

FINANCE DEPARTMENT
Monthly Report
General Fund and Sewer Fund
As of November 30, 2015



Prepared by: William M. White
Finance Director

November 2015 Finance Update

Radnor Township, PA

12/4/2015

General Fund (#01)

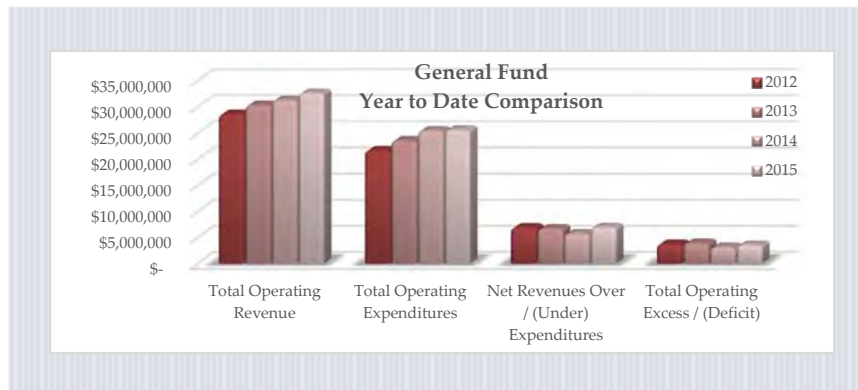
Revenue Update

Year over year revenue is now up 4.3% versus being up 3.8% at the end of October. Forecasted revenue is expected to beat estimates by \$1.2 million (or 4%)

Township revenues are made up of three broad categories: Real Estate Taxes (36%), Act 511 Taxes (41%) and other revenues (23%). Other revenues are comprised of permits, fines, departmental income and miscellaneous income.

Real Estate and Business Taxes (a part of the Act 511 group) are collected prior to May 15th, so at this

collection efforts, audit proceeds to-date are almost \$600,000 with another \$60,000 due in December. Finally, building permit (and related) revenues continue to be up significantly over last year (+20.2%) and current year forecasts (+24%). The bump is the result of a couple large projects that began



point in the year; most of the annual revenues are collected; giving us a good idea on where we will end the year. Real Estate Taxes are the most predictable and continue to perform as expected.

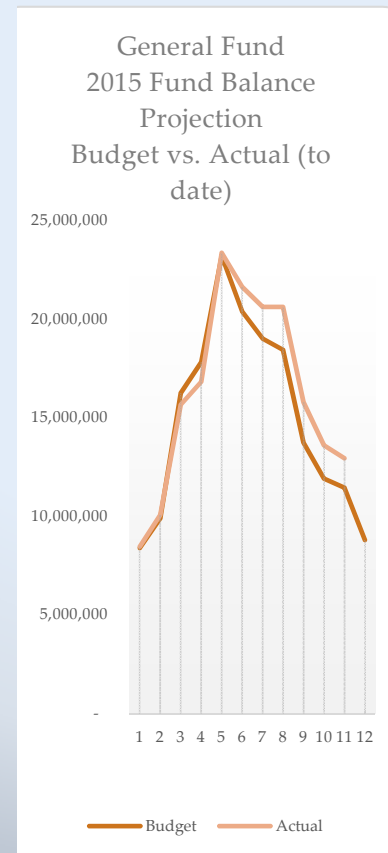
Next, we reported at the end of Q3 that business taxes showed little growth. However, due to the Township's ongoing follow up and

late summer. Other revenue areas that are performing well are grants (+\$279K over 2014) and miscellaneous (+\$166K over 2014). Grants are up due to increases in state pension aid and catchup payments from recycling grants. Miscellaneous is up due to unclaimed funds proceeds and life insurance surrenders.

General Fund Cash Flow at a Glance



The chart below tracks how the actual cash flow for the general fund is performing against expectations. Through October, results continue to trend ahead of expectations.



Those results, coupled with the large increases in the real estate transfer taxes have allowed us to

maintain the year-end forecast for the General Fund at \$2.0 million

(down slightly from the August forecast of \$2.2 million).

Expenditure Update

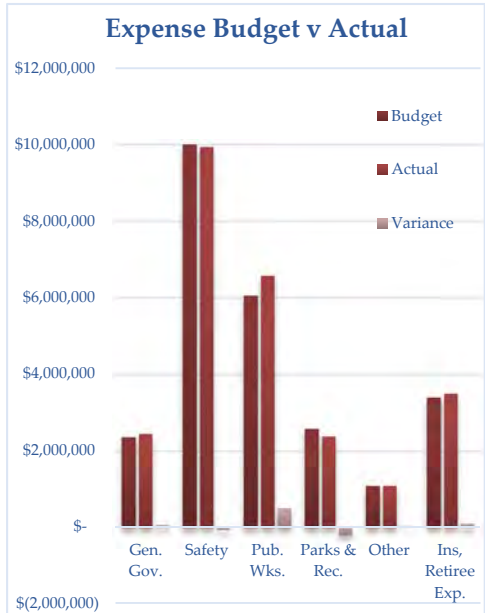
Expenditures are expected to end slightly over full year budgets (+1%) as a result of winter expenses, Papal visit and labor counsel fees.

Township expenses fall within eight broad categories: General Government, Protection of Persons & Property, Public Works, Parks & Recreation, Library, Community Organizations, Non-Departmental and Other Financing Uses. General Government is now performing slightly over budget as a result of some significant (labor counsel) legal bills. Security of Persons and Property are performing at budgeted levels as a result of not yet hiring all of the budgeted police positions as well as not needing all of the contracted inspection expenses in Community Development due to the delayed approval of the Villanova Dorm / Parking project. Some Police Department line items are forecasting to exceed budgeted levels due to various reasons. However, in the aggregate and as a result (again) of not hiring the budgeted police positions, the impact to the bottom line is minimal. Public works is trending above budgeted levels due entirely to the snow removal costs from January / February. Parks & Recreation continue to perform

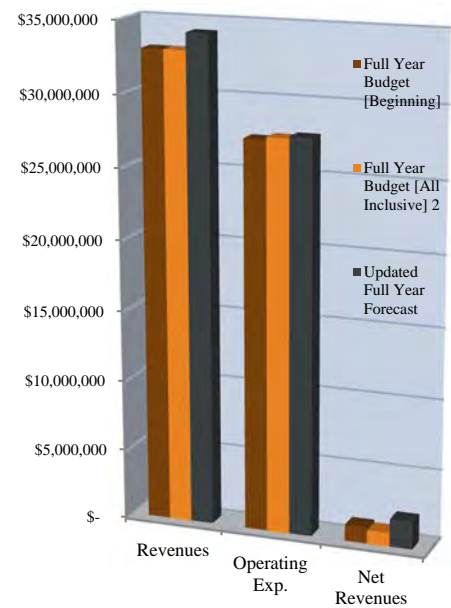
below budget due mostly to the fact that during the winter months, most of the park maintenance payroll was charged to highways for snow removal. Library is performing as expected while community organizations are over budget as a result of the payment to Main Line School Night for painting expenses at the Creutzburg Center. Non-Departmental and other financing uses are performing as expected for the most part.

As we try to forecast to year-end, base line operational expenditures are right on track and should meet expectations. With November and December temperatures being so high, we are now confident that there shouldn't be many variables in expenses as we head down the home stretch. That being the case, we can reasonably count on the ending 2015 net revenue (cash basis) ending at \$2 million.

* * *



Full Year Comparison Activity Graph



Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, November 30, 2015



Year to Date Actual (Cash Basis)

	2012	2013	2014	2015	\$Δ	%Δ
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REVENUES

Taxes						
Real Estate Tax	\$ 11,565,360	\$ 11,636,316	\$ 11,667,797	\$ 11,677,404	9,607	0.1%
Real Estate Transfer Tax	1,654,736	2,371,219	1,985,854	2,568,162	582,308	29.3%
Mercantile Tax ¹	1,215,596	689,542	1,368,408	1,265,898	(102,510)	-7.5%
Local Services Tax	956,234	880,868	904,671	989,344	84,673	9.4%
Amusement Tax	44,620	33,632	34,492	22,901	(11,591)	-33.6%
Business Privilege Tax	6,441,028	7,480,834	8,426,554	8,577,348	150,794	1.8%
Mercantile Tax - Audit	41,716	-	-	61,000	61,000	n/a
Business Privilege Tax Audit	442,026	1,096,028	498,095	729,229	231,134	46.4%
Total Taxes	\$ 22,361,313	\$ 24,188,439	\$ 24,885,871	\$ 25,891,285	1,005,414	4.0%

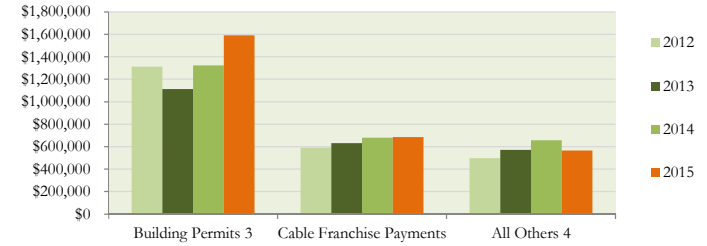


² The Mercantile Tax laws were amended in 2012 to move the file/payment date from August 15th to May 15th. As a result, comparisons with 2012 prior to August will be skewed, and comparisons with 2013 will be off for the entire year as 2013 only represented six months' worth of activity.

Permits & Licenses						
Building Permits ³	1,313,439	1,113,458	1,323,880	1,591,036	267,156	20.2%
Cable Franchise Payments	590,833	631,098	679,659	684,975	5,316	0.8%
All Others ⁴	497,666	571,900	655,681	564,685	(90,996)	-13.9%
Total Permits & Licenses	\$ 2,401,938	\$ 2,316,456	\$ 2,659,221	\$ 2,840,696	181,476	6.8%

³ Building Permits Includes: Building, Mechanical, Plumbing and Electrical permit codes

⁴ All Others excludes development escrow proceeds since they are accounted for as a reduction of the Engineering expenses below



Other Sources						
Fines	582,084	579,256	683,237	505,886	(177,352)	-26.0%
Interest & Rents	166,487	182,231	212,929	212,192	(737)	-0.3%
Grants & Gifts	1,294,459	1,283,141	1,162,104	1,441,598	279,495	24.1%
Departmental Earnings	1,544,851	1,492,566	1,485,548	1,377,050	(108,498)	-7.3%
Refunds & Miscellaneous	309,401	324,645	242,395	408,691	166,296	68.6%
Total Other Sources	\$ 3,897,282	\$ 3,861,839	\$ 3,786,214	\$ 3,945,418	159,204	4.0%
TOTAL REVENUES	\$ 28,660,533	\$ 30,366,734	\$ 31,331,305	\$ 32,677,399	1,346,094	4.3%



Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, November 30, 2015



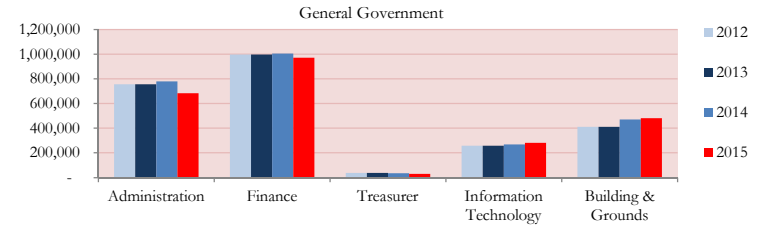
Year to Date Actual (Cash Basis)

	2012	2013	2014	2015	\$Δ	%Δ
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EXPENDITURES

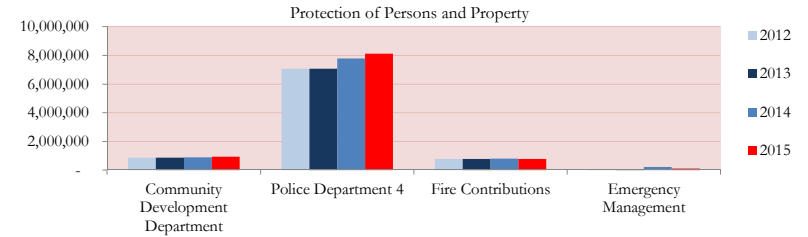
General Government

Administration	822,666	754,402	777,879	682,483	(95,396)	-12.3%
Finance	958,784	995,489	1,003,452	971,461	(31,991)	-3.2%
Treasurer	38,759	37,851	34,390	29,472	(4,918)	-14.3%
Information Technology	232,632	258,251	269,001	281,662	12,662	4.7%
Building & Grounds	448,588	410,672	470,560	480,122	9,562	2.0%
Total General Government	\$ 2,501,429	\$ 2,456,666	\$ 2,555,281	\$ 2,445,200	(110,081)	-4.3%



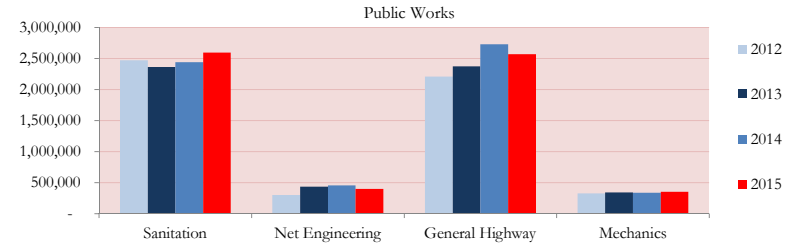
Protection of Persons & Property

Community Development Department	719,608	869,804	889,844	939,509	49,665	5.6%
Police Department *	6,720,841	7,072,667	7,792,221	8,118,318	326,097	4.2%
Fire Contributions	899,042	769,507	799,999	779,977	(20,022)	-2.5%
Emergency Management	124,075	4,100	218,814	103,320	(115,494)	-52.8%
Total Protection of Persons & Property	\$ 8,463,566	\$ 8,716,079	\$ 9,700,878	\$ 9,941,124	240,246	2.5%



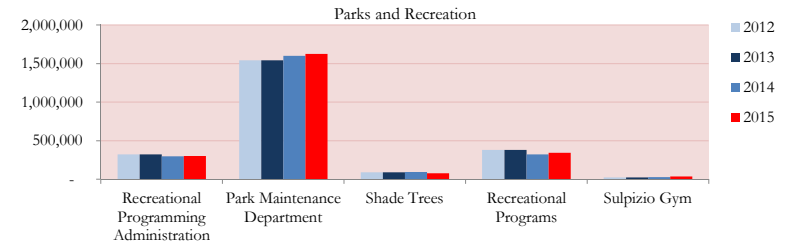
Public Works

Sanitation	2,467,502	2,363,510	2,440,510	2,591,182	150,672	6.2%
Engineering	509,990	727,180	1,075,535	1,054,776		
Less: Escrow Reimbursements	(210,441)	(294,681)	(620,466)	(658,543)		
Net Engineering	299,549	432,499	455,069	396,233	(58,836)	-12.9%
General Highway	2,207,585	2,371,788	2,729,434	2,566,987	(162,447)	-6.0%
Mechanics	327,338	341,600	333,959	349,337	15,378	4.6%
Total Public Works	\$ 5,601,523	\$ 5,941,896	\$ 6,414,041	\$ 6,299,971	(55,233)	-0.9%



Parks & Recreation

Recreational Programming Administration	311,069	322,579	296,665	300,017	3,352	1.1%
Park Maintenance Department	1,540,910	1,540,870	1,598,717	1,625,024	26,308	1.6%
Shade Trees	37,115	87,693	92,230	78,125	(14,105)	-15.3%
Recreational Programs	310,210	377,622	323,570	343,885	20,315	6.3%
Sulpizio Gym	30,834	21,303	24,916	35,864	10,948	43.9%
Total Parks & Recreation	\$ 2,230,138	\$ 2,350,067	\$ 2,336,098	\$ 2,382,915	46,817	2.0%

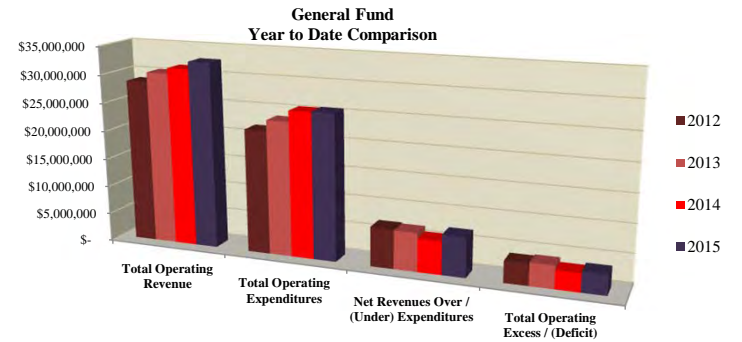
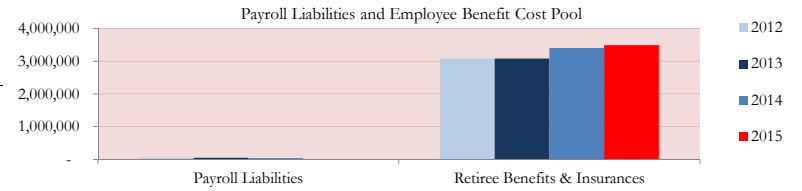
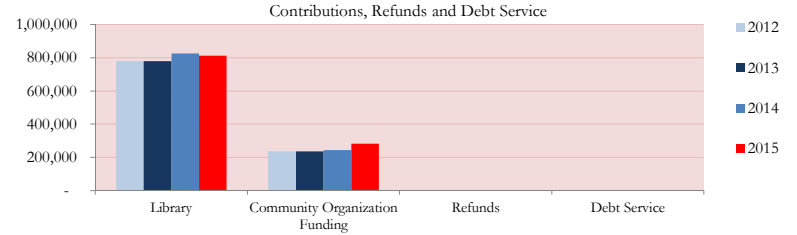


Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, November 30, 2015



Year to Date Actual (Cash Basis)

	2012	2013	2014	2015	\$Δ	%Δ
Contributions, Refunds & Misc.						
Library	750,472	779,347	826,158	812,121	(14,038)	-1.7%
Community Organization Funding	239,945	235,358	243,284	283,177	39,892	16.4%
Refunds	-	-	-	-	-	n/a
Debt Service	1,475	2,310	2,867	2,474	(393)	-13.7%
Total Contributions, Refunds & Misc.	\$ 991,892	\$ 1,017,015	\$ 1,072,309	\$ 1,097,771	25,461	2.4%
Insurance, Payroll Liabilities & Retiree Benefits						
Payroll Liabilities	53,304	47,846	38,822	9,346	(29,476)	-75.9%
Retiree Benefits & Insurances	1,889,368	3,084,621	3,404,520	3,497,276	92,757	2.7%
Total Insurance & Retiree Benefits	\$ 1,942,672	\$ 3,132,467	\$ 3,443,342	\$ 3,506,623	63,281	1.8%
TOTAL OPERATING EXPENDITURES	\$ 21,731,219	\$ 23,614,191	\$ 25,521,948	\$ 25,673,603	151,655	0.6%
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ 6,929,314	\$ 6,752,544	\$ 5,809,357	\$ 7,003,796	1,194,439	20.6%
Transfers In from Other Funds	-	-	-	-	-	n/a
Transfers Out to Other Funds	(3,141,046)	(2,757,763)	(2,598,000)	(3,411,209)	(813,209)	n/a
TOTAL SURPLUS / (DEFICIT)	\$ 3,788,268	\$ 3,994,781	\$ 3,211,357	\$ 3,592,587	381,230	11.9%



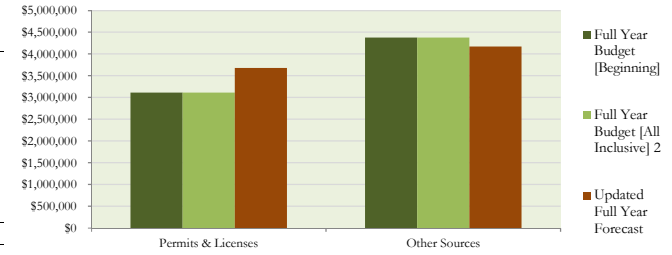
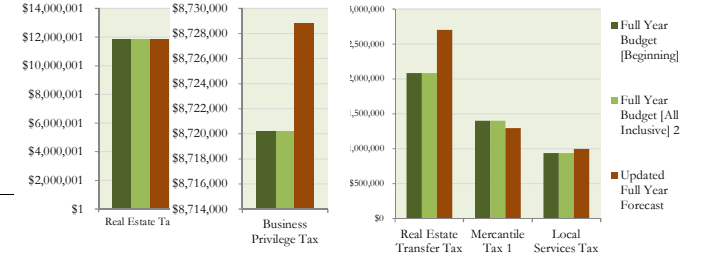


Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, November 30, 2015

Full Year Budget v Forecast Comparison						
Full Year Budget [Beginning]	2014 Carry Forward Encumb ¹	Full Year Budget [All Inclusive] ²	% Change	Updated Full Year Forecast	% Variance (vs. amend budget)	

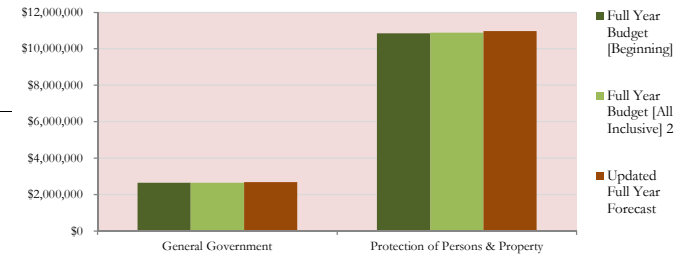
REVENUES

Taxes						
Real Estate Tax	\$ 11,850,300	n/a	\$ 11,850,300	0%	11,815,351	100%
Real Estate Transfer Tax	2,080,350	n/a	2,080,350	0%	2,700,551	130%
Mercantile Tax	1,400,527	n/a	1,400,527	0%	1,294,265	92%
Local Services Tax	936,500	n/a	936,500	0%	994,699	106%
Amusement Tax	37,000	n/a	37,000	0%	26,189	71%
Business Privilege Tax	8,720,188	n/a	8,720,188	0%	8,728,762	100%
Mercantile Tax - Audit	50,000	n/a	50,000	0%	73,290	147%
Business Privilege Tax Audit	455,000	n/a	455,000	0%	729,229	160%
Total Taxes	\$ 25,529,865	\$ n/a	\$ 25,529,865	0%	\$ 26,362,336	103%
Permits & Licenses						
Building Permits	1,359,000	n/a	1,359,000	0%	1,689,203	124%
Cable Franchise Payments	745,900	n/a	745,900	0%	684,975	92%
All Others	1,010,700	n/a	1,010,700	0%	1,303,009	129%
Total Permits & Licenses	\$ 3,115,600	\$ n/a	\$ 3,115,600	0%	\$ 3,677,187	118%
Other Sources						
Fines	844,739	n/a	844,739	0%	583,576	69%
Interest & Rents	235,000	n/a	235,000	0%	242,078	103%
Grants & Gifts	1,358,323	n/a	1,358,323	0%	1,441,598	106%
Departmental Earnings	1,656,143	n/a	1,656,143	0%	1,481,126	89%
Refunds & Miscellaneous	286,000	n/a	286,000	0%	424,238	148%
Total Other Sources	\$ 4,380,205	\$ n/a	\$ 4,380,205	0%	\$ 4,172,617	95%
TOTAL REVENUES	\$ 33,025,670	\$ n/a	\$ 33,025,670	0%	\$ 34,212,140	104%



EXPENDITURES

General Government						
Administration	703,207	802	704,009	0%	747,155	106%
Finance	1,075,225	1,574	1,076,799	0%	1,061,325	99%
Treasurer	41,371	28	41,399	0%	35,283	85%
Information Technology	299,724	93	299,817	0%	303,883	101%
Building & Grounds	523,146	728	523,874	0%	533,813	102%
Total General Government	\$ 2,642,673	\$ 3,225	\$ 2,645,898	0%	\$ 2,681,458	101%
Protection of Persons & Property						
Community Development Department	1,059,702	11,431	1,071,133	1%	1,048,629	98%
Police Department	8,985,326	22,603	9,007,929	0%	9,040,679	100%
Fire Contributions (various departments)	797,107	1,645	798,752	0%	788,194	99%
Emergency Management	-	-	-	n/a	103,320	n/a
Total Protection of Persons & Property	\$ 10,842,135	\$ 35,679	\$ 10,877,814	0%	\$ 10,980,822	101%

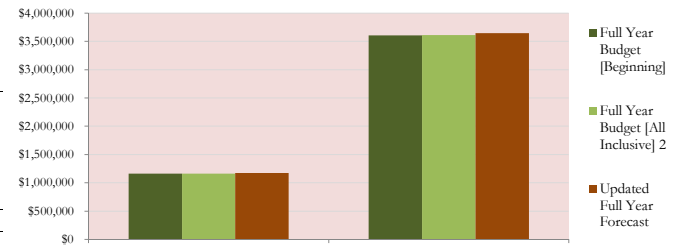
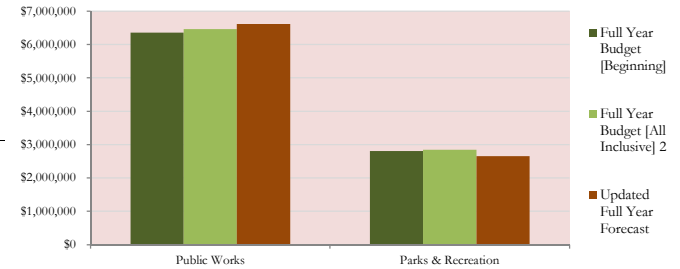




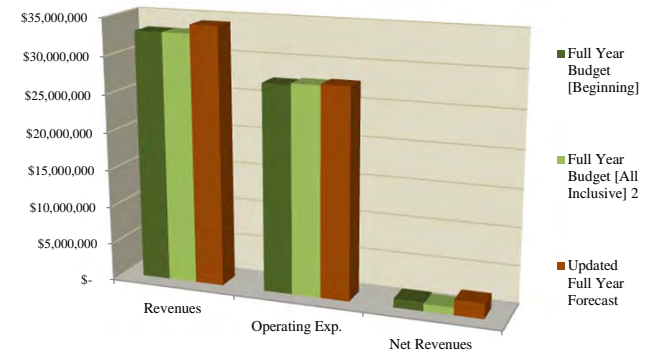
Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, November 30, 2015

Full Year Budget v Forecast Comparison						
Full Year Budget [Beginning]	2014 Carry Forward Encumb ¹	Full Year Budget [All Inclusive] ²	% Change	Updated Full Year Forecast	% Variance (vs. amend budget)	

Public Works						
Sanitation	3,049,425	8,969	3,058,394	0%	2,893,175	95%
Engineering	777,373	19,104	796,477		1,188,356	
Less: Escrow Reimbursements	(300,000)	-	(300,000)		(681,914)	
Net Engineering	477,373	19,104	496,477	4%	506,442	102%
General Highway	2,415,011	75,727	2,490,738	3%	2,821,913	113%
Mechanics	412,122	1,614	413,736	0%	392,719	95%
Total Public Works	\$ 6,353,931	\$ 105,414	\$ 6,459,345	2%	\$ 6,614,249	102%
Parks & Recreation						
Recreation Programming Administration	333,634	2,448	336,082	1%	331,498	99%
Park Maintenance Department	1,976,951	10,506	1,987,457	1%	1,794,745	90%
Shade Trees	10,000	21,375	31,375	214%	81,110	259%
Recreation Programming	438,721	60	438,781	0%	390,860	89%
Sulpizio Gym	48,700	6,663	55,363	14%	53,446	97%
Total Parks & Recreation	\$ 2,808,006	\$ 41,052	\$ 2,849,058	1%	\$ 2,651,659	93%
Contributions, Refunds & Misc.						
Library	890,507	485	890,992	0%	886,687	100%
Community Organization Funding	264,755	-	264,755	0%	283,177	107%
Refunds	-	-	-	n/a	-	n/a
Debt Service	6,000	-	6,000	0%	3,967	66%
Total Contributions, Refunds & Misc.	\$ 1,161,262	\$ 485	\$ 1,161,747	0%	\$ 1,173,830	101%
Insurance, Payroll Liabilities & Benefits						
Payroll Liabilities	50,000	-	50,000	0%	9,381	19%
Employee Benefits & Insurances	3,554,180	7,367	3,561,547	0%	3,633,553	102%
Total Insurance & Employee Benefits	\$ 3,604,180	\$ 7,367	\$ 3,611,547	0%	\$ 3,642,934	101%
TOTAL OPERATING EXPENDITURES	\$ 27,412,187	\$ 193,223	\$ 27,605,410	1%	\$ 27,744,952	101%
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ 5,613,483	\$ (193,223)	\$ 5,420,260		\$ 6,467,188	
Transfers In from Other Funds	-	-	-	n/a	-	n/a
Transfers Out to Other Funds	(4,433,660)	-	(4,433,660)	0%	(4,448,334)	100%
NET REVENUES OVER / (UNDER)	\$ 1,179,823	\$ (193,223)	\$ 986,600		\$ 2,018,854	
Beginning Fund Balance	8,947,739		8,947,739		8,947,739	
Add: Net Revenue Over / (Under)	1,179,823		986,600		2,018,854	
Ending Fund Balance	\$ 10,127,562		\$ 9,934,339		\$ 10,966,594	
Target Fund Balance (15% of Exp)	4,111,828		4,140,812		4,161,743	
Fund Balance Excess / (Shortfall)	6,015,734		5,793,528		6,804,851	



Full Year Comparison Activity Graph



Footnotes:

- 2014 Carry Forward Encumbrances: These represent obligations incurred in 2014, against the 2014 adopted budget that did not occur until 2015. Therefore, the 2014 budget in which these obligations were approved against, were carried forward into 2015. The funds required to pay these obligations are encumbered against the 2014 fund balances.
- Full Year Budget [CF Enc + Amendments]: Includes the Board approved beginning budget, all 2014 carry forward encumbrances, and any Board approved amendments to the 2015 Beginning Budget

Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, November 30, 2015



Budget v Actual : Year-to-Date							
	YTD Budget	% of Full Year Budget	YTD Actual	B v A	%	\$ Variance	% Variance
REVENUES							
Taxes							
Real Estate Tax	\$ 11,712,352	99%	\$ 11,677,404		99%	(34,949)	-0.3%
Real Estate Transfer Tax	1,947,961	94%	2,568,162		123%	620,201	31.8%
Mercantile Tax	1,350,674	98%	1,265,898		92%	(84,777)	-6.3%
Local Services Tax	931,145	99%	989,344		106%	58,199	6.3%
Amusement Tax	48,420	131%	22,901		62%	(25,519)	-52.7%
Business Privilege Tax	8,544,104	99%	8,577,348		99%	33,243	0.4%
Mercantile Tax - Audit	37,710	75%	61,000		122%	23,290	61.8%
Business Privilege Tax Audit	558,771	124%	729,229		162%	170,458	30.5%
Total Taxes	\$ 25,131,137	98%	\$ 25,891,285		101%	\$ 760,148	3.0%
Permits & Licenses							
Building Permits	1,260,833	93%	1,591,036		117%	330,203	26.2%
Cable Franchise Payments	779,218	104%	684,975		92%	(94,242)	-12.1%
All Others	930,919	59%	1,223,228		78%	292,309	31.4%
Total Permits & Licenses	\$ 2,970,969	95%	\$ 3,499,239		112%	\$ 528,270	17.8%
Other Sources							
Fines	767,048	91%	505,886		60%	(261,163)	-34.0%
Interest & Rents	205,114	87%	212,192		90%	7,078	3.5%
Grants & Gifts	1,451,278	107%	1,441,598		106%	(9,680)	-0.7%
Departmental Earnings	1,462,631	88%	1,377,050		83%	(85,581)	-5.9%
Refunds & Miscellaneous	272,843	95%	408,691		143%	135,848	49.8%
Total Other Sources	\$ 4,158,914	95%	\$ 3,945,418		95%	\$ (213,497)	-5.1%
TOTAL REVENUES	\$ 32,261,021	98%	\$ 33,335,942		101%	\$ 1,074,921	3.3%
EXPENDITURES							
General Government							
Administration	640,667	91%	682,483		97%	41,816	6.5%
Finance	957,296	89%	971,461		90%	14,164	1.5%
Treasurer	35,669	86%	29,472		71%	(6,197)	-17.4%
Information Technology	268,583	90%	281,662		94%	13,079	4.9%
Building & Grounds	467,211	89%	480,122		92%	12,910	2.8%
Total General Government	\$ 2,369,427	90%	\$ 2,445,200		92%	\$ 75,773	3.2%
Protection of Persons & Property							
Community Development Department	963,754	90%	939,509		88%	(24,246)	-2.5%
Police Department	8,232,415	91%	8,118,318		90%	(114,097)	-1.4%
Fire Contributions (various departments)	790,535	99%	779,977		98%	(10,559)	-1.3%
Emergency Management	21,943	n/a	103,320		n/a	81,377	370.9%
Total Protection of Persons & Property	\$ 10,008,648	92%	\$ 9,941,124		91%	\$ (67,525)	-0.7%

Variance Notation

Activity is occurring within reasonable limits of expectations
Positive variance is the result of the BioMed sale to Penn Medicine in addition to the Ardrossan sales
Activity (from 2014) was short of expectations: It's not likely that this will recover prior to year end
Positive variance seems to be the result of higher collections than budgeted
Negative variance is the result of reduced activity and refund payments
Activity is occurring within reasonable limits of expectations
Activity is occurring within reasonable limits of expectations
Enforcement program continues to audit and assess under-filing businesses at a pace higher than expected

Building permits rebounded strongly in August as a result of several large projects
These revenues continue to fall short of growth expectations: Comparisons to prior years show rev is up
Positive variance is the result of higher than budgeted development escrow projects (see engineering expense below)

Police activity is lagging expectations significantly as a result of suspending enforcement on parking for two months
Activity is occurring within reasonable limits of expectations
Activity is occurring within reasonable limits of expectations
Negative variance is the result of lagging parking revenues resulting from the Kiosk switch over.
Positive variance is the result of executing cash surrender values on various life insurance policies for deceased retirees

Negative Variance is the result of larger-than-budgeted legal expenses for the Solicitor and Labor Counsel
Variance is the result of timing differences in the payment of the Independent Audit expense. Year over year exp are down.
n/a
Variance is due to slightly higher contracted service expenses for internet to-date
Variance is the result of overtime needed to maintain / clean Sulpizio gym

Professional contracted inspection expenses for VU proj. were not needed to-date; causing this positive variance
three budgeted positions have gone un-filled; causing this positive variance
This is a timing difference in the payment of insurance obligations for the RFC.
Variance is the result of the Papal expenses posted to-date

Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, November 30, 2015

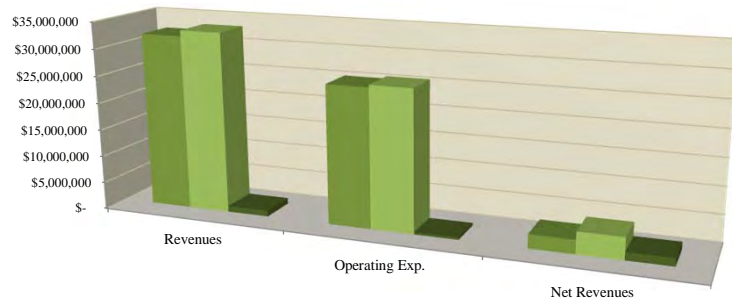


Budget v Actual : Year-to-Date							
YTD Budget	% of Full Year Budget	YTD Actual	B v A	%	\$ Variance	% Variance	
Public Works							
Sanitation	2,753,827	90%	2,591,182	85%	(162,645)	-5.9%	
Engineering	665,147	84%	1,054,776	132%	389,629	58.6%	
General Highway	2,263,731	91%	2,566,987	103%	303,256	13.4%	
Mechanics	374,358	90%	349,337	84%	(25,021)	-6.7%	
Total Public Works	\$ 6,057,062	102%	\$ 6,562,281	110%	\$ 505,219	8.3%	
Parks & Recreation							
Recreation Programming Administration	307,778	92%	300,017	89%	(7,761)	-2.5%	
Park Maintenance Department	1,827,789	92%	1,625,024	82%	(202,765)	-11.1%	
Shade Trees	10,915	35%	78,125	249%	67,210	615.7%	
Recreation Programming	392,108	89%	343,885	78%	(48,223)	-12.3%	
Sulpizio Gym	36,939	67%	35,864	65%	(1,075)	-2.9%	
Total Parks & Recreation	\$ 2,575,529	90%	\$ 2,382,915	84%	\$ (192,614)	-7.5%	
Contributions, Refunds & Misc.							
Library	816,426	92%	812,121	91%	(4,306)	-0.5%	
Community Organization Funding	264,755	100%	283,177	107%	18,422	7.0%	
Refunds	-	0%	-	0%	-	n/a	
Debt Service	4,507	75%	2,474	41%	(2,033)	-45.1%	
Total Contributions, Refunds & Misc.	\$ 1,085,688	93%	\$ 1,097,771	94%	\$ 12,083	1.1%	
Insurance, Payroll Liabilities & Benefits							
Payroll Liabilities	49,965	n/a	9,346	n/a	(40,619)	-81.3%	
Employee Benefits & Insurances	3,355,088	93%	3,497,276	97%	142,188	4.2%	
Total Insurance & Employee Benefits	\$ 3,405,054	94%	\$ 3,506,623	97%	\$ 101,569	3.0%	
TOTAL OPERATING EXPENDITURES	\$ 25,501,408	91%	\$ 25,935,913	93%	\$ 434,505	1.7%	
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ 6,759,613		\$ 7,400,029		\$ 640,416	9.5%	
Transfers In from Other Funds	-	n/a	-	n/a	-	n/a	
Transfers Out to Other Funds	(4,231,869)	95%	(3,411,209)	77%	(820,660)	19.4%	
NET REVENUES	\$ 2,527,743		\$ 3,988,820		\$ 1,461,076	57.8%	

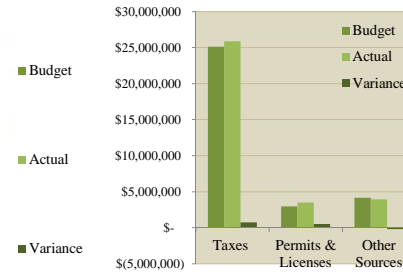
Variance Notation

Lower than expected payroll costs due to winter season (expenses charged to general highway)
Higher than expected development escrow expenses. All are offset by higher than expected reimbursements (see revenue)
Higher than expected winter costs; mostly in payroll. These overages are offset by pos var. in the san/park main depts.
n/a
n/a
Lower than expected payroll costs due to winter season (expenses charged to general highway)
The original budget was too low for anticipated activity.
Lower than budgeted seasonal wages associated with the Day Camp program
Utility expenses are higher than expected to-date
n/a
This variance is the result of providing MNSL \$20,000 for painting costs at the Creutzburg Center
n/a
Timing difference in the invoicing by the financial institutions for paying agent fees
Timing difference in the payment of workers compensation
Retiree healthcare has been higher than expected to-date.
Timing difference in the transfer of funds for bond retirement needs

