 511 - Audit Services	114,384	114,704	87,908	80,752	75,000	-	-	75,000	89,979	11%
Act 511 - Discovery Service Contract	-	-	-	28,225	-	-	-	-	1,380	-95%
Minor Office Equipment	11,354	1,037	641	686	1,500	-	-	1,500	410	-40%
TOTAL FINANCE	\$ 736,506	\$ 1,044,732	\$ 1,069,836	\$ 1,113,052	\$ 1,075,225	\$ 1,574	\$ 1,574	\$ 1,076,799	\$ 1,071,889	
\$ Δ	\$ 193,412	\$ 308,226	\$ 25,104	\$ 43,216	\$ (37,827)			\$ (36,253)	\$ (41,163)	
% Δ	36%	42%	2%	4%	-3%			-3%	-4%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget 2015	Amendments		BOC Amended Budget 2015	Full Year Forecast	
	2011	2012	2013	2014		C/F Encumb.	Total		2015	2015
TREASURER										
Salaries	27,000	26,000	26,000	27,000	26,000	-	-	26,000	26,000	-4%
Social Security Taxes	1,876	1,878	1,860	1,949	1,989	-	-	1,989	1,958	0%
Workers' Compensation	286	1,242	185	196	182	18	18	200	234	19%
Office Supplies	3,466	1,084	1,046	1,148	1,200	10	10	1,210	1,338	17%
Postage	3,845	3,913	4,081	8,676	4,450	-	-	4,450	2,247	-74%
Bond Premium	4,039	4,313	4,442	-	4,700	-	-	4,700	2,350	n/a
Dues & Subscriptions	40	-	-	112	50	-	-	50	298	166%
Contractual Services	12,258	2,456	2,456	2,768	2,800	-	-	2,800	2,777	0%
Minor Office Equipment	-	-	-	-	-	-	-	-	-	n/a
TOTAL TREASURER	\$ 52,810	\$ 40,886	\$ 40,071	\$ 41,848	\$ 41,371	\$ 28	\$ 28	\$ 41,399	\$ 37,202	
\$ Δ	\$ 3,643	\$ (11,924)	\$ (815)	\$ 1,777	\$ (477)			\$ (449)	\$ (4,647)	
% Δ	7%	-23%	-2%	4%	-1%			-1%	-11%	
INFORMATION TECHNOLOGY										
Salaries	187,145	117,708	119,448	131,764	131,403	-	-	131,403	132,127	0%
Longevity	3,800	1,638	2,063	3,700	4,300	-	-	4,300	4,324	17%
Sick Pay Bonus	945	595	630	700	350	-	-	350	700	0%
Medical Exp. Reimbursements	-	100	100	100	200	-	-	200	100	0%
Social Security Taxes	13,881	9,142	8,733	9,824	10,237	-	-	10,237	10,254	4%
Workers' Compensation	2,149	890	893	991	956	93	93	1,049	1,095	10%
Unemployment	-	-	-	-	-	-	-	-	-	n/a
Pension Allocation	39,673	25,435	24,958	26,257	25,824	-	-	25,824	25,824	-2%
Medical Insurance Premiums	43,625	27,074	28,773	31,776	31,134	-	-	31,134	31,617	-1%
Group, Life & Disability Insurance	1,727	1,218	1,168	1,229	1,170	-	-	1,170	1,212	-1%
Office Supplies	226	96	716	413	400	-	-	400	370	-11%
Postage	9	-	-	-	-	-	-	-	-	n/a
Operating Supplies	8,138	8,740	8,375	11,692	10,000	-	-	10,000	9,006	-23%
Professional Development	914	-	-	-	2,500	-	-	2,500	1,250	n/a
Dues & Subscriptions	-	25	-	-	-	-	-	-	-	n/a
Contractual Services	87,383	55,753	78,857	107,540	80,000	-	-	80,000	80,439	-25%
Minor Office Equipment	409	279	671	862	1,250	-	-	1,250	1,612	87%
Contracted Maint. & Repairs	-	-	-	-	-	-	-	-	-	n/a
TOTAL INFORMATION TECHNOLOGY	\$ 390,022	\$ 248,691	\$ 275,385	\$ 326,849	\$ 299,724	\$ 93	\$ 93	\$ 299,817	\$ 299,930	
\$ Δ	\$ 170,611	\$ (141,331)	\$ 26,694	\$ 51,465	\$ (27,125)			\$ (27,032)	\$ (26,920)	
% Δ	78%	-36%	11%	19%	-8%			-8%	-8%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget 2015	Amendments		BOC Amended Budget 2015	Full Year Forecast	
	2011	2012	2013	2014		C/F Encumb.	Total		2015	2015
COMMUNITY DEVELOPMENT										
Salaries	365,464	400,795	428,628	424,621	442,298	-	-	442,298	437,208	3%
Part-Time Wages	-	4,082	25,323	72,019	61,668	-	-	61,668	64,553	-10%
Overtime	13,089	20,494	25,770	48,371	20,000	-	-	20,000	23,286	-52%
Longevity	8,563	9,063	8,625	13,850	14,750	-	-	14,750	14,765	7%
Sick Pay Bonus	1,120	490	1,120	840	490	-	-	490	420	-50%
Medical Exp. Reimbursements	300	400	400	300	400	-	-	400	300	0%
Social Security Taxes	27,858	31,396	34,886	40,134	37,055	-	-	37,055	38,731	-3%
Workers' Compensation	13,138	16,705	17,203	14,771	15,432	1,383	1,383	16,815	16,669	13%
Unemployment	-	-	-	-	-	-	-	-	-	n/a
Pension Allocation	84,277	100,911	90,354	93,415	101,323	-	-	101,323	101,323	8%
Medical Insurance Premiums	64,144	83,303	81,883	69,694	68,284	-	-	68,284	86,546	24%
Group, Life & Disability Insurance	3,472	5,283	7,644	4,935	6,852	-	-	6,852	6,044	22%
Communications	266	2,241	3,751	3,730	3,250	-	-	3,250	3,661	-2%
Uniforms	-	-	-	849	3,000	-	-	3,000	3,000	253%
Boot Allowance	-	-	-	-	450	-	-	450	225	n/a
Office Supplies	2,918	4,389	4,592	3,064	4,900	101	101	5,001	5,811	90%
Postage	605	-	4,298	5,137	5,200	-	-	5,200	4,452	-13%
Operating Supplies	8,618	1,129	-	-	-	-	-	-	-	n/a
Credit Card Fees	-	-	-	1,341	1,450	-	-	1,450	1,139	-15%
Advertising & Printing	1,139	4,064	4,923	6,056	5,500	-	-	5,500	6,606	9%
Professional Development	738	1,577	1,723	2,101	5,000	-	-	5,000	4,378	108%
Dues & Subscriptions	655	1,198	2,682	1,948	6,000	-	-	6,000	5,010	157%
Contractual Services: Prop Maint.	-	2,108	6,286	20,171	2,500	-	-	2,500	2,499	-88%
Contractual Services	33,474	88,813	205,800	199,021	225,000	9,297	9,297	234,297	137,247	-31%
Legal Services - Zoning Hearing Board	10,000	15,294	10,000	11,596	15,750	-	-	15,750	15,587	34%
Fire Marshal	-	-	-	-	-	-	-	-	-	n/a
UCC Act 45 Transfer	-	14,252	-	-	9,000	-	-	9,000	4,500	n/a
Minor Office Equipment	-	1,354	1,103	970	550	50	50	600	802	-17%
Gas, Oil & Lubricants	2,195	2,062	2,148	2,946	2,800	-	-	2,800	2,616	-11%
Tires, Batteries & Accessories	588	333	646	-	300	500	500	800	753	n/a
Repair Parts	645	1,443	198	500	500	100	100	600	548	10%
Contracted Maint. & Repair	523	153	376	175	-	-	-	-	175	0%
TOTAL COMMUNITY DEVELOPMENT	\$ 643,790	\$ 813,332	\$ 970,360	\$ 1,042,553	\$ 1,059,702	\$ 11,431	\$ 11,431	\$ 1,071,133	\$ 988,854	
\$ Δ	\$ 202,465	\$ 169,541	\$ 157,029	\$ 72,193	\$ 17,149			\$ 28,580	\$ (53,699)	
% Δ	46%	26%	19%	7%	2%			3%	-5%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	Amendments		BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	C/F Encumb.	Total	2015	2015	% Δ
POLICE										
Salaries	3,629,691	3,768,240	3,748,358	4,216,408	4,369,772	-	-	4,369,772	4,207,648	0%
PT Meter Enforcement Salaries	-	3,505	26,078	65,465	55,567	-	-	55,567	99,061	51%
Overtime	109,207	171,702	174,610	195,417	145,000	-	-	145,000	165,116	-16%
Longevity	342,640	315,737	348,669	341,238	330,570	-	-	330,570	335,398	-2%
Sick Pay Bonus	280	525	525	455	175	-	-	175	210	-54%
Medical Exp. Reimbursements	3,800	3,500	3,200	3,200	4,200	-	-	4,200	2,700	-16%
Extra Duty	218,997	228,735	200,942	199,939	200,000	-	-	200,000	204,462	2%
Court Time	5,438	7,229	9,242	9,360	8,883	-	-	8,883	10,655	14%
Crossing Guard	70,298	68,209	81,287	96,946	109,584	-	-	109,584	96,793	0%
Social Security Taxes	328,345	335,091	337,057	372,459	379,221	-	-	379,221	375,526	1%
Workers' Compensation	180,863	189,483	200,873	186,959	188,213	17,507	17,507	205,720	209,808	12%
Unemployment	-	-	-	-	-	-	-	-	-	n/a
Pension Allocation	888,981	913,748	1,138,971	1,345,114	1,366,635	-	-	1,366,635	1,366,635	2%
