

FINANCE DEPARTMENT
Monthly Report
General Fund and Sewer Fund
As of December 31, 2015



Prepared by: William M. White
Finance Director

December 2015 Finance Update

Radnor Township, PA

1/4/2016

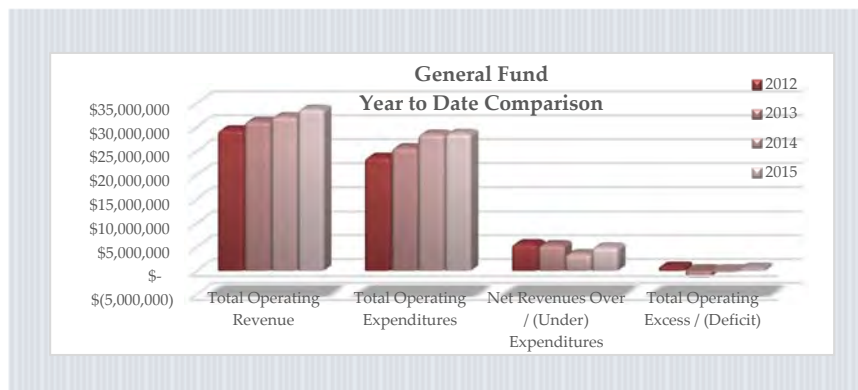
General Fund (#01)

Revenue Update

2015 ends up 4.9% over 2014 and up 4.8% versus expectations, thanks mostly to transfer tax, business privilege tax audits and development income.

General Fund revenues exceeded expectations, on a cash basis, by \$1.56 million in 2015. Revenues that did better than expectations were the real estate transfer tax which ended \$800,000 better than expected, business tax audits which ended \$300,000 better than expected, development revenues which ended \$465,000

mercantile and business privilege taxes and parking system changes in 2015 where the Township converted from meters to kiosks. Note that during the parking system changeover, the township suspended parking enforcement and there was short period of time when no parking revenue



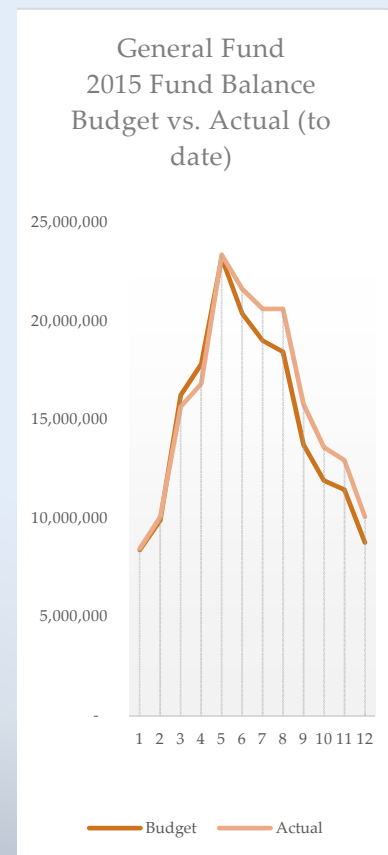
better than expected and finally other development revenue which ended \$423,000 better than expected. Revenues that missed expectations included base business privilege taxes, mercantile taxes, police fines, and parking revenues. Reasons for the variances vary from over-estimating economic conditions as they translate into the

was collected during the installation. Moving forward into 2016, the business privilege and mercantile expectations are a bit concerning given the important those revenue sources have on overall financial performance. This will be an area of focus in Q1 2016.

General Fund Cash Flow at a Glance



The chart below tracks how the actual cash flow for the general fund is performing against expectations. Through October, results continue to trend ahead of expectations.



Expenditure Update

Expenditures swell in December, but land short of total General Fund revenues.

Each year, December is one of the most expensive months due to several factors: (a) year-end payments for various benefits, (b) year-end vendor payments that tend to be greater than normal months due to billing habit of the vendors, and (c) year-end General Fund transfers to funds for various items that include capital funding, debt service and small special revenue fund obligations. That being noted, total General Fund expenditures came in less than total revenues by approximately \$1.1 million.

The General Fund net revenue amount would have been higher if not for several major variations from the 2015 budget that impacted several township departments. A summary of the major impacts include: (a) legal costs associated with litigation were much higher than budgeted, (b) labor attorney costs in both the Administration Department and the Police Department exceeded budgets by well over \$300,000. Please note that the Police Department costs were associated with one particular labor issue that was satisfied late in 2015. (c) Information technology costs were higher in 2015 due to migration of the email system which will save costs in future years, (d) Community Development payroll

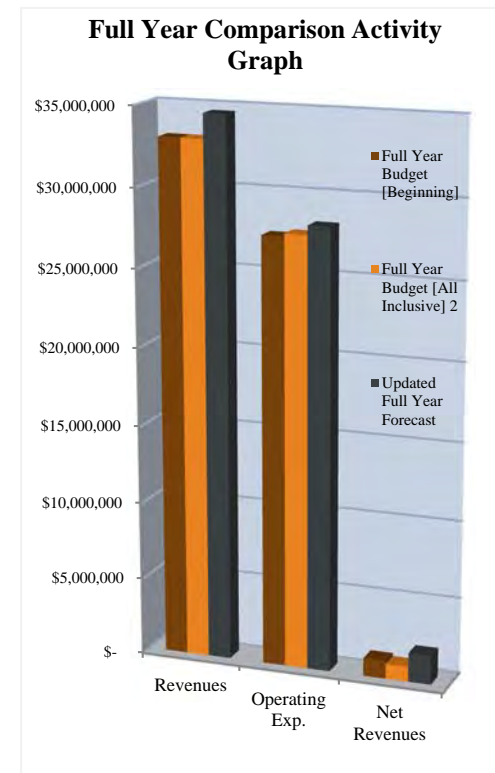
was higher than budgeted due to overtime needed to review plans and issue permits (revenue offset), (e) snow / ice costs from 2015 were much higher than budgeted, and (f) shade tree maintenance costs were significantly under budgeted for 2015 (note that the actual cost of maintenance for 2015 was consistent with prior years).

2015 expenditures were less in most township departments in 2015 versus 2014. For example, general government costs were down over \$160,000, public works highway costs were down \$183,000 (in spite of the heavy winter costs), and net engineering costs were down \$55,000. Finally, debt service costs were down in 2015 by \$250,000 from 2014 as a result of various refunding transactions and planned principal pay-downs.

As the Township looks forward into 2016 several areas of the expense budget will need particular monitoring including legal costs, non-contractual personnel costs and contracted services. The importance of greater expense control will be magnified if the concerns

regarding the business privilege and mercantile taxes become reality.

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Radnor Township, PA
Monthly Finance Report
General Fund
 For the Month Ended, December 31, 2015



Year to Date Actual (Cash Basis)

	2012	2013	2014	2015	\$Δ	%Δ
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REVENUES

Taxes

Real Estate Tax	\$ 11,676,692	\$ 11,720,793	\$ 11,803,429	\$ 11,773,342	(30,087)	-0.3%
Real Estate Transfer Tax	1,783,923	2,550,823	2,120,819	2,872,989	752,170	35.5%
Mercantile Tax ¹	1,218,902	689,552	1,396,668	1,265,898	(130,770)	-9.4%
Local Services Tax	962,876	882,248	909,874	1,019,034	109,160	12.0%
Amusement Tax	45,780	35,070	37,856	23,762	(14,094)	-37.2%
Business Privilege Tax	6,475,295	7,503,525	8,587,286	8,646,560	59,274	0.7%
Mercantile Tax - Audit	41,716	-	-	63,000	63,000	n/a
Business Privilege Tax Audit	569,811	1,278,824	498,095	763,385	265,290	53.3%
Total Taxes	\$ 22,774,994	\$ 24,660,834	\$ 25,354,026	\$ 26,427,969	1,073,943	4.2%



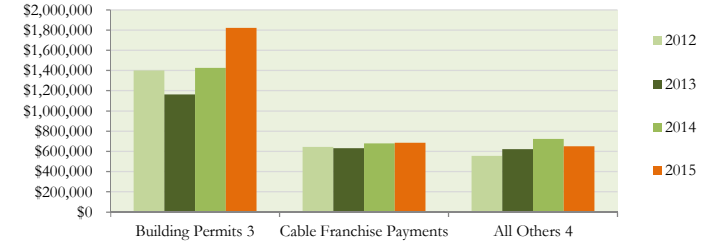
² The Mercantile Tax laws were amended in 2012 to move the file/payment date from August 15th to May 15th: As a result, comparisons with 2012 prior to August will be skewed, and comparisons with 2013 will be off for the entire year as 2013 only represented six months' worth of activity.

Permits & Licenses

Building Permits ³	1,401,334	1,162,074	1,426,989	1,823,694	396,705	27.8%
Cable Franchise Payments	644,650	631,098	679,659	684,975	5,316	0.8%
All Others ⁴	555,662	622,983	724,663	649,436	(75,227)	-10.4%
Total Permits & Licenses	\$ 2,601,647	\$ 2,416,156	\$ 2,831,312	\$ 3,158,106	326,794	11.5%

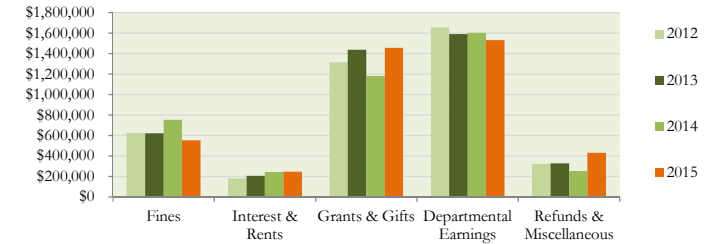
³ Building Permits Includes: Building, Mechanical, Plumbing and Electrical permit codes

⁴ All Others excludes development escrow proceeds since they are accounted for as a reduction of the Engineering expenses below



Other Sources

Fines	625,408	621,599	751,786	553,718	(198,068)	-26.3%
Interest & Rents	179,314	205,477	244,121	245,934	1,812	0.7%
Grants & Gifts	1,314,459	1,436,018	1,182,271	1,455,521	273,250	23.1%
Departmental Earnings	1,656,534	1,589,679	1,602,838	1,530,155	(72,684)	-4.5%
Refunds & Miscellaneous	320,583	326,387	251,870	429,382	177,512	70.5%
Total Other Sources	\$ 4,096,299	\$ 4,179,161	\$ 4,032,887	\$ 4,214,709	181,821	4.3%



TOTAL REVENUES

TOTAL REVENUES	\$ 29,472,939	\$ 31,256,151	\$ 32,218,224	\$ 33,800,783	1,582,559	4.9%
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Radnor Township, PA
Monthly Finance Report
General Fund
 For the Month Ended, December 31, 2015



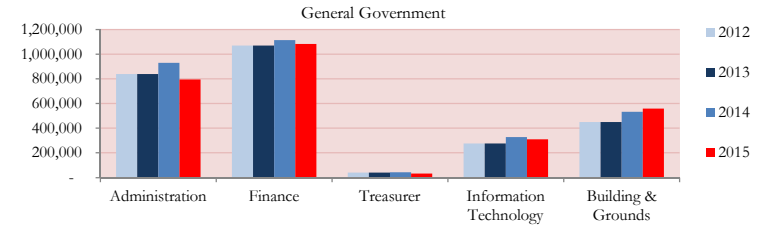
Year to Date Actual (Cash Basis)

	2012	2013	2014	2015	\$Δ	%Δ
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EXPENDITURES