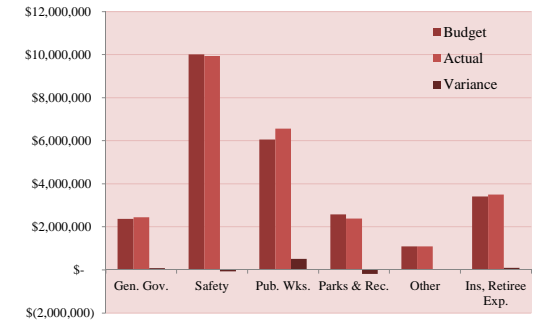
Year to Date Budget vs. Actual



Revenue BvA



Expense BvA

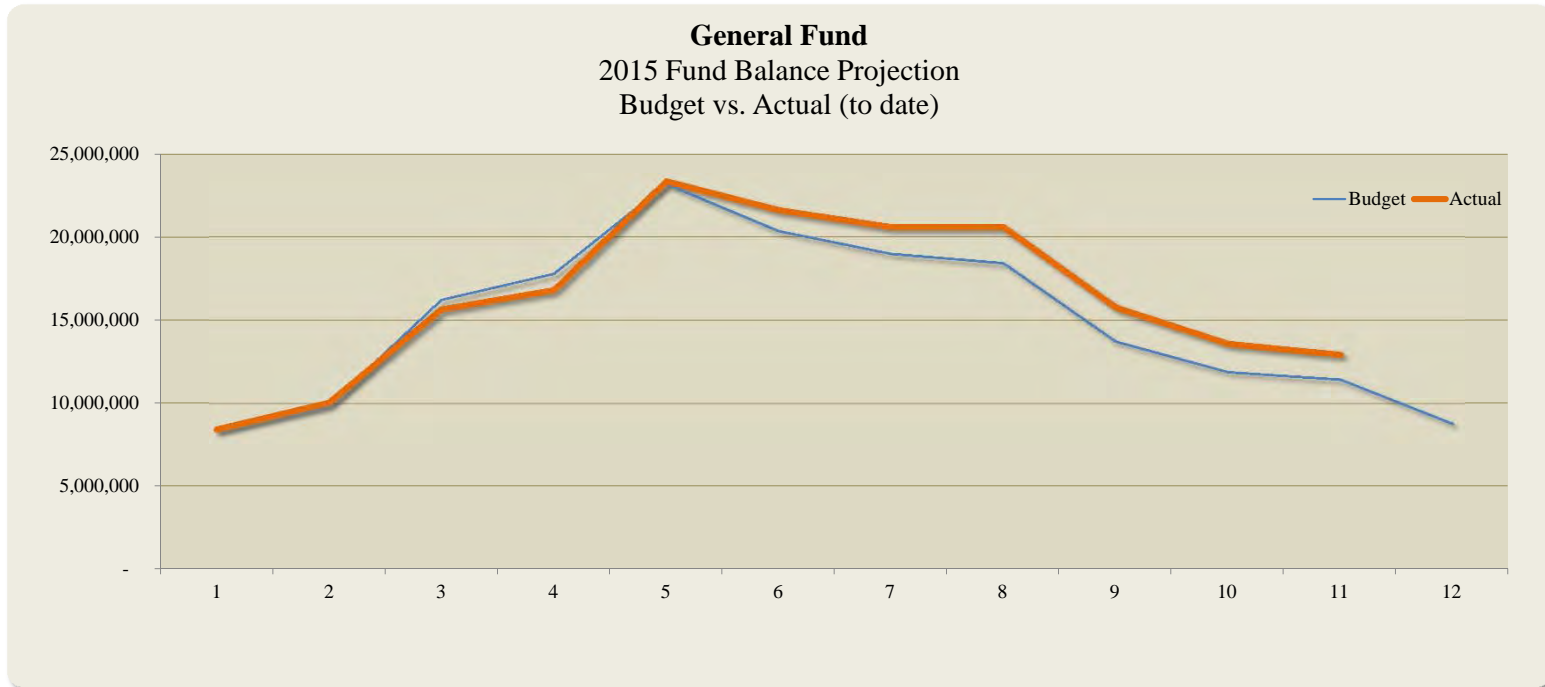


Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, November 30, 2015



Budget v Actual : Year-to-Date								
YTD Budget	% of Full Year Budget	YTD Actual	B v A	%	\$	Variance	%	Variance

Variance Notation

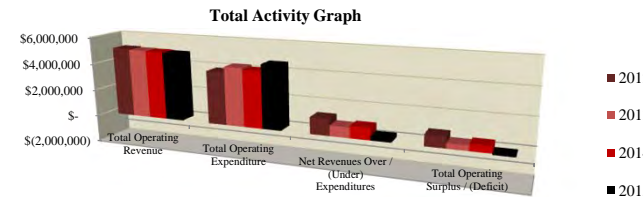
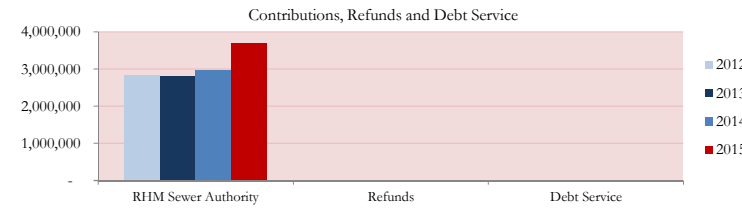
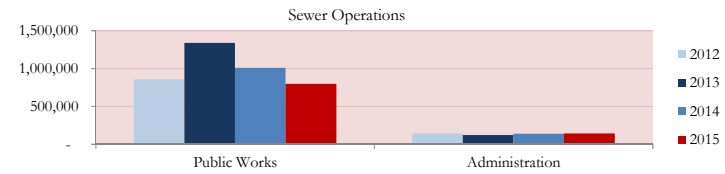




Radnor Township, PA
Monthly Finance Report
Sewer Fund
 For the Month Ended, November 30, 2015

Full Year Actual (Cash Basis)

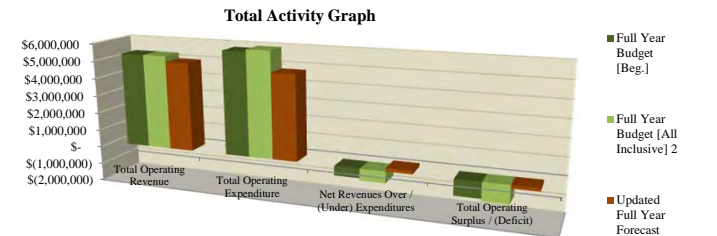
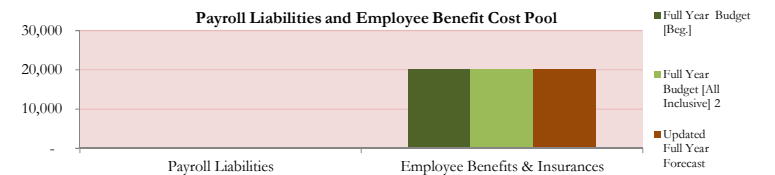
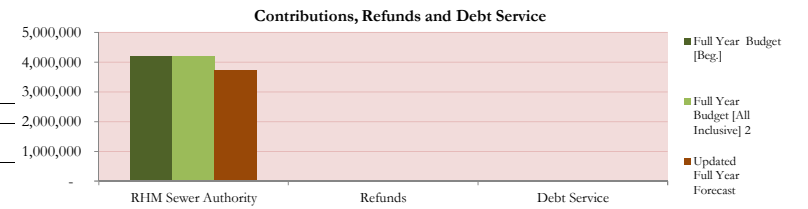
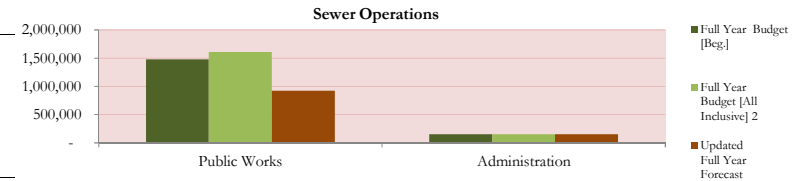
	2012	2013	2014	2015	\$Δ	%Δ
REVENUES						
All Sources						
Interest	\$ 12,003	\$ 13,008	\$ 25,658	\$ 20,591	(5,067)	-19.7%
Sewer Rent Income	5,059,493	4,999,648	4,944,490	4,905,396	(39,094)	-0.8%
Miscellaneous	18,145	14,450	24,926	20,222	(4,704)	-18.9%
TOTAL REVENUES	\$ 5,089,640	\$ 5,027,107	\$ 4,995,074	\$ 4,946,209	(48,865)	-1.0%
<small>(1) In 2008, the Township sold a Tax Anticipation Note in January which was recorded as "Miscellaneous" above</small>						
EXPENDITURES						
Sewer Operations						
Public Works	855,680	1,338,410	1,006,351	795,430	(210,922)	-21.0%
Administration	139,223	121,650	137,899	141,214	3,315	2.4%
Total Sewer Operations	\$ 994,903	\$ 1,460,060	\$ 1,144,250	\$ 936,644	(207,607)	-18.1%
Contributions, Refunds & Misc.						
RHM Sewer Authority	2,841,497	2,801,918	2,973,461	3,704,185	730,724	24.6%
Refunds	-	-	-	-	-	n/a
Debt Service	-	-	-	-	-	n/a
Total Contributions, Refunds & Misc.	\$ 2,841,497	\$ 2,801,918	\$ 2,973,461	\$ 3,704,185	730,724	24.6%
Insurance, Payroll Liabilities & Benefits						
Payroll Liabilities	-	-	-	-	-	n/a
Employee Benefits & Insurances	35,737	15,699	16,952	20,015	3,062	18.1%
Total Insurance & Employee Benefits	\$ 35,737	\$ 15,699	\$ 16,952	\$ 20,015	3,062	18.1%
TOTAL OPERATING EXPENDITURES	\$ 3,872,137	\$ 4,277,677	\$ 4,134,663	\$ 4,660,843	526,180	12.7%
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ 1,217,504	\$ 749,430	\$ 860,410	\$ 285,366	(575,045)	-66.8%
Transfers In from Other Funds	-	-	-	-	-	n/a
Transfers Out to Other Funds	(390,664)	(376,995)	(368,550)	(368,550)	-	n/a
TOTAL SURPLUS / (DEFICIT)	\$ 826,840	\$ 372,435	\$ 491,860	\$ (83,184)	(575,045)	-116.9%



Radnor Township, PA
 Monthly Finance Report
 Sewer Fund
 For the Month Ended, November 30, 2015



Full Year Budget v Forecast Comparison						
Full Year Budget [Beg.]	2014 Carry Forward Encumb ¹	2015 Board Approved Amendments	Full Year Budget [All Inclusive] ²	% Change	Updated Full Year Forecast	% Variance (vs. amend budget)
REVENUES						
All Sources						
Interest	\$ 20,000	n/a	\$ -	\$ 20,000	0%	\$ 22,952 115%
Sewer Rent Income	5,269,214	n/a	-	5,269,214	0%	4,947,377 94%
Miscellaneous	26,259	n/a	-	26,259	0%	21,636 82%
TOTAL REVENUES	\$ 5,315,473	\$ n/a	\$ -	\$ 5,315,473	0%	\$ 4,991,964 94%
EXPENDITURES						
Sewer Operations						
Public Works	1,472,689	130,893	130,893	1,603,582	9%	922,282 58%
Administration	148,247	647	647	148,894	0%	150,678 101%
Total Sewer Operations	\$ 1,620,936	\$ 131,540	\$ 131,540	\$ 1,752,476	8%	\$ 1,072,959 61%
Contributions, Refunds & Misc.						
RHM Sewer Authority	4,196,207	-	-	4,196,207	0%	3,704,185 88%
Refunds	-	-	-	-	n/a	- n/a
Debt Service	-	-	-	-	n/a	- n/a
Total Contributions, Refunds & Misc.	\$ 4,196,207	\$ -	\$ -	\$ 4,196,207	0%	\$ 3,704,185 88%
Insurance, Payroll Liabilities & Benefits						
Payroll Liabilities	-	-	-	-	n/a	- n/a
Employee Benefits & Insurances	20,000	-	-	20,000	0%	20,015 100%
Total Insurance & Employee Benefits	\$ 20,000	\$ -	\$ -	\$ 20,000	0%	\$ 20,015 100%
TOTAL OPERATING EXPENDITURES	\$ 5,837,143	\$ 131,540	\$ 131,540	\$ 5,968,683	2%	\$ 4,797,159 80%
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ (521,670)	\$ (131,540)	\$ (131,540)	\$ (653,210)	n/a	\$ 194,806 n/a
Transfers In from Other Funds	-	n/a	-	-	n/a	- n/a
Transfers Out to Other Funds	(368,550)	-	-	(368,550)	n/a	(368,550) n/a
TOTAL SURPLUS / (DEFICIT)	\$ (890,220)	\$ (131,540)	\$ (131,540)	\$ (1,021,760)	n/a	\$ (173,744) n/a



Footnotes:

- 2012 Carry Forward Encumbrances: These represent obligations incurred in 2012, against the 2012 adopted budget that did not occur until 2013. Therefore, the 2012 budget in which these obligations were approved against, were carried forward into 2013. The funds required to pay these obligations are encumbered against the 2012 fund balances.
- Full Year Budget [CF Enc + Amendments]: Includes the Board approved beginning budget, all 2012 carry forward encumbrances, and any Board approved amendments to the 2013 Beginning Budget

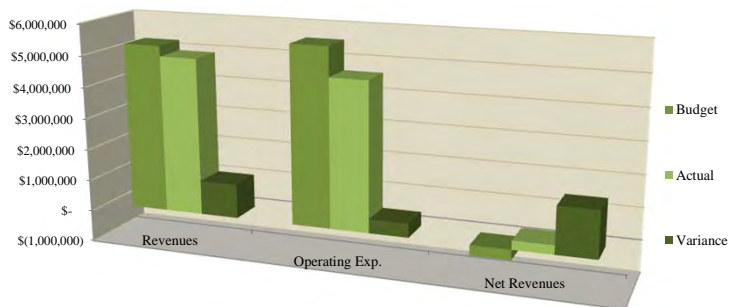
Radnor Township, PA
 Monthly Finance Report
 Sewer Fund
 For the Month Ended, November 30, 2015



Budget v Actual : Year-to-Date

	YTD Forecast	% of Full Year Budget	YTD Actual	B v A Target %	\$ Variance	% Variance	Variance Notation
REVENUES							
All Sources							
Interest	\$ 17,639	88%	\$ 20,591	0%	2,952	16.7%	
Sewer Rent Income	5,227,233	99%	4,905,396	0%	(321,837)	-6.2%	Sewer Rent collections were lower than expected due to lower water usage in 2014 than estimated
Miscellaneous	24,845	95%	20,222	0%	(4,623)	-18.6%	
TOTAL REVENUES	\$ 5,269,718	99%	\$ 4,946,209	0%	\$ (323,509)	-6.1%	
EXPENDITURES							
Sewer Operations							
Public Works	1,476,730	92%	795,430	0%	(681,300)	-46.1%	Positive variance is the result of holding off on capital program due to lower than expected sewer rent revenue
Administration	138,832	93%	141,214	0%	2,382	1.7%	
Total Sewer Operations	\$ 1,615,562	92%	\$ 936,644	0%	\$ (678,918)	-42.0%	
Contributions, Refunds & Misc.							
RHM Sewer Authority	3,956,736	94%	3,704,185	88%	(252,551)	-6.4%	RHM payments to-date have been lower than budgeted
Refunds	-	0%	-	0%	-	n/a	
Debt Service	-	0%	-	0%	-	n/a	
Total Contributions, Refunds & Misc.	\$ 3,956,736	0%	\$ 3,704,185	0%	\$ (252,551)	-6.4%	
Insurance, Payroll Liabilities & Benefits							
Payroll Liabilities	-	n/a	-	n/a	-	n/a	
Employee Benefits & Insurances	17,802	89%	20,015	100%	2,213	12.4%	
Total Insurance & Employee Benefits	\$ 17,802	0%	\$ 20,015	0%	\$ 2,213	12.4%	
TOTAL OPERATING EXPENDITURES	\$ 5,590,100	94%	\$ 4,660,843	78%	\$ (929,257)	-16.6%	
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ (320,382)		\$ 285,366		\$ 605,748	n/a	
Transfers In from Other Funds	-	0%	-	0%	-	n/a	
Transfers Out to Other Funds	(368,550)	100%	(368,550)	100%	-	n/a	
TOTAL SURPLUS / (DEFICIT)	\$ (688,932)		\$ (83,184)		\$ 605,748	-87.9%	