Medical Insurance Premiums	1,024,579	971,498	1,057,175	1,098,558	1,057,678	-	-	1,057,678	991,496	-10%
Group, Life & Disability Insurance	31,168	25,922	33,990	49,540	51,043	-	-	51,043	56,624	14%
OPEB Allocation	-	-	90,000	181,989	312,888	-	-	312,888	312,888	72%
Communications	8,312	11,755	11,529	14,397	14,500	-	-	14,500	13,638	-5%
Uniforms	14,190	67,049	70,194	71,355	65,787	550	550	66,337	75,168	5%
Office Supplies	8,901	6,498	578	7,086	5,500	459	459	5,959	7,363	4%
Emergency Management Materials	-	-	413	-	2,500	-	-	2,500	1,250	n/a
Postage	-	47	3,183	3,473	3,100	-	-	3,100	2,835	-18%
Operating Supplies	32,288	43,227	31,526	32,714	30,000	1,395	1,395	31,395	36,024	10%
Training Supplies	-	452	-	739	2,500	-	-	2,500	304	-59%
Credit Card Fees	-	-	-	3,251	2,100	-	-	2,100	3,710	14%
Rentals	-	-	-	-	-	-	-	-	-	n/a
Professional Development	13,948	6,132	9,867	14,794	13,160	1,000	1,000	14,160	22,219	50%
Dues & Subscriptions	178	1,530	1,975	1,985	950	-	-	950	1,209	-39%
Contractual Services	41,074	40,770	63,033	67,234	120,300	-	-	120,300	106,607	59%
Legal Services - General	-	13,978	1,714	-	-	-	-	-	3,938	n/a
Contractual Services - Animal Control	-	2,912	3,891	3,588	2,500	-	-	2,500	8,015	123%
P.A.L. Programming	-	212	2,349	9,381	-	-	-	-	534	-94%
Minor Office Equipment	10,480	9,287	732	6,765	3,000	-	-	3,000	12,002	77%
Maint. & Repair: Parking Meters	2,329	2,150	2,150	1,128	2,500	-	-	2,500	2,083	85%
Maint. & Repair: Comm. Equip.	2,173	794	1,424	3,554	2,500	-	-	2,500	2,533	-29%
Gas, Oil & Lubricants	99,950	95,530	86,447	102,644	105,000	-	-	105,000	81,355	-21%
Tires, Batteries & Accessories	8,344	6,318	6,140	4,813	8,250	1,691	1,691	9,941	6,965	45%
Repair Parts	15,711	20,066	17,744	13,296	12,500	-	-	12,500	13,084	-2%
Contracted Maint. & Repairs	11,102	7,459	6,220	13,726	9,250	-	-	9,250	(8,373)	-161%
TOTAL POLICE	\$ 7,103,264	\$ 7,339,290	\$ 7,772,085	\$ 8,738,971	\$ 8,985,326	\$ 22,603	\$ 22,603	\$ 9,007,929	\$ 8,827,483	
\$ Δ	\$ 2,294,368	\$ 236,026	\$ 432,795	\$ 966,887	\$ 246,355			\$ 268,958	\$ 88,511	
% Δ	48%	3%	6%	12%	3%			3%	1%	
FIRE										
Radnor Fire: Insurance (Liability & WC)	25,323	47,117	61,172	75,363	72,000	1,645	1,645	73,645	75,807	1%
Radnor Fire: Rentals (Hydrant Water)	139,307	139,579	139,422	139,337	140,000	-	-	140,000	139,800	0%
VMSC Contributions (Capital & Ops)	10,000	-	-	-	-	-	-	-	-	n/a
Bryn Mawr Fire Co. Contrib. (Operations)	39,442	50,000	51,250	102,531	100,000	-	-	100,000	100,000	-2%
Broomall Fire Co. Contrib. (Operations)	4,992	6,330	6,500	6,663	7,000	-	-	7,000	7,000	5%
Radnor Fire: Contrib. (Capital and Ops)	264,170	290,000	92,700	95,481	98,107	-	-	98,107	98,107	3%
Volunteer Fire Relief Aid (State)	609,828	344,612	393,019	369,768	350,000	-	-	350,000	350,000	-5%
Radnor Fire: Gas, Oil & Lubricants	29,542	24,804	25,445	25,049	30,000	-	-	30,000	20,063	-20%
TOTAL FIRE	\$ 1,122,604	\$ 902,443	\$ 769,507	\$ 814,192	\$ 797,107	\$ 1,645	\$ 1,645	\$ 798,752	\$ 790,778	
\$ Δ	\$ 819,379	\$ (220,162)	\$ (132,935)	\$ 44,684	\$ (17,085)			\$ (15,439)	\$ (23,414)	
% Δ	270%	-20%	-15%	6%	-2%			-2%	-3%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	Amendments		BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	C/F Encumb.	Total	2015	2015	% Δ
EMERGENCY MANAGEMENT										
Salaries - Regular	20,186	40,307	-	55,712	-	-	-	-	-	-100%
Salaries - Overtime	36,838	38,174	-	78,879	-	-	-	-	-	-100%
Sick Pay Bonus	-	-	-	-	-	-	-	-	-	n/a
Medical Exp. Reimbursements	-	-	-	-	-	-	-	-	-	n/a
Social Security Taxes	4,188	5,455	-	9,961	-	-	-	-	-	-100%
Workers' Compensation	-	-	-	-	-	-	-	-	-	n/a
Unemployment	-	-	-	-	-	-	-	-	-	n/a
Pension Allocation	-	-	-	-	-	-	-	-	-	n/a
Medical Insurance Premiums	-	-	-	-	-	-	-	-	-	n/a
Group, Life & Disability Insurance	-	-	-	-	-	-	-	-	-	n/a
Operating Supplies	1,056	2,120	-	1,249	-	-	-	-	-	-100%
Contractual Services	37,611	40,225	4,100	63,465	-	-	-	-	-	-100%
Legal Services - Special	-	-	-	-	-	-	-	-	-	n/a
Minor Equipment	950	-	-	9,547	-	-	-	-	-	-100%
Gas, Oil, Lubricants	-	-	-	-	-	-	-	-	-	n/a
Tires, Batteries & Acc.	574	-	-	-	-	-	-	-	-	n/a
Repair Parts	727	-	-	-	-	-	-	-	-	n/a
Contracted Maint. & Repairs	-	4,763	-	-	-	-	-	-	-	n/a
TOTAL EMERGENCY MANAGEMENT	\$ 102,130	\$ 131,043	\$ 4,100	\$ 218,814	\$ -	\$ -	\$ -	\$ -	\$ -	
\$ Δ	\$ 102,130	\$ 28,913	\$(126,943)	\$ 214,714	\$(218,814)			\$(218,814)	\$(218,814)	
% Δ	n/a	28%	-97%	5237%	-100%			-100%	-100%	
BUILDING & GROUNDS										
Salaries	56,085	109,774	86,489	84,281	85,104	-	-	85,104	83,351	-1%
Overtime	285	1,561	979	526	1,300	-	-	1,300	3,535	572%
Longevity	863	3,804	2,563	4,150	4,450	-	-	4,450	4,450	7%
Sick Pay Bonus	-	434	385	371	-	-	-	-	266	-28%
Medical Exp. Reimbursements	100	150	110	110	110	-	-	110	110	0%
Social Security Taxes	4,124	8,415	6,504	6,448	6,963	-	-	6,963	6,973	8%
Workers' Compensation	2,570	5,831	4,414	5,760	4,581	539	539	5,120	6,179	7%
Unemployment	-	-	-	-	-	-	-	-	-	n/a
Pension Allocation	12,173	25,484	17,722	28,890	22,626	-	-	22,626	22,626	-22%
Medical Insurance Premiums	28,719	45,042	45,616	41,087	40,258	-	-	40,258	40,621	-1%
Group, Life & Disability Insurance	938	996	1,372	1,509	1,489	-	-	1,489	1,669	11%
Utilities	161,985	140,681	138,894	170,465	170,000	-	-	170,000	160,523	-6%
Stormwater Fee	-	-	-	20,242	17,500	-	-	17,500	20,242	0%
Communications	60,496	49,581	48,410	49,604	54,000	-	-	54,000	57,017	15%
Boot Allowance	-	-	-	135	165	-	-	165	165	22%
Operating Supplies	11,308	2,474	6,020	7,751	7,000	189	189	7,189	8,792	13%
Contractual Services	39,067	30,838	40,283	53,447	40,000	-	-	40,000	47,952	-10%
Minor Office Equipment	2,944	119	1,408	-	2,600	-	-	2,600	1,300	n/a
Maint. & Repair: Township Hall Bldg.	34,941	58,545	48,010	56,364	65,000	-	-	65,000	58,458	4%
TOTAL BUILDING & GROUNDS	\$ 416,597	\$ 483,728	\$ 449,176	\$ 531,140	\$ 523,146	\$ 728	\$ 728	\$ 523,874	\$ 524,229	
\$ Δ	\$ (24,360)	\$ 67,131	\$(34,552)	\$ 81,963	\$(7,994)			\$(7,265)	\$(6,911)	
% Δ	-6%	16%	-7%	18%	-2%			-1%	-1%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	Amendments		BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	C/F Encumb.	Total	2015	2015	% Δ
SOLID WASTE										
Salaries	1,329,818	1,290,166	1,147,052	1,266,065	1,353,196	-	-	1,353,196	1,330,196	5%
Seasonal Wages	-	42,895	107,942	123,020	53,460	-	-	53,460	42,519	-65%
Overtime	5,657	5,947	2,266	2,083	2,000	-	-	2,000	983	-53%
Longevity	47,707	41,271	40,185	67,000	72,170	-	-	72,170	72,544	8%
Sick Pay Bonus	4,690	3,857	2,170	2,345	2,811	-	-	2,811	2,471	5%
Medical Exp. Reimbursements	2,000	1,800	1,500	1,160	2,100	-	-	2,100	1,260	9%
Social Security Taxes	102,972	100,093	92,826	106,053	110,114	-	-	110,114	107,518	1%