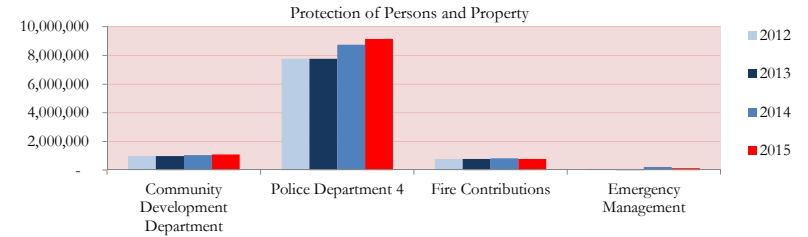
General Government

Administration	935,764	839,087	930,037	795,085	(134,952)	-14.5%
Finance	1,044,732	1,069,836	1,113,052	1,081,818	(31,234)	-2.8%
Treasurer	40,886	40,071	41,848	32,707	(9,142)	-21.8%
Information Technology	248,691	275,385	326,849	309,791	(17,059)	-5.2%
Building & Grounds	483,728	449,176	531,140	557,153	26,014	4.9%
Total General Government	\$ 2,753,801	\$ 2,673,555	\$ 2,942,926	\$ 2,776,553	(166,372)	-5.7%



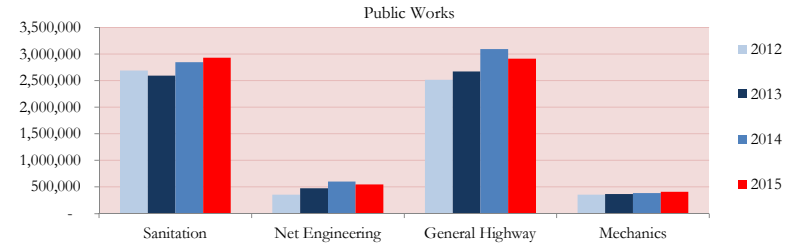
Protection of Persons & Property

Community Development Department	813,332	970,360	1,042,553	1,083,316	40,763	3.9%
Police Department *	7,339,290	7,772,085	8,738,971	9,155,495	416,524	4.8%
Fire Contributions	902,443	769,507	814,192	781,083	(33,109)	-4.1%
Emergency Management	131,043	4,100	218,814	114,263	(104,550)	-47.8%
Total Protection of Persons & Property	\$ 9,186,107	\$ 9,516,053	\$ 10,814,530	\$ 11,134,157	319,627	3.0%



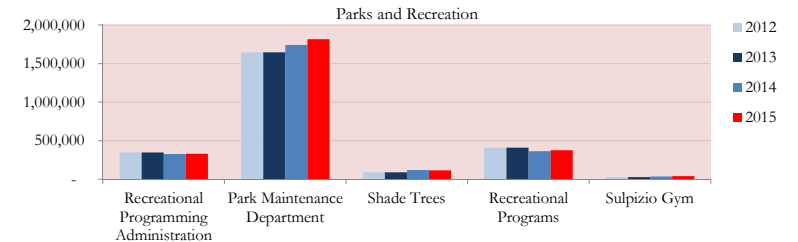
Public Works

Sanitation	2,690,275	2,595,301	2,845,000	2,929,091	84,090	3.0%
Engineering	613,823	772,409	1,272,016	1,330,839		
Less: Escrow Reimbursements	(261,147)	(294,681)	(672,888)	(785,250)		
Net Engineering	352,676	477,727	599,128	545,589	(53,539)	-8.9%
General Highway	2,513,914	2,669,296	3,094,600	2,911,659	(182,941)	-5.9%
Mechanics	352,595	368,449	383,426	407,303	23,877	6.2%
Total Public Works	\$ 5,909,460	\$ 6,110,773	\$ 6,922,154	\$ 6,793,642	(128,513)	-1.9%



Parks & Recreation

Recreational Programming Administration	352,439	347,730	325,650	330,513	4,863	1.5%
Park Maintenance Department	1,641,997	1,644,960	1,741,766	1,818,082	76,316	4.4%
Shade Trees	37,115	88,233	117,285	112,930	(4,355)	-3.7%
Recreational Programs	335,785	408,166	362,038	375,227	13,189	3.6%
Sulpizio Gym	36,357	28,599	33,279	39,732	6,453	19.4%
Total Parks & Recreation	\$ 2,403,693	\$ 2,517,688	\$ 2,580,018	\$ 2,676,484	96,466	3.7%

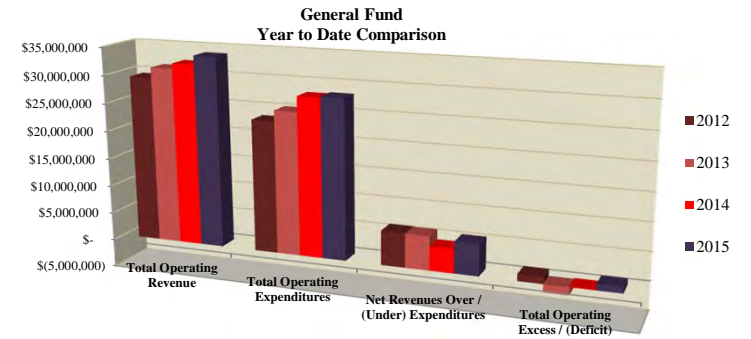
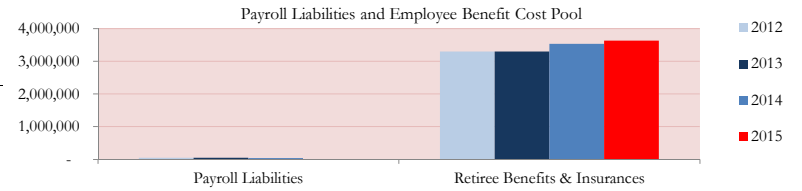
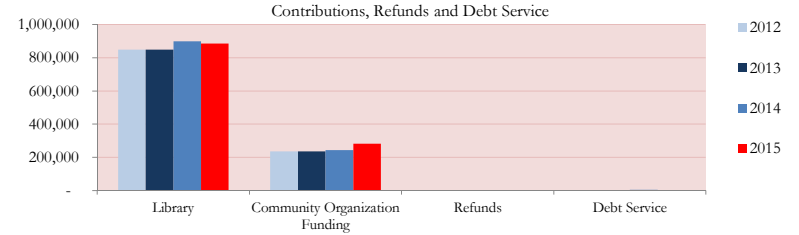


Radnor Township, PA
Monthly Finance Report
General Fund
 For the Month Ended, December 31, 2015



Year to Date Actual (Cash Basis)

	2012	2013	2014	2015	\$Δ	%Δ
Contributions, Refunds & Misc.						
Library	818,443	849,024	900,116	885,496	(14,620)	-1.6%
Community Organization Funding	239,945	235,358	243,284	283,177	39,892	16.4%
Refunds	-	-	-	-	-	n/a
Debt Service	3,475	3,348	3,817	3,424	(393)	-10.3%
Total Contributions, Refunds & Misc.	\$ 1,061,863	\$ 1,087,730	\$ 1,147,218	\$ 1,172,097	24,879	2.2%
Insurance, Payroll Liabilities & Retiree Benefits						
Payroll Liabilities	53,304	47,846	38,849	9,346	(29,503)	-75.9%
Retiree Benefits & Insurances	2,018,227	3,303,840	3,537,626	3,629,063	91,437	2.6%
Total Insurance & Retiree Benefits	\$ 2,071,530	\$ 3,351,686	\$ 3,576,475	\$ 3,638,409	61,934	1.7%
TOTAL OPERATING EXPENDITURES	\$ 23,386,454	\$ 25,257,485	\$ 27,983,320	\$ 28,191,342	208,022	0.7%
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ 6,086,485	\$ 5,998,666	\$ 4,234,904	\$ 5,609,441	1,374,537	32.5%
Transfers In from Other Funds	-	-	-	-	-	n/a
Transfers Out to Other Funds	(4,861,774)	(7,397,831)	(4,088,958)	(4,485,334)	(396,376)	n/a
TOTAL SURPLUS / (DEFICIT)	\$ 1,224,711	\$ (1,399,165)	\$ 145,946	\$ 1,124,107	978,161	670.2%



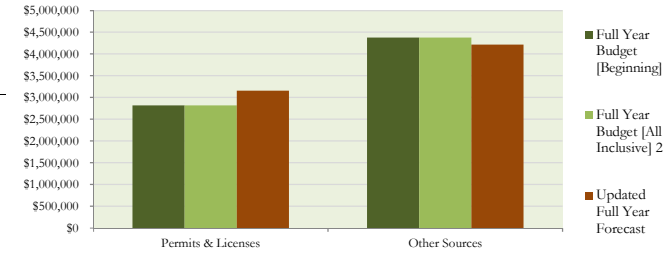
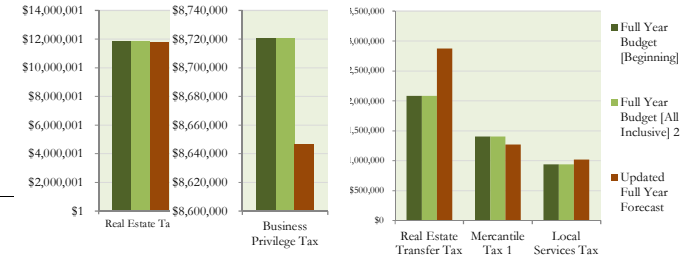
Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, December 31, 2015



Full Year Budget v Forecast Comparison						
Full Year Budget [Beginning]	2014 Carry Forward Encumb ¹	Full Year Budget [All Inclusive] ²	% Change	Updated Full Year Forecast	% Variance (vs. amend budget)	

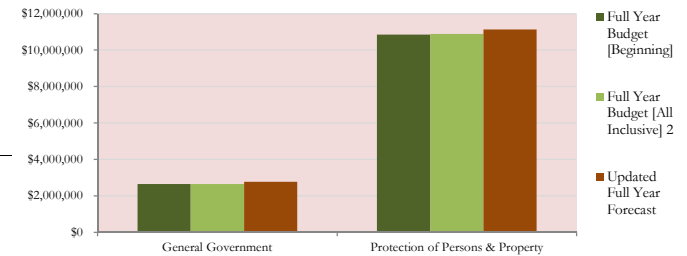
REVENUES

Taxes						
Real Estate Tax	\$ 11,850,300	n/a	\$ 11,850,300	0%	11,773,342	99%
Real Estate Transfer Tax	2,080,350	n/a	2,080,350	0%	2,872,989	138%
Mercantile Tax	1,400,527	n/a	1,400,527	0%	1,265,898	90%
Local Services Tax	936,500	n/a	936,500	0%	1,019,034	109%
Amusement Tax	37,000	n/a	37,000	0%	23,762	64%
Business Privilege Tax	8,720,188	n/a	8,720,188	0%	8,646,560	99%
Mercantile Tax - Audit	50,000	n/a	50,000	0%	63,000	126%
Business Privilege Tax Audit	455,000	n/a	455,000	0%	763,385	168%
Total Taxes	\$ 25,529,865	\$ n/a	\$ 25,529,865	0%	\$ 26,427,969	104%
Permits & Licenses						
Building Permits	1,359,000	n/a	1,359,000	0%	1,823,694	134%
Cable Franchise Payments	745,900	n/a	745,900	0%	684,975	92%
All Others	1,010,700	n/a	1,010,700	0%	1,434,686	142%
Less: Escrow Reimbursements	(300,000)	n/a	(300,000)	n/a	(785,250)	
Net Other Permits & Licenses	710,700		710,700		649,436	91%
Total Permits & Licenses	\$ 2,815,600	\$ n/a	\$ 2,815,600	0%	\$ 3,158,106	112%
Other Sources						
Fines	844,739	n/a	844,739	0%	553,718	66%
Interest & Rents	235,000	n/a	235,000	0%	245,934	105%
Grants & Gifts	1,358,323	n/a	1,358,323	0%	1,455,521	107%
Departmental Earnings	1,656,143	n/a	1,656,143	0%	1,530,155	92%
Refunds & Miscellaneous	286,000	n/a	286,000	0%	429,382	150%
Total Other Sources	\$ 4,380,205	\$ n/a	\$ 4,380,205	0%	\$ 4,214,709	96%
TOTAL REVENUES	\$ 32,725,670	\$ n/a	\$ 32,725,670	0%	\$ 33,800,783	103%