Year to Date Budget vs. Actual



Sewer Fund Fund Balance

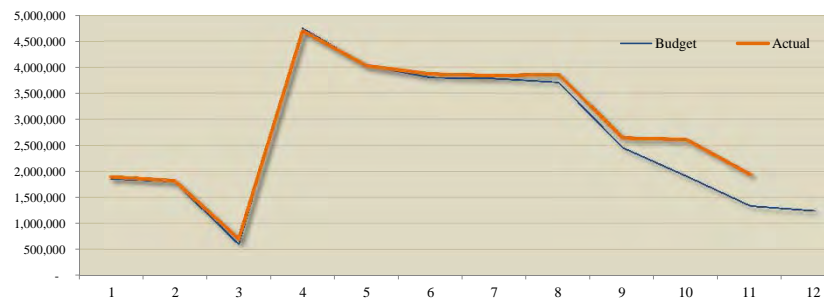


Exhibit A

General Fund Line Item Detail

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
REVENUES:											
Real Estate Taxes:											
Current Year - Discount	(208,936)	(211,401)	(213,583)	(215,308)	(216,500)	(216,500)	(215,658)	0%	-	(53,227)	(140,703)
Current Year - Face	11,203,709	11,632,795	11,651,441	11,726,589	11,766,700	11,766,700	11,712,048	0%	-	2,661,372	7,017,727
2016 Millage Increase	-	-	-	-	-	-	-	-	-	-	-
Current Year - Penalties	28,242	35,600	36,781	34,640	35,300	35,300	32,997	-5%	-	-	-
Prior Year	159,106	84,116	89,066	89,055	76,500	76,500	71,684	-20%	61,517	10,166	-
Delinquent	47,503	110,540	102,848	110,445	110,600	110,600	149,453	35%	5,805	1,571	6,504
Interim	75,577	25,043	54,240	58,008	77,700	77,700	64,827	12%	3,292	1,324	-
Total Real Estate Taxes	\$ 11,305,200	\$ 11,676,692	\$ 11,720,793	\$ 11,803,429	\$ 11,850,300	\$ 11,850,300	\$ 11,815,351		\$ 70,614	\$ 2,621,206	\$ 6,883,528
	\$ 958,258	\$ 371,493	\$ 44,101	\$ 82,635	\$ 46,871	\$ 46,871	\$ 11,923		1%	22%	58%
	9%	3%	0%	1%	0%	0%	0%				
Local Enabling Taxes											
Realty Transfer Tax	1,574,370	1,783,923	2,550,823	2,120,819	2,080,350	2,080,350	2,700,551	27%	419,598	114,734	26,864
Mercantile Tax	1,212,563	1,218,902	689,552	1,368,319	1,373,500	1,373,500	1,292,105	-6%	4,397	1,911	58,144
Mercantile Tax: Discovery Firm	-	-	-	28,349	27,027	27,027	2,159	-92%	-	10,512	10
Local Services Tax	945,946	962,876	882,248	909,874	936,500	936,500	994,699	9%	26,205	187,886	47,318
Amusement Tax	37,537	45,780	37,073	37,856	37,000	37,000	26,189	-31%	20	80	5
Business Privilege Tax	5,635,035	6,475,295	9,003,525	8,450,850	8,632,800	8,632,800	8,640,568	2%	30,824	55,923	422,026
Business Privilege Tax: Discovery Firm	-	-	-	136,436	87,388	87,388	88,194	-35%	8,832	2,931	12,281
Mercantile - Audit	44,591	41,716	-	-	50,000	50,000	73,290	n/a	-	-	-
Business Privilege - Audit	264,990	569,811	1,272,302	495,754	450,000	450,000	729,229	47%	4,546	1,000	1,000
Attorney Fee Reimbursements	-	-	6,522	2,341	5,000	5,000	-	-100%	-	-	-
Total Local Enabling Taxes	\$ 9,715,031	\$ 11,098,301	\$ 14,440,041	\$ 13,550,597	\$ 13,679,565	\$ 13,679,565	\$ 14,546,985		\$ 494,422	\$ 374,977	\$ 567,648
	\$ (22,370)	\$ 1,383,270	\$ 3,341,740	\$ (889,444)	\$ 128,968	\$ 128,968	\$ 996,388		4%	3%	4%
	0%	14%	30%	-6%	1%	1%	7%				
License and Permits											
Contractor License Revenue	-	-	35,134	39,978	38,000	38,000	39,564	-1%	3,050	2,450	3,400
Plan Review Fees	16,473	22,704	26,820	29,254	29,000	29,000	30,365	4%	1,575	1,690	2,905
Zoning	4,643	6,262	7,293	8,948	9,000	9,000	9,477	6%	150	150	375
Beverage	9,000	12,800	9,600	11,100	12,000	12,000	11,550	-4%	-	-	10,050
UCC Act 45 Transfer	7,880	8,424	2,168	6,316	-	-	(4,028)	-164%	564	496	748
Building	620,633	1,098,897	911,416	1,143,189	1,079,000	1,079,000	1,319,113	15%	99,481	30,180	57,301
Mechanical	101,909	59,486	53,474	63,643	66,000	66,000	77,478	22%	7,416	3,377	10,180
Street Opening	13,776	3,908	2,891	320	5,000	5,000	(1,425)	-545%	-	-	-
Subdivision Fees	25,914	30,420	18,650	64,350	3,000	3,000	19,464	-70%	300	1,550	-
Public Works & Engineering Fees	182,474	138,760	160,106	185,650	239,000	239,000	156,789	-16%	11,655	16,965	10,585
Professional Services Reimbursement	80,752	261,147	294,681	672,888	300,000	300,000	681,914	1%	3,777	20,644	162,905
Housing	159,576	160,780	160,254	173,340	183,000	183,000	176,658	2%	1,065	180	720
Health	74,498	75,534	71,599	91,031	80,000	80,000	76,700	-16%	17,810	1,800	3,745
Burning	823	896	1,246	1,300	1,000	1,000	988	-24%	-	50	-
Plumbing	57,578	67,592	71,329	82,393	84,000	84,000	67,260	-18%	4,824	3,317	6,009
Electrical	134,227	175,360	125,856	137,764	130,000	130,000	225,352	64%	14,911	7,514	7,799
HARB	28,991	23,855	1,693	1,149	1,000	1,000	1,037	-10%	50	-	-
DRB	-	-	17,314	16,600	17,000	17,000	12,314	-26%	1,100	800	1,000
Sewage Enforcement Fees	5,100	5,050	7,100	7,885	8,000	8,000	4,500	-43%	-	-	-
ZHB - Residential	-	-	8,658	8,000	9,000	9,000	12,219	53%	2,600	550	1,100
ZHB - Non-Residential	-	-	10,250	7,805	8,000	8,000	8,900	14%	1,000	100	4,900
Cable TV Franchise Fees	564,376	644,650	631,098	679,659	745,900	745,900	684,975	1%	91,728	76,461	-
Right-of-Way Fees	4,250	4,250	9,081	5,808	3,000	3,000	3,000	-48%	-	-	-
Film Permits	1,750	750	2,000	1,750	1,700	1,700	1,243	-29%	-	250	500
Certificate of Occupancy Transfer Fee	48,075	61,269	71,126	64,080	64,000	64,000	61,777	-4%	3,400	3,000	4,350
Total License and Permits	\$ 2,142,697	\$ 2,862,793	\$ 2,710,837	\$ 3,504,199	\$ 3,115,600	\$ 3,115,600	\$ 3,677,187		\$ 266,456	\$ 171,524	\$ 288,572
	\$ 338,741	\$ 720,096	\$ (151,956)	\$ 793,362	\$ (388,599)	\$ (388,599)	\$ 172,988		9%	6%	9%
	19%	34%	-5%	29%	-11%	-11%	5%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
Fines and Costs											
Police	406,334	418,670	424,162	525,422	614,100	614,100	375,065	-29%	35,500	33,870	35,130
District Justice	235,676	206,738	197,438	226,364	230,639	230,639	208,511	-8%	20,477	19,402	15,421
Total Fines and Costs	\$ 642,011	\$ 625,408	\$ 621,599	\$ 751,786	\$ 844,739	\$ 844,739	\$ 583,576		\$ 55,977	\$ 53,272	\$ 50,551
	\$ 119,202	\$ (16,602)	\$ (3,809)	\$ 130,187	\$ 92,953	\$ 92,953	\$ (168,210)		7%	6%	6%
	23%	-3%	-1%	21%	12%	12%	-22%				
Interest and Rents											
Interest Earnings	48,060	57,798	78,372	105,047	100,000	100,000	139,015	32%	8,410	9,304	9,536
Property & Equipment	98,858	121,516	127,105	139,075	135,000	135,000	103,064	-26%	18,952	6,780	7,856
Total Interest and Rents	\$ 146,918	\$ 179,314	\$ 205,477	\$ 244,121	\$ 235,000	\$ 235,000	\$ 242,078		\$ 27,362	\$ 16,084	\$ 17,392
	\$ 47,881	\$ 32,397	\$ 26,163	\$ 38,644	\$ (9,121)	\$ (9,121)	\$ (2,043)		12%	7%	7%
	48%	22%	15%	19%	-4%	-4%	-1%				
Grants and Gifts											
Payments In Lieu of Taxes	43,752	62,459	44,493	54,436	47,000	47,000	45,453	-17%	-	-	-
Public Utility Realty Tax	28,808	29,235	38,686	34,188	28,000	28,000	30,324	-11%	-	-	-
Federal, State & County	164,185	118,763	162,256	56,455	110,000	110,000	144,574	156%	-	13,802	-
State Pension Aid	985,572	594,234	610,444	616,356	622,500	622,500	627,934	2%	-	-	-
Crossing Guard Contributions (RTSD)	-	-	-	-	-	-	-	n/a	-	-	-
County Highway Aid	-	-	36,720	36,720	36,720	36,720	36,720	0%	36,720	-	-
State Snow Removal	61,930	64,097	65,315	-	54,000	54,000	132,999	n/a	66,471	-	-
Public Access Grant	-	70,635	57,405	-	75,000	75,000	57,405	n/a	57,405	-	-
Shade Tree Contributions	12,000	20,000	-	-	20,000	20,000	-	n/a	-	-	-
Grounds Maintenance Agreement	360,000	-	-	-	-	-	-	n/a	-	-	-
Volunteer Fire Relief Aid	609,828	344,612	393,019	369,768	350,000	350,000	356,587	-4%	-	-	-
Police Drug Task Force Reimb.	14,700	10,425	27,680	14,347	15,103	15,103	9,602	-33%	-	4,408	-
Total Grants and Gifts	\$ 2,280,775	\$ 1,314,459	\$ 1,436,018	\$ 1,182,271	\$ 1,358,323	\$ 1,358,323	\$ 1,441,598		\$ 160,595	\$ 18,210	\$ -
	\$ 1,168,636	\$ (966,316)	\$ 121,559	\$ (253,747)	\$ 176,052	\$ 176,052	\$ 259,327		12%	1%	0%
	105%	-42%	9%	-18%	15%	15%	22%				
Departmental Earnings											
Parking Meters - Kiosks	401,383	428,425	399,965	435,814	454,128	454,128	426,092	-2%	26,350	28,871	39,480
Parking Meters - Church	23,444	22,317	24,209	26,295	28,216	28,216	(6,779)	-126%	3,186	3,336	(2,014)
Alarm System Fees	9,293	7,495	10,285	17,397	9,000	9,000	11,183	-36%	1,100	700	1,000
Police Extra Duty	350,793	328,929	317,873	246,279	361,500	361,500	300,865	22%	37,244	47,844	13,459
Recreation Fees	603,759	460,308	518,304	542,967	475,000	475,000	411,608	-24%	18,535	74,233	62,192
Prepaid Parking	24,176	47,089	26,176	43,018	25,000	25,000	40,053	-7%	3,770	2,730	4,440
Meter Bags	1,623	5,929	16,389	2,870	2,050	2,050	1,960	-32%	160	-	260
Police Parking Permit	2,140	3,495	5,912	10,238	5,000	5,000	8,207	-20%	1,740	2,540	370
Rear Door Trash Fee	130,833	119,905	108,770	101,335	96,161	96,161	105,845	4%	75,395	17,415	9,240
Refuse Collection Fee	32,091	29,123	31,723	31,850	32,000	32,000	31,847	0%	1,465	1,620	1,850
Sulpizio Gym Fees	70,359	161,179	25,334	30,930	48,700	48,700	37,549	21%	4,024	1,400	1,075
Police Service Fees	29,672	31,666	31,258	33,484	29,599	29,599	32,326	-3%	2,985	2,970	2,760
Police Live Scan Fees	18,044	10,673	13,430	18,481	14,789	14,789	12,859	-30%	-	394	86
Recreation Sponsorship/ Adv. Rev.	-	-	60,050	61,880	75,000	75,000	67,512	9%	800	7,250	6,250
Kiosk Advertising	-	-	-	-	-	-	-	n/a	-	-	-
Total Departmental Earnings	\$ 1,697,609	\$ 1,656,534	\$ 1,589,679	\$ 1,602,838	\$ 1,656,143	\$ 1,656,143	\$ 1,481,126		\$ 176,754	\$ 191,303	\$ 140,447
	\$ 208,592	\$ (41,075)	\$ (66,855)	\$ 13,159	\$ 53,305	\$ 53,305	\$ (121,712)		11%	12%	8%
	14%	-2%	-4%	1%	3%	3%	-8%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget 2015	BOC Amended Budget 2015	Full Year Forecast		January	February	March
	2011	2012	2013	2014			2015	%Δ	Actual	Actual	Actual
Miscellaneous											
Insurance Refunds	-	-	10,000	-	-	-	-	n/a	-	-	-
Sale of Property, Equipment	-	-	-	-	-	-	-	n/a	-	-	-
Premium Payments - Flex	345	14,051	(3,898)	543	-	-	3,920	622%	(3,991)	985	491
Miscellaneous	20,698	90,589	52,590	27,817	50,000	50,000	186,486	570%	42,366	3,863	4,935
Premium Payments	61,338	98,603	127,501	141,066	140,000	140,000	157,540	12%	13,019	13,077	13,077
Advertising & Sponsorship Fees	11,034	26,354	57,323	1,200	1,000	1,000	500	-58%	-	-	-
Cash Over / Short	(15)	70	120	(1,296)	-	-	(55)	-96%	-	2	2
Sale of Recycled Materials	97,905	24,969	10,667	16,193	25,000	25,000	5,191	-68%	1,303	296	200
Federal Medical Subsidy	69,362	65,948	72,085	66,348	70,000	70,000	70,656	6%	-	-	-
Tax Anticipation Revenue Notes	-	-	-	-	-	-	-	n/a	-	-	-
Total Miscellaneous	\$ 260,668	\$ 320,583	\$ 326,387	\$ 251,870	\$ 286,000	\$ 286,000	\$ 424,238		\$ 52,697	\$ 18,223	\$ 18,705
	\$ (428,213)	\$ 59,916	\$ 5,804	\$ (74,517)	\$ 34,130	\$ 34,130	\$ 172,368		18%	6%	7%
	-62%	23%	2%	-23%	14%	14%	68%				
Transfers In											
Transfer In: Sewer Overhead	292,000	-	-	-	-	-	-	n/a	-	-	-
Transfer In: Sewer Fund	-	-	-	-	-	-	-	n/a	-	-	-
Transfer In: Liquid Fuels Fund	-	-	-	-	-	-	-	n/a	-	-	-
Transfer In: Capital Improvement Fund	-	-	-	-	-	-	-	n/a	-	-	-
Transfer In: Park & Open Space Fund	-	-	-	-	-	-	-	n/a	-	-	-
Transfer In: Willows Fund	-	-	-	-	-	-	-	n/a	-	-	-
Total Transfers In	\$ 292,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
	\$ (474,778)	\$ (292,000)	\$ -	\$ -	\$ -	\$ -	\$ -		n/a	n/a	n/a
	-62%	-100%	n/a	n/a	n/a	n/a	n/a				
TOTAL GENERAL FUND REVENUE	\$ 28,482,908	\$ 29,734,086	\$ 33,050,833	\$ 32,891,112	\$ 33,025,670	\$ 33,025,670	\$ 34,212,140		\$ 1,304,876	\$ 3,464,798	\$ 7,966,842
	\$ 1,915,950	\$ 1,251,178	\$ 3,316,747	\$ (159,721)	\$ 134,558	\$ 134,558	\$ 1,321,028		4%	10%	24%
	7%	4%	11%	0%	0%	0%	4%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
ADMINISTRATION											
Salaries	361,528	268,841	269,250	286,272	269,140	269,140	260,059	-9%	19,013	18,949	22,624
Overtime	2,113	-	-	-	-	-	-	n/a	-	-	-
Longevity	2,363	-	-	-	-	-	-	n/a	-	-	-
Social Security Taxes	26,561	19,359	19,192	20,597	16,503	16,503	18,724	-9%	1,399	1,411	1,680
Workers' Compensation	4,176	2,090	1,819	2,062	1,888	2,081	2,491	21%	-	-	1,195
Pension Benefits	82,594	75,739	54,697	20,555	22,619	22,619	22,619	10%	-	-	-
Health Benefits	79,792	30,036	31,864	35,368	34,653	34,653	35,243	0%	2,942	2,942	2,943
Life & Disability Insurance	3,082	2,230	2,289	2,319	2,304	2,304	2,291	-1%	194	194	190
Office Supplies	5,959	5,369	3,047	2,541	5,500	6,109	5,332	110%	-	1,466	-
Postage	14,364	14,857	10,502	8,123	10,300	10,300	6,718	-17%	1,905	579	-
Advertising & Printing	10,552	11,222	18,482	15,326	15,000	15,000	20,734	35%	1,531	2,389	1,074
Professional Development	11	-	556	-	500	500	213	n/a	-	-	172
Dues & Subscriptions	1,920	5,898	1,555	-	4,500	4,500	1,775	n/a	1,400	-	-
Contractual Services	97,680	90,587	64,568	105,688	50,000	50,000	15,150	-86%	5,479	-	175
Comprehensive Plan Update (2016)	-	-	-	-	-	-	-	n/a	-	-	-
Legal Services - General (solicitor)	188,275	243,150	168,179	175,281	168,000	168,000	171,452	-2%	15,181	12,136	14,627
Legal Services - Special (Labor + Other)	91,637	164,033	187,879	245,229	100,000	100,000	176,473	-28%	-	2,376	24,649
Miscellaneous	1,006	2,355	5,207	10,675	1,800	1,800	6,791	-36%	690	316	350
Minor Office Equipment	-	-	-	-	500	500	1,088	n/a	-	-	-
TOTAL ADMINISTRATION	\$ 973,613	\$ 935,764	\$ 839,087	\$ 930,037	\$ 703,207	\$ 704,009	\$ 747,155		\$ 49,734	\$ 42,758	\$ 69,679
\$ Δ	\$ 281,892	\$ (37,848)	\$ (96,678)	\$ 90,950	\$ (226,830)	\$ (226,028)	\$ (182,882)		7%	6%	10%
% Δ	41%	-4%	-10%	11%	-24%	-24%	-20%				
FINANCE											
Salaries	289,584	421,019	481,933	522,533	514,787	514,787	515,516	-1%	38,322	39,037	39,512
Longevity	2,063	4,412	4,877	8,209	9,007	9,007	9,026	10%	-	-	-
Sick Pay Bonus	455	630	676	827	617	617	746	-10%	746	-	-
Medical Exp. Reimbursements	-	166	166	166	166	166	166	0%	166	-	-
Social Security Taxes	20,917	30,245	34,800	38,292	38,118	38,118	37,909	-1%	2,894	2,907	2,931
Workers' Compensation	3,009	3,363	3,415	3,776	3,680	4,034	4,623	22%	-	-	2,217
Pension Allocation	62,836	98,449	97,651	103,293	99,303	99,303	99,303	-4%	-	-	-
Medical Insurance Premiums	84,413	128,728	136,049	141,446	138,583	138,583	141,301	0%	11,778	11,780	11,782
Group, Life & Disability Insurance	2,635	3,990	4,656	4,816	4,294	4,294	4,831	0%	404	404	407
Office Supplies	5,127	7,589	5,550	3,709	5,000	5,440	3,736	1%	354	1,773	92
Postage	3,176	18	4,454	5,451	4,800	4,800	5,012	-8%	-	1,339	-
Credit Card Fees	-	-	-	44	50	50	873	1882%	-	-	5
Bond Premium	-	2,119	2,119	2,119	2,120	2,120	2,144	1%	-	-	-
Professional Development	1,526	1,760	2,256	784	1,000	1,000	648	-17%	-	-	-
Dues & Subscriptions	150	1,952	4,440	2,331	2,200	2,200	2,517	8%	-	-	-
Contractual Services	33,515	108,907	73,065	66,720	80,000	80,780	77,788	17%	9,775	8,644	8,222
Professional Services	19,085	55,295	52,405	36,575	40,000	40,000	42,105	15%	3,000	720	10,000
Act 511 - Legal Services	82,276	60,349	72,775	62,299	55,000	55,000	21,527	-65%	-	2,217	1,447
Act 511 - Audit Services	114,384	114,704	87,908	80,752	75,000	75,000	89,475	11%	4,032	-	11,296
Act 511 - Discovery Service Contract	-	-	-	28,225	-	-	1,380	-95%	-	-	-
Minor Office Equipment	11,354	1,037	641	686	1,500	1,500	699	2%	-	410	-
TOTAL FINANCE	\$ 736,506	\$ 1,044,732	\$ 1,069,836	\$ 1,113,052	\$ 1,075,225	\$ 1,076,799	\$ 1,061,325		\$ 71,471	\$ 69,230	\$ 87,911
\$ Δ	\$ 193,412	\$ 308,226	\$ 25,104	\$ 43,216	\$ (37,827)	\$ (36,253)	\$ (51,727)		7%	6%	8%
% Δ	36%	42%	2%	4%	-3%	-3%	-5%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
TREASURER											
Salaries	27,000	26,000	26,000	27,000	26,000	26,000	26,000	-4%	2,000	2,000	2,000
Social Security Taxes	1,876	1,878	1,860	1,949	1,989	1,989	1,918	-2%	147	149	148
Workers' Compensation	286	1,242	185	196	182	200	264	35%	-	-	127
Office Supplies	3,466	1,084	1,046	1,148	1,200	1,210	1,338	17%	-	10	1,250
Postage	3,845	3,913	4,081	8,676	4,450	4,450	2,328	-73%	-	6	-
Bond Premium	4,039	4,313	4,442	-	4,700	4,700	392	n/a	-	-	-
Dues & Subscriptions	40	-	-	112	50	50	266	138%	-	-	144
Contractual Services	12,258	2,456	2,456	2,768	2,800	2,800	2,777	0%	-	-	-
Minor Office Equipment	-	-	-	-	-	-	-	n/a	-	-	-
TOTAL TREASURER	\$ 52,810	\$ 40,886	\$ 40,071	\$ 41,848	\$ 41,371	\$ 41,399	\$ 35,283		\$ 2,147	\$ 2,165	\$ 3,670
\$ Δ	\$ 3,643	\$ (11,924)	\$ (815)	\$ 1,777	\$ (477)	\$ (449)	\$ (6,565)		5%	5%	9%
% Δ	7%	-23%	-2%	4%	-1%	-1%	-16%				
INFORMATION TECHNOLOGY											
Salaries	187,145	117,708	119,448	131,764	131,403	131,403	132,929	1%	10,019	10,230	10,268
Longevity	3,800	1,638	2,063	3,700	4,300	4,300	4,324	17%	-	-	-
Sick Pay Bonus	945	595	630	700	350	350	700	0%	700	-	-
Medical Exp. Reimbursements	-	100	100	100	200	200	100	0%	100	-	-
Social Security Taxes	13,881	9,142	8,733	9,824	10,237	10,237	10,031	2%	791	762	762
Workers' Compensation	2,149	890	893	991	956	1,049	1,201	21%	-	-	576
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	39,673	25,435	24,958	26,257	25,824	25,824	25,824	-2%	-	-	-
Medical Insurance Premiums	43,625	27,074	28,773	31,776	31,134	31,134	31,608	-1%	2,634	2,635	2,635
Group, Life & Disability Insurance	1,727	1,218	1,168	1,229	1,170	1,170	1,233	0%	104	104	103
Office Supplies	226	96	716	413	400	400	329	-20%	-	-	131
Postage	9	-	-	-	-	-	-	n/a	-	-	-
Operating Supplies	8,138	8,740	8,375	11,692	10,000	10,000	7,229	-38%	-	701	281
Professional Development	914	-	-	-	2,500	2,500	360	n/a	-	-	-
Dues & Subscriptions	-	25	-	-	-	-	-	n/a	-	-	-
Contractual Services	87,383	55,753	78,857	107,540	80,000	80,000	87,653	-18%	3,283	4,679	7,700
Minor Office Equipment	409	279	671	862	1,250	1,250	362	-58%	-	362	-
Contracted Maint. & Repairs	-	-	-	-	-	-	-	n/a	-	-	-
TOTAL INFORMATION TECHNOLOGY	\$ 390,022	\$ 248,691	\$ 275,385	\$ 326,849	\$ 299,724	\$ 299,817	\$ 303,883		\$ 17,631	\$ 19,471	\$ 22,455
\$ Δ	\$ 170,611	\$ (141,331)	\$ 26,694	\$ 51,465	\$ (27,125)	\$ (27,032)	\$ (22,966)		6%	6%	7%
% Δ	78%	-36%	11%	19%	-8%	-8%	-7%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
COMMUNITY DEVELOPMENT											
Salaries	365,464	400,795	428,628	424,621	442,298	442,298	431,737	2%	34,487	32,209	32,689
Part-Time Wages	-	4,082	25,323	72,019	61,668	61,668	68,769	-5%	4,686	4,452	5,099
Overtime	13,089	20,494	25,770	48,371	20,000	20,000	29,841	-38%	2,176	3,121	2,509
Longevity	8,563	9,063	8,625	13,850	14,750	14,750	14,765	7%	-	-	-
Sick Pay Bonus	1,120	490	1,120	840	490	490	420	-50%	420	-	-
Medical Exp. Reimbursements	300	400	400	300	400	400	300	0%	300	-	-
Social Security Taxes	27,858	31,396	34,886	40,134	37,055	37,055	39,424	-2%	3,098	2,963	2,991
Workers' Compensation	13,138	16,705	17,203	14,771	15,432	16,815	18,005	22%	-	-	8,634
Pension Allocation	84,277	100,911	90,354	93,415	101,323	101,323	101,323	8%	-	-	-
Medical Insurance Premiums	64,144	83,303	81,883	69,694	68,284	68,284	104,786	50%	8,734	8,735	8,737
Group, Life & Disability Insurance	3,472	5,283	7,644	4,935	6,852	6,852	4,603	-7%	329	308	448
Communications	266	2,241	3,751	3,730	3,250	3,250	3,573	-4%	302	303	266
Uniforms	-	-	-	849	3,000	3,000	1,061	25%	-	-	-
Boot Allowance	-	-	-	-	450	450	38	n/a	-	-	-
Office Supplies	2,918	4,389	4,592	3,064	4,900	5,001	5,349	75%	324	303	225
Postage	605	-	4,298	5,137	5,200	5,200	5,140	0%	-	681	-
Operating Supplies	8,618	1,129	-	-	-	-	871	n/a	-	-	-
Credit Card Fees	-	-	-	1,341	1,450	1,450	1,627	21%	136	92	48
Advertising & Printing	1,139	4,064	4,923	6,056	5,500	5,500	5,474	-10%	252	1,114	-
Professional Development	738	1,577	1,723	2,101	5,000	5,000	5,263	151%	-	819	175
Dues & Subscriptions	655	1,198	2,682	1,948	6,000	6,000	4,659	139%	163	-	-
Contractual Services: Prop Maint.	-	2,108	6,286	20,171	2,500	2,500	23,213	15%	-	-	-
Contractual Services	33,474	88,813	205,800	199,021	225,000	234,297	162,668	-18%	12,422	16,591	10,551
Contractual Services: Health Insp.	-	-	-	-	-	-	-	n/a	-	-	-
Legal Services - Zoning Hearing Board	10,000	15,294	10,000	11,596	15,750	15,750	11,296	-3%	-	-	2,500
UCC Act 45 Transfer	-	14,252	-	-	9,000	9,000	750	n/a	-	-	-
Minor Office Equipment	-	1,354	1,103	970	550	600	802	-17%	-	152	125
Gas, Oil & Lubricants	2,195	2,062	2,148	2,946	2,800	2,800	2,062	-30%	-	260	244
Tires, Batteries & Accessories	588	333	646	-	300	800	420	n/a	-	-	-
Repair Parts	645	1,443	198	500	500	600	216	-57%	-	-	-
Contracted Maint. & Repair	523	153	376	175	-	-	175	0%	-	-	-
TOTAL COMMUNITY DEVELOPEMEN	\$ 643,790	\$ 813,332	\$ 970,360	\$ 1,042,553	\$ 1,059,702	\$ 1,071,133	\$ 1,048,629		\$ 67,828	\$ 72,103	\$ 75,241
% Δ	202,465	169,541	157,029	72,193	17,149	28,580	6,076		6%	7%	7%
% Δ	46%	26%	19%	7%	2%	3%	1%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
POLICE											
Salaries	3,629,691	3,768,240	3,748,358	4,216,408	4,369,772	4,369,772	4,129,735	-2%	321,610	306,577	306,110
PT Meter Enforcement Salaries	-	3,505	26,078	65,465	55,567	55,567	96,074	47%	6,488	6,297	7,445
Overtime	109,207	171,702	174,610	195,417	145,000	145,000	198,589	2%	16,151	14,688	12,242
Longevity	342,640	315,737	348,669	341,238	330,570	330,570	330,567	-3%	-	-	20,450
Sick Pay Bonus	280	525	525	455	175	175	210	-54%	210	-	-
Medical Exp. Reimbursements	3,800	3,500	3,200	3,200	4,200	4,200	2,700	-16%	2,700	-	-
Extra Duty	218,997	228,735	200,942	199,939	200,000	200,000	207,828	4%	10,741	8,303	10,073
Court Time	5,438	7,229	9,242	9,360	8,883	8,883	14,133	51%	1,001	1,203	749
Crossing Guard	70,298	68,209	81,287	96,946	109,584	109,584	90,088	-7%	6,323	8,889	8,201
Social Security Taxes	328,345	335,091	337,057	372,459	379,221	379,221	361,402	-3%	26,996	25,763	25,583
Workers' Compensation	180,863	189,483	200,873	186,959	188,213	205,720	228,553	22%	-	-	109,602
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	888,981	913,748	1,138,971	1,345,114	1,366,635	1,366,635	1,359,361	1%	-	-	-
Medical Insurance Premiums	1,024,579	971,498	1,057,175	1,098,558	1,057,678	1,057,678	989,559	-10%	82,063	83,603	82,594
Group, Life & Disability Insurance	31,168	25,922	33,990	49,540	51,043	51,043	44,051	-11%	2,234	6,048	9,844
OPEB Allocation	-	-	90,000	181,989	312,888	312,888	312,888	72%	-	-	-
Communications	8,312	11,755	11,529	14,397	14,500	14,500	13,770	-4%	1,101	1,101	976
Uniforms	14,190	67,049	70,194	71,355	65,787	66,337	46,919	-34%	1,725	6,243	1,087
Office Supplies	8,901	6,498	578	7,086	5,500	5,959	7,687	8%	1,022	784	264
Emergency Management Materials	-	-	413	-	2,500	2,500	208	n/a	-	-	-
Postage	-	47	3,183	3,473	3,100	3,100	3,100	-11%	-	648	-
Operating Supplies	32,288	43,227	31,526	32,714	30,000	31,395	36,506	12%	2,524	5,458	1,827
Training Supplies	-	452	-	739	2,500	2,500	-	-100%	-	-	-
Credit Card Fees	-	-	-	3,251	2,100	2,100	15,121	365%	247	312	306
Rentals	-	-	-	-	-	-	-	n/a	-	-	-
Professional Development	13,948	6,132	9,867	14,794	13,160	14,160	16,704	13%	4,375	2,558	126
Dues & Subscriptions	178	1,530	1,975	1,985	950	950	1,245	-37%	-	-	50
Contractual Services	41,074	40,770	63,033	67,234	120,300	120,300	223,395	232%	9,894	9,613	7,486
Accreditation Expenses	-	-	-	-	-	-	-	n/a	-	-	-
Legal Services - General	-	13,978	1,714	-	-	-	186,384	n/a	-	-	-
Contractual Services - Animal Control	-	2,912	3,891	3,588	2,500	2,500	8,330	132%	1,200	-	-
P.A.L. Programming	-	212	2,349	9,381	-	-	534	-94%	-	512	22
Minor Office Equipment	10,480	9,287	732	6,765	3,000	3,000	5,929	-12%	8	9	1,667
Maint. & Repair: Parking Meters	2,329	2,150	2,150	1,128	2,500	2,500	4,085	262%	-	705	285
Maint. & Repair: Comm. Equip.	2,173	794	1,424	3,554	2,500	2,500	6,642	87%	-	-	-
Gas, Oil & Lubricants	99,950	95,530	86,447	102,644	105,000	105,000	68,241	-34%	-	6,067	8,656
Tires, Batteries & Accessories	8,344	6,318	6,140	4,813	8,250	9,941	6,549	36%	-	-	-
Repair Parts	15,711	20,066	17,744	13,296	12,500	12,500	11,505	-13%	957	1,049	407
Contracted Maint. & Repairs	11,102	7,459	6,220	13,726	9,250	9,250	12,086	-12%	618	(22,085)	3,532
TOTAL POLICE	\$ 7,103,264	\$ 7,339,290	\$ 7,772,085	\$ 8,738,971	\$ 8,985,326	\$ 9,007,929	\$ 9,040,679		\$ 500,156	\$ 474,346	\$ 619,584
\$ Δ	\$ 2,294,368	\$ 236,026	\$ 432,795	\$ 966,887	\$ 246,355	\$ 268,958	\$ 301,707		6%	5%	7%
% Δ	48%	3%	6%	12%	3%	3%	3%				
FIRE											
Radnor Fire: Insurance (Liability & WC)	25,323	47,117	61,172	75,363	72,000	73,645	71,836	-5%	-	-	22,441
Radnor Fire: Rentals (Hydrant Water)	139,307	139,579	139,422	139,337	140,000	140,000	139,601	0%	34,900	-	-
VMSC Contributions (Capital & Ops)	10,000	-	-	-	-	-	-	n/a	45,759	-	-
Bryn Mawr Fire Co. Contrib. (Operations)	39,442	50,000	51,250	102,531	100,000	100,000	100,000	-2%	-	-	-
Broomall Fire Co. Contrib. (Operations)	4,992	6,330	6,500	6,663	7,000	7,000	7,000	5%	-	-	-
Radnor Fire: Contrib. (Capital and Ops)	264,170	290,000	92,700	95,481	98,107	98,107	98,107	3%	24,527	-	-
RFC: Add'l ALS Subsidy	-	-	-	-	-	-	-	n/a	-	-	-
Volunteer Fire Relief Aid (State)	609,828	344,612	393,019	369,768	350,000	350,000	356,587	-4%	-	-	-
Radnor Fire: Gas, Oil & Lubricants	29,542	24,804	25,445	25,049	30,000	30,000	15,063	-40%	-	1,621	1,072
TOTAL FIRE	\$ 1,122,604	\$ 902,443	\$ 769,507	\$ 814,192	\$ 797,107	\$ 798,752	\$ 788,194		\$ 105,186	\$ 1,621	\$ 23,513
\$ Δ	\$ 819,379	\$ (220,162)	\$ (132,935)	\$ 44,684	\$ (17,085)	\$ (15,439)	\$ (25,998)		13%	0%	3%
% Δ	270%	-20%	-15%	6%	-2%	-2%	-3%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
EMERGENCY MANAGEMENT											
Salaries - Regular	20,186	40,307	-	55,712	-	-	1,667	-97%	-	-	-
Salaries - Overtime	36,838	38,174	-	78,879	-	-	80,844	2%	-	-	-
Sick Pay Bonus	-	-	-	-	-	-	-	n/a	-	-	-
Medical Exp. Reimbursements	-	-	-	-	-	-	-	n/a	-	-	-
Social Security Taxes	4,188	5,455	-	9,961	-	-	5,887	-41%	-	-	-
Workers' Compensation	-	-	-	-	-	-	-	n/a	-	-	-