Workers' Compensation	64,192	63,838	65,678	58,947	71,700	5,520	5,520	77,220	69,059	17%
Unemployment	-	-	-	-	-	-	-	-	-	n/a
Pension Allocation	309,703	293,186	264,447	305,721	340,033	-	-	340,033	340,033	11%
Medical Insurance Premiums	501,037	427,847	405,163	426,858	548,358	-	-	548,358	528,115	24%
Group, Life & Disability Insurance	19,655	19,455	21,588	28,408	26,293	-	-	26,293	35,224	24%
Uniforms	987	-	-	900	900	995	995	1,895	995	11%
Boot Allowance	-	-	-	2,514	3,090	-	-	3,090	3,090	23%
Postage	-	-	-	-	-	-	-	-	-	n/a
Operating Supplies	7,499	11,899	10,638	10,883	10,400	30	30	10,430	10,727	-1%
Credit Card Fees	-	-	-	1,063	-	-	-	-	1,004	-6%
Disposal Fees	190,157	192,737	232,177	239,830	246,000	-	-	246,000	237,323	-1%
Contractual Services	-	-	-	-	-	598	598	598	-	n/a
Gas, Oil & Lubricants	104,900	98,525	104,904	118,435	110,000	-	-	110,000	77,677	-34%
Tires, Batteries & Accessories	25,698	28,797	32,859	24,926	26,800	1,827	1,827	28,627	26,877	8%
Repair Parts	32,169	28,454	36,861	25,185	30,000	-	-	30,000	30,490	21%
Contracted Maint. & Repairs	13,997	39,507	27,045	33,604	40,000	-	-	40,000	45,007	34%
TOTAL SOLID WASTE	\$ 2,762,837	\$ 2,690,275	\$ 2,595,300	\$ 2,845,000	\$ 3,049,425	\$ 8,969	\$ 8,969	\$ 3,058,394	\$ 2,963,112	
\$ Δ	\$ 979,126	\$ (72,562)	\$ (94,974)	\$ 249,700	\$ 204,425			\$ 213,394	\$ 118,112	
% Δ	55%	-3%	-4%	10%	7%			8%	4%	
ENGINEERING										
Salaries	253,136	151,857	158,772	167,091	166,016	-	-	166,016	165,947	-1%
Overtime	2,580	3,854	10,124	5,066	6,000	-	-	6,000	8,344	65%
Longevity	7,550	5,638	6,950	10,150	10,600	-	-	10,600	10,528	4%
Sick Pay Bonus	420	140	210	105	140	-	-	140	70	-33%
Medical Exp. Reimbursements	100	200	200	200	200	-	-	200	200	0%
Social Security Taxes	19,018	11,639	12,560	13,154	14,952	-	-	14,952	14,509	10%
Workers' Compensation	8,863	5,975	5,836	5,934	6,242	556	556	6,798	6,791	14%
Unemployment	-	-	-	-	-	-	-	-	-	n/a
Pension Allocation	28,341	35,533	34,976	45,437	46,494	-	-	46,494	46,494	2%
Medical Insurance Premiums	56,615	52,878	42,870	62,028	60,775	-	-	60,775	61,295	-1%
Group, Life & Disability Insurance	1,426	1,689	1,601	2,064	2,609	-	-	2,609	3,205	55%
Communications	-	137	-	-	-	-	-	-	-	n/a
Boot Allowance	-	-	-	125	150	-	-	150	150	20%
Office Supplies	1,066	1,265	1,300	1,231	1,000	126	126	1,126	1,656	35%
Postage	-	-	618	469	700	-	-	700	525	12%
Credit Card Fees	-	-	-	88	-	-	-	-	50	-44%
Professional Development	279	510	504	374	700	-	-	700	616	65%
Dues & Subscriptions	170	150	225	289	300	-	-	300	385	33%
Contractual Services: Retainer	184,050	42,946	40,811	59,403	45,000	-	-	45,000	40,917	-31%
Contractual Services: Special Proj.	-	96,929	90,019	62,884	100,000	18,422	18,422	118,422	157,962	151%
Contractual Services: Reimbursable	-	198,224	362,403	815,478	300,000	-	-	300,000	510,133	-37%
Contractual Services: Grading Permit Revi	-	-	-	17,915	10,000	-	-	10,000	27,218	52%
Minor Office Equipment	-	1,812	109	40	2,495	-	-	2,495	-	-100%
Gasoline, Oil, Lubricants	2,252	2,446	2,320	2,491	2,500	-	-	2,500	1,645	-34%
Repair Parts	-	-	-	-	500	-	-	500	250	n/a
TOTAL ENGINEERING	\$ 565,864	\$ 613,823	\$ 772,409	\$ 1,272,016	\$ 777,373	\$ 19,104	\$ 19,104	\$ 796,477	\$ 1,058,891	
\$ Δ	\$ 327,625	\$ 47,959	\$ 158,586	\$ 499,607	\$ (494,643)			\$ (475,539)	\$ (213,125)	
% Δ	138%	8%	26%	65%	-39%			-37%	-17%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	Amendments		BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	C/F Encumb.	Total	2015	2015	% Δ
PUBLIC WORKS DEPARTMENT										
Salaries	995,243	897,602	899,266	946,610	842,236	-	-	842,236	854,713	-10%
Overtime	122,608	74,369	160,325	235,541	146,500	-	-	146,500	270,343	15%
Longevity	39,459	41,139	40,530	62,100	64,260	-	-	64,260	64,276	4%
Sick Pay Bonus	1,750	875	560	525	1,145	-	-	1,145	868	65%
Medical Exp. Reimbursements	1,300	1,440	1,430	1,310	1,230	-	-	1,230	1,210	-8%
Social Security Taxes	85,140	73,608	80,216	89,703	80,663	-	-	80,663	92,396	3%
Workers' Compensation	54,180	45,527	50,260	48,786	51,769	4,569	4,569	56,338	52,446	8%
Unemployment	-	-	-	-	-	-	-	-	-	n/a
Pension Allocation	210,528	206,068	219,614	230,834	243,678	-	-	243,678	243,678	6%
Medical Insurance Premiums	398,462	363,562	351,910	365,861	332,288	-	-	332,288	331,181	-9%
Group, Life & Disability Insurance	11,080	15,995	17,964	17,751	15,927	-	-	15,927	16,205	-9%
Communications	-	4,827	5,652	5,289	3,400	-	-	3,400	4,503	-15%
Highway: Uniforms	3,589	2,433	2,109	3,000	3,000	949	949	3,949	3,965	32%
Boot Allowance	-	-	-	1,570	1,815	-	-	1,815	1,815	16%
Highway: Office Supplies	599	239	725	469	350	282	282	632	310	-34%
Highway: Postage	-	-	320	718	400	-	-	400	278	-61%
Highway: Operating Supplies	22,698	14,972	14,976	11,862	21,000	1,493	1,493	22,493	19,220	62%
Highway: Credit Card Fees	-	-	-	-	-	-	-	-	-	n/a
Highway: Rentals	-	-	-	-	-	-	-	-	-	n/a
Highway: Professional Development	25	352	2,175	207	1,700	40	40	1,740	1,740	741%
Highway: Dues & Subscriptions	70	755	158	133	250	174	174	424	146	10%
Highway: Contractual Services	6,208	3,159	2,891	18,549	3,000	-	-	3,000	10,593	-43%
Highway: Contractual Svcs: Storm Sewer	-	115,560	228,576	-	-	-	-	-	-	n/a
Highway: Minor Office Equipment	-	274	1,547	40	300	598	598	898	-	-100%
Highway: Maint. & Repairs: Mach. & Equ	14,787	9,848	4,022	13,088	15,000	2,700	2,700	17,700	28,455	117%
Highway: Maint. & Repairs: Comm. Equip	4,042	398	369	6,916	3,000	-	-	3,000	3,000	-57%
Highway: Gas, Oil & Lubricants	69,368	56,533	65,363	83,146	71,000	-	-	71,000	50,618	-39%
Highway: Tires, Batteries & Accessories	12,249	16,888	18,642	19,556	24,000	-	-	24,000	26,862	37%
Highway: Repair Parts	39,291	49,687	43,912	26,287	35,000	210	210	35,210	49,780	89%
Highway: Contracted Maint. & Repairs	3,142	19,668	24,066	14,014	6,000	2,250	2,250	8,250	18,955	35%
Highway: MIER-Machinery & Equip.	-	-	-	-	-	-	-	-	-	n/a
Street Cleaning: Contractual Services	3,937	2,990	3,520	-	7,000	-	-	7,000	3,500	n/a
Snow & Ice: Operating Supplies	121,893	59,104	73,975	415,228	80,000	51,520	51,520	131,520	158,981	-62%
Snow & Ice: Contractual Services	6,265	75	2,932	35,955	5,000	-	-	5,000	19,134	-47%
Snow & Ice: Maint. & Repair	13,610	4,628	5,608	40,446	4,500	-	-	4,500	7,426	-82%
Traffic Signal: Lighting	15,301	13,687	13,202	13,494	14,500	-	-	14,500	13,928	3%
Traffic Signal: Operating Supplies	26,840	54,586	20,383	26,510	10,000	-	-	10,000	14,874	-44%
Traffic Signal: Maint. & Repair	27,765	92,300	46,078	42,066	50,000	10,942	10,942	60,942	61,319	46%
Street Lighting	206,072	210,223	172,624	174,207	170,000	-	-	170,000	182,819	5%
Street Lighting: Maint. & Repairs	34,458	40,171	63,731	125,573	82,500	-	-	82,500	92,045	-27%