EXPENDITURES

General Government						
Administration	703,207	802	704,009	0%	795,085	113%
Finance	1,075,225	1,574	1,076,799	0%	1,081,818	100%
Treasurer	41,371	28	41,399	0%	32,707	79%
Information Technology	299,724	93	299,817	0%	309,791	103%
Building & Grounds	523,146	728	523,874	0%	557,153	106%
Total General Government	\$ 2,642,673	\$ 3,225	\$ 2,645,898	0%	\$ 2,776,553	105%
Protection of Persons & Property						
Community Development Department	1,059,702	11,431	1,071,133	1%	1,083,316	101%
Police Department	8,985,326	22,603	9,007,929	0%	9,155,495	102%
Fire Contributions (various departments)	797,107	1,645	798,752	0%	781,083	98%

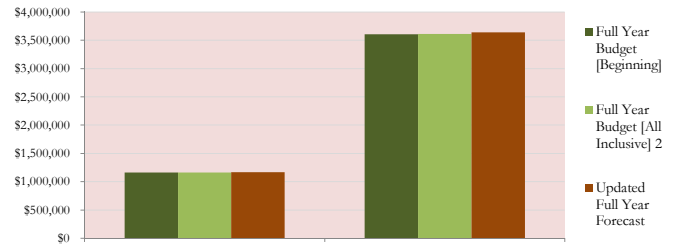
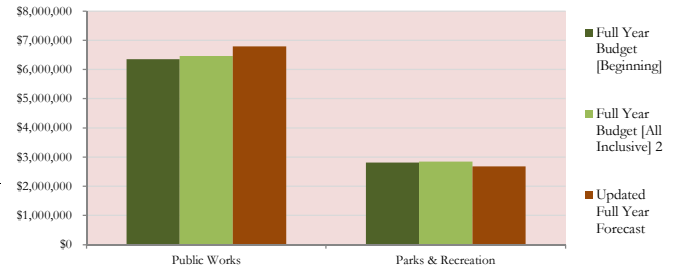


Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, December 31, 2015

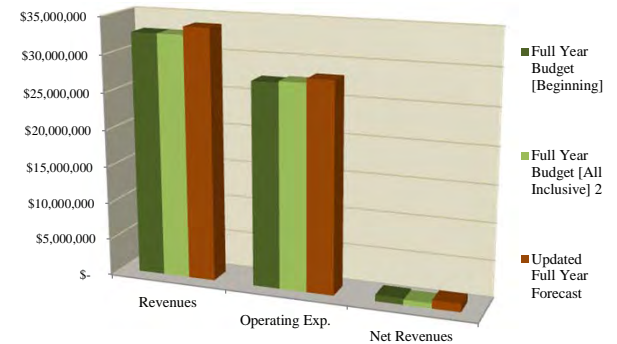


Full Year Budget v Forecast Comparison						
Full Year Budget [Beginning]	2014 Carry Forward Encumb ¹	Full Year Budget [All Inclusive] ²	% Change	Updated Full Year Forecast	% Variance (vs. amend budget)	

Emergency Management	-	-	-	n/a	114,263	n/a
Total Protection of Persons & Property	\$ 10,842,135	\$ 35,679	\$ 10,877,814	0%	\$ 11,134,157	102%
Public Works						
Sanitation	3,049,425	8,969	3,058,394	0%	2,929,091	96%
Engineering	777,373	19,104	796,477		1,330,839	
Less: Escrow Reimbursements	(300,000)	-	(300,000)		(785,250)	
Net Engineering	477,373	19,104	496,477	4%	545,589	110%
General Highway	2,415,011	75,727	2,490,738	3%	2,911,659	117%
Mechanics	412,122	1,614	413,736	0%	407,303	98%
Total Public Works	\$ 6,353,931	\$ 105,414	\$ 6,459,345	2%	\$ 6,793,642	105%
Parks & Recreation						
Recreation Programming Administration	333,634	2,448	336,082	1%	330,513	98%
Park Maintenance Department	1,976,951	10,506	1,987,457	1%	1,818,082	91%
Shade Trees	10,000	21,375	31,375	214%	112,930	360%
Recreation Programming	438,721	60	438,781	0%	375,227	86%
Sulpizio Gym	48,700	6,663	55,363	14%	39,732	72%
Total Parks & Recreation	\$ 2,808,006	\$ 41,052	\$ 2,849,058	1%	\$ 2,676,484	94%
Contributions, Refunds & Misc.						
Library	890,507	485	890,992	0%	885,496	99%
Community Organization Funding	264,755	-	264,755	0%	283,177	107%
Refunds	-	-	-	n/a	-	n/a
Debt Service	6,000	-	6,000	0%	3,424	57%
Total Contributions, Refunds & Misc.	\$ 1,161,262	\$ 485	\$ 1,161,747	0%	\$ 1,172,097	101%
Insurance, Payroll Liabilities & Benefits						
Payroll Liabilities	50,000	-	50,000	0%	9,346	19%
Employee Benefits & Insurances	3,554,180	7,367	3,561,547	0%	3,629,063	102%
Total Insurance & Employee Benefits	\$ 3,604,180	\$ 7,367	\$ 3,611,547	0%	\$ 3,638,409	101%
TOTAL OPERATING EXPENDITURES	\$ 27,412,187	\$ 193,223	\$ 27,605,410	1%	\$ 28,191,342	102%
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ 5,313,483	\$ (193,223)	\$ 5,120,260		\$ 5,609,441	
Transfers In from Other Funds	-	-	-	n/a	-	n/a
Transfers Out to Other Funds	(4,433,660)	-	(4,433,660)	0%	(4,485,334)	101%
NET REVENUES OVER / (UNDER)	\$ 879,823	\$ (193,223)	\$ 686,600		\$ 1,124,107	
Beginning Fund Balance	8,947,739		8,947,739		8,947,739	
Add: Net Revenue Over / (Under)	879,823		686,600		1,124,107	
Ending Fund Balance	\$ 9,827,562		\$ 9,634,339		\$ 10,071,847	
Target Fund Balance (15% of Exp)	4,111,828		4,140,812		4,228,701	
Fund Balance Excess / (Shortfall)	5,715,734		5,493,528		5,843,145	



Full Year Comparison Activity Graph



Footnotes:

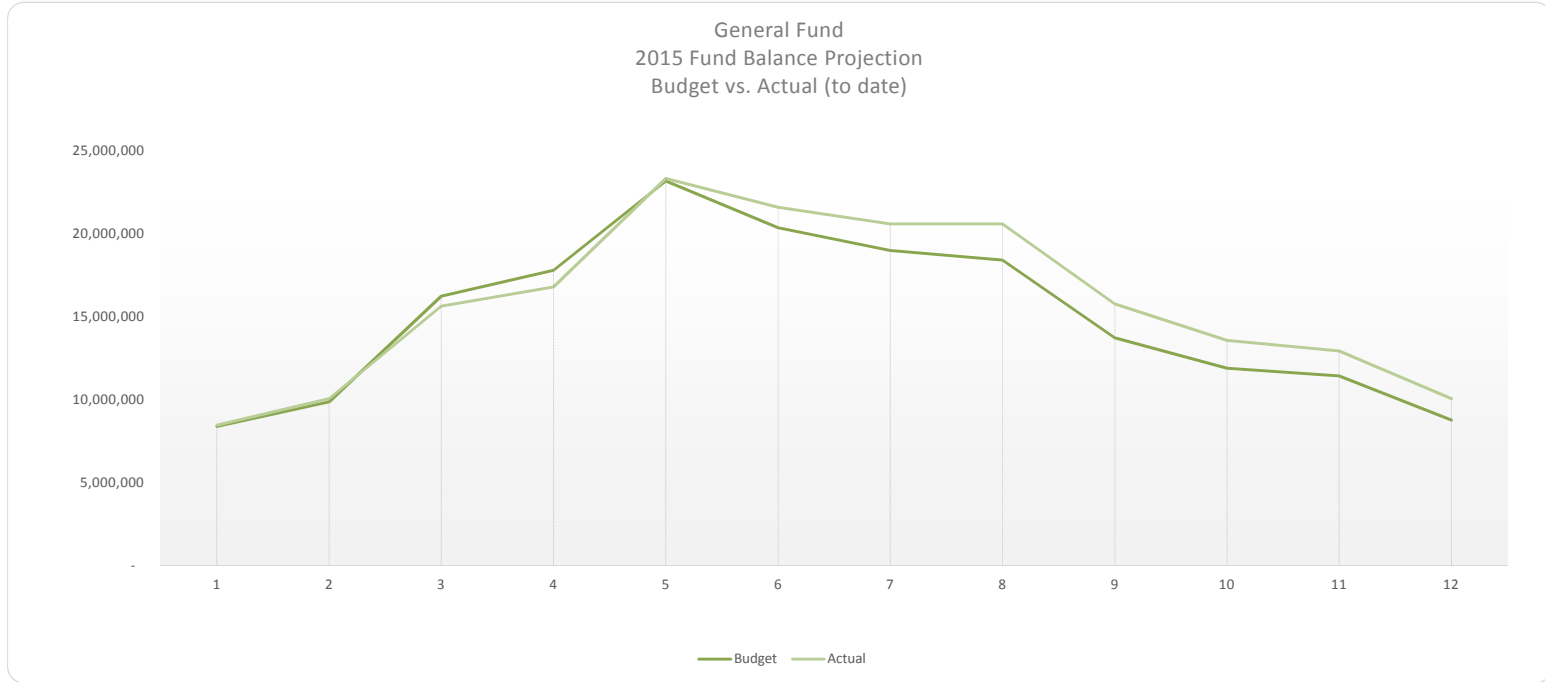
1. 2014 Carry Forward Encumbrances: These represent obligations incurred in 2014, against the 2014 adopted budget that did not occur until 2015. Therefore, the 2014 budget in which these obligations were approved against, were carried forward into 2015. The funds required to pay these obligations are encumbered against the 2014 fund balances.

Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, December 31, 2015



Budget v Actual : Year-to-Date							
YTD Budget	% of Full Year Budget	YTD Actual	B v A	%	\$	Variance	% Variance

Variance Notation

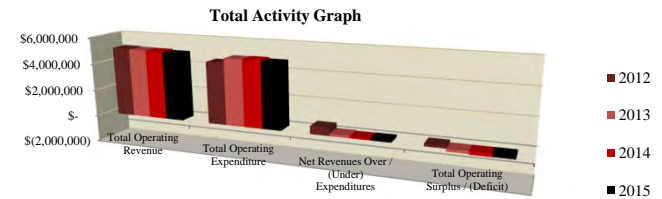
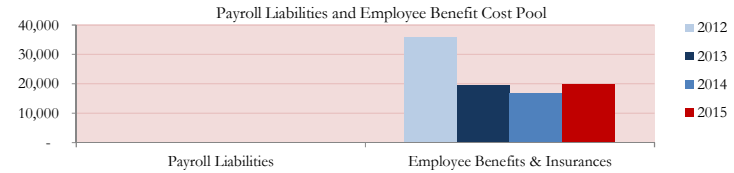
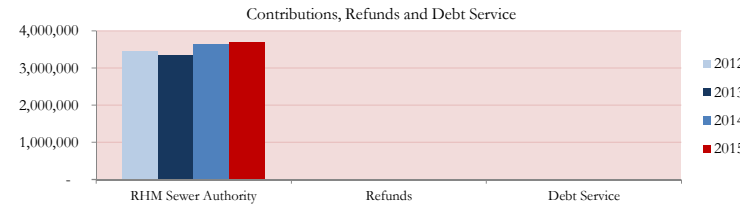
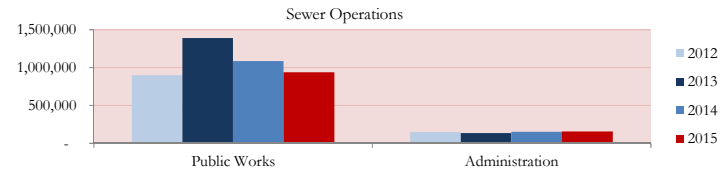


Radnor Township, PA
 Monthly Finance Report
 Sewer Fund
 For the Month Ended, December 31, 2015



Full Year Actual (Cash Basis)

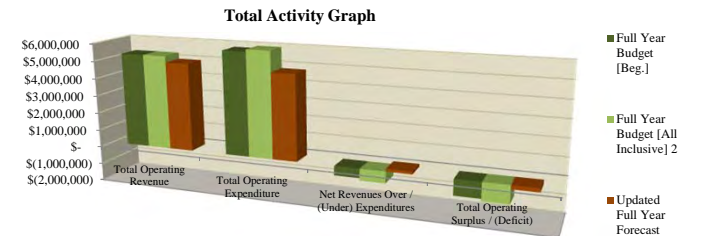
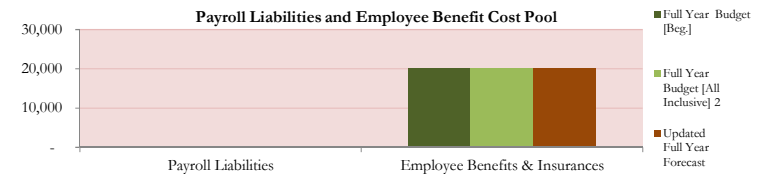
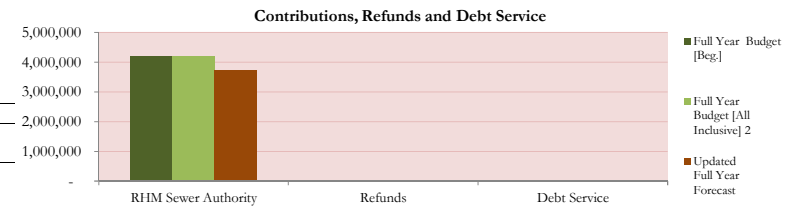
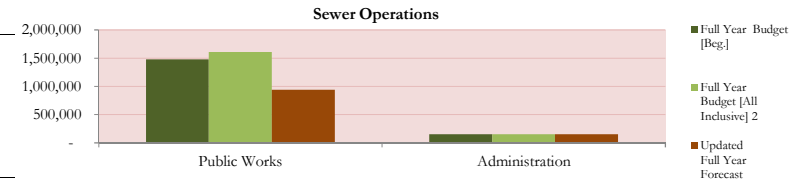
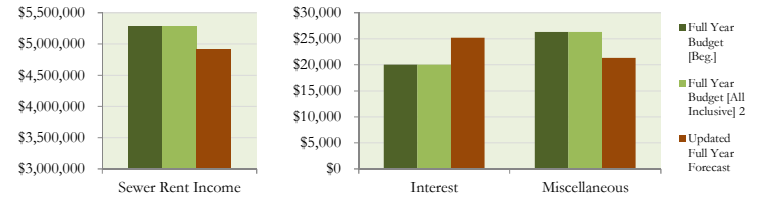
	2012	2013	2014	2015	\$Δ	%Δ
REVENUES						
All Sources						
Interest	\$ 13,407	\$ 14,336	\$ 29,092	\$ 25,178	(3,914)	-13.5%
Sewer Rent Income	5,075,768	5,032,226	4,985,642	4,917,558	(68,083)	-1.4%
Miscellaneous	19,519	16,209	26,345	21,325	(5,020)	-19.1%
TOTAL REVENUES	\$ 5,108,694	\$ 5,062,772	\$ 5,041,078	\$ 4,964,061	(77,017)	-1.5%
<small>(1) In 2008, the Township sold a Tax Anticipation Note in January which was recorded as "Miscellaneous" above</small>						
EXPENDITURES						
Sewer Operations						
Public Works	896,412	1,386,213	1,083,764	935,509	(148,255)	-13.7%
Administration	146,179	132,406	147,827	152,605	4,778	3.2%
Total Sewer Operations	\$ 1,042,591	\$ 1,518,619	\$ 1,231,590	\$ 1,088,114	(143,477)	-11.6%
Contributions, Refunds & Misc.						
RHM Sewer Authority	3,456,973	3,340,685	3,658,572	3,704,185	45,612	1.2%
Refunds	-	-	-	-	-	n/a
Debt Service	-	-	-	-	-	n/a
Total Contributions, Refunds & Misc.	\$ 3,456,973	\$ 3,340,685	\$ 3,658,572	\$ 3,704,185	45,612	1.2%
Insurance, Payroll Liabilities & Benefits						
Payroll Liabilities	-	-	-	-	-	n/a
Employee Benefits & Insurances	35,737	19,415	16,962	20,015	3,052	18.0%
Total Insurance & Employee Benefits	\$ 35,737	\$ 19,415	\$ 16,962	\$ 20,015	3,052	18.0%
TOTAL OPERATING EXPENDITURES	\$ 4,535,301	\$ 4,878,720	\$ 4,907,125	\$ 4,812,313	(94,812)	-1.9%
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ 573,393	\$ 184,052	\$ 133,953	\$ 151,748	17,795	13.3%
Transfers In from Other Funds	-	-	-	-	-	n/a
Transfers Out to Other Funds	(390,664)	(376,995)	(368,550)	(368,550)	-	n/a
TOTAL SURPLUS / (DEFICIT)	\$ 182,729	\$ (192,943)	\$ (234,597)	\$ (216,802)	17,795	n/a



Radnor Township, PA
 Monthly Finance Report
 Sewer Fund
 For the Month Ended, December 31, 2015



Full Year Budget v Forecast Comparison						
Full Year Budget [Beg.]	2014 Carry Forward Encumb ¹	2015 Board Approved Amendments	Full Year Budget [All Inclusive] ²	% Change	Updated Full Year Forecast	% Variance (vs. amend budget)
REVENUES						
All Sources						
Interest	\$ 20,000	n/a	\$ -	0%	\$ 25,178	126%
Sewer Rent Income	5,269,214	n/a	-	0%	4,917,558	93%
Miscellaneous	26,259	n/a	-	0%	21,325	81%
TOTAL REVENUES	\$ 5,315,473	\$ n/a	\$ -	0%	\$ 4,964,061	93%
EXPENDITURES						
Sewer Operations						
Public Works	1,472,689	130,893	130,893	9%	935,509	58%
Administration	148,247	647	647	0%	152,605	102%
Total Sewer Operations	\$ 1,620,936	\$ 131,540	\$ 131,540	8%	\$ 1,088,114	62%
Contributions, Refunds & Misc.						
RHM Sewer Authority	4,196,207	-	-	0%	3,704,185	88%
Refunds	-	-	-	n/a	-	n/a
Debt Service	-	-	-	n/a	-	n/a
Total Contributions, Refunds & Misc.	\$ 4,196,207	\$ -	\$ -	0%	\$ 3,704,185	88%
Insurance, Payroll Liabilities & Benefits						
Payroll Liabilities	-	-	-	n/a	-	n/a
Employee Benefits & Insurances	20,000	-	-	0%	20,015	100%
Total Insurance & Employee Benefits	\$ 20,000	\$ -	\$ -	0%	\$ 20,015	100%
TOTAL OPERATING EXPENDITURES	\$ 5,837,143	\$ 131,540	\$ 131,540	2%	\$ 4,812,313	81%
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ (521,670)	\$ (131,540)	\$ (131,540)	n/a	\$ 151,748	n/a
Transfers In from Other Funds	-	n/a	-	n/a	-	n/a
Transfers Out to Other Funds	(368,550)	-	-	n/a	(368,550)	n/a
TOTAL SURPLUS / (DEFICIT)	\$ (890,220)	\$ (131,540)	\$ (131,540)	n/a	\$ (216,802)	n/a



Footnotes:

- 2012 Carry Forward Encumbrances: These represent obligations incurred in 2012, against the 2012 adopted budget that did not occur until 2013. Therefore, the 2012 budget in which these obligations were approved against, were carried forward into 2013. The funds required to pay these obligations are encumbered against the 2012 fund balances.
- Full Year Budget [CF Enc + Amendments]: Includes the Board approved beginning budget, all 2012 carry forward encumbrances, and any Board approved amendments to the 2013 Beginning Budget