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	-	-	-	-	-	-	-	n/a	-	-	-
Medical Insurance Premiums	-	-	-	-	-	-	-	n/a	-	-	-
Group, Life & Disability Insurance	-	-	-	-	-	-	-	n/a	-	-	-
Operating Supplies	1,056	2,120	-	1,249	-	-	8,163	554%	-	-	-
Contractual Services	37,611	40,225	4,100	63,465	-	-	1,623	-97%	-	-	-
Legal Services - Special	-	-	-	-	-	-	-	n/a	-	-	-
Minor Equipment	950	-	-	9,547	-	-	-	-100%	-	-	-
Gas, Oil, Lubricants	-	-	-	-	-	-	-	n/a	-	-	-
Tires, Batteries & Acc.	574	-	-	-	-	-	2,216	n/a	-	-	-
Repair Parts	727	-	-	-	-	-	2,920	n/a	-	-	-
Contracted Maint. & Repairs	-	4,763	-	-	-	-	-	n/a	-	-	-
TOTAL EMERGENCY MANAGEMENT	\$ 102,130	\$ 131,043	\$ 4,100	\$ 218,814	\$ -	\$ -	\$ 103,320		\$ -	\$ -	\$ -
\$ Δ	102,130	28,913	(126,943)	214,714	(218,814)	(218,814)	(115,494)		n/a	n/a	n/a
% Δ	n/a	28%	-97%	5237%	-100%	-100%	-53%				
BUILDING & GROUNDS											
Salaries	56,085	109,774	86,489	84,281	85,104	85,104	85,172	1%	6,427	5,875	5,601
Overtime	285	1,561	979	526	1,300	1,300	8,789	1572%	-	710	-
Longevity	863	3,804	2,563	4,150	4,450	4,450	4,450	7%	-	-	-
Sick Pay Bonus	-	434	385	371	-	-	266	-28%	266	-	-
Medical Exp. Reimbursements	100	150	110	110	110	110	110	0%	110	-	-
Social Security Taxes	4,124	8,415	6,504	6,448	6,963	6,963	7,176	11%	501	490	415
Workers' Compensation	2,570	5,831	4,414	5,760	4,581	5,120	7,035	22%	-	-	3,374
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	12,173	25,484	17,722	28,890	22,626	22,626	22,626	-22%	-	-	-
Medical Insurance Premiums	28,719	45,042	45,616	41,087	40,258	40,258	40,918	0%	3,415	3,416	3,416
Group, Life & Disability Insurance	938	996	1,372	1,509	1,489	1,489	1,595	6%	58	58	57
Utilities	161,985	140,681	138,894	170,465	170,000	170,000	154,195	-10%	16,133	19,840	18,368
Stormwater Fee	-	-	-	20,242	17,500	17,500	20,242	0%	20,242	-	-
Communications	60,496	49,581	48,410	49,604	54,000	54,000	54,407	10%	3,529	6,033	3,924
Boot Allowance	-	-	-	135	165	165	-	-100%	-	-	-
Operating Supplies	11,308	2,474	6,020	7,751	7,000	7,189	10,488	35%	120	1,395	1,663
Contractual Services	39,067	30,838	40,283	53,447	40,000	40,000	49,123	-8%	3,221	3,367	3,609
Minor Office Equipment	2,944	119	1,408	-	2,600	2,600	896	n/a	-	-	-
Maint. & Repair: Township Hall Bldg.	34,941	58,545	48,010	56,364	65,000	65,000	66,325	18%	707	1,856	6,425
TOTAL BUILDING & GROUNDS	\$ 416,597	\$ 483,728	\$ 449,176	\$ 531,140	\$ 523,146	\$ 523,874	\$ 533,813		\$ 54,731	\$ 43,041	\$ 46,853
\$ Δ	(24,360)	67,131	(34,552)	81,963	(7,994)	(7,265)	2,673		10%	8%	9%
% Δ	-6%	16%	-7%	18%	-2%	-1%	1%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
SOLID WASTE											
Salaries	1,329,818	1,290,166	1,147,052	1,266,065	1,353,196	1,353,196	1,323,943	5%	100,851	102,825	94,018
Seasonal Wages	-	42,895	107,942	123,020	53,460	53,460	46,552	-62%	2,394	1,366	1,103
Overtime	5,657	5,947	2,266	2,083	2,000	2,000	2,138	3%	45	-	11
Longevity	47,707	41,271	40,185	67,000	72,170	72,170	72,544	8%	-	-	-
Sick Pay Bonus	4,690	3,857	2,170	2,345	2,811	2,811	2,471	5%	2,471	-	-
Medical Exp. Reimbursements	2,000	1,800	1,500	1,160	2,100	2,100	1,260	9%	1,260	-	-
Social Security Taxes	102,972	100,093	92,826	106,053	110,114	110,114	104,520	-1%	7,879	7,759	7,058
Workers' Compensation	64,192	63,838	65,678	58,947	71,700	77,220	72,149	22%	-	-	34,599
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	309,703	293,186	264,447	305,721	340,033	340,033	340,033	11%	-	-	-
Medical Insurance Premiums	501,037	427,847	405,163	426,858	548,358	548,358	497,388	17%	40,633	40,639	42,450
Group, Life & Disability Insurance	19,655	19,455	21,588	28,408	26,293	26,293	31,330	10%	852	8,629	2,443
Uniforms	987	-	-	900	900	1,895	2,031	126%	-	-	-
Boot Allowance	-	-	-	2,514	3,090	3,090	-	-100%	-	-	-
Postage	-	-	-	-	-	-	-	n/a	-	-	-
Operating Supplies	7,499	11,899	10,638	10,883	10,400	10,430	10,623	-2%	-	258	710
Credit Card Fees	-	-	-	1,063	-	-	1,503	41%	42	540	101
Disposal Fees	190,157	192,737	232,177	239,830	246,000	246,000	235,236	-2%	-	41,143	13,721
Contractual Services	-	-	-	-	-	598	-	n/a	-	-	-
Gas, Oil & Lubricants	104,900	98,525	104,904	118,435	110,000	110,000	53,062	-55%	-	7,287	4,823
Tires, Batteries & Accessories	25,698	28,797	32,859	24,926	26,800	28,627	22,454	-10%	-	-	-
Repair Parts	32,169	28,454	36,861	25,185	30,000	30,000	35,810	42%	476	801	5,024
Contracted Maint. & Repairs	13,997	39,507	27,045	33,604	40,000	40,000	38,130	13%	-	-	425
TOTAL SOLID WASTE	\$ 2,762,837	\$ 2,690,275	\$ 2,595,300	\$ 2,845,000	\$ 3,049,425	\$ 3,058,394	\$ 2,893,175		\$ 156,903	\$ 211,247	\$ 206,485
\$ Δ	\$ 979,126	\$ (72,562)	\$ (94,974)	\$ 249,700	\$ 204,425	\$ 213,394	\$ 48,175		5%	7%	7%
% Δ	55%	-3%	-4%	10%	7%	8%	2%				
ENGINEERING											
Salaries	253,136	151,857	158,772	167,091	166,016	166,016	165,947	-1%	12,702	12,770	12,770
Overtime	2,580	3,854	10,124	5,066	6,000	6,000	8,162	61%	-	223	1,537
Longevity	7,550	5,638	6,950	10,150	10,600	10,600	10,528	-4%	-	-	-
Sick Pay Bonus	420	140	210	105	140	140	70	-33%	70	-	-
Medical Exp. Reimbursements	100	200	200	200	200	200	200	0%	200	-	-
Social Security Taxes	19,018	11,639	12,560	13,154	14,952	14,952	13,492	3%	954	968	1,061
Workers' Compensation	8,863	5,975	5,836	5,934	6,242	6,798	7,352	24%	-	-	3,526
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	28,341	35,533	34,976	45,437	46,494	46,494	46,494	2%	-	-	-
Medical Insurance Premiums	56,615	52,878	42,870	62,028	60,775	60,775	61,720	0%	5,151	5,152	5,153
Group, Life & Disability Insurance	1,426	1,689	1,601	2,064	2,609	2,609	2,900	40%	111	968	107
Communications	-	137	-	-	-	-	-	n/a	-	-	-
Boot Allowance	-	-	-	125	150	150	-	-100%	-	-	-
Office Supplies	1,066	1,265	1,300	1,231	1,000	1,126	2,481	102%	-	-	269
Postage	-	-	618	469	700	700	580	24%	-	69	-
Credit Card Fees	-	-	-	88	-	-	111	26%	5	-	0
Professional Development	279	510	504	374	700	700	616	65%	-	165	-
Dues & Subscriptions	170	150	225	289	300	300	385	33%	85	-	-
Contractual Services: Retainer	184,050	42,946	40,811	59,403	45,000	45,000	39,432	-34%	-	3,750	3,750
Contractual Services: Special Proj.	-	96,929	90,019	62,884	100,000	118,422	156,518	149%	-	3,180	29,609
Contractual Services: Reimbursable	-	198,224	362,403	815,478	300,000	300,000	633,839	-22%	8,576	73,004	46,869
Contractual Services: Grading Permit Revi	-	-	-	17,915	10,000	10,000	36,288	103%	-	3,465	-
Minor Office Equipment	-	1,812	109	40	2,495	2,495	-	-100%	-	-	-
Gasoline, Oil, Lubricants	2,252	2,446	2,320	2,491	2,500	2,500	1,197	-52%	-	58	145
Repair Parts	-	-	-	-	500	500	42	n/a	-	-	-
TOTAL ENGINEERING	\$ 565,864	\$ 613,823	\$ 772,409	\$ 1,272,016	\$ 777,373	\$ 796,477	\$ 1,188,356		\$ 27,855	\$ 103,772	\$ 104,797
\$ Δ	\$ 327,625	\$ 47,959	\$ 158,586	\$ 499,607	\$ (494,643)	\$ (475,539)	\$ (83,660)		3%	13%	13%
% Δ	138%	8%	26%	65%	-39%	-37%	-7%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
PUBLIC WORKS DEPARTMENT											
Salaries	995,243	897,602	899,266	946,610	842,236	842,236	847,666	-10%	64,879	79,937	85,350
Overtime	122,608	74,369	160,325	235,541	146,500	146,500	273,848	16%	30,662	78,510	93,033
Longevity	39,459	41,139	40,530	62,100	64,260	64,260	64,276	4%	-	-	-
Sick Pay Bonus	1,750	875	560	525	1,145	1,145	868	65%	868	-	-
Medical Exp. Reimbursements	1,300	1,440	1,430	1,310	1,230	1,230	1,210	-8%	1,210	-	-
Social Security Taxes	85,140	73,608	80,216	89,703	80,663	80,663	86,224	-4%	7,173	11,801	13,261
Workers' Compensation	54,180	45,527	50,260	48,786	51,769	56,338	55,540	14%	-	-	26,634
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	210,528	206,068	219,614	230,834	243,678	243,678	243,678	6%	-	-	-
Medical Insurance Premiums	398,462	363,562	351,910	365,861	332,288	332,288	334,579	-9%	28,181	28,185	28,190
Group, Life & Disability Insurance	11,080	15,995	17,964	17,751	15,927	15,927	16,315	-8%	736	1,479	1,472
Communications	-	4,827	5,652	5,289	3,400	3,400	4,991	-6%	277	375	708
Highway: Uniforms	3,589	2,433	2,109	3,000	3,000	3,949	3,949	32%	-	-	-
Boot Allowance	-	-	-	1,570	1,815	-	-	-100%	-	-	-
Highway: Office Supplies	599	239	725	469	350	632	310	-34%	-	-	-
Highway: Postage	-	-	320	718	400	400	408	-43%	-	253	-
Highway: Operating Supplies	22,698	14,972	14,976	11,862	21,000	22,493	15,882	34%	349	261	2,569
Highway: Credit Card Fees	-	-	-	-	-	-	26	n/a	-	-	-
Highway: Rentals	-	-	-	-	-	-	-	n/a	-	-	-
Highway: Professional Development	25	352	2,175	207	1,700	1,740	-	-100%	-	-	-
Highway: Dues & Subscriptions	70	755	158	133	250	424	225	69%	-	-	-
Highway: Contractual Services	6,208	3,159	2,891	18,549	3,000	3,000	9,865	-47%	(860)	760	-
Highway: Contractual Svcs: Storm Sewer	-	115,560	228,576	-	-	-	10,239	n/a	-	-	-
Highway: Minor Office Equipment	-	274	1,547	40	300	898	7	-83%	-	-	-
Highway: Maint. & Repairs: Mach. & Equ	14,787	9,848	4,022	13,088	15,000	17,700	23,291	78%	2,686	-	2,281
Highway: Maint. & Repairs: Comm. Equip	4,042	398	369	6,916	3,000	3,000	-	-100%	-	-	-
Highway: Gas, Oil & Lubricants	69,368	56,533	65,363	83,146	71,000	71,000	50,129	-40%	-	4,092	7,642
Highway: Tires, Batteries & Accessories	12,249	16,888	18,642	19,556	24,000	24,000	12,931	-34%	1,160	484	-
Highway: Repair Parts	39,291	49,687	43,912	26,287	35,000	35,210	40,790	55%	527	1,519	9,465
Highway: Contracted Maint. & Repairs	3,142	19,668	24,066	14,014	6,000	8,250	15,089	8%	-	1,381	3,950
Highway: MIER-Machinery & Equip.	-	-	-	-	-	-	-	n/a	-	-	-
Street Cleaning: Contractual Services	3,937	2,990	3,520	-	7,000	7,000	583	n/a	-	-	-
Snow & Ice: Operating Supplies	121,893	59,104	73,975	415,228	80,000	131,520	195,888	-53%	-	109,770	324,591
Snow & Ice: Contractual Services	6,265	75	2,932	35,955	5,000	5,000	23,157	-36%	-	-	6,530
Snow & Ice: Maint. & Repair	13,610	4,628	5,608	40,446	4,500	4,500	18,660	-54%	-	3,430	8,135
Traffic Signal: Lighting	15,301	13,687	13,202	13,494	14,500	14,500	12,861	-5%	1,383	1,189	1,063
Traffic Signal: Operating Supplies	26,840	54,586	20,383	26,510	10,000	10,000	17,744	-33%	-	2,931	1,368
Traffic Signal: Maint. & Repair	27,765	92,300	46,078	42,066	50,000	60,942	54,060	29%	(800)	4,104	2,765
Street Lighting	206,072	210,223	172,624	174,207	170,000	170,000	185,570	7%	15,775	15,774	14,742
Street Lighting: Maint. & Repairs	34,458	40,171	63,731	125,573	82,500	82,500	105,548	-16%	-	771	2,248
Curb & Sidewalks: Operating Supplies	2,358	3,228	8,622	3,298	4,000	4,000	2,161	-34%	-	-	-
Drainage: Operating Supplies	5,604	6,629	5,676	2,477	3,700	3,700	8,241	233%	-	-	-
Road Maintenance: Operating Supplies	8,406	10,514	11,677	11,481	10,000	10,000	13,520	18%	-	117	480
Road Maintenance: Rentals	-	-	-	-	-	-	-	n/a	-	-	-
Road Maintenance: Contractual Services	-	-	3,690	-	4,900	4,900	408	n/a	-	-	-
County Aid: Liquid Fuels	-	-	-	-	-	-	71,176	n/a	-	-	-
TOTAL PUBLIC WORKS	\$ 2,568,326	\$ 2,513,914	\$ 2,669,296	\$ 3,094,600	\$ 2,415,011	\$ 2,490,738	\$ 2,821,913		\$ 154,205	\$ 347,124	\$ 636,478
\$ Δ	\$ 826,492	\$ (54,412)	\$ 155,382	\$ 425,304	\$ (679,589)	\$ (603,862)	\$ (272,687)		6%	14%	26%
% Δ	47%	-2%	6%	16%	-22%	-20%	-9%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
TOOLS & MACHINERY											
Salaries	186,760	200,240	206,307	224,091	240,389	240,389	218,904	-2%	15,884	15,511	15,040
Overtime	360	180	973	89	700	700	97	9%	-	-	-
Longevity	3,000	3,688	4,213	7,050	7,950	7,950	7,979	13%	-	-	-
Sick Pay Bonus	945	945	560	560	350	350	350	-38%	350	-	-
Medical Exp. Reimbursements	100	200	200	200	300	300	200	0%	200	-	-
Social Security Taxes	14,397	14,831	15,182	16,644	19,080	19,080	16,574	0%	1,210	1,155	1,116
Workers' Compensation	8,429	10,430	11,655	10,531	12,238	13,224	13,012	24%	-	-	6,240
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	42,258	45,965	45,178	48,890	58,259	58,259	58,259	19%	-	-	-
Medical Insurance Premiums	48,754	51,393	60,556	48,060	47,085	47,085	47,844	0%	3,993	3,994	3,995
Group, Life & Disability Insurance	1,993	2,101	2,186	2,594	3,097	3,097	3,308	28%	161	1,198	158
Communications	-	306	400	479	300	300	379	-21%	33	33	29
Uniforms	5,185	5,215	5,478	6,442	5,000	5,000	8,296	29%	556	-	1,268
Boot Allowance	-	-	-	390	450	450	-	-100%	-	-	-
Operating Supplies	11,508	12,055	12,009	13,995	12,000	12,628	15,394	10%	197	159	2,180
Gas, Oil, Lubricants	2,943	5,047	3,551	3,411	4,924	4,924	2,122	-38%	-	121	312
TOTAL TOOLS & MACHINERY	\$ 326,633	\$ 352,595	\$ 368,449	\$ 383,426	\$ 412,122	\$ 413,736	\$ 392,719		\$ 22,584	\$ 22,171	\$ 30,338
\$ Δ	\$ 119,185	\$ 25,962	\$ 15,853	\$ 14,977	\$ 28,696	\$ 30,310	\$ 9,294		5%	5%	7%
% Δ	57%	8%	4%	4%	7%	8%	2%				
RECREATIONAL PROGRAMMING ADMINISTRATION											
Salaries	188,721	242,375	196,781	197,985	197,153	197,153	198,598	0%	15,160	15,202	15,202
Part-Time Wages	-	-	17,422	62	-	-	2,781	4412%	-	-	-
Overtime	2,037	620	477	-	-	-	-	n/a	-	-	-
Longevity	3,813	3,213	2,075	-	-	-	-	n/a	-	-	-
Sick Pay Bonus	140	-	70	-	70	70	-	n/a	-	-	-
Medical Exp. Reimbursements	100	200	200	100	100	100	100	0%	100	-	-
Social Security Taxes	13,576	17,634	14,957	14,299	15,088	15,088	14,250	0%	1,122	1,132	1,128
Workers' Compensation	1,940	2,751	4,901	8,517	8,859	9,657	10,791	27%	-	-	5,175
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	44,867	49,210	49,464	42,890	40,973	40,973	40,973	-4%	-	-	-
Medical Insurance Premiums	22,489	31,437	52,952	57,466	62,871	62,871	57,742	0%	4,774	4,775	4,776
Group, Life & Disability Insurance	2,111	2,339	2,536	1,900	2,455	2,455	1,982	4%	159	159	163
Office Supplies	1,550	1,554	2,231	899	2,500	3,601	2,369	164%	81	-	-
Postage	-	43	1,221	1,148	1,000	1,000	1,143	0%	-	100	-
Professional Development	-	25	611	-	1,000	1,000	83	n/a	-	-	-
Dues & Subscriptions	308	-	580	30	500	500	254	747%	-	-	-
Minor Equipment	-	-	109	40	40	40	-	-100%	-	-	-
Gas, Oil & Lubricants	200	670	508	88	500	500	62	-30%	-	23	-
Tires, Batteries & Accessories	-	-	-	-	125	125	10	n/a	-	-	-
Repair Parts	-	369	636	51	400	949	360	612%	360	-	-
Contracted Maint. & Repairs	-	-	-	175	-	-	-	-100%	-	-	-
TOTAL RECREATIONAL PROGRAM	\$ 281,852	\$ 352,439	\$ 347,730	\$ 325,650	\$ 333,634	\$ 336,082	\$ 331,498		\$ 21,756	\$ 21,390	\$ 26,444
\$ Δ	\$ 64,593	\$ 70,587	\$ (4,709)	\$ (22,079)	\$ 7,984	\$ 10,432	\$ 5,848		6%	6%	8%
% Δ	30%	25%	-1%	-6%	2%	3%	2%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
PARKS MAINTENANCE											
Salaries	862,703	816,028	813,545	804,353	910,148	910,148	844,389	5%	58,502	51,039	54,379
Overtime	3,334	8,969	6,253	12,157	6,000	6,000	11,471	-6%	95	44	646
Longevity	22,163	23,067	24,240	40,880	45,020	45,020	45,110	10%	-	-	-
Sick Pay Bonus	2,975	2,268	1,197	952	1,330	1,330	1,505	58%	1,505	-	-
Medical Exp. Reimbursements	1,000	1,130	1,090	1,070	1,390	1,390	970	-9%	970	-	-
Social Security Taxes	64,974	61,108	61,063	62,137	73,637	73,637	66,102	6%	4,499	3,804	4,079
Workers' Compensation	44,561	42,788	45,601	45,305	48,244	52,486	56,730	25%	-	-	27,205
Pension Allocation	215,309	195,450	185,274	238,668	251,920	251,920	251,920	6%	-	-	-
Medical Insurance Premiums	244,282	274,273	309,062	311,783	338,934	338,934	286,702	-8%	25,670	25,674	25,679
Group, Life & Disability Insurance	11,796	11,873	14,922	47,473	17,632	17,632	28,841	-39%	585	5,722	574
Utilities	45,883	32,584	35,741	23,475	35,000	35,000	38,059	62%	2,089	3,030	1,892
Communications	794	832	1,632	5,533	1,500	1,500	2,703	-51%	57	156	249
Uniforms	807	-	-	1,275	1,000	1,995	2,461	93%	-	-	-
Boot Allowance	-	-	-	1,698	2,055	2,055	-	-100%	-	-	-
Operating Supplies	76,055	51,729	50,700	47,161	60,000	61,898	53,374	13%	311	2,811	734
Professional Development	760	680	1,905	215	2,800	2,960	-	-100%	-	-	-
Dues & Subscriptions	35	60	70	35	60	60	60	71%	-	-	-
Contractual Services	10,540	11,236	10,402	10,037	72,281	72,281	13,816	38%	-	4,190	-
Minor Equipment	-	-	-	-	6,000	6,000	2,159	n/a	-	-	-
Maint. & Repairs: Bldgs & Fixtures	6,755	18,240	11,610	5,168	15,000	15,000	14,471	180%	-	-	-
Maint. & Repairs: Mach. & Equip.	23,999	14,261	12,410	11,625	16,000	16,000	11,460	-1%	-	672	1,027
Gas, Oil & Lubricants	42,477	36,261	36,933	39,219	40,000	40,000	26,868	-31%	-	2,278	2,800
Tires, Batteries & Accessories	5,531	8,372	2,652	2,743	5,000	7,613	3,437	25%	120	-	-
Repair Parts	12,420	16,377	11,064	15,073	13,000	13,000	16,334	8%	115	1,042	2,403
Contracted Maint. & Repairs	736	14,113	3,285	13,633	10,000	10,000	14,580	7%	-	-	-
Mier-Machinery & Equipment	2,068	299	4,310	99	3,000	3,598	1,224	1140%	-	-	-
TOTAL PARKS MAINTENANCE	\$ 1,701,955	\$ 1,641,997	\$ 1,644,960	\$ 1,741,766	\$ 1,976,951	\$ 1,987,457	\$ 1,794,745		\$ 94,517	\$ 100,462	\$ 121,667
\$ Δ	\$ 515,489	\$ (59,958)	\$ 2,963	\$ 96,806	\$ 235,185	\$ 245,691	\$ 52,979		5%	5%	6%
% Δ	43%	-4%	0%	6%	-14%	-14%	3%				
SHADE TREES											
Operating Supplies	33,687	34,165	-	-	-	17,475	-	n/a	-	-	-
Trees: Chanticleer Tree Program	2,625	2,950	9,410	600	-	-	-	-100%	-	-	-
Contractual Services	-	-	78,824	116,685	10,000	13,900	81,110	-30%	-	3,900	5,550
TOTAL SHADE TREES	\$ 36,312	\$ 37,115	\$ 88,233	\$ 117,285	\$ 10,000	\$ 31,375	\$ 81,110		\$ -	\$ 3,900	\$ 5,550
\$ Δ	\$ 24,339	\$ 803	\$ 51,118	\$ 29,052	\$ (107,285)	\$ (85,910)	\$ (36,175)		0%	12%	18%
% Δ	203%	2%	138%	33%	-91%	-73%	-31%				
RECREATION PROGRAMS											
Salaries: Part-Time	73,148	70,532	65,467	69,130	85,050	85,050	86,378	25%	-	-	-
Sick Pay Bonus	-	-	-	-	-	-	-	n/a	-	-	-
Medical Exp. Reimbursements	-	-	-	-	-	-	-	n/a	-	-	-
Social Security Taxes	5,482	5,183	4,774	5,108	5,274	5,274	6,446	26%	-	-	-
Workers' Compensation	5,622	4,061	604	704	597	657	1,005	43%	-	-	482
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	-	-	-	-	-	-	-	n/a	-	-	-
Medical Insurance Premiums	-	-	-	-	-	-	-	n/a	-	-	-
Group, Life & Disability Insurance	-	-	-	-	-	-	-	n/a	-	-	-
Recreation Supplies	14,251	21,087	32,569	42,496	50,000	50,000	42,950	1%	15,863	4,692	270
Credit Card Fees	-	-	-	8,906	5,000	5,000	6,312	-29%	523	335	2,251
Rentals	36,515	72,954	102,154	92,793	120,800	120,800	119,045	28%	20,168	6,935	990
Contractual Services	190,926	161,968	202,598	142,900	172,000	172,000	128,724	-10%	9,116	23,370	13,727
TOTAL RECREATION PROGRAMS	\$ 325,945	\$ 335,785	\$ 408,166	\$ 362,038	\$ 438,721	\$ 438,781	\$ 390,860		\$ 45,670	\$ 35,332	\$ 17,720
\$ Δ	\$ (29,943)	\$ 9,840	\$ 72,381	\$ (46,128)	\$ 76,683	\$ 76,743	\$ 28,822		10%	8%	4%
% Δ	-8%	3%	22%	-11%	21%	21%	8%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget 2015	BOC Amended Budget 2015	Full Year Forecast		January Actual	February Actual	March Actual
	2011	2012	2013	2014			2015	%Δ			
SULPIZIO GYM											
Salaries	-	-	-	-	-	-	-	n/a	-	-	-
Sick Pay Bonus	-	-	-	-	-	-	-	n/a	-	-	-
Medical Exp. Reimbursements	-	-	-	-	-	-	-	n/a	-	-	-
Social Security Taxes	-	-	-	-	-	-	-	n/a	-	-	-
Workers' Compensation	-	-	-	-	-	-	-	n/a	-	-	-
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	-	-	-	-	-	-	-	n/a	-	-	-
Medical Insurance Premiums	-	-	-	-	-	-	-	n/a	-	-	-
Group, Life & Disability Insurance	-	-	-	-	-	-	-	n/a	-	-	-
Utilities	14,894	20,453	12,865	18,078	14,000	14,000	26,675	48%	7,717	3,768	3,855
Communications	2,125	732	707	664	2,200	2,200	859	29%	64	64	64
Office Supplies	-	-	-	-	-	-	-	n/a	-	-	-
Operating Supplies	4,598	273	1,891	2,712	4,500	4,500	2,316	-15%	-	-	-
Credit Card Fees	-	-	-	264	-	-	949	260%	1	29	17
Contractual Services	30,348	9,045	6,858	6,091	20,000	20,000	8,512	40%	-	-	-
Maint. & Repair: Bldgs & Fixtures	1,935	5,325	6,170	5,471	5,000	11,663	10,840	98%	527	548	55
Maint. & Repair: Mach & Equip.	-	530	109	-	3,000	3,000	3,295	n/a	-	-	-
TOTAL SULPIZIO GYM	\$ 53,900	\$ 36,357	\$ 28,599	\$ 33,279	\$ 48,700	\$ 55,363	\$ 53,446		\$ 8,309	\$ 4,410	\$ 3,990
\$ Δ	\$ (25,345)	\$ (17,543)	\$ (7,758)	\$ 4,680	\$ 15,421	\$ 22,084	\$ 20,167		15%	8%	7%
% Δ	-32%	-33%	-21%	16%	46%	66%	61%				
LIBRARY											
Professional Services	-	-	-	20,745	-	-	-	-100%	-	-	-
Contributions	733,650	815,650	836,040	856,941	880,507	880,507	880,507	3%	73,376	73,376	73,376
Maint. & Repair: Buildings & Fixtures	19,647	2,793	12,984	22,430	10,000	10,485	6,180	-72%	-	-	-
TOTAL LIBRARY	\$ 753,297	\$ 818,443	\$ 849,024	\$ 900,116	\$ 890,507	\$ 890,992	\$ 886,687		\$ 73,376	\$ 73,376	\$ 73,376
\$ Δ	\$ (62,353)	\$ 65,146	\$ 30,581	\$ 51,092	\$ (9,609)	\$ (9,124)	\$ (13,430)		8%	8%	8%
% Δ	-8%	9%	4%	6%	-1%	-1%	-1%				
COMMUNITY ORGANIZATION CONTRIBUTIONS											
Radnor Studio 21 (PEG Pass-through)	70,019	70,635	53,817	57,405	58,983	58,983	57,405	0%	57,405	34,866	(34,866)
R.E.C.T. Contributions	-	-	-	-	-	-	-	n/a	-	-	-
Wayne Art Center	12,853	14,853	15,224	15,605	16,034	16,034	16,034	3%	-	-	-
Surrey Services	37,881	43,881	44,977	46,101	47,369	47,369	47,369	3%	11,842	-	-
Wayne Senior Services	99,576	110,576	113,340	116,174	119,369	119,369	119,369	3%	29,842	-	-
Parades	10,000	-	8,000	8,000	8,000	8,000	8,000	0%	-	-	-
Radnor Historical Society	-	-	-	-	15,000	15,000	15,000	n/a	-	-	-
Other	-	-	-	-	-	-	20,000	n/a	-	-	-
TOTAL COMMUNITY ORGANIZATION	\$ 230,329	\$ 239,945	\$ 235,358	\$ 243,284	\$ 264,755	\$ 264,755	\$ 283,177		\$ 99,089	\$ 34,866	\$ (34,866)
\$ Δ	\$ (54,648)	\$ 9,616	\$ (4,587)	\$ 7,927	\$ 21,471	\$ 21,471	\$ 39,892		37%	13%	-13%
% Δ	-19%	4%	-2%	3%	9%	9%	16%				
RETIREE AND LIABILITY INSURANCES											
Workers' Compensation	2,711	-	-	-	-	-	-	n/a	-	-	-
Liability, Auto, Prop, Etc Insurance	267,167	326,848	382,566	356,519	345,200	352,567	400,486	12%	77,482	27,502	63,971
Unemployment	117,716	53,304	47,846	38,849	50,000	50,000	9,381	-76%	-	-	-
Group Life & Disability	116,850	66,732	68,433	71,917	70,000	70,000	68,794	-4%	869	7,379	26,392
Health Benefits: Retirees	1,574,608	1,624,647	1,612,640	1,582,875	1,626,624	1,626,624	1,651,916	4%	142,107	143,528	141,476
Retiree Pension: Amort of UAAL	-	-	1,240,201	1,526,315	1,512,356	1,512,356	1,512,357	-1%	-	-	-
TOTAL RETIREE AND LIABILITY INSURANCES	\$ 2,079,051	\$ 2,071,530	\$ 3,351,686	\$ 3,576,475	\$ 3,604,180	\$ 3,611,547	\$ 3,642,934		\$ 220,458	\$ 178,410	\$ 231,839
\$ Δ	\$ (2,734,962)	\$ (7,521)	\$ 1,280,156	\$ 224,789	\$ 27,705	\$ 35,072	\$ 66,459		6%	5%	6%
% Δ	-57%	0%	62%	7%	1%	1%	2%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
DEBT SERVICE											
Service Charges	4,450	3,475	3,348	3,817	6,000	6,000	3,967	4%	-	-	-
DEBT SERVICE	\$ 4,450	\$ 3,475	\$ 3,348	\$ 3,817	\$ 6,000	\$ 6,000	\$ 3,967		\$ -	\$ -	\$ -
\$ Δ	\$ 2,150	\$ (975)	\$ (127)	\$ 468	\$ 2,183	\$ 2,183	\$ 150		0%	0%	0%
% Δ	93%	-22%	-4%	14%	57%	57%	4%				
TRANSFER TO OTHER FUNDS											
Liquid Fuels Fund	-	-	39,320	-	-	-	-	n/a	-	-	-
Capital Improvement	225,000	250,000	275,000	-	325,000	325,000	325,000	n/a	-	-	-
Capital Improvement (Prog. Funding)	-	-	-	-	687,125	687,125	687,125	n/a	-	-	-
Capital Improvement (Excess FB)	-	931,113	580,120	1,000,000	-	-	-	-100%	-	-	-
Police Pension	-	155,186	96,686	-	-	-	-	n/a	-	-	-
OPEB Liability	-	-	3,208,097	200,000	459,209	459,209	459,209	130%	-	-	-
Storm Water Fund	-	248,000	-	-	-	-	-	n/a	-	-	-
Civilian Pension	-	155,186	96,686	-	-	-	-	n/a	-	-	-
Grant Fund	-	-	10,000	-	-	-	-	n/a	-	-	-
Park & Open Space Fund	-	-	-	190,958	-	-	-	-100%	-	-	-
Willows	49,203	60,824	-	-	-	-	65,000	n/a	-	-	-
Shade Tree Fund	-	-	43,443	25,000	25,000	25,000	25,000	0%	-	-	-
K9 Fund	-	-	-	-	-	-	-	n/a	-	-	-
Debt Service	3,389,605	3,061,465	3,048,479	2,673,000	2,937,326	2,937,326	2,887,000	8%	-	-	-
TRANSFER TO OTHER FUNDS	\$ 3,663,809	\$ 4,861,774	\$ 7,397,831	\$ 4,088,958	\$ 4,433,660	\$ 4,433,660	\$ 4,448,334		\$ -	\$ -	\$ -
\$ Δ	\$ (1,097,692)	\$ 1,197,965	\$ 2,536,057	\$ (3,308,873)	\$ 344,702	\$ 344,702	\$ 359,376		0%	0%	0%
% Δ	-23%	33%	52%	-45%	8%	8%	9%				
GRAND TOTAL GENERAL FUND	\$ 26,895,898	\$ 28,509,375	\$ 32,949,997	\$ 32,745,166	\$ 32,145,847	\$ 32,339,070	\$ 32,875,200		\$ 1,793,606	\$ 1,861,195	\$ 2,372,723
\$ Δ	\$ 2,133,007	\$ 1,613,477	\$ 4,440,622	\$ (204,831)	\$ (599,319)	\$ (406,096)	\$ 130,034		6%	6%	7%
% Δ	9%	6%	16%	-1%	-2%	-1%	0%				
FUND BALANCE											
Beginning Fund Balance, January 1	\$ 5,414,283	\$ 6,988,851	\$ 8,096,582	\$ 8,075,543	\$ 8,947,739	\$ 8,947,739	\$ 8,947,739	11%	\$ 8,947,739	\$ 8,459,010	\$ 10,062,614
Revenues	28,482,908	29,734,086	33,050,833	32,891,112	33,025,670	33,025,670	34,212,140	4%	1,304,876	3,464,798	7,966,842
Expenditures	26,895,898	28,509,375	32,949,997	32,745,166	32,145,847	32,339,070	32,875,200	0%	1,793,606	1,861,195	2,372,723
Accrual Adjustments	(12,442)	(116,980)	(121,874)	726,250	-	-	-		-	-	-
ENDING FUND BALANCE	\$ 6,988,851	\$ 8,096,582	\$ 8,075,543	\$ 8,947,739	\$ 9,827,562	\$ 9,634,339	\$ 10,284,679	15%	\$ 8,459,010	\$ 10,062,614	\$ 15,656,733
Increase / (Decrease) In Fund Balance	\$ 1,574,568	\$ 1,107,731	\$ (21,038)	\$ 872,196	\$ 879,823	\$ 686,600	\$ 1,336,940		\$ (488,730)	\$ 1,603,604	\$ 5,594,120
Increase / (Decrease) In Fund Balance (net of Transfers)	\$ 4,958,819	\$ 6,086,485	\$ 7,498,666	\$ 4,234,904	\$ 5,313,483	\$ 5,120,260	\$ 5,785,274		\$ (488,730)	\$ 1,603,604	\$ 5,594,120