Curb & Sidewalks: Operating Supplies	2,358	3,228	8,622	3,298	4,000	-	-	4,000	5,033	53%
Drainage: Operating Supplies	5,604	6,629	5,676	2,477	3,700	-	-	3,700	4,977	101%
Road Maintenance: Operating Supplies	8,406	10,514	11,677	11,481	10,000	-	-	10,000	13,848	21%
Road Maintenance: Rentals	-	-	-	-	-	-	-	-	-	n/a
Road Maintenance: Contractual Services	-	-	3,690	-	4,900	-	-	4,900	2,450	n/a
Resurfacing & Microsurfacing	-	-	-	-	-	-	-	-	-	n/a
TOTAL PUBLIC WORKS	\$ 2,568,326	\$ 2,513,914	\$ 2,669,296	\$ 3,094,600	\$ 2,415,011	\$ 75,727	\$ 75,727	\$ 2,490,738	\$ 2,727,889	
\$ Δ	\$ 826,492	\$ (54,412)	\$ 155,382	\$ 425,304	\$ (679,589)			\$ (603,862)	\$ (366,711)	
% Δ	47%	-2%	6%	16%	-22%			-20%	-12%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	Amendments		BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	C/F Encumb.	Total	2015	2015	% Δ
TOOLS & MACHINERY										
Salaries	186,760	200,240	206,307	224,091	240,389	-	-	240,389	225,199	0%
Overtime	360	180	973	89	700	-	-	700	-	-100%
Longevity	3,000	3,688	4,213	7,050	7,950	-	-	7,950	7,979	13%
Sick Pay Bonus	945	945	560	560	350	-	-	350	350	-38%
Medical Exp. Reimbursements	100	200	200	200	300	-	-	300	200	0%
Social Security Taxes	14,397	14,831	15,182	16,644	19,080	-	-	19,080	17,676	6%
Workers' Compensation	8,429	10,430	11,655	10,531	12,238	986	986	13,224	12,293	17%
Unemployment	-	-	-	-	-	-	-	-	-	n/a
Pension Allocation	42,258	45,965	45,178	48,890	58,259	-	-	58,259	58,259	19%
Medical Insurance Premiums	48,754	51,393	60,556	48,060	47,085	-	-	47,085	47,500	-1%
Group, Life & Disability Insurance	1,993	2,101	2,186	2,594	3,097	-	-	3,097	3,547	37%
Communications	-	306	400	479	300	-	-	300	361	-25%
Uniforms	5,185	5,215	5,478	6,442	5,000	-	-	5,000	6,812	6%
Boot Allowance	-	-	-	390	450	-	-	450	450	15%
Operating Supplies	11,508	12,055	12,009	13,995	12,000	628	628	12,628	13,818	-1%
Gas, Oil, Lubricants	2,943	5,047	3,551	3,411	4,924	-	-	4,924	3,029	-11%
TOTAL TOOLS & MACHINERY	\$ 326,633	\$ 352,595	\$ 368,449	\$ 383,426	\$ 412,122	\$ 1,614	\$ 1,614	\$ 413,736	\$ 397,473	
\$ Δ	\$ 119,185	\$ 25,962	\$ 15,853	\$ 14,977	\$ 28,696			\$ 30,310	\$ 14,047	
% Δ	57%	8%	4%	4%	7%			8%	4%	
RECREATIONAL PROGRAMMING ADMINISTRATION										
Salaries	188,721	242,375	196,781	197,985	197,153	-	-	197,153	199,106	1%
Part-Time Wages	-	-	17,422	62	-	-	-	-	-	-100%
Overtime	2,037	620	477	-	-	-	-	-	-	n/a
Longevity	3,813	3,213	2,075	-	-	-	-	-	-	n/a
Sick Pay Bonus	140	-	70	-	70	-	-	70	-	n/a
Medical Exp. Reimbursements	100	200	200	100	100	-	-	100	100	0%
Social Security Taxes	13,576	17,634	14,957	14,299	15,088	-	-	15,088	14,399	1%
Workers' Compensation	1,940	2,751	4,901	8,517	8,859	798	798	9,657	9,893	16%
Unemployment	-	-	-	-	-	-	-	-	-	n/a
Pension Allocation	44,867	49,210	49,464	42,890	40,973	-	-	40,973	40,973	-4%
Medical Insurance Premiums	22,489	31,437	52,952	57,466	62,871	-	-	62,871	60,082	5%
Group, Life & Disability Insurance	2,111	2,339	2,536	1,900	2,455	-	-	2,455	2,199	16%
Office Supplies	1,550	1,554	2,231	899	2,500	1,101	1,101	3,601	2,111	135%
Postage	-	43	1,221	1,148	1,000	-	-	1,000	882	-23%
Professional Development	-	25	611	-	1,000	-	-	1,000	500	n/a
Dues & Subscriptions	308	-	580	30	500	-	-	500	-	-100%
Minor Equipment	-	-	109	40	40	-	-	40	-	-100%
Gas, Oil & Lubricants	200	670	508	88	500	-	-	500	374	324%
Tires, Batteries & Accessories	-	-	-	-	125	-	-	125	63	n/a
Repair Parts	-	369	636	51	400	549	549	949	1,309	2492%
Contracted Maint. & Repairs	-	-	-	175	-	-	-	-	-	-100%
TOTAL RECREATIONAL PROGRAM	\$ 281,852	\$ 352,439	\$ 347,730	\$ 325,650	\$ 333,634	\$ 2,448	\$ 2,448	\$ 336,082	\$ 331,990	
\$ Δ	\$ 64,593	\$ 70,587	\$ (4,709)	\$ (22,079)	\$ 7,984			\$ 10,432	\$ 6,339	
% Δ	30%	25%	-1%	-6%	2%			3%	2%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	Amendments		BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	C/F Encumb.	Total	2015	2015	% Δ
PARKS MAINTENANCE										
Salaries	862,703	816,028	813,545	804,353	910,148	-	-	910,148	858,226	7%
Overtime	3,334	8,969	6,253	12,157	6,000	-	-	6,000	6,991	-42%
Longevity	22,163	23,067	24,240	40,880	45,020	-	-	45,020	45,110	10%
Sick Pay Bonus	2,975	2,268	1,197	952	1,330	-	-	1,330	1,505	58%
Medical Exp. Reimbursements	1,000	1,130	1,090	1,070	1,390	-	-	1,390	970	-9%
Social Security Taxes	64,974	61,108	61,063	62,137	73,637	-	-	73,637	69,494	12%
Workers' Compensation	44,561	42,788	45,601	45,305	48,244	4,242	4,242	52,486	52,405	16%
Pension Allocation	215,309	195,450	185,274	238,668	251,920	-	-	251,920	251,920	6%
Medical Insurance Premiums	244,282	274,273	309,062	311,783	338,934	-	-	338,934	313,122	0%
Group, Life & Disability Insurance	11,796	11,873	14,922	47,473	17,632	-	-	17,632	25,283	-47%
Utilities	45,883	32,584	35,741	23,475	35,000	-	-	35,000	35,578	52%
Communications	794	832	1,632	5,533	1,500	-	-	1,500	2,282	-59%
Uniforms	807	-	-	1,275	1,000	995	995	1,995	1,425	12%
Boot Allowance	-	-	-	1,698	2,055	-	-	2,055	2,055	21%
Operating Supplies	76,055	51,729	50,700	47,161	60,000	1,898	1,898	61,898	55,292	17%
Professional Development	760	680	1,905	215	2,800	160	160	2,960	207	-4%
Dues & Subscriptions	35	60	70	35	60	-	-	60	60	71%
Contractual Services	10,540	11,236	10,402	10,037	72,281	-	-	72,281	26,164	161%
Minor Equipment	-	-	-	-	6,000	-	-	6,000	3,000	n/a
Maint. & Repairs: Bldgs & Fixtures	6,755	18,240	11,610	5,168	15,000	-	-	15,000	18,038	249%
Maint. & Repairs: Mach. & Equip.	23,999	14,261	12,410	11,625	16,000	-	-	16,000	13,336	15%
Gas, Oil & Lubricants	42,477	36,261	36,933	39,219	40,000	-	-	40,000	27,995	-29%
Tires, Batteries & Accessories	5,531	8,372	2,652	2,743	5,000	2,613	2,613	7,613	4,504	64%
Repair Parts	12,420	16,377	11,064	15,073	13,000	-	-	13,000	15,362	2%
Contracted Maint. & Repairs	736	14,113	3,285	13,633	10,000	-	-	10,000	17,843	31%
Mier-Machinery & Equipment	2,068	299	4,310	99	3,000	598	598	3,598	3,598	3544%
TOTAL PARKS MAINTENANCE	\$ 1,701,955	\$ 1,641,997	\$ 1,644,960	\$ 1,741,766	\$ 1,976,951	\$ 10,506	\$ 10,506	\$ 1,987,457	\$ 1,851,765	
\$ Δ	\$ 515,489	\$ (59,958)	\$ 2,963	\$ 96,806	\$ 235,185			\$ 245,691	\$ 109,999	
% Δ	43%	-4%	0%	6%	14%			14%	6%	
SHADE TREES										
Operating Supplies	33,687	34,165	-	-	-	17,475	17,475	17,475	-	n/a
Trees: Chanticleer Tree Program	2,625	2,950	9,410	600	-	-	-	-	-	-100%
Contractual Services	-	-	78,824	116,685	10,000	3,900	3,900	13,900	46,506	-60%
TOTAL SHADE TREES	\$ 36,312	\$ 37,115	\$ 88,233	\$ 117,285	\$ 10,000	\$ 21,375	\$ 21,375	\$ 31,375	\$ 46,506	
\$ Δ	\$ 24,339	\$ 803	\$ 51,118	\$ 29,052	\$ (107,285)			\$ (85,910)	\$ (70,779)	