Exhibit A

General Fund Line Item Detail

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
REVENUES:											
Real Estate Taxes:											
Current Year - Discount	(208,936)	(211,401)	(213,583)	(215,308)	(216,500)	(216,500)	(215,658)	0%	-	(53,227)	(140,703)
Current Year - Face	11,203,709	11,632,795	11,651,441	11,726,589	11,766,700	11,766,700	11,679,700	0%	-	2,661,372	7,017,727
2016 Millage Increase	-	-	-	-	-	-	-	-	-	-	-
Current Year - Penalties	28,242	35,600	36,781	34,640	35,300	35,300	29,533	-15%	-	-	-
Prior Year	159,106	84,116	89,066	89,055	76,500	76,500	71,684	-20%	61,517	10,166	-
Delinquent	47,503	110,540	102,848	110,445	110,600	110,600	144,955	31%	5,805	1,571	6,504
Interim	75,577	25,043	54,240	58,008	77,700	77,700	63,128	9%	3,292	1,324	-
Total Real Estate Taxes	\$ 11,305,200	\$ 11,676,692	\$ 11,720,793	\$ 11,803,429	\$ 11,850,300	\$ 11,850,300	\$ 11,773,342		\$ 70,614	\$ 2,621,206	\$ 6,883,528
	\$ 958,258	\$ 371,493	\$ 44,101	\$ 82,635	\$ 46,871	\$ 46,871	\$ (30,087)		1%	22%	58%
	9%	3%	0%	1%	0%	0%	0%				
Local Enabling Taxes											
Realty Transfer Tax	1,574,370	1,783,923	2,550,823	2,120,819	2,080,350	2,080,350	2,872,989	35%	419,598	114,734	26,864
Mercantile Tax	1,212,563	1,218,902	689,552	1,368,319	1,373,500	1,373,500	1,263,739	-8%	4,397	1,911	58,144
Mercantile Tax: Discovery Firm	-	-	-	28,349	27,027	27,027	2,159	-92%	-	10,512	10
Local Services Tax	945,946	962,876	882,248	909,874	936,500	936,500	1,019,034	12%	26,205	187,886	47,318
Amusement Tax	37,537	45,780	35,070	37,856	37,000	37,000	23,762	-37%	20	80	5
Business Privilege Tax	5,635,035	6,475,295	9,003,525	8,450,850	8,632,800	8,632,800	8,578,831	2%	30,824	55,923	422,026
Business Privilege Tax: Discovery Firm	-	-	-	136,436	87,388	87,388	67,729	-50%	8,832	2,931	12,281
Mercantile - Audit	44,591	41,716	-	-	50,000	50,000	63,000	n/a	-	-	-
Business Privilege - Audit	264,990	569,811	1,272,302	495,754	450,000	450,000	763,385	54%	4,546	1,000	1,000
Attorney Fee Reimbursements	-	-	6,522	2,341	5,000	5,000	-	-100%	-	-	-
Total Local Enabling Taxes	\$ 9,715,031	\$ 11,098,301	\$ 14,440,041	\$ 13,550,597	\$ 13,679,565	\$ 13,679,565	\$ 14,654,627		\$ 494,422	\$ 374,977	\$ 567,648
	\$ (22,370)	\$ 1,383,270	\$ 3,341,740	\$ (889,444)	\$ 128,968	\$ 128,968	\$ 1,104,030		4%	3%	4%
	0%	14%	30%	-6%	1%	1%	8%				
License and Permits											
Contractor License Revenue	-	-	35,134	39,978	38,000	38,000	39,400	-1%	3,050	2,450	3,400
Plan Review Fees	16,473	22,704	26,820	29,254	29,000	29,000	32,220	10%	1,575	1,690	2,905
Zoning	4,643	6,262	7,293	8,948	9,000	9,000	9,625	8%	150	150	375
Beverage	9,000	12,800	9,600	11,100	12,000	12,000	11,550	-4%	-	-	10,050
UCC Act 45 Transfer	7,880	8,424	2,168	6,316	-	-	(3,192)	-151%	564	496	748
Building	620,633	1,098,897	911,416	1,143,189	1,079,000	1,079,000	1,426,187	25%	99,481	30,180	57,301
Mechanical	101,909	59,486	53,474	63,643	66,000	66,000	79,285	25%	7,416	3,377	10,180
Street Opening	13,776	3,908	2,891	320	5,000	5,000	450	41%	-	-	-
Subdivision Fees	25,914	30,420	18,650	64,350	3,000	3,000	19,250	-70%	300	1,550	-
Public Works & Engineering Fees	182,474	138,760	160,106	185,650	239,000	239,000	159,451	-14%	11,655	16,965	10,585
Professional Services Reimbursement	80,752	261,147	294,681	672,888	300,000	300,000	785,250	17%	3,777	20,644	162,905
Housing	159,576	160,780	160,254	173,340	183,000	183,000	176,885	2%	1,065	180	720
Health	74,498	75,534	71,599	91,031	80,000	80,000	93,430	3%	17,810	1,800	3,745
Burning	823	896	1,246	1,300	1,000	1,000	950	-27%	-	50	-
Plumbing	57,578	67,592	71,329	82,393	84,000	84,000	68,636	-17%	4,824	3,317	6,009
Electrical	134,227	175,360	125,856	137,764	130,000	130,000	249,586	81%	14,911	7,514	7,799
Dorm Inspection Program	-	-	-	-	-	-	-	n/a	-	-	-
HARB	28,991	23,855	1,693	1,149	1,000	1,000	1,000	-13%	50	-	-
DRB	-	-	17,314	16,600	17,000	17,000	13,300	-20%	1,100	800	1,000
Sewage Enforcement Fees	5,100	5,050	7,100	7,885	8,000	8,000	4,500	-43%	-	-	-
ZHB - Residential	-	-	8,658	8,000	9,000	9,000	11,800	48%	2,600	550	1,100
ZHB - Non-Residential	-	-	10,250	7,805	8,000	8,000	8,900	14%	1,000	100	4,900
Cable TV Franchise Fees	564,376	644,650	631,098	679,659	745,900	745,900	684,975	1%	91,728	76,461	-
Right-of-Way Fees	4,250	4,250	9,081	5,808	3,000	3,000	5,808	0%	-	-	-
Film Permits	1,750	750	2,000	1,750	1,700	1,700	1,000	-43%	-	250	500
Certificate of Occupancy Transfer Fee	48,075	61,269	71,126	64,080	64,000	64,000	63,110	-2%	3,400	3,000	4,350
Total License and Permits	\$ 2,142,697	\$ 2,862,793	\$ 2,710,837	\$ 3,504,199	\$ 3,115,600	\$ 3,115,600	\$ 3,943,356		\$ 266,456	\$ 171,524	\$ 288,572
	\$ 338,741	\$ 720,096	\$ (151,956)	\$ 793,362	\$ (388,599)	\$ (388,599)	\$ 439,156		9%	6%	9%
	19%	34%	-5%	29%	-11%	-11%	13%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
Fines and Costs											
Police	406,334	418,670	424,162	525,422	614,100	614,100	347,229	-34%	35,500	33,870	35,130
District Justice	235,676	206,738	197,438	226,364	230,639	230,639	206,489	-9%	20,477	19,402	15,421
Total Fines and Costs	\$ 642,011	\$ 625,408	\$ 621,599	\$ 751,786	\$ 844,739	\$ 844,739	\$ 553,718		\$ 55,977	\$ 53,272	\$ 50,551
	\$ 119,202	\$ (16,602)	\$ (3,809)	\$ 130,187	\$ 92,953	\$ 92,953	\$ (198,068)		7%	6%	6%
	23%	-3%	-1%	21%	12%	12%	-26%				
Interest and Rents											
Interest Earnings	48,060	57,798	78,372	105,047	100,000	100,000	145,461	-38%	8,410	9,304	9,536
Property & Equipment	98,858	121,516	127,105	139,075	135,000	135,000	100,473	-28%	18,952	6,780	7,856
Total Interest and Rents	\$ 146,918	\$ 179,314	\$ 205,477	\$ 244,121	\$ 235,000	\$ 235,000	\$ 245,934		\$ 27,362	\$ 16,084	\$ 17,392
	\$ 47,881	\$ 32,397	\$ 26,163	\$ 38,644	\$ (9,121)	\$ (9,121)	\$ 1,812		12%	7%	7%
	48%	22%	15%	19%	-4%	-4%	1%				
Grants and Gifts											
Payments In Lieu of Taxes	43,752	62,459	44,493	54,436	47,000	47,000	45,453	-17%	-	-	-
Public Utility Realty Tax	28,808	29,235	38,686	34,188	28,000	28,000	30,324	-11%	-	-	-
Federal, State & County	164,185	118,763	162,256	56,455	110,000	110,000	158,497	181%	-	13,802	-
State Pension Aid	985,572	594,234	610,444	616,356	622,500	622,500	627,934	2%	-	-	-
Crossing Guard Contributions (RTSD)	-	-	-	-	-	-	-	n/a	-	-	-
County Highway Aid	-	-	36,720	36,720	36,720	36,720	36,720	0%	36,720	-	-
State Snow Removal	61,930	64,097	65,315	-	54,000	54,000	132,999	n/a	66,471	-	-
Public Access Grant	-	70,635	57,405	-	75,000	75,000	57,405	n/a	57,405	-	-
Shade Tree Contributions	12,000	20,000	-	-	20,000	20,000	-	n/a	-	-	-
Grounds Maintenance Agreement	360,000	-	-	-	-	-	-	n/a	-	-	-
Volunteer Fire Relief Aid	609,828	344,612	393,019	369,768	350,000	350,000	356,587	-4%	-	-	-
Police Drug Task Force Reimb.	14,700	10,425	27,680	14,347	15,103	15,103	9,602	-33%	-	4,408	-
Total Grants and Gifts	\$ 2,280,775	\$ 1,314,459	\$ 1,436,018	\$ 1,182,271	\$ 1,358,323	\$ 1,358,323	\$ 1,455,521		\$ 160,595	\$ 18,210	\$ -
	\$ 1,168,636	\$ (966,316)	\$ 121,559	\$ (253,747)	\$ 176,052	\$ 176,052	\$ 273,250		12%	1%	0%
	105%	-42%	9%	-18%	15%	15%	23%				
Departmental Earnings											
Parking Meters - Kiosks	401,383	428,425	399,965	435,814	454,128	454,128	413,735	-5%	26,350	28,871	39,480
Parking Meters - Church	23,444	22,317	24,209	26,295	28,216	28,216	(7,327)	-128%	3,186	3,336	(2,014)
Alarm System Fees	9,293	7,495	10,285	17,397	9,000	9,000	11,000	-37%	1,100	700	1,000
Police Extra Duty	350,793	328,929	317,873	246,279	361,500	361,500	350,040	42%	37,244	47,844	13,459
Recreation Fees	603,759	460,308	518,304	542,967	475,000	475,000	425,316	-22%	18,535	74,233	62,192
Prepaid Parking	24,176	47,089	26,176	43,018	25,000	25,000	41,125	-4%	3,770	2,730	4,440
Meter Bags	1,623	5,929	16,389	2,870	2,050	2,050	2,130	-26%	160	-	260
Police Parking Permit	2,140	3,495	5,912	10,238	5,000	5,000	8,195	-20%	1,740	2,540	370
Rear Door Trash Fee	130,833	119,905	108,770	101,335	96,161	96,161	105,755	4%	75,395	17,415	9,240
Refuse Collection Fee	32,091	29,123	31,723	31,850	32,000	32,000	32,135	1%	1,465	1,620	1,850
Sulpizio Gym Fees	70,359	161,179	25,334	30,930	48,700	48,700	37,544	21%	4,024	1,400	1,075
Police Service Fees	29,672	31,666	31,258	33,484	29,599	29,599	32,472	-3%	2,985	2,970	2,760
Police Live Scan Fees	18,044	10,673	13,430	18,481	14,789	14,789	11,205	-39%	-	394	86
Recreation Sponsorship/ Adv. Rev.	-	-	60,050	61,880	75,000	75,000	66,830	8%	800	7,250	6,250
Kiosk Advertising	-	-	-	-	-	-	-	n/a	-	-	-
Total Departmental Earnings	\$ 1,697,609	\$ 1,656,534	\$ 1,589,679	\$ 1,602,838	\$ 1,656,143	\$ 1,656,143	\$ 1,530,155		\$ 176,754	\$ 191,303	\$ 140,447