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	April	May	June	July	August	September	October	November		December	2015 YTD	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual	Estimated					
REVENUES:															
Real Estate Taxes:															
Current Year - Discount	(21,556)	-	-	-	(64)	(11)	(97)	-	-	-	(215,658)	100%	(216,500)	842	842
Current Year - Face	1,258,097	270,999	143,721	49,721	61,154	18,768	56,077	24,750	60,459	113,953	11,598,095	99%	11,652,747	(54,652)	(54,652)
2016 Millage Increase	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Current Year - Penalties	-	-	2,669	3,554	2,336	1,823	5,125	2,483	5,917	11,573	21,424	65%	23,727	(2,303)	(2,303)
Prior Year	-	-	-	-	-	-	-	-	-	-	71,684	100%	76,500	(4,816)	(4,816)
Delinquent	6,732	28,596	-	43,844	-	12,070	32,272	8,482	6,357	5,702	143,751	96%	104,898	38,853	38,853
Interim	2,641	17,648	10,725	2,517	8,332	2,295	5,332	3,769	4,002	6,720	58,107	90%	70,980	(12,873)	(12,873)
Total Real Estate Taxes	\$ 1,245,913	\$ 317,243	\$ 157,115	\$ 99,636	\$ 71,758	\$ 34,945	\$ 98,710	\$ 39,485	\$ 76,735	\$ 137,948	\$ 11,677,404	99%	\$ 11,712,352	\$ (34,949)	\$ (34,949)
	11%	3%	1%	1%	1%	0%	1%	0%	1%	1%	99%				
Local Enabling Taxes															
Realty Transfer Tax	212,907	231,045	159,365	437,706	272,099	275,591	237,069	225,557	181,183	132,389	2,568,162	95%	1,947,961	620,201	620,201
Mercantile Tax	108,214	929,286	43,875	71,686	12,613	29,840	3,516	948	258	28,367	1,263,739	98%	1,345,133	(81,395)	(81,395)
Mercantile Tax: Discovery Firm	258	30	700	(9,783)	-	382	50	-	-	-	2,159	100%	5,541	(3,382)	(24,868)
Local Services Tax	32,556	193,935	34,243	23,058	215,848	305	36,041	160,890	191,950	5,355	989,344	99%	931,145	58,199	58,199
Amusement Tax	11	327	3,415	4,729	3,407	3,400	3,762	1,812	2,245	3,288	12,901	87%	48,420	(25,519)	(10,811)
Business Privilege Tax	1,521,909	5,496,803	82,884	268,988	122,111	242,363	192,455	71,101	74,348	129,933	8,510,634	98%	8,502,867	7,768	7,768
Business Privilege Tax: Discovery Firm	9,572	2,518	1,692	17,710	6,592	3,045	750	-	790	21,481	66,713	76%	41,238	25,476	806
Mercantile - Audit	-	-	-	60,000	-	-	-	6,916	1,000	-	61,000	83%	37,710	23,290	23,290
Business Privilege - Audit	1,000	368,005	2,570	35,111	8,997	1,000	1,000	300,000	305,000	-	729,229	100%	558,771	170,458	279,229
Attorney Fee Reimbursements	-	-	-	-	-	-	-	-	-	-	-	n/a	5,000	(5,000)	(5,000)
Total Local Enabling Taxes	\$ 1,886,428	\$ 7,221,949	\$ 328,744	\$ 909,205	\$ 643,165	\$ 555,926	\$ 475,643	\$ 767,225	\$ 755,774	\$ 333,103	\$ 14,213,881	98%	\$ 13,423,785	\$ 790,096	\$ 867,420
	14%	53%	2%	7%	5%	4%	3%	6%	6%	2%	104%				
License and Permits															
Contractor License Revenue	3,150	2,350	4,250	3,400	3,400	3,850	3,800	2,471	2,900	3,564	36,000	91%	34,436	1,564	1,564
Plan Review Fees	2,260	1,900	4,195	3,245	3,665	2,505	2,735	2,052	1,995	1,695	28,670	94%	27,305	1,365	1,365
Zoning	825	900	1,050	1,275	1,125	1,150	1,275	453	825	377	9,100	96%	8,623	477	477
Beverage	-	-	-	1,500	-	-	-	-	-	-	11,550	100%	12,000	(450)	(450)
UCC Act 45 Transfer	(7,216)	(1,228)	948	(1,424)	860	760	848	-	616	-	(4,028)	100%	-	(4,028)	(4,028)
Building	53,960	34,545	197,121	86,716	486,684	81,530	57,551	107,636	55,411	78,633	1,240,480	94%	1,000,367	240,113	240,113
Mechanical	2,838	3,596	9,903	6,448	16,070	3,729	6,434	4,036	2,979	4,508	72,970	94%	61,492	11,478	11,478
Street Opening	-	-	-	-	-	-	450	2,344	-	(1,875)	450	-32%	6,875	(6,425)	(6,425)
Subdivision Fees	1,900	8,300	3,500	2,150	-	-	-	72	1,550	214	19,250	99%	2,786	16,464	16,464
Public Works & Engineering Fees	11,170	10,455	14,665	9,975	14,820	23,383	10,960	16,659	12,120	10,036	146,753	94%	228,964	(82,211)	(82,211)
Professional Services Reimbursement	98,201	120,639	10,271	89,319	44,320	6,834	-	42,752	101,633	23,372	658,543	97%	276,628	381,914	381,914
Housing	480	2,880	121,640	42,360	5,820	240	600	253	420	253	176,405	100%	182,747	(6,342)	(6,342)
Health	2,100	7,050	3,325	575	1,875	1,875	450	901	700	35,395	41,305	54%	44,605	(3,300)	(3,300)
Burning	-	100	400	50	-	150	150	-	50	38	950	96%	962	(12)	(12)
Plumbing	6,148	2,823	9,432	5,048	7,590	5,094	5,843	6,073	5,142	5,990	61,270	91%	78,010	(16,740)	(16,740)
Electrical	6,874	7,344	30,628	18,678	68,948	25,608	19,326	15,766	8,686	9,036	216,316	96%	120,964	95,352	95,352
HARB	300	50	150	-	50	100	150	131	100	87	950	92%	913	37	37
DRB	400	2,100	700	1,200	-	1,800	1,000	614	1,600	614	11,700	95%	16,386	(4,686)	(4,686)
Sewage Enforcement Fees	-	1,500	750	750	750	-	-	761	750	-	4,500	100%	8,000	(3,500)	(3,500)
ZHB - Residential	1,800	-	1,400	-	1,100	550	1,850	-	650	619	11,600	95%	8,381	3,219	3,219
ZHB - Non-Residential	-	-	1,000	100	-	1,800	-	1,845	-	-	8,900	100%	8,000	900	900
Cable TV Franchise Fees	-	173,846	-	-	173,835	-	92,909	80,017	76,197	-	684,975	100%	779,218	(94,242)	(60,925)
Right-of-Way Fees	-	-	-	-	-	-	-	-	-	3,000	-	0%	-	-	-
Film Permits	-	250	-	-	-	-	-	243	-	243	1,000	80%	1,457	(457)	(457)
Certificate of Occupancy Transfer Fee	7,050	8,800	7,480	7,150	5,150	5,000	4,700	5,893	3,550	2,147	59,630	97%	61,853	(2,223)	(2,223)
Total License and Permits	\$ 192,240	\$ 388,200	\$ 419,308	\$ 279,865	\$ 838,212	\$ 165,958	\$ 211,031	\$ 290,971	\$ 277,874	\$ 177,948	\$ 3,499,239	95%	\$ 2,970,969	\$ 528,270	\$ 561,587
	6%	12%	13%	9%	27%	5%	7%	9%	9%	6%	112%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	April	May	June	July	August	September	October	November		December	2015	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance	
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual	Estimated	YTD					
Fines and Costs																
Police	26,958	11,875	24,713	13,135	21,420	28,549	48,650	52,466	34,075	61,190	313,875	84%	552,910	(239,035) ✖	(239,035)	
District Justice	20,208	17,200	18,688	19,469	16,049	16,550	12,955	18,721	15,592	16,501	192,010	92%	214,138	(22,128) ✖	(22,128)	
Total Fines and Costs	\$ 47,166	\$ 29,075	\$ 43,401	\$ 32,604	\$ 37,469	\$ 45,099	\$ 61,605	\$ 71,187	\$ 49,667	\$ 77,691	\$ 505,886	87%	\$ 767,048	\$ (261,163) ✖	\$ (261,163)	
	6%	3%	5%	4%	4%	5%	7%	8%	6%	9%	60%					
Interest and Rents																
Interest Earnings	10,579	7,967	24,016	6,092	10,271	10,660	15,398	4,341	6,877	19,905	119,110	86%	80,095	39,015 ✔	39,015	
Property & Equipment	600	6,230	9,127	19,677	6,040	7,505	3,725	9,176	6,591	9,981	93,082	90%	125,019	(31,936) ✖	(31,936)	
Total Interest and Rents	\$ 11,179	\$ 14,197	\$ 33,143	\$ 25,769	\$ 16,311	\$ 18,165	\$ 19,123	\$ 13,517	\$ 13,468	\$ 29,886	\$ 212,192	88%	\$ 205,114	\$ 7,078 ✔	\$ 7,078	
	5%	6%	14%	11%	7%	8%	8%	6%	6%	13%	90%					
Grants and Gifts																
Payments In Lieu of Taxes	-	-	25,286	-	-	-	20,167	-	-	-	45,453	100%	41,999	3,454 ✖	(1,547)	
Public Utility Realty Tax	-	-	-	-	-	30,324	-	28,000	-	-	30,324	100%	28,000	2,324 ✔	2,324	
Federal, State & County	-	2,200	3,500	40,212	2,619	82,242	-	3,994	-	-	144,574	100%	191,242	(46,668) ✔	34,574	
State Pension Aid	-	-	-	-	600	627,334	-	-	-	-	627,934	100%	622,494	5,440 ✔	5,434	
Crossing Guard Contributions (RTSD)	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-	
County Highway Aid	-	-	-	-	-	-	-	-	-	-	36,720	100%	73,440	(36,720) ⚠	-	
State Snow Removal	-	-	-	-	-	-	-	-	-	66,528	-	100%	54,000	78,999 ✔	78,999	
Public Access Grant	-	-	-	-	-	-	-	-	-	-	57,405	100%	75,000	(17,595) ✖	(17,595)	
Shade Tree Contributions	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	(20,000)	
Grounds Maintenance Agreement	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-	
Volunteer Fire Relief Aid	-	-	-	-	-	356,587	-	-	-	-	356,587	100%	350,000	6,587 ✔	6,587	
Police Drug Task Force Reimb.	-	2,694	-	-	2,500	-	-	3,210	-	-	9,602	100%	15,103	(5,500) ✖	(5,501)	
Total Grants and Gifts	\$ -	\$ 4,894	\$ 28,786	\$ 40,212	\$ 5,719	\$ 1,096,487	\$ 20,167	\$ 35,204	\$ 66,528	\$ -	\$ 1,441,598	100%	\$ 1,451,278	\$ (9,680) ✖	\$ 83,275	
	0%	0%	2%	3%	0%	81%	1%	3%	5%	0%	106%					
Departmental Earnings																
Parking Meters - Kiosks	24,005	41,722	39,046	37,257	19,725	37,020	46,171	27,141	33,232	53,212	372,879	88%	400,916	(28,036) ✖	(28,036)	
Parking Meters - Church	2,413	-	(5,978)	-	11,056	(6,735)	-	3,423	(12,592)	549	(7,327)	108%	27,667	(34,995) ✖	(34,995)	
Alarm System Fees	1,900	200	900	1,000	1,000	900	800	466	700	983	10,200	91%	8,017	2,183 ✔	2,183	
Police Extra Duty	14,495	17,777	51,234	14,060	18,617	15,361	24,261	60,782	10,275	36,238	264,627	88%	325,262	(60,635) ✖	(60,635)	
Recreation Fees	50,614	66,729	69,120	15,709	17,965	22,184	6,094	10,000	8,234	-	411,608	100%	385,563	26,044 ✖	(63,392)	
Prepaid Parking	3,200	1,890	8,830	3,225	2,400	2,655	4,900	880	1,135	878	39,175	98%	24,122	15,053 ✔	15,053	
Meter Bags	680	50	10	20	480	-	300	-	-	-	1,960	100%	2,050	(90) ✖	(90)	
Police Parking Permit	110	90	620	175	1,990	265	195	37	100	12	8,195	100%	4,988	3,207 ✔	3,207	
Rear Door Trash Fee	1,260	870	315	420	210	420	-	-	105	195	105,650	100%	95,966	9,684 ✔	9,684	
Refuse Collection Fee	2,490	2,115	3,530	4,630	3,035	3,105	3,010	3,024	2,430	2,567	29,280	92%	29,433	(153) ✖	(153)	
Sulpizio Gym Fees	8,881	(2,333)	500	2,438	7,785	4,706	3,468	1,417	3,087	2,519	35,030	93%	46,181	(11,151) ✖	(11,151)	
Police Service Fees	2,285	2,745	2,380	3,337	2,185	3,095	3,025	2,009	2,150	2,409	29,917	93%	27,190	2,727 ✔	2,727	
Police Live Scan Fees	1,974	824	1,515	-	2,006	2,620	-	-	1,108	2,333	10,527	82%	12,456	(1,930) ✖	(1,930)	
Recreation Sponsorship/ Adv. Rev.	23,300	-	4,200	2,500	14,000	2,250	4,500	8,121	280	2,182	65,330	97%	72,818	(7,488) ✖	(7,488)	
Kiosk Advertising	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-	
Total Departmental Earnings	\$ 137,606	\$ 132,680	\$ 176,223	\$ 84,770	\$ 102,455	\$ 87,845	\$ 96,725	\$ 117,299	\$ 50,243	\$ 104,075	\$ 1,377,050	93%	\$ 1,462,631	\$ (85,581) ✖	\$ (175,017)	
	8%	8%	11%	5%	6%	5%	6%	7%	3%	6%	83%					