% Δ	203%	2%	138%	33%	-91%			-73%	-60%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	Amendments		BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	C/F Encumb.	Total	2015	2015	% Δ
RECREATION PROGRAMS										
Salaries: Part-Time	73,148	70,532	65,467	69,130	85,050	-	-	85,050	87,127	26%
Sick Pay Bonus	-	-	-	-	-	-	-	-	-	n/a
Medical Exp. Reimbursements	-	-	-	-	-	-	-	-	-	n/a
Social Security Taxes	5,482	5,183	4,774	5,108	5,274	-	-	5,274	5,428	6%
Workers' Compensation	5,622	4,061	604	704	597	60	60	657	852	21%
Unemployment	-	-	-	-	-	-	-	-	-	n/a
Pension Allocation	-	-	-	-	-	-	-	-	-	n/a
Medical Insurance Premiums	-	-	-	-	-	-	-	-	-	n/a
Group, Life & Disability Insurance	-	-	-	-	-	-	-	-	-	n/a
Recreation Supplies	14,251	21,087	32,569	42,496	50,000	-	-	50,000	48,055	13%
Credit Card Fees	-	-	-	8,906	5,000	-	-	5,000	6,908	-22%
Rentals	36,515	72,954	102,154	92,793	120,800	-	-	120,800	125,328	35%
Contractual Services	190,926	161,968	202,598	142,900	172,000	-	-	172,000	157,892	10%
TOTAL RECREATION PROGRAMS	\$ 325,945	\$ 335,785	\$ 408,166	\$ 362,038	\$ 438,721	\$ 60	\$ 60	\$ 438,781	\$ 431,589	
\$ Δ	\$ (29,943)	\$ 9,840	\$ 72,381	\$ (46,128)	\$ 76,683			\$ 76,743	\$ 69,552	
% Δ	-8%	3%	22%	-11%	21%			21%	19%	
SULPIZIO GYM										
Salaries	-	-	-	-	-	-	-	-	-	n/a
Sick Pay Bonus	-	-	-	-	-	-	-	-	-	n/a
Medical Exp. Reimbursements	-	-	-	-	-	-	-	-	-	n/a
Social Security Taxes	-	-	-	-	-	-	-	-	-	n/a
Workers' Compensation	-	-	-	-	-	-	-	-	-	n/a
Unemployment	-	-	-	-	-	-	-	-	-	n/a
Pension Allocation	-	-	-	-	-	-	-	-	-	n/a
Medical Insurance Premiums	-	-	-	-	-	-	-	-	-	n/a
Group, Life & Disability Insurance	-	-	-	-	-	-	-	-	-	n/a
Utilities	14,894	20,453	12,865	18,078	14,000	-	-	14,000	24,714	37%
Communications	2,125	732	707	664	2,200	-	-	2,200	1,648	148%
Office Supplies	-	-	-	-	-	-	-	-	-	n/a
Operating Supplies	4,598	273	1,891	2,712	4,500	-	-	4,500	4,330	60%
Credit Card Fees	-	-	-	264	-	-	-	-	462	75%
Contractual Services	30,348	9,045	6,858	6,091	20,000	-	-	20,000	20,628	239%
Maint. & Repair: Bldgs & Fixtures	1,935	5,325	6,170	5,471	5,000	6,663	6,663	11,663	11,108	103%
Maint. & Repair: Mach & Equip.	-	530	109	-	3,000	-	-	3,000	1,500	n/a
TOTAL SULPIZIO GYM	\$ 53,900	\$ 36,357	\$ 28,599	\$ 33,279	\$ 48,700	\$ 6,663	\$ 6,663	\$ 55,363	\$ 64,389	
\$ Δ	\$ (25,345)	\$ (17,543)	\$ (7,758)	\$ 4,680	\$ 15,421			\$ 22,084	\$ 31,110	
% Δ	-32%	-33%	-21%	16%	46%			66%	93%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget 2015	Amendments		BOC Amended Budget 2015	Full Year Forecast	
	2011	2012	2013	2014		C/F Encumb.	Total		2015	2015
LIBRARY										
Professional Services	-	-	-	20,745	-	-	-	-	-	-100%
Contributions	733,650	815,650	836,040	856,941	880,507	-	-	880,507	880,507	3%
Maint. & Repair: Buildings & Fixtures	19,647	2,793	12,984	22,430	10,000	485	485	10,485	8,392	-63%
TOTAL LIBRARY	\$ 753,297	\$ 818,443	\$ 849,024	\$ 900,116	\$ 890,507	\$ 485	\$ 485	\$ 890,992	\$ 888,899	
\$ Δ	\$ (62,353)	\$ 65,146	\$ 30,581	\$ 51,092	\$ (9,609)			\$ (9,124)	\$ (11,217)	
% Δ	-8%	9%	4%	6%	-1%			-1%	-1%	
COMMUNITY ORGANIZATION CONTRIBUTIONS										
Radnor Studio 21 (PEG Pass-through)	70,019	70,635	53,817	57,405	58,983	-	-	58,983	57,405	0%
R.E.C.T. Contributions	-	-	-	-	-	-	-	-	-	n/a
Wayne Art Center	12,853	14,853	15,224	15,605	16,034	-	-	16,034	16,034	3%
Surrey Services	37,881	43,881	44,977	46,101	47,369	-	-	47,369	47,369	3%
Wayne Senior Services	99,576	110,576	113,340	116,174	119,369	-	-	119,369	119,369	3%
Parades	10,000	-	8,000	8,000	8,000	-	-	8,000	8,000	0%
Radnor Historical Society	-	-	-	-	15,000	-	-	15,000	15,000	n/a
Other	-	-	-	-	-	-	-	-	20,000	n/a
TOTAL COMMUNITY ORGANIZATIO	\$ 230,329	\$ 239,945	\$ 235,358	\$ 243,284	\$ 264,755	\$ -	\$ -	\$ 264,755	\$ 283,176	
\$ Δ	\$ (54,648)	\$ 9,616	\$ (4,587)	\$ 7,927	\$ 21,471			\$ 21,471	\$ 39,892	
% Δ	-19%	4%	-2%	3%	9%			9%	16%	
RETIREE AND LIABILITY INSURANCES										
Workers' Compensation	2,711	-	-	-	-	-	-	-	-	n/a
Liability, Auto, Prop, Etc Insurance	267,167	326,848	382,566	356,519	345,200	7,367	7,367	352,567	418,267	17%
Unemployment	117,716	53,304	47,846	38,849	50,000	-	-	50,000	15,339	-61%
Group Life & Disability	116,850	66,732	68,433	71,917	70,000	-	-	70,000	70,742	-2%
Health Benefits: Retirees	1,574,608	1,624,647	1,612,640	1,582,875	1,626,624	-	-	1,626,624	1,647,045	4%
Retiree Pension: Amort of UAAL	-	-	1,240,201	1,526,315	1,512,356	-	-	1,512,356	1,512,356	-1%
TOTAL RETIREE AND LIABILITY IN	\$ 2,079,051	\$ 2,071,530	\$ 3,351,686	\$ 3,576,475	\$ 3,604,180	\$ 7,367	\$ 7,367	\$ 3,611,547	\$ 3,663,748	
\$ Δ	\$ (2,734,962)	\$ (7,521)	\$ 1,280,156	\$ 224,789	\$ 27,705			\$ 35,072	\$ 87,273	
% Δ	-57%	0%	62%	7%	1%			1%	2%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	Amendments		BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	C/F Encumb.	Total	2015	2015	% Δ
DEBT SERVICE										
Service Charges	4,450	3,475	3,348	3,817	6,000	-	-	6,000	6,152	61%
DEBT SERVICE	\$ 4,450	\$ 3,475	\$ 3,348	\$ 3,817	\$ 6,000	\$ -	\$ -	\$ 6,000	\$ 6,152	
\$ Δ	\$ 2,150	\$ (975)	\$ (127)	\$ 468	\$ 2,183			\$ 2,183	\$ 2,335	
% Δ	93%	-22%	-4%	14%	57%			57%	61%	
TRANSFER TO OTHER FUNDS										
Liquid Fuels Fund	-	-	39,320	-	-	-	-	-	-	n/a
Capital Improvement	225,000	250,000	275,000	-	325,000	-	-	325,000	-	n/a
Capital Improvement (Prog. Funding)	-	-	-	-	687,125	-	-	687,125	-	n/a
Capital Improvement (Excess FB)	-	931,113	580,120	1,000,000	-	-	-	-	-	-100%
Police Pension	-	155,186	96,686	-	-	-	-	-	-	n/a
OPEB Liability	-	-	3,208,097	200,000	459,209	-	-	459,209	-	-100%
Storm Water Fund	-	248,000	-	-	-	-	-	-	-	n/a
Civilian Pension	-	155,186	96,686	-	-	-	-	-	-	n/a
Grant Fund	-	-	10,000	-	-	-	-	-	-	n/a
Park & Open Space Fund	-	-	-	190,958	-	-	-	-	-	-100%
Willows	49,203	60,824	-	-	-	-	-	-	-	n/a
Shade Tree Fund	-	-	43,443	25,000	25,000	-	-	25,000	25,000	0%
Debt Service	3,389,605	3,061,465	3,048,479	2,673,000	2,937,326	-	-	2,937,326	3,523,000	32%
TRANSFER TO OTHER FUNDS	\$ 3,663,809	\$ 4,861,774	\$ 7,397,831	\$ 4,088,958	\$ 4,433,660	\$ -	\$ -	\$ 4,433,660	\$ 3,548,000	
\$ Δ	\$ (1,097,692)	\$ 1,197,965	\$ 2,536,057	\$ (3,308,873)	\$ 344,702			\$ 344,702	\$ (540,958)	
% Δ	-23%	33%	52%	-45%	8%			8%	-13%	
GRAND TOTAL GENERAL FUND	\$ 26,895,898	\$ 28,509,375	\$ 32,949,997	\$ 32,745,166	\$ 32,145,847	\$ 193,223	\$ 193,223	\$ 32,339,070	\$ 31,506,972	
\$ Δ	\$ 2,133,007	\$ 1,613,477	\$ 4,440,622	\$ (204,831)	\$ (599,319)			\$ (406,096)	\$ (1,238,194)	
% Δ	9%	6%	16%	-1%	-2%			-1%	-4%	
FUND BALANCE										
Beginning Fund Balance, January 1	\$ 5,414,283	\$ 6,988,851	\$ 8,096,582	\$ 8,075,543	\$ 8,075,543			\$ 8,075,543	\$ 8,075,543	0%