	\$ 208,592	\$ (41,075)	\$ (66,855)	\$ 13,159	\$ 53,305	\$ 53,305	\$ (72,684)		11%	12%	8%
	14%	-2%	-4%	1%	3%	3%	-5%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget 2015	BOC Amended Budget 2015	Full Year Forecast		January Actual	February Actual	March Actual
	2011	2012	2013	2014			2015	%Δ			
Miscellaneous											
Insurance Refunds	-	-	10,000	-	-	-	-	n/a	-	-	-
Sale of Property, Equipment	-	-	-	-	-	-	-	n/a	-	-	-
Premium Payments - Flex	345	14,051	(3,898)	543	-	-	6,259	1052%	(3,991)	985	491
Miscellaneous	20,698	90,589	52,590	27,817	50,000	50,000	197,357	609%	42,366	3,863	4,935
Premium Payments	61,338	98,603	127,501	141,066	140,000	140,000	151,414	7%	13,019	13,077	13,077
Advertising & Sponsorship Fees	11,034	26,354	57,323	1,200	1,000	1,000	-	-100%	-	-	-
Cash Over / Short	(15)	70	120	(1,296)	-	-	(55)	-96%	-	2	2
Sale of Recycled Materials	97,905	24,969	10,667	16,193	25,000	25,000	3,751	-77%	1,303	296	200
Federal Medical Subsidy	69,362	65,948	72,085	66,348	70,000	70,000	70,656	6%	-	-	-
Tax Anticipation Revenue Notes	-	-	-	-	-	-	-	n/a	-	-	-
Total Miscellaneous	\$ 260,668	\$ 320,583	\$ 326,387	\$ 251,870	\$ 286,000	\$ 286,000	\$ 429,382		\$ 52,697	\$ 18,223	\$ 18,705
	\$ (428,213)	\$ 59,916	\$ 5,804	\$ (74,517)	\$ 34,130	\$ 34,130	\$ 177,512		18%	6%	7%
	-62%	23%	2%	-23%	14%	14%	70%				
Transfers In											
Transfer In: Sewer Overhead	292,000	-	-	-	-	-	-	n/a	-	-	-
Transfer In: Sewer Fund	-	-	-	-	-	-	-	n/a	-	-	-
Transfer In: Liquid Fuels Fund	-	-	-	-	-	-	-	n/a	-	-	-
Transfer In: Capital Improvement Fund	-	-	-	-	-	-	-	n/a	-	-	-
Transfer In: Park & Open Space Fund	-	-	-	-	-	-	-	n/a	-	-	-
Transfer In: Willows Fund	-	-	-	-	-	-	-	n/a	-	-	-
Total Transfers In	\$ 292,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
	\$ (474,778)	\$ (292,000)	\$ -	\$ -	\$ -	\$ -	\$ -		n/a	n/a	n/a
	-62%	-100%	n/a	n/a	n/a	n/a	n/a				
TOTAL GENERAL FUND REVENUE	\$ 28,482,908	\$ 29,734,086	\$ 33,050,833	\$ 32,891,112	\$ 33,025,670	\$ 33,025,670	\$ 34,586,033		\$ 1,304,876	\$ 3,464,798	\$ 7,966,842
	\$ 1,915,950	\$ 1,251,178	\$ 3,316,747	\$ (159,721)	\$ 134,558	\$ 134,558	\$ 1,694,921		4%	10%	24%
	7%	4%	11%	0%	0%	0%	5%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
ADMINISTRATION											
Salaries	361,528	268,841	269,250	286,272	269,140	269,140	280,153	-2%	19,013	18,949	22,624
Overtime	2,113	-	-	-	-	-	-	n/a	-	-	-
Longevity	2,363	-	-	-	-	-	-	n/a	-	-	-
Social Security Taxes	26,561	19,359	19,192	20,597	16,503	16,503	20,030	-3%	1,399	1,411	1,680
Workers' Compensation	4,176	2,090	1,819	2,062	1,888	2,081	2,491	21%	-	-	1,195
Pension Benefits	82,594	75,739	54,697	20,555	22,619	22,619	22,619	10%	-	-	-
Health Benefits	79,792	30,036	31,864	35,368	34,653	34,653	35,289	0%	2,942	2,942	2,943
Life & Disability Insurance	3,082	2,230	2,289	2,319	2,304	2,304	2,289	-1%	194	194	190
Office Supplies	5,959	5,369	3,047	2,541	5,500	6,109	3,813	50%	-	1,466	-
Postage	14,364	14,857	10,502	8,123	10,300	10,300	6,723	-17%	1,905	579	-
Advertising & Printing	10,552	11,222	18,482	15,326	15,000	15,000	21,567	41%	1,531	2,389	1,074
Professional Development	11	-	556	-	500	500	3,922	n/a	-	-	172
Dues & Subscriptions	1,920	5,898	1,555	-	4,500	4,500	1,400	n/a	1,400	-	-
Contractual Services	97,680	90,587	64,568	105,688	50,000	50,000	25,919	-75%	5,479	-	175
Comprehensive Plan Update (2016)	-	-	-	-	-	-	-	n/a	-	-	-
Legal Services - General (solicitor)	188,275	243,150	168,179	175,281	168,000	168,000	174,771	0%	15,181	12,136	14,627
Legal Services - Special (Labor + Other)	91,637	164,033	187,879	245,229	100,000	100,000	179,443	-27%	-	2,376	24,649
Miscellaneous	1,006	2,355	5,207	10,675	1,800	1,800	9,689	-9%	690	316	350
Minor Office Equipment	-	-	-	-	500	500	4,967	n/a	-	-	-
TOTAL ADMINISTRATION	\$ 973,613	\$ 935,764	\$ 839,087	\$ 930,037	\$ 703,207	\$ 704,009	\$ 795,085		\$ 49,734	\$ 42,758	\$ 69,679
\$ Δ	\$ 281,892	\$ (37,848)	\$ (96,678)	\$ 90,950	\$ (226,830)	\$ (226,028)	\$ (134,952)		7%	6%	10%
% Δ	41%	-4%	-10%	11%	-24%	-24%	-15%				
FINANCE											
Salaries	289,584	421,019	481,933	522,533	514,787	514,787	528,532	1%	38,322	39,037	39,512
Longevity	2,063	4,412	4,877	8,209	9,007	9,007	9,007	10%	-	-	-
Sick Pay Bonus	455	630	676	827	617	617	746	-10%	746	-	-
Medical Exp. Reimbursements	-	166	166	166	166	166	166	0%	166	-	-
Social Security Taxes	20,917	30,245	34,800	38,292	38,118	38,118	38,743	1%	2,894	2,907	2,931
Workers' Compensation	3,009	3,363	3,415	3,776	3,680	4,034	4,623	22%	-	-	2,217
Pension Allocation	62,836	98,449	97,651	103,293	99,303	99,303	99,303	-4%	-	-	-
Medical Insurance Premiums	84,413	128,728	136,049	141,446	138,583	138,583	141,289	0%	11,778	11,780	11,782
Group, Life & Disability Insurance	2,635	3,990	4,656	4,816	4,294	4,294	4,877	1%	404	404	407
Office Supplies	5,127	7,589	5,550	3,709	5,000	5,440	3,736	1%	354	1,773	92
Postage	3,176	18	4,454	5,451	4,800	4,800	4,924	-10%	-	1,339	-
Credit Card Fees	-	-	-	44	50	50	498	1031%	-	-	5
Bond Premium	-	2,119	2,119	2,119	2,120	2,120	2,119	0%	-	-	-
Professional Development	1,526	1,760	2,256	784	1,000	1,000	1,215	55%	-	-	-
Dues & Subscriptions	150	1,952	4,440	2,331	2,200	2,200	2,367	2%	-	-	-
Contractual Services	33,515	108,907	73,065	66,720	80,000	80,780	83,763	26%	9,775	8,644	8,222
Professional Services	19,085	55,295	52,405	36,575	40,000	40,000	39,043	7%	3,000	720	10,000
Act 511 - Legal Services	82,276	60,349	72,775	62,299	55,000	55,000	29,572	-53%	-	2,217	1,447
Act 511 - Audit Services	114,384	114,704	87,908	80,752	75,000	75,000	85,504	6%	4,032	-	11,296
Act 511 - Discovery Service Contract	-	-	-	28,225	-	-	1,380	-95%	-	-	-
Minor Office Equipment	11,354	1,037	641	686	1,500	1,500	410	-40%	-	410	-
TOTAL FINANCE	\$ 736,506	\$ 1,044,732	\$ 1,069,836	\$ 1,113,052	\$ 1,075,225	\$ 1,076,799	\$ 1,081,818		\$ 71,471	\$ 69,230	\$ 87,911
\$ Δ	\$ 193,412	\$ 308,226	\$ 25,104	\$ 43,216	\$ (37,827)	\$ (36,253)	\$ (31,234)		7%	6%	8%
% Δ	36%	42%	2%	4%	-3%	-3%	-3%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
TREASURER											
Salaries	27,000	26,000	26,000	27,000	26,000	26,000	26,000	-4%	2,000	2,000	2,000
Social Security Taxes	1,876	1,878	1,860	1,949	1,989	1,989	1,876	-4%	147	149	148
Workers' Compensation	286	1,242	185	196	182	200	264	35%	-	-	127
Office Supplies	3,466	1,084	1,046	1,148	1,200	1,210	1,338	17%	-	10	1,250
Postage	3,845	3,913	4,081	8,676	4,450	4,450	143	-98%	-	6	-
Bond Premium	4,039	4,313	4,442	-	4,700	4,700	-	n/a	-	-	-
Dues & Subscriptions	40	-	-	112	50	50	308	175%	-	-	144
Contractual Services	12,258	2,456	2,456	2,768	2,800	2,800	2,777	0%	-	-	-
Minor Office Equipment	-	-	-	-	-	-	-	n/a	-	-	-
TOTAL TREASURER	\$ 52,810	\$ 40,886	\$ 40,071	\$ 41,848	\$ 41,371	\$ 41,399	\$ 32,707		\$ 2,147	\$ 2,165	\$ 3,670
\$ Δ	\$ 3,643	\$ (11,924)	\$ (815)	\$ 1,777	\$ (477)	\$ (449)	\$ (9,142)		5%	5%	9%
% Δ	7%	-23%	-2%	4%	-1%	-1%	-22%				
INFORMATION TECHNOLOGY											
Salaries	187,145	117,708	119,448	131,764	131,403	131,403	132,849	1%	10,019	10,230	10,268
Longevity	3,800	1,638	2,063	3,700	4,300	4,300	4,300	16%	-	-	-
Sick Pay Bonus	945	595	630	700	350	350	700	0%	700	-	-
Medical Exp. Reimbursements	-	100	100	100	200	200	100	0%	100	-	-
Social Security Taxes	13,881	9,142	8,733	9,824	10,237	10,237	9,950	1%	791	762	762
Workers' Compensation	2,149	890	893	991	956	1,049	1,201	21%	-	-	576
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	39,673	25,435	24,958	26,257	25,824	25,824	25,824	-2%	-	-	-
Medical Insurance Premiums	43,625	27,074	28,773	31,776	31,134	31,134	31,600	-1%	2,634	2,635	2,635
Group, Life & Disability Insurance	1,727	1,218	1,168	1,229	1,170	1,170	1,238	1%	104	104	103
Office Supplies	226	96	716	413	400	400	329	-20%	-	-	131
Postage	9	-	-	-	-	-	-	n/a	-	-	-
Operating Supplies	8,138	8,740	8,375	11,692	10,000	10,000	8,238	-30%	-	701	281
Professional Development	914	-	-	-	2,500	2,500	360	n/a	-	-	-
Dues & Subscriptions	-	25	-	-	-	-	-	n/a	-	-	-
Contractual Services	87,383	55,753	78,857	107,540	80,000	80,000	92,547	-14%	3,283	4,679	7,700
Minor Office Equipment	409	279	671	862	1,250	1,250	556	-36%	-	362	-
Contracted Maint. & Repairs	-	-	-	-	-	-	-	n/a	-	-	-
TOTAL INFORMATION TECHNOLOGY	\$ 390,022	\$ 248,691	\$ 275,385	\$ 326,849	\$ 299,724	\$ 299,817	\$ 309,791		\$ 17,631	\$ 19,471	\$ 22,455
\$ Δ	\$ 170,611	\$ (141,331)	\$ 26,694	\$ 51,465	\$ (27,125)	\$ (27,032)	\$ (17,059)		6%	6%	7%
% Δ	78%	-36%	11%	19%	-8%	-8%	-5%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