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	April	May	June	July	August	September	October	November		December	2015 YTD	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual	Estimated					
Miscellaneous															
Insurance Refunds	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	⚠
Sale of Property, Equipment	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	⚠
Premium Payments - Flex	(157)	834	1,647	1,064	1,758	(2,645)	2,016	-	1,916	-	3,920	100%	-	3,920	✔
Miscellaneous	608	60,328	7,012	(124)	3,669	43,444	1,702	2,043	18,326	358	186,128	100%	49,642	136,486	✔
Premium Payments	13,077	13,124	13,142	13,186	13,697	13,031	13,031	13,050	13,031	13,050	144,490	92%	129,340	15,150	✔
Advertising & Sponsorship Fees	-	-	-	-	-	-	-	-	-	500	-	0%	500	(500)	✘
Cash Over / Short	(100)	1	30	-	(0)	(0)	5	-	5	-	(55)	100%	-	(55)	✘
Sale of Recycled Materials	240	573	140	300	180	140	100	2,363	80	1,639	3,552	68%	23,361	(19,809)	✘
Federal Medical Subsidy	-	-	70,656	-	-	-	-	-	-	-	70,656	100%	70,000	656	✔
Tax Anticipation Revenue Notes	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	⚠
Total Miscellaneous	\$ 13,667	\$ 74,860	\$ 92,628	\$ 14,426	\$ 19,305	\$ 53,970	\$ 16,854	\$ 17,456	\$ 33,358	\$ 15,547	\$ 408,691	96%	\$ 272,843	\$ 135,848	\$ 138,238
	5%	26%	32%	5%	7%	19%	6%	6%	12%	5%	143%				
Transfers In															
Transfer In: Sewer Overhead	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	⚠
Transfer In: Sewer Fund	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	⚠
Transfer In: Liquid Fuels Fund	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	⚠
Transfer In: Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	⚠
Transfer In: Park & Open Space Fund	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	⚠
Transfer In: Willows Fund	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	⚠
Total Transfers In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a	\$ -	\$ -	\$ -
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a				
TOTAL GENERAL FUND REVENUE	\$ 3,534,198	\$ 8,183,097	\$ 1,279,347	\$ 1,486,487	\$ 1,734,394	\$ 2,058,396	\$ 999,858	\$ 1,352,344	\$ 1,323,647	\$ 876,199	\$ 33,335,942	97%	\$ 32,266,021	\$ 1,069,921	\$ 1,186,470
	11%	25%	4%	5%	5%	6%	3%	4%	4%	3%	101%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	April	May	June	July	August	September	October	November		December	2015	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual	Estimated	YTD				
COMMUNITY DEVELOPMENT															
Salaries	34,689	32,248	32,725	51,028	32,286	32,736	32,286	34,023	33,319	51,034	380,703	88%	391,264	10,561	10,561
Part-Time Wages	6,247	5,903	4,960	8,611	5,728	5,289	5,331	4,744	5,347	7,116	61,654	90%	54,552	(7,101)	(7,101)
Overtime	1,224	3,384	3,164	4,500	2,341	2,785	1,841	1,226	1,597	1,597	28,243	95%	18,403	(9,841)	(9,841)
Longevity	7,150	-	-	-	-	-	-	-	-	7,615	7,150	48%	7,135	(15)	(15)
Sick Pay Bonus	-	-	-	-	-	-	-	-	-	-	420	100%	490	70	70
Medical Exp. Reimbursements	-	-	-	-	-	-	-	-	-	-	300	100%	400	100	100
Social Security Taxes	3,644	3,060	3,024	4,784	3,004	2,993	2,809	2,850	2,780	4,276	35,148	89%	32,779	(2,369)	(2,369)
Workers' Compensation	-	4,163	-	-	-	5,208	-	-	-	-	18,005	100%	22,329	4,323	(1,190)
Pension Allocation	-	-	-	-	-	101,323	-	-	-	-	101,323	100%	101,323	-	-
Medical Insurance Premiums	8,737	8,735	8,735	8,752	8,733	8,733	8,718	8,733	8,706	8,733	96,053	92%	68,683	(27,370)	(36,502)
Group, Life & Disability Insurance	65	584	327	327	327	327	327	457	632	603	4,000	87%	6,249	2,249	2,249
Communications	325	303	303	303	303	307	308	263	288	263	3,310	93%	2,987	(323)	(323)
Uniforms	-	-	-	-	-	-	-	3,000	1,061	-	1,061	100%	3,000	1,939	1,939
Boot Allowance	-	-	-	-	-	-	-	38	-	38	-	0%	413	413	413
Office Supplies	395	865	347	355	203	195	1,425	-	477	235	5,113	96%	4,766	(348)	(348)
Postage	-	1,031	-	889	933	-	853	-	-	753	4,387	85%	4,447	60	60
Operating Supplies	-	-	-	871	-	-	-	-	-	-	871	100%	-	(871)	(871)
Credit Card Fees	174	80	95	308	144	102	233	105	163	52	1,575	97%	1,398	(177)	(177)
Advertising & Printing	154	1,778	605	-	397	252	7	444	504	410	5,064	93%	5,090	26	26
Professional Development	125	420	-	-	370	195	320	-	-	2,839	2,424	46%	2,161	(263)	(263)
Dues & Subscriptions	-	-	194	-	-	-	200	-	-	4,102	557	12%	1,898	1,341	1,341
Contractual Services: Prop Maint.	-	-	-	2,361	2,530	940	16,055	-	-	1,326	21,887	94%	17,905	(3,981)	(20,713)
Contractual Services	7,209	20,842	12,033	19,669	11,508	12,904	6,790	13,000	19,148	13,000	149,668	92%	191,662	41,994	71,629
Contractual Services: Health Insp.	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Legal Services - Zoning Hearing Board	-	-	2,900	-	-	-	2,500	-	-	3,396	7,900	70%	12,354	4,454	4,454
UCC Act 45 Transfer	-	-	-	-	-	-	-	750	-	750	-	0%	8,250	8,250	8,250
Minor Office Equipment	-	-	-	-	-	-	-	-	-	526	277	34%	74	(202)	(202)
Gas, Oil & Lubricants	44	223	89	209	97	261	170	253	75	390	1,672	81%	2,410	738	738
Tires, Batteries & Accessories	353	-	-	-	-	-	-	67	-	67	353	84%	733	380	380
Repair Parts	132	-	-	84	-	-	-	255	-	-	216	100%	600	384	384
Contracted Maint. & Repair	-	-	175	-	-	-	-	-	-	-	175	100%	-	(175)	(175)
TOTAL COMMUNITY DEVELOPMENT	70,669	83,616	69,676	103,052	68,904	174,549	80,175	70,208	73,697	109,121	939,509	90%	963,754	24,246	22,503
% Δ	7%	8%	7%	10%	6%	16%	7%	7%	7%	10%	89%				