Revenues	28,482,908	29,734,086	33,050,833	32,891,112	33,025,670			33,025,670	33,500,151	1%
Expenditures	26,895,898	28,509,375	32,949,997	32,745,166	32,145,847		193,223	32,339,070	31,506,972	-4%
Accrual Adjustments	(12,442)	(116,980)	(121,874)	(121,874)	-			-	-	
ENDING FUND BALANCE	\$ 6,988,851	\$ 8,096,582	\$ 8,075,543	\$ 8,099,615	\$ 8,955,366			\$ 8,762,143	\$ 10,068,723	24%
Increase / (Decrease) In Fund Balance	\$ 1,574,568	\$ 1,107,731	\$ (21,038)	\$ 24,072	\$ 879,823	\$ (193,223)	\$ (193,223)	\$ 686,600	\$ 1,993,179	
Increase / (Decrease) In Fund Balance (net of Transfers I	\$ 4,958,819	\$ 6,086,485	\$ 7,498,666	\$ 4,234,904	\$ 5,313,483	\$ (193,223)	\$ (193,223)	\$ 5,120,260	\$ 5,541,179	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	January	February	March	April	May	June	July	August	September	October	November	December	2015 YTD	% of Budget	Year to Date Variance	Full Year Variance
	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated				
REVENUES:																
Real Estate Taxes:																
Current Year - Discount	-	(53,227)	(140,703)	(21,556)	-	-	-	(78)	-	(26)	-	-	(215,487)	100%	909	909
Current Year - Face	-	2,661,372	7,017,727	1,258,097	270,999	143,721	39,489	37,231	31,720	84,897	24,750	113,953	11,351,916	97%	(82,745)	(82,745)
Current Year - Penalties	-	-	-	-	-	2,669	4,010	3,385	2,897	8,397	2,483	11,573	2,669	8%	114	114
Prior Year	61,517	10,166	-	-	-	-	-	-	-	-	-	-	71,684	100%	(4,816)	(4,816)
Delinquent	5,805	1,571	6,504	6,732	28,596	-	11,108	12,527	19,754	22,443	8,482	5,702	49,208	38%	18,625	18,625
Interim	3,292	1,324	-	2,641	17,648	10,725	6,818	15,859	9,544	6,016	3,769	6,720	35,629	42%	6,655	6,655
Total Real Estate Taxes	\$ 70,614	\$ 2,621,206	\$ 6,883,528	\$ 1,245,913	\$ 317,243	\$ 157,115	\$ 61,426	\$ 68,924	\$ 63,915	\$ 121,725	\$ 39,485	\$ 137,948	\$ 11,295,619	96%	\$ (61,258)	\$ (61,258)
	1%	22%	58%	11%	3%	1%	1%	1%	1%	1%	0%	1%	95%			
Local Enabling Taxes																
Realty Transfer Tax	419,598	114,734	26,864	212,907	231,045	159,365	236,924	337,183	224,538	174,263	225,557	132,389	1,164,514	47%	415,018	415,018
Mercantile Tax	4,397	1,911	58,144	108,214	929,286	43,875	14,160	226	16,860	19,589	948	28,367	1,145,827	93%	(147,523)	(147,523)
Mercantile Tax: Discovery Firm	-	10,512	10	258	30	700	10	4,751	721	21,155	381	-	11,511	30%	11,501	11,501
Local Services Tax	26,205	187,886	47,318	32,556	193,935	34,243	76,565	177,242	6,486	48,053	160,890	5,355	522,143	52%	60,234	60,234
Amusement Tax	20	80	5	11	327	3,415	4,586	16,444	4,751	1,292	1,812	3,288	3,858	11%	(969)	(969)
Business Privilege Tax	30,824	55,923	422,026	1,521,909	5,496,803	82,884	117,615	4,654	331,074	179,427	71,101	129,933	7,610,370	90%	(188,625)	(188,625)
Business Privilege Tax: Discovery Firm	8,832	2,931	12,281	9,572	2,518	1,692	13,314	9,510	17,345	13,332	12,087	21,481	37,827	30%	37,508	37,508
Mercantile - Audit	-	-	-	-	-	-	7,618	5,441	9,924	7,628	6,916	12,290	-	0%	(182)	(182)
Business Privilege - Audit	4,546	1,000	1,000	1,000	368,005	2,570	79,645	1,565	45,361	186,067	6,163	-	378,121	54%	246,922	246,922
Attorney Fee Reimbursements	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	(5,000)	(5,000)
Total Local Enabling Taxes	\$ 494,422	\$ 374,977	\$ 567,648	\$ 1,886,428	\$ 7,221,949	\$ 328,744	\$ 550,437	\$ 600,812	\$ 613,264	\$ 650,807	\$ 485,856	\$ 333,103	\$ 10,874,169	77%	\$ 428,882	\$ 428,882
	4%	3%	4%	14%	53%	2%	4%	4%	4%	5%	4%	2%	79%			
License and Permits																
Contractor License Revenue	3,050	2,450	3,400	3,150	2,350	4,250	2,994	2,566	3,422	2,947	2,471	3,564	18,650	51%	(1,385)	(1,385)
Plan Review Fees	1,575	1,690	2,905	2,260	1,900	4,195	2,994	2,820	2,617	2,335	2,052	1,695	14,525	50%	38	38
Zoning	150	150	375	825	900	1,050	905	528	1,006	905	453	377	3,450	45%	(1,376)	(1,376)
Beverage	-	-	10,050	-	-	-	-	-	1,946	-	-	-	10,050	84%	(4)	(4)
UCC Act 45 Transfer	564	496	748	(7,216)	(1,228)	948	-	-	-	-	-	-	(5,688)	100%	(5,688)	(5,688)
Building	99,481	30,180	57,301	53,960	34,545	197,121	108,197	99,846	53,110	85,601	107,636	78,633	472,588	47%	(73,389)	(73,389)
Mechanical	7,416	3,377	10,180	2,838	3,596	9,903	5,881	6,436	6,725	2,608	4,036	4,508	37,310	55%	1,504	1,504
Street Opening	-	-	-	-	-	-	3,281	-	-	-	2,344	(1,875)	-	0%	(1,250)	(1,250)
Subdivision Fees	300	1,550	-	1,900	8,300	-	149	-	1,037	161	72	214	12,050	88%	10,684	10,684
Public Works & Engineering Fees	11,655	16,965	10,585	11,170	10,455	14,665	12,352	16,858	13,517	30,675	16,659	10,036	75,495	43%	(63,408)	(63,408)
Professional Services Reimbursement	3,777	20,644	162,905	98,201	120,639	10,271	4,962	2,982	23,900	44,585	42,752	23,372	416,436	74%	258,989	258,989
Housing	1,065	180	720	480	2,880	121,640	20,270	3,927	23,120	6,419	253	253	126,965	70%	(1,792)	(1,792)
Health	17,810	1,800	3,745	2,100	7,050	3,325	2,285	1,230	1,121	1,208	901	35,395	35,830	46%	(2,030)	(2,030)
Burning	-	50	-	-	100	400	-	-	77	346	-	38	550	54%	12	12
Plumbing	4,824	3,317	6,009	6,148	2,823	9,432	9,568	7,480	7,153	5,785	6,073	5,990	32,553	44%	(9,399)	(9,399)
Electrical	14,911	7,514	7,799	6,874	7,344	30,628	9,161	15,472	12,524	9,089	15,766	9,036	75,070	51%	16,119	16,119
DRB & ZHB Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
HARB	50	-	-	300	50	150	305	44	-	87	131	87	550	46%	203	203
DRB	1,100	800	1,000	400	2,100	700	2,663	2,765	1,434	819	614	614	6,100	41%	(1,990)	(1,990)
Sewage Enforcement Fees	-	-	-	-	1,500	750	1,522	-	1,877	441	761	-	2,250	33%	(1,149)	(1,149)
ZHB - Residential	2,600	550	1,100	1,800	-	1,400	113	1,856	619	1,856	-	619	7,450	60%	3,513	3,513
ZHB - Non-Residential	1,000	100	4,900	-	-	1,000	205	922	922	102	1,845	-	7,000	64%	2,997	2,997
Cable TV Franchise Fees	91,728	76,461	-	-	173,846	-	106,682	80,797	-	105,586	80,017	-	342,034	48%	(30,784)	(30,784)
Right-of-Way Fees	-	-	-	-	-	-	-	-	-	-	-	3,000	-	0%	-	-
Film Permits	-	250	500	-	250	-	243	486	243	-	243	243	1,000	41%	757	757
Certificate of Occupancy Transfer Fee	3,400	3,000	4,350	7,050	8,800	7,480	6,792	5,343	7,491	6,242	5,893	2,147	34,080	50%	3,988	3,988
Building - One Time/ Large	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Total License and Permits	\$ 266,456	\$ 171,524	\$ 288,572	\$ 192,240	\$ 388,200	\$ 419,308	\$ 301,524	\$ 252,360	\$ 163,860	\$ 307,797	\$ 290,971	\$ 177,948	\$ 1,726,299	54%	\$ 105,160	\$ 105,160
	9%	6%	9%	6%	12%	13%	10%	8%	5%	10%	9%	6%	55%			

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	January	February	March	April	May	June	July	August	September	October	November	December	2015 YTD	% of Budget	Year to Date Variance	Full Year Variance
	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated				