COMMUNITY DEVELOPMENT											
Salaries	365,464	400,795	428,628	424,621	442,298	442,298	451,047	6%	34,487	32,209	32,689
Part-Time Wages	-	4,082	25,323	72,019	61,668	61,668	69,964	-3%	4,686	4,452	5,099
Overtime	13,089	20,494	25,770	48,371	20,000	20,000	32,008	-34%	2,176	3,121	2,509
Longevity	8,563	9,063	8,625	13,850	14,750	14,750	14,750	6%	-	-	-
Sick Pay Bonus	1,120	490	1,120	840	490	490	420	-50%	420	-	-
Medical Exp. Reimbursements	300	400	400	300	400	400	300	0%	300	-	-
Social Security Taxes	27,858	31,396	34,886	40,134	37,055	37,055	40,831	2%	3,098	2,963	2,991
Workers' Compensation	13,138	16,705	17,203	14,771	15,432	16,815	18,005	22%	-	-	8,634
Pension Allocation	84,277	100,911	90,354	93,415	101,323	101,323	101,323	8%	-	-	-
Medical Insurance Premiums	64,144	83,303	81,883	69,694	68,284	68,284	104,763	50%	8,734	8,735	8,737
Group, Life & Disability Insurance	3,472	5,283	7,644	4,935	6,852	6,852	4,407	-11%	329	308	448
Communications	266	2,241	3,751	3,730	3,250	3,250	3,616	-3%	302	303	266
Uniforms	-	-	-	849	3,000	3,000	2,280	169%	-	-	-
Boot Allowance	-	-	-	-	450	450	388	n/a	-	-	-
Office Supplies	2,918	4,389	4,592	3,064	4,900	5,001	5,230	71%	324	303	225
Postage	605	-	4,298	5,137	5,200	5,200	5,172	1%	-	681	-
Operating Supplies	8,618	1,129	-	-	-	-	871	n/a	-	-	-
Credit Card Fees	-	-	-	1,341	1,450	1,450	1,761	31%	136	92	48
Advertising & Printing	1,139	4,064	4,923	6,056	5,500	5,500	5,956	-2%	252	1,114	-
Professional Development	738	1,577	1,723	2,101	5,000	5,000	2,474	18%	-	819	175
Dues & Subscriptions	655	1,198	2,682	1,948	6,000	6,000	557	-71%	163	-	-
Contractual Services: Prop Maint.	-	2,108	6,286	20,171	2,500	2,500	29,492	46%	-	-	-
Contractual Services	33,474	88,813	205,800	199,021	225,000	234,297	174,080	-13%	12,422	16,591	10,551
Contractual Services: Health Insp.	-	-	-	-	-	-	-	n/a	-	-	-
Legal Services - Zoning Hearing Board	10,000	15,294	10,000	11,596	15,750	15,750	10,400	-10%	-	-	2,500
UCC Act 45 Transfer	-	14,252	-	-	9,000	9,000	-	n/a	-	-	-
Minor Office Equipment	-	1,354	1,103	970	550	600	445	-54%	-	152	125
Gas, Oil & Lubricants	2,195	2,062	2,148	2,946	2,800	2,800	2,031	-31%	-	260	244
Tires, Batteries & Accessories	588	333	646	-	300	800	353	n/a	-	-	-
Repair Parts	645	1,443	198	500	500	600	216	-57%	-	-	-
Contracted Maint. & Repair	523	153	376	175	-	-	175	0%	-	-	-
TOTAL COMMUNITY DEVELOPMENT	\$ 643,790	\$ 813,332	\$ 970,360	\$ 1,042,553	\$ 1,059,702	\$ 1,071,133	\$ 1,083,316		\$ 67,828	\$ 72,103	\$ 75,241
% Δ	\$ 202,465	\$ 169,541	\$ 157,029	\$ 72,193	\$ 17,149	\$ 28,580	\$ 40,763		6%	7%	7%
% Δ	46%	26%	19%	7%	2%	3%	4%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
POLICE											
Salaries	3,629,691	3,768,240	3,748,358	4,216,408	4,369,772	4,369,772	4,158,791	-1%	321,610	306,577	306,110
PT Meter Enforcement Salaries	-	3,505	26,078	65,465	55,567	55,567	94,810	45%	6,488	6,297	7,445
Overtime	109,207	171,702	174,610	195,417	145,000	145,000	209,021	7%	16,151	14,688	12,242
Longevity	342,640	315,737	348,669	341,238	330,570	330,570	346,176	1%	-	-	20,450
Sick Pay Bonus	280	525	525	455	175	175	210	-54%	210	-	-
Medical Exp. Reimbursements	3,800	3,500	3,200	3,200	4,200	4,200	2,700	-16%	2,700	-	-
Extra Duty	218,997	228,735	200,942	199,939	200,000	200,000	207,720	4%	10,741	8,303	10,073
Court Time	5,438	7,229	9,242	9,360	8,883	8,883	16,224	73%	1,001	1,203	749
Crossing Guard	70,298	68,209	81,287	96,946	109,584	109,584	89,362	-8%	6,323	8,889	8,201
Social Security Taxes	328,345	335,091	337,057	372,459	379,221	379,221	370,043	-1%	26,996	25,763	25,583
Workers' Compensation	180,863	189,483	200,873	186,959	188,213	205,720	228,553	22%	-	-	109,602
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	888,981	913,748	1,138,971	1,345,114	1,366,635	1,366,635	1,359,361	1%	-	-	-
Medical Insurance Premiums	1,024,579	971,498	1,057,175	1,098,558	1,057,678	1,057,678	984,514	-10%	82,063	83,603	82,594
Group, Life & Disability Insurance	31,168	25,922	33,990	49,540	51,043	51,043	44,673	-10%	2,234	6,048	9,844
OPEB Allocation	-	-	90,000	181,989	312,888	312,888	312,888	72%	-	-	-
Communications	8,312	11,755	11,529	14,397	14,500	14,500	13,774	-4%	1,101	1,101	976
Uniforms	14,190	67,049	70,194	71,355	65,787	66,337	40,428	-43%	1,725	6,243	1,087
Office Supplies	8,901	6,498	578	7,086	5,500	5,959	7,948	12%	1,022	784	264
Emergency Management Materials	-	413	-	-	2,500	2,500	-	n/a	-	-	-
Postage	-	47	3,183	3,473	3,100	3,100	3,675	6%	-	648	-
Operating Supplies	32,288	43,227	31,526	32,714	30,000	31,395	38,885	19%	2,524	5,458	1,827
Training Supplies	-	452	-	739	2,500	2,500	-	-100%	-	-	-
Credit Card Fees	-	-	-	3,251	2,100	2,100	17,846	449%	247	312	306
Rentals	-	-	-	-	-	-	-	n/a	-	-	-
Professional Development	13,948	6,132	9,867	14,794	13,160	14,160	16,996	15%	4,375	2,558	126
Dues & Subscriptions	178	1,530	1,975	1,985	950	950	1,370	-31%	-	-	50
Contractual Services	41,074	40,770	63,033	67,234	120,300	120,300	220,177	227%	9,894	9,613	7,486
Accreditation Expenses	-	-	-	-	-	-	-	n/a	-	-	-
Legal Services - General	-	13,978	1,714	-	-	-	235,043	n/a	-	-	-
Contractual Services - Animal Control	-	2,912	3,891	3,588	2,500	2,500	7,838	118%	1,200	-	-
P.A.L. Programming	-	212	2,349	9,381	-	-	534	-94%	-	512	22
Minor Office Equipment	10,480	9,287	732	6,765	3,000	3,000	5,923	-12%	8	9	1,667
Maint. & Repair: Parking Meters	2,329	2,150	2,150	1,128	2,500	2,500	3,852	242%	-	705	285
Maint. & Repair: Comm. Equip.	2,173	794	1,424	3,554	2,500	2,500	5,064	42%	-	-	-
Gas, Oil & Lubricants	99,950	95,530	86,447	102,644	105,000	105,000	66,565	-35%	-	6,067	8,656
Tires, Batteries & Accessories	8,344	6,318	6,140	4,813	8,250	9,941	5,787	20%	-	-	-
Repair Parts	15,711	20,066	17,744	13,296	12,500	12,500	13,388	1%	957	1,049	407
Contracted Maint. & Repairs	11,102	7,459	6,220	13,726	9,250	9,250	25,359	85%	618	(22,085)	3,532
TOTAL POLICE	\$ 7,103,264	\$ 7,339,290	\$ 7,772,085	\$ 8,738,971	\$ 8,985,326	\$ 9,007,929	\$ 9,155,495		\$ 500,156	\$ 474,346	\$ 619,584
\$ Δ	\$ 2,294,368	\$ 236,026	\$ 432,795	\$ 966,887	\$ 246,355	\$ 268,958	\$ 416,524		6%	5%	7%
% Δ	48%	3%	6%	12%	3%	3%	5%				
FIRE											
Radnor Fire: Insurance (Liability & WC)	25,323	47,117	61,172	75,363	72,000	73,645	66,741	-11%	-	-	22,441
Radnor Fire: Rentals (Hydrant Water)	139,307	139,579	139,422	139,337	140,000	140,000	139,601	0%	34,900	-	-
VMSC Contributions (Capital & Ops)	10,000	-	-	-	-	-	-	n/a	45,759	-	-
Bryn Mawr Fire Co. Contrib. (Operations)	39,442	50,000	51,250	102,531	100,000	100,000	100,000	-2%	-	-	-
Broomall Fire Co. Contrib. (Operations)	4,992	6,330	6,500	6,663	7,000	7,000	7,000	5%	-	-	-
Radnor Fire: Contrib. (Capital and Ops)	264,170	290,000	92,700	95,481	98,107	98,107	98,107	3%	24,527	-	-
RFC: Add'l ALS Subsidy	-	-	-	-	-	-	-	n/a	-	-	-
Volunteer Fire Relief Aid (State)	609,828	344,612	393,019	369,768	350,000	350,000	356,587	-4%	-	-	-
Radnor Fire: Gas, Oil & Lubricants	29,542	24,804	25,445	25,049	30,000	30,000	13,048	-48%	-	1,621	1,072
TOTAL FIRE	\$ 1,122,604	\$ 902,443	\$ 769,507	\$ 814,192	\$ 797,107	\$ 798,752	\$ 781,083		\$ 105,186	\$ 1,621	\$ 23,513
\$ Δ	\$ 819,379	\$ (220,162)	\$ (132,935)	\$ 44,684	\$ (17,085)	\$ (15,439)	\$ (33,109)		13%	0%	3%
% Δ	270%	-20%	-15%	6%	-2%	-2%	-4%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
EMERGENCY MANAGEMENT											
Salaries - Regular	20,186	40,307	-	55,712	-	-	788	-99%	-	-	-
Salaries - Overtime	36,838	38,174	-	78,879	-	-	81,723	4%	-	-	-
Sick Pay Bonus	-	-	-	-	-	-	-	n/a	-	-	-
Medical Exp. Reimbursements	-	-	-	-	-	-	-	n/a	-	-	-
Social Security Taxes	4,188	5,455	-	9,961	-	-	5,887	-41%	-	-	-
Workers' Compensation	-	-	-	-	-	-	-	n/a	-	-	-
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	-	-	-	-	-	-	-	n/a	-	-	-
Medical Insurance Premiums	-	-	-	-	-	-	-	n/a	-	-	-
Group, Life & Disability Insurance	-	-	-	-	-	-	-	n/a	-	-	-
Operating Supplies	1,056	2,120	-	1,249	-	-	18,593	1389%	-	-	-
Contractual Services	37,611	40,225	4,100	63,465	-	-	1,623	-97%	-	-	-
Legal Services - Special	-	-	-	-	-	-	-	n/a	-	-	-
Minor Equipment	950	-	-	9,547	-	-	-	-100%	-	-	-
Gas, Oil, Lubricants	-	-	-	-	-	-	-	n/a	-	-	-
Tires, Batteries & Acc.	574	-	-	-	-	-	2,216	n/a	-	-	-
Repair Parts	727	-	-	-	-	-	2,920	n/a	-	-	-
Contracted Maint. & Repairs	-	4,763	-	-	-	-	513	n/a	-	-	-
TOTAL EMERGENCY MANAGEMENT	\$ 102,130	\$ 131,043	\$ 4,100	\$ 218,814	\$ -	\$ -	\$ 114,263		\$ -	\$ -	\$ -
\$ Δ	\$ 102,130	\$ 28,913	\$(126,943)	\$ 214,714	\$(218,814)	\$(218,814)	\$(104,550)		n/a	n/a	n/a