% Δ

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	April	May	June	July	August	September	October	November		December	2015	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance	
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual	Estimated	YTD					
DEBT SERVICE																
Service Charges	-	-	377	-	1,050	647	-	629	400	1,493	2,474	62%	4,507	2,033	✓	2,033
DEBT SERVICE	\$ -	\$ -	\$ 377	\$ -	\$ 1,050	\$ 647	\$ -	\$ 629	\$ 400	\$ 1,493	\$ 2,474	62%	\$ 4,507	\$ 2,033	✓	\$ 2,033
\$ Δ	0%	0%	6%	0%	18%	11%	0%	10%	7%	25%	41%					
% Δ																
TRANSFER TO OTHER FUNDS																
Liquid Fuels Fund	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	✓	-
Capital Improvement	-	-	-	-	-	-	-	-	-	325,000	-	0%	325,000	325,000	✓	-
Capital Improvement (Prog. Funding)	-	-	-	-	-	-	-	-	-	687,125	-	0%	687,125	687,125	✓	-
Capital Improvement (Excess FB)	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	✓	-
Police Pension	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	✓	-
OPEB Liability	-	-	-	-	-	459,209	-	-	-	-	459,209	100%	918,418	459,209	✓	-
Storm Water Fund	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	✓	-
Civilian Pension	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	✓	-
Grant Fund	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	✓	-
Park & Open Space Fund	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	✓	-
Willows	-	-	-	-	-	-	-	-	65,000	-	65,000	100%	-	(65,000)	✗	(65,000)
Shade Tree Fund	-	-	-	-	-	-	-	-	-	25,000	-	0%	-	-	✓	-
K9 Fund	-	-	-	-	-	-	-	-	-	-	-		-	-		-
Debt Service	430,000	-	1,315,000	290,000	-	-	852,000	-	-	-	2,887,000	100%	2,301,326	(585,674)	✓	50,326
TRANSFER TO OTHER FUNDS	\$ 430,000	\$ -	\$ 1,315,000	\$ 290,000	\$ -	\$ 459,209	\$ 852,000	\$ -	\$ 65,000	\$ 1,037,125	\$ 3,411,209	77%	\$ 4,231,869	\$ 820,660	✓	\$ (14,674)
\$ Δ	10%	0%	30%	7%	0%	10%	19%	0%	1%	23%	77%					
% Δ																
GRAND TOTAL GENERAL FUND	\$ 2,374,965	\$ 1,646,263	\$ 3,011,791	\$ 2,500,326	\$ 1,732,805	\$ 6,879,576	\$ 3,195,369	\$ 1,813,162	\$ 1,978,504	\$ 3,528,078	\$ 29,347,122	89%	\$ 29,733,277	\$ 457,331	✓	\$ (464,954)
\$ Δ	7%	5%	9%	8%	5%	21%	10%	6%	6%	11%	91%					
% Δ																
FUND BALANCE																
Beginning Fund Balance, January 1	\$ 15,656,733	\$ 16,815,967	\$ 23,352,801	\$ 21,620,357	\$ 20,606,518	\$ 20,608,107	\$ 15,786,927	\$ 11,906,844	\$ 13,591,416	\$ 11,446,027	\$ 8,947,739					
Revenues	3,534,198	8,183,097	1,279,347	1,486,487	1,734,394	2,058,396	999,858	1,352,344	1,323,647	876,199	33,335,942					
Expenditures	2,374,965	1,646,263	3,011,791	2,500,326	1,732,805	6,879,576	3,195,369	1,813,162	1,978,504	3,528,078	29,347,122					
Accrual Adjustments	-	-	-	-	-	-	-	-	-	-	-					
ENDING FUND BALANCE	\$ 16,815,967	\$ 23,352,801	\$ 21,620,357	\$ 20,606,518	\$ 20,608,107	\$ 15,786,927	\$ 13,591,416	\$ 11,446,027	\$ 12,936,559	\$ 8,794,147	\$ 12,936,559					
Increase / (Decrease) In Fund Balance	\$ 1,159,233	\$ 6,536,835	\$ (1,732,444)	\$ (1,013,840)	\$ 1,589	\$ (4,821,180)	\$ (2,195,511)	\$ (460,818)	\$ (654,857)	\$ (2,651,880)	\$ 3,988,820					
Increase / (Decrease) In Fund Balance (net of Transfers)	\$ 1,589,233	\$ 6,536,835	\$ (417,444)	\$ (723,840)	\$ 1,589	\$ (4,361,971)	\$ (1,343,511)	\$ (460,818)	\$ (589,857)	\$ (1,614,755)	\$ 7,400,029					

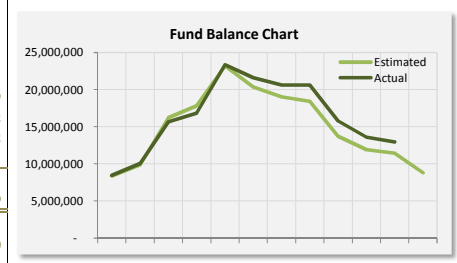


Exhibit B

Sewer Fund Line Item Detail

Radnor Township, PA
Sewer Fund (#02) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March	April	May	June	July	August
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual
Insurance																
Liability, Auto, Prop, Etc Insurance	6,885	35,737	19,415	16,962	20,000	20,000	20,015	18%	4,078	1,060	3,362	-	-	224	-	-
Total Insurance	\$ 6,885	\$ 35,737	\$ 19,415	\$ 16,962	\$ 20,000	\$ 20,000	\$ 20,015		\$ 4,078	\$ 1,060	\$ 3,362	\$ -	\$ -	\$ 224	\$ -	\$ -
\$ Δ	\$ 4,022	\$ 28,852	\$ (16,322)	\$ (2,453)	\$ 3,038	\$ 3,038	\$ 3,052		\$ 20%	\$ 5%	\$ 17%	\$ 0%	\$ 0%	\$ 1%	\$ 0%	\$ 0%
% Δ	141%	419%	-46%	-13%	18%	18%	18%									
RHM Sewer Authority																
Rentals	3,187,345	3,456,973	3,340,685	3,658,572	4,196,207	4,196,207	3,704,185	1%	-	-	1,049,052	-	1,049,052	-	-	-
Total RHM Sewer Authority	\$ 3,187,345	\$ 3,456,973	\$ 3,340,685	\$ 3,658,572	\$ 4,196,207	\$ 4,196,207	\$ 3,704,185		\$ -	\$ -	\$ 1,049,052	\$ -	\$ 1,049,052	\$ -	\$ -	\$ -
\$ Δ	\$ 261,455	\$ 269,628	\$ (116,288)	\$ 317,887	\$ 537,635	\$ 537,635	\$ 45,612		\$ 0%	\$ 0%	\$ 28%	\$ 0%	\$ 28%	\$ 0%	\$ 0%	\$ 0%
% Δ	9%	8%	-3%	10%	15%	15%	1%									
Transfers Out																
General Fund - Overhead	292,000	-	-	-	-	-	-	n/a	-	-	-	-	-	-	-	-
Debt Service Fund	210,000	390,664	376,995	368,550	368,550	368,550	368,550	0%	100,000	-	-	-	-	268,550	-	-
Total Transfers Out	\$ 502,000	\$ 390,664	\$ 376,995	\$ 368,550	\$ 368,550	\$ 368,550	\$ 368,550		\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 268,550	\$ -	\$ -
\$ Δ	\$ (214,666)	\$ (111,336)	\$ (13,669)	\$ (8,445)	\$ -	\$ -	\$ -		\$ 27%	\$ 0%	\$ 0%	\$ 0%	\$ 0%	\$ 73%	\$ 0%	\$ 0%
% Δ	-30%	-22%	-3%	-2%	0%	0%	0%									
TOTAL SEWER EXPENDITURES	\$ 4,595,973	\$ 4,925,965	\$ 5,255,715	\$ 5,275,675	\$ 6,205,693	\$ 6,337,233	\$ 5,165,709		\$ 147,377	\$ 73,650	\$ 1,133,479	\$ 53,497	\$ 1,131,991	\$ 338,010	\$ 89,872	\$ 52,856
\$ Δ	\$ 435,360	\$ 329,992	\$ 329,750	\$ 19,960	\$ 930,018	\$ 1,061,558	\$ (109,966)		\$ 3%	\$ 1%	\$ 22%	\$ 1%	\$ 22%	\$ 7%	\$ 2%	\$ 1%
% Δ	10%	7%	7%	0%	18%	20%	-2%									
Fund Balance																
Beginning Fund Balance, January 1	\$ 1,823,984	\$ 2,288,628	\$ 2,458,811	\$ 2,264,508	\$ 2,029,911	\$ 2,029,911	\$ 2,029,911	-10%	\$ 2,029,911	\$ 1,902,540	\$ 1,830,727	\$ 710,284	\$ 4,702,126	\$ 4,033,326	\$ 3,874,393	\$ 3,843,805
Revenues	5,078,834	5,108,694	5,062,772	5,041,078	5,315,473	5,315,473	4,991,964	-1%	20,007	1,836	13,036	4,045,340	463,190	179,077	59,284	73,353
Expenditures	4,595,973	4,925,965	5,255,715	5,275,675	6,205,693	6,337,233	5,165,709	-2%	147,377	73,650	1,133,479	53,497	1,131,991	338,010	89,872	52,856
Accrual / Misc Adjustments	(18,218)	(12,546)	(1,360)	-	-	-	-		-	-	-	-	-	-	-	-
Ending Fund Balance	\$ 2,288,628	\$ 2,458,811	\$ 2,264,508	\$ 2,029,911	\$ 1,139,691	\$ 1,008,151	\$ 1,856,166	-9%	\$ 1,902,540	\$ 1,830,727	\$ 710,284	\$ 4,702,126	\$ 4,033,326	\$ 3,874,393	\$ 3,843,805	\$ 3,864,302
Increase / (Decrease) In Fund Balance	\$ 464,643	\$ 170,183	\$ (194,303)	\$ (234,597)	\$ (890,220)	\$ (1,021,760)	\$ (173,744)		\$ (127,370)	\$ (71,813)	\$ (1,120,443)	\$ 3,991,843	\$ (668,801)	\$ (158,933)	\$ (30,588)	\$ 20,497
							\$ 194,806		\$ (27,370)	\$ (71,813)	\$ (1,120,443)	\$ 3,991,843	\$ (668,801)	\$ 109,617	\$ (30,588)	\$ 20,497

Radnor Township, PA
Sewer Fund (#02) Budget Worksheet

Account Description	September	October	November		December	2015	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance
	Actual	Actual	Estimated	Actual	Estimated	YTD				
Insurance										
Liability, Auto, Prop, Etc Insurance	7,694	3,597	-	-	-	20,015	100%	17,802	(2,213) ✖	(15)
Total Insurance	\$ 7,694	\$ 3,597	\$ -	\$ -	\$ -	\$ 20,015	100%	\$ 17,802	\$ (2,213)	\$ (15)
\$ Δ	38%	18%	0%	0%	0%	100%				
% Δ										
RHM Sewer Authority										
Rentals	1,059,763	-	546,319	546,319	-	3,704,185	88%	3,956,736	252,551 ✔	492,022
Total RHM Sewer Authority	\$ 1,059,763	\$ -	\$ 546,319	\$ 546,319	\$ -	\$ 3,704,185	88%	\$ 3,956,736	\$ 252,551	\$ 492,022
\$ Δ	29%	0%	15%	15%	0%	100%				
% Δ										
Transfers Out										
General Fund - Overhead	-	-	-	-	-	-	n/a	-	- ✔	-
Debt Service Fund	-	-	-	-	-	368,550	100%	368,550	- ✔	-
Total Transfers Out	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 368,550	100%	\$ 368,550	\$ -	\$ -
\$ Δ	0%	0%	0%	0%	0%	100%				
% Δ										
TOTAL SEWER EXPENDITURES	\$ 1,241,883	\$ 62,869	\$ 603,797	\$ 703,910	\$ 136,316	\$ 5,029,393	81%	\$ 5,958,650	\$ 929,257	\$ 1,171,524
\$ Δ	24%	1%	12%	14%	3%	97%				
% Δ										
Fund Balance										
Beginning Fund Balance, January 1	\$ 3,864,302	\$ 2,647,529	\$ 1,917,107	\$ 2,616,704	\$ 1,340,978	\$ 2,029,911				
Revenues	25,111	32,044	27,669	33,933	45,755	4,946,209				
Expenditures	1,241,883	62,869	603,797	703,910	136,316	5,029,393				
Accrual / Misc Adjustments	-	-	-	-	-	-				
Ending Fund Balance	\$ 2,647,529	\$ 2,616,704	\$ 1,340,978	\$ 1,946,727	\$ 1,250,418	\$ 1,946,727				
Increase / (Decrease) In Fund Balance	\$ (1,216,772)	\$ (30,825)	\$ (576,129)	\$ (669,977)	\$ (90,560)	\$ (83,184)				
	\$ (1,216,772)	\$ (30,825)	\$ (576,129)	\$ (669,977)	\$ (90,560)	\$ 285,366				