Fines and Costs																
Police	35,500	33,870	35,130	26,958	11,875	24,713	52,449	44,326	42,356	60,519	52,466	61,190	168,046	35%	(132,748) ❌	(132,748)
District Justice	20,477	19,402	15,421	20,208	17,200	18,688	22,843	22,334	22,086	21,344	18,721	16,501	111,395	47%	4,585 ✅	4,585
Total Fines and Costs	\$ 55,977	\$ 53,272	\$ 50,551	\$ 47,166	\$ 29,075	\$ 43,401	\$ 75,292	\$ 66,659	\$ 64,442	\$ 81,864	\$ 71,187	\$ 77,691	\$ 279,441	39%	\$ (128,163) ❌	\$ (128,163)
	7%	6%	6%	6%	3%	5%	9%	8%	8%	10%	8%	9%	33%			
Interest and Rents																
Interest Earnings	8,410	9,304	9,536	10,579	7,967	24,016	6,430	10,413	3,076	8,934	4,341	19,905	69,811	57%	22,910 ✅	22,910
Property & Equipment	18,952	6,780	7,856	600	6,230	9,127	29,364	3,589	5,364	11,580	9,176	9,981	49,545	42%	(16,400) ❌	(16,400)
Total Interest and Rents	\$ 27,362	\$ 16,084	\$ 17,392	\$ 11,179	\$ 14,197	\$ 33,143	\$ 35,794	\$ 14,003	\$ 8,440	\$ 20,514	\$ 13,517	\$ 29,886	\$ 119,356	49%	\$ 6,510 ✅	\$ 6,510
	12%	7%	7%	5%	6%	14%	15%	6%	4%	9%	6%	13%	51%			
Grants and Gifts																
Payments In Lieu of Taxes	-	-	-	-	-	25,286	-	-	-	37,273	(29,518)	17,412	25,286	50%	3,454 ✅	3,454
Public Utility Realty Tax	-	-	-	-	-	-	-	-	-	-	28,000	-	-	0%	- ⚠️	-
Federal, State & County	-	13,802	-	-	2,200	3,500	-	6,235	-	-	3,994	-	19,502	66%	(80,269) ❌	(80,269)
State Pension Aid	-	-	-	-	-	-	-	606	621,894	-	-	-	-	0%	- ⚠️	-
Crossing Guard Contributions (RTSD)	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	- ⚠️	-
County Highway Aid	36,720	-	-	-	-	-	-	-	36,720	-	-	-	36,720	50%	- ✅	36,720
State Snow Removal	66,471	-	-	-	-	-	-	-	-	-	-	-	66,471	100%	12,471 ✅	12,471
Public Access Grant	57,405	-	-	-	-	-	-	-	-	-	-	-	57,405	100%	(17,595) ❌	(17,595)
Shade Tree Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	- ❌	(20,000)
Grounds Maintenance Agreement	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	- ⚠️	-
Volunteer Fire Relief Aid	-	-	-	-	-	-	-	-	350,000	-	-	-	-	0%	- ⚠️	-
Police Drug Task Force Reimb.	-	4,408	-	-	2,694	-	-	-	2,100	-	3,210	-	7,102	57%	(2,690) ❌	(2,691)
Total Grants and Gifts	\$ 160,595	\$ 18,210	\$ -	\$ -	\$ 4,894	\$ 28,786	\$ -	\$ 6,841	\$ 1,010,714	\$ 37,273	\$ 5,687	\$ 17,412	\$ 212,485	16%	\$ (84,630) ❌	\$ (67,910)
	12%	1%	0%	0%	0%	2%	0%	1%	74%	3%	0%	1%	16%			
Departmental Earnings																
Parking Meters - Kiosks	26,350	28,871	39,480	24,005	41,722	39,046	39,681	32,618	39,625	46,214	27,141	53,212	199,474	46%	(16,163) ❌	(16,163)
Parking Meters - Church	3,186	3,336	(2,014)	2,413	-	(5,978)	4,799	(3,499)	4,331	5,708	3,423	549	943	6%	(11,963) ❌	(11,963)
Alarm System Fees	1,100	700	1,000	1,900	200	900	776	569	879	466	466	983	5,800	58%	939 ✅	939
Police Extra Duty	37,244	47,844	13,459	14,495	17,777	51,234	62,422	42,689	23,828	8,006	60,782	36,238	182,053	44%	54,519 ✅	54,519
Recreation Fees	18,535	74,233	62,192	50,614	66,729	69,120	15,609	5,903	10,404	57,091	76,875	22,561	341,422	64%	54,866 ✅	54,866
Prepaid Parking	3,770	2,730	4,440	3,200	1,890	8,830	1,104	1,642	1,755	1,319	880	878	24,860	77%	7,438 ✅	7,438
Meter Bags	160	-	260	680	50	10	214	57	-	214	-	-	1,160	70%	(404) ❌	(404)
Police Parking Permit	1,740	2,540	370	110	90	620	256	1,062	110	61	37	12	5,470	78%	2,008 ✅	2,008
Rear Door Trash Fee	75,395	17,415	9,240	1,260	870	315	-	199	299	-	-	195	104,495	99%	9,027 ✅	9,027
Refuse Collection Fee	1,465	1,620	1,850	2,490	2,115	3,530	4,325	1,788	2,738	2,979	3,024	2,567	13,070	43%	(1,508) ❌	(1,508)
Sulpizio Gym Fees	4,024	1,400	1,075	8,881	(2,333)	500	1,181	8,881	1,700	17,251	1,417	2,519	13,547	33%	(8,014) ❌	(8,014)
Police Service Fees	2,985	2,970	2,760	2,285	2,745	2,380	2,201	2,060	1,892	1,944	2,009	2,409	16,125	56%	(960) ❌	(960)
Police Live Scan Fees	-	394	86	1,974	824	1,515	1,845	-	2,617	1,381	-	2,333	4,792	37%	(1,822) ❌	(1,822)
Recreation Sponsorship/ Adv. Rev.	800	7,250	6,250	23,300	-	4,200	24,240	-	-	1,515	8,121	2,182	41,800	54%	2,858 ✅	2,858
Kiosk Advertising	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	- ⚠️	-
Total Departmental Earnings	\$ 176,754	\$ 191,303	\$ 140,447	\$ 137,606	\$ 132,680	\$ 176,223	\$ 158,654	\$ 86,789	\$ 105,729	\$ 129,968	\$ 184,174	\$ 126,637	\$ 955,012	55%	\$ 90,820 ✅	\$ 90,820
	11%	12%	8%	8%	8%	11%	10%	5%	6%	8%	11%	8%	58%			

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	January	February	March	April	May	June	July	August	September	October	November	December	2015	% of Budget	Year to Date Variance	Full Year Variance
	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	YTD			
Miscellaneous																
Insurance Refunds	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Sale of Property, Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Premium Payments - Flex	(3,991)	985	491	(157)	834	1,647	-	-	-	-	-	-	(190)	100%	(190)	(190)
Miscellaneous	42,366	3,863	4,935	608	60,328	7,012	579	8,854	3,957	15,054	2,043	358	119,111	79%	99,956	99,956
Premium Payments	13,019	13,077	13,077	13,077	13,124	13,142	11,805	11,722	11,722	11,793	11,864	11,846	78,515	53%	9,266	9,266
Advertising & Sponsorship Fees	-	-	-	-	-	-	500	-	-	-	-	500	-	0%	-	-
Cash Over / Short	-	2	2	(100)	1	30	-	-	-	-	-	-	(65)	100%	(65)	(65)
Sale of Recycled Materials	1,303	296	200	240	573	140	2,139	2,702	2,223	1,998	2,363	1,639	2,752	17%	(9,183)	(9,183)
Federal Medical Subsidy	-	-	-	-	-	70,656	-	-	-	-	-	-	70,656	100%	656	656
Tax Anticipation Revenue Notes	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Total Miscellaneous	\$ 52,697	\$ 18,223	\$ 18,705	\$ 13,667	\$ 74,860	\$ 92,628	\$ 15,023	\$ 23,278	\$ 17,902	\$ 28,845	\$ 16,270	\$ 14,343	\$ 270,779	70%	\$ 100,440	\$ 100,440
	18%	6%	7%	5%	26%	32%	5%	8%	6%	10%	6%	5%	95%			
Transfers In																
Transfer In: Sewer Overhead	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Transfer In: Sewer Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Transfer In: Liquid Fuels Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Transfer In: Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Transfer In: Park & Open Space Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Transfer In: Willows Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Total Transfers In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a	\$ -	\$ -
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a		
TOTAL GENERAL FUND REVENUE	\$ 1,304,876	\$ 3,464,798	\$ 7,966,842	\$ 3,534,198	\$ 8,183,097	\$ 1,279,347	\$ 1,198,150	\$ 1,119,666	\$ 2,048,266	\$ 1,378,793	\$ 1,107,147	\$ 914,968	\$ 25,733,160	77%	\$ 457,761	\$ 474,481
	4%	10%	24%	11%	25%	4%	4%	3%	6%	4%	3%	3%	78%			

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	January	February	March	April	May	June	July	August	September	October	November	December	2015	% of Budget	Year to Date Variance	Full Year Variance
	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	YTD			
RECREATION PROGRAMS																
Salaries: Part-Time	-	-	-	-	360	1,717	54,155	30,895	-	-	-	-	2,077	2%	(2,077) ❌	(2,077)
Sick Pay Bonus	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Medical Exp. Reimbursements	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Social Security Taxes	-	-	-	-	27	127	3,390	1,884	-	-	-	-	154	3%	(154) ❌	(154)
Workers' Compensation	-	-	482	-	232	-	-	149	-	-	-	(11)	714	84%	(195) ❌	(195)
Unemployment	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Pension Allocation	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Medical Insurance Premiums	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Group, Life & Disability Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Recreation Supplies	15,863	4,692	270	1,625	605	5,479	5,980	1,082	1,261	9,374	-	1,823	28,535	59%	1,945	1,945
Credit Card Fees	523	335	2,251	294	353	417	264	96	7	57	1,068	1,243	4,173	60%	(1,908) ❌	(1,908)
Rentals	20,168	6,935	990	11,924	14,383	6,950	6,105	23,927	4,942	-	846	28,159	61,349	49%	(4,528) ❌	(4,528)
Contractual Services	9,116	23,370	13,727	8,220	3,060	5,195	22,698	36,956	16,955	815	2,030	15,751	62,687	40%	14,108	14,108
TOTAL RECREATION PROGRAMS	\$ 45,670	\$ 35,332	\$ 17,720	\$ 22,064	\$ 19,019	\$ 19,885	\$ 92,592	\$ 94,990	\$ 23,165	\$ 10,246	\$ 3,944	\$ 46,965	\$ 159,689	37%	\$ 7,192	\$ 7,192
% Δ	10%	8%	4%	5%	4%	5%	21%	22%	5%	2%	1%	11%	36%			
SULPIZIO GYM																
Salaries	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Sick Pay Bonus	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Medical Exp. Reimbursements	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Social Security Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Workers' Compensation	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Unemployment	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Pension Allocation	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Medical Insurance Premiums	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Group, Life & Disability Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Utilities	7,717	3,768	3,855	2,398	1,500	864	1,053	1,078	275	894	344	967	20,102	81%	(10,714) ❌	(10,714)
Communications	64	64	64	64	64	64	205	205	205	205	-	442	384	23%	552	552
Office Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-
Operating Supplies	-	-	-	-	26	-	-	-	-	20	2,163	2,121	26	1%	170	170
Credit Card Fees	1	29	17	10	292	113	-	-	-	-	-	-	462	100%	(462) ❌	(462)
Contractual Services	-	-	-	8	-	1,155	9,256	-	194	273	2,758	6,984	1,163	6%	(628) ❌	(628)
Maint. & Repair: Bldgs & Fixtures	527	548	55	-	860	30	173	-	567	280	460	7,608	2,020	18%	555	555
Maint. & Repair: Mach & Equip.	-	-	-	-	-	-	250	250	250	250	250	250	-	0%	1,500	1,500
TOTAL SULPIZIO GYM	\$ 8,309	\$ 4,410	\$ 3,990	\$ 2,479	\$ 2,742	\$ 2,226	\$ 10,937	\$ 1,534	\$ 1,492	\$ 1,922	\$ 5,976	\$ 18,372	\$ 24,156	38%	\$ (9,026)	\$ (9,026)
% Δ	15%	8%	7%	4%	5%	4%	20%	3%	3%	3%	11%	33%	50%			

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	January	February	March	April	May	June	July	August	September	October	November	December	2015 YTD	% of Budget	Year to Date Variance	Full Year Variance
	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated				
DEBT SERVICE																
Service Charges	-	-	-	-	-	377	-	3,653	-	-	629	1,493	377	6%	(152) ❌	(152)
DEBT SERVICE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 377	\$ -	\$ 3,653	\$ -	\$ -	\$ 629	\$ 1,493	\$ 377	6%	\$ (152)	\$ (152)
\$ Δ	0%	0%	0%	0%	0%	6%	0%	61%	0%	0%	10%	25%	6%			
% Δ																
TRANSFER TO OTHER FUNDS																
Liquid Fuels Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	✔️
Capital Improvement	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	325,000	✔️
Capital Improvement (Prog. Funding)	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	687,125	✔️
Capital Improvement (Excess FB)	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	✔️
Police Pension	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	✔️
OPEB Liability	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	459,209	✔️
Storm Water Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	✔️
Civilian Pension	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	✔️
Grant Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	✔️
Park & Open Space Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	✔️
Willows	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	✔️
Shade Tree Fund	-	-	-	-	-	-	-	-	-	-	-	25,000	-	0%	-	✔️
Debt Service	-	-	-	430,000	-	1,315,000	635,157	-	-	1,060,426	-	82,417	1,745,000	50%	(585,674) ❌	(585,674)
TRANSFER TO OTHER FUNDS	\$ -	\$ -	\$ -	\$ 430,000	\$ -	\$ 1,315,000	\$ 635,157	\$ -	\$ -	\$ 1,060,426	\$ -	\$ 107,417	\$ 1,745,000	49%	\$ 885,660	\$ 885,660
\$ Δ	0%	0%	0%	10%	0%	30%	14%	0%	0%	24%	0%	2%	39%			
% Δ																
GRAND TOTAL GENERAL FUND	\$ 1,793,606	\$ 1,861,195	\$ 2,372,723	\$ 2,374,965	\$ 1,646,263	\$ 3,011,791	\$ 2,804,102	\$ 3,212,775	\$ 4,674,020	\$ 3,211,099	\$ 1,837,252	\$ 2,707,181	\$ 13,060,542	41%	\$ 787,820	\$ 832,098
\$ Δ	6%	6%	7%	7%	5%	9%	9%	10%	14%	10%	6%	8%	41%			
% Δ																
FUND BALANCE																
Beginning Fund Balance, January 1	\$ 8,075,543	\$ 7,586,814	\$ 9,190,418	\$ 14,784,537	\$ 15,943,771	\$ 22,480,605	\$ 19,502,580	\$ 17,896,628	\$ 15,803,519	\$ 13,177,765	\$ 11,345,460	\$ 10,615,355	\$ 8,075,543			
Revenues	1,304,876	3,464,798	7,966,842	3,534,198	8,183,097	1,279,347	1,198,150	1,119,666	2,048,266	1,378,793	1,107,147	914,968	25,733,160			
Expenditures	1,793,606	1,861,195	2,372,723	2,374,965	1,646,263	3,011,791	2,804,102	3,212,775	4,674,020	3,211,099	1,837,252	2,707,181	13,060,542			
Accrual Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-			
ENDING FUND BALANCE	\$ 7,586,814	\$ 9,190,418	\$ 14,784,537	\$ 15,943,771	\$ 22,480,605	\$ 20,748,161	\$ 17,896,628	\$ 15,803,519	\$ 13,177,765	\$ 11,345,460	\$ 10,615,355	\$ 8,823,141	\$ 20,748,161			
Increase / (Decrease) In Fund Balance	\$ (488,730)	\$ 1,603,604	\$ 5,594,120	\$ 1,159,233	\$ 6,536,835	\$ (1,732,444)	\$ (1,605,952)	\$ (2,093,109)	\$ (2,625,754)	\$ (1,832,306)	\$ (730,105)	\$ (1,792,213)	\$ 12,672,618			
Increase / (Decrease) In Fund Balance (net of Transfers I	\$ (488,730)	\$ 1,603,604	\$ 5,594,120	\$ 1,589,233	\$ 6,536,835	\$ (417,444)	\$ (970,795)	\$ (2,093,109)	\$ (2,625,754)	\$ (771,880)	\$ (730,105)	\$ (1,684,797)	\$ 14,417,618			