% Δ	n/a	28%	-97%	5237%	-100%	-100%	-48%				
BUILDING & GROUNDS											
Salaries	56,085	109,774	86,489	84,281	85,104	85,104	85,283	1%	6,427	5,875	5,601
Overtime	285	1,561	979	526	1,300	1,300	11,398	2068%	-	710	-
Longevity	863	3,804	2,563	4,150	4,450	4,450	4,450	7%	-	-	-
Sick Pay Bonus	-	434	385	371	-	-	266	-28%	266	-	-
Medical Exp. Reimbursements	100	150	110	110	110	110	110	0%	110	-	-
Social Security Taxes	4,124	8,415	6,504	6,448	6,963	6,963	7,310	13%	501	490	415
Workers' Compensation	2,570	5,831	4,414	5,760	4,581	5,120	7,035	22%	-	-	3,374
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	12,173	25,484	17,722	28,890	22,626	22,626	22,626	-22%	-	-	-
Medical Insurance Premiums	28,719	45,042	45,616	41,087	40,258	40,258	40,970	0%	3,415	3,416	3,416
Group, Life & Disability Insurance	938	996	1,372	1,509	1,489	1,489	1,581	5%	58	58	57
Utilities	161,985	140,681	138,894	170,465	170,000	170,000	150,610	-12%	16,133	19,840	18,368
Stormwater Fee	-	-	-	20,242	17,500	17,500	20,242	0%	20,242	-	-
Communications	60,496	49,581	48,410	49,604	54,000	54,000	55,037	11%	3,529	6,033	3,924
Boot Allowance	-	-	-	135	165	165	-	-100%	-	-	-
Operating Supplies	11,308	2,474	6,020	7,751	7,000	7,189	11,326	46%	120	1,395	1,663
Contractual Services	39,067	30,838	40,283	53,447	40,000	40,000	52,315	-2%	3,221	3,367	3,609
Minor Office Equipment	2,944	119	1,408	-	2,600	2,600	679	n/a	-	-	-
Maint. & Repair: Township Hall Bldg.	34,941	58,545	48,010	56,364	65,000	65,000	85,915	52%	707	1,856	6,425
TOTAL BUILDING & GROUNDS	\$ 416,597	\$ 483,728	\$ 449,176	\$ 531,140	\$ 523,146	\$ 523,874	\$ 557,153		\$ 54,731	\$ 43,041	\$ 46,853
\$ Δ	\$(24,360)	\$ 67,131	\$(34,552)	\$ 81,963	\$(7,994)	\$(7,265)	\$ 26,014		10%	8%	9%
% Δ	-6%	16%	-7%	18%	-2%	-1%	5%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
SOLID WASTE											
Salaries	1,329,818	1,290,166	1,147,052	1,266,065	1,353,196	1,353,196	1,361,824	8%	100,851	102,825	94,018
Seasonal Wages	-	42,895	107,942	123,020	53,460	53,460	46,655	-62%	2,394	1,366	1,103
Overtime	5,657	5,947	2,266	2,083	2,000	2,000	2,236	7%	45	-	11
Longevity	47,707	41,271	40,185	67,000	72,170	72,170	72,170	8%	-	-	-
Sick Pay Bonus	4,690	3,857	2,170	2,345	2,811	2,811	2,471	5%	2,471	-	-
Medical Exp. Reimbursements	2,000	1,800	1,500	1,160	2,100	2,100	1,260	9%	1,260	-	-
Social Security Taxes	102,972	100,093	92,826	106,053	110,114	110,114	106,886	1%	7,879	7,759	7,058
Workers' Compensation	64,192	63,838	65,678	58,947	71,700	77,220	72,149	22%	-	-	34,599
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	309,703	293,186	264,447	305,721	340,033	340,033	340,033	11%	-	-	-
Medical Insurance Premiums	501,037	427,847	405,163	426,858	548,358	548,358	497,276	16%	40,633	40,639	42,450
Group, Life & Disability Insurance	19,655	19,455	21,588	28,408	26,293	26,293	32,581	15%	852	8,629	2,443
Uniforms	987	-	-	900	900	1,895	2,031	126%	-	-	-
Boot Allowance	-	-	-	2,514	3,090	3,090	2,665	6%	-	-	-
Postage	-	-	-	-	-	-	-	n/a	-	-	-
Operating Supplies	7,499	11,899	10,638	10,883	10,400	10,430	10,576	-3%	-	258	710
Credit Card Fees	-	-	-	1,063	-	-	1,588	49%	42	540	101
Disposal Fees	190,157	192,737	232,177	239,830	246,000	246,000	234,893	-2%	-	41,143	13,721
Contractual Services	-	-	-	-	-	598	-	n/a	-	-	-
Gas, Oil & Lubricants	104,900	98,525	104,904	118,435	110,000	110,000	47,120	-60%	-	7,287	4,823
Tires, Batteries & Accessories	25,698	28,797	32,859	24,926	26,800	28,627	27,305	10%	-	-	-
Repair Parts	32,169	28,454	36,861	25,185	30,000	30,000	38,502	53%	476	801	5,024
Contracted Maint. & Repairs	13,997	39,507	27,045	33,604	40,000	40,000	28,869	-14%	-	-	425
TOTAL SOLID WASTE	\$ 2,762,837	\$ 2,690,275	\$ 2,595,300	\$ 2,845,000	\$ 3,049,425	\$ 3,058,394	\$ 2,929,091		\$ 156,903	\$ 211,247	\$ 206,485
\$ Δ	\$ 979,126	\$ (72,562)	\$ (94,974)	\$ 249,700	\$ 204,425	\$ 213,394	\$ 84,090		5%	7%	7%
% Δ	55%	-3%	-4%	10%	7%	8%	3%				
ENGINEERING											
Salaries	253,136	151,857	158,772	167,091	166,016	166,016	165,947	-1%	12,702	12,770	12,770
Overtime	2,580	3,854	10,124	5,066	6,000	6,000	8,288	64%	-	223	1,537
Longevity	7,550	5,638	6,950	10,150	10,600	10,600	10,600	4%	-	-	-
Sick Pay Bonus	420	140	210	105	140	140	70	-33%	70	-	-
Medical Exp. Reimbursements	100	200	200	200	200	200	200	0%	200	-	-
Social Security Taxes	19,018	11,639	12,560	13,154	14,952	14,952	13,363	2%	954	968	1,061
Workers' Compensation	8,863	5,975	5,836	5,934	6,242	6,798	7,352	24%	-	-	3,526
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	28,341	35,533	34,976	45,437	46,494	46,494	46,494	2%	-	-	-
Medical Insurance Premiums	56,615	52,878	42,870	62,028	60,775	60,775	61,793	0%	5,151	5,152	5,153
Group, Life & Disability Insurance	1,426	1,689	1,601	2,064	2,609	2,609	2,866	39%	111	968	107
Communications	-	137	-	-	-	-	-	n/a	-	-	-
Boot Allowance	-	-	-	125	150	150	129	4%	-	-	-
Office Supplies	1,066	1,265	1,300	1,231	1,000	1,126	2,335	90%	-	-	269
Postage	-	-	618	469	700	700	488	4%	-	69	-
Credit Card Fees	-	-	-	88	-	-	120	36%	5	-	0
Professional Development	279	510	504	374	700	700	616	65%	-	165	-
Dues & Subscriptions	170	150	225	289	300	300	85	-71%	85	-	-
Contractual Services: Retainer	184,050	42,946	40,811	59,403	45,000	45,000	45,073	-24%	-	3,750	3,750
Contractual Services: Special Proj.	-	96,929	90,019	62,884	100,000	118,422	160,496	155%	-	3,180	29,609
Contractual Services: Reimbursable	-	198,224	362,403	815,478	300,000	300,000	751,281	-8%	8,576	73,004	46,869
Contractual Services: Grading Permit Revi	-	-	-	17,915	10,000	10,000	52,012	190%	-	3,465	-
Minor Office Equipment	-	1,812	109	40	2,495	2,495	127	217%	-	-	-
Gasoline, Oil, Lubricants	2,252	2,446	2,320	2,491	2,500	2,500	1,103	-56%	-	58	145
Repair Parts	-	-	-	-	500	500	-	n/a	-	-	-
TOTAL ENGINEERING	\$ 565,864	\$ 613,823	\$ 772,409	\$ 1,272,016	\$ 777,373	\$ 796,477	\$ 1,330,839		\$ 27,855	\$ 103,772	\$ 104,797
\$ Δ	\$ 327,625	\$ 47,959	\$ 158,586	\$ 499,607	\$ (494,643)	\$ (475,539)	\$ 58,823		3%	13%	13%
% Δ	138%	8%	26%	65%	-39%	-37%	5%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
PUBLIC WORKS DEPARTMENT											
Salaries	995,243	897,602	899,266	946,610	842,236	842,236	889,214	-6%	64,879	79,937	85,350
Overtime	122,608	74,369	160,325	235,541	146,500	146,500	279,694	19%	30,662	78,510	93,033
Longevity	39,459	41,139	40,530	62,100	64,260	64,260	64,260	3%	-	-	-
Sick Pay Bonus	1,750	875	560	525	1,145	1,145	868	65%	868	-	-
Medical Exp. Reimbursements	1,300	1,440	1,430	1,310	1,230	1,230	1,210	-8%	1,210	-	-
Social Security Taxes	85,140	73,608	80,216	89,703	80,663	80,663	89,033	-1%	7,173	11,801	13,261
Workers' Compensation	54,180	45,527	50,260	48,786	51,769	56,338	55,540	14%	-	-	26,634
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	210,528	206,068	219,614	230,834	243,678	243,678	243,678	6%	-	-	-
Medical Insurance Premiums	398,462	363,562	351,910	365,861	332,288	332,288	334,514	-9%	28,181	28,185	28,190
Group, Life & Disability Insurance	11,080	15,995	17,964	17,751	15,927	15,927	16,298	-8%	736	1,479	1,472
Communications	-	4,827	5,652	5,289	3,400	3,400	5,281	0%	277	375	708
Highway: Uniforms	3,589	2,433	2,109	3,000	3,000	3,949	3,949	32%	-	-	-
Boot Allowance	-	-	-	1,570	1,815	1,815	1,566	0%	-	-	-
Highway: Office Supplies	599	239	725	469	350	632	310	-34%	-	-	-
Highway: Postage	-	-	320	718	400	400	408	-43%	-	253	-
Highway: Operating Supplies	22,698	14,972	14,976	11,862	21,000	22,493	15,245	29%	349	261	2,569
Highway: Credit Card Fees	-	-	-	-	-	-	26	n/a	-	-	-
Highway: Rentals	-	-	-	-	-	-	-	n/a	-	-	-
Highway: Professional Development	25	352	2,175	207	1,700	1,740	-	-100%	-	-	-
Highway: Dues & Subscriptions	70	755	158	133	250	424	225	69%	-	-	-
Highway: Contractual Services	6,208	3,159	2,891	18,549	3,000	3,000	9,989	-46%	(860)	760	-
Highway: Contractual Svcs: Storm Sewer	-	115,560	228,576	-	-	-	13,039	n/a	-	-	-
Highway: Minor Office Equipment	-	274	1,547	40	300	898	735	1738%	-	-	-
Highway: Maint. & Repairs: Mach. & Equ	14,787	9,848	4,022	13,088	15,000	17,700	17,385	33%	2,686	-	2,281
Highway: Maint. & Repairs: Comm. Equip	4,042	398	369	6,916	3,000	3,000	-	-100%	-	-	-
Highway: Gas, Oil & Lubricants	69,368	56,533	65,363	83,146	71,000	71,000	46,902	-44%	-	4,092	7,642
Highway: Tires, Batteries & Accessories	12,249	16,888	18,642	19,556	24,000	24,000	7,931	-59%	1,160	484	-
Highway: Repair Parts	39,291	49,687	43,912	26,287	35,000	35,210	40,093	53%	527	1,519	9,465
Highway: Contracted Maint. & Repairs	3,142	19,668	24,066	14,014	6,000	8,250	12,993	-7%	-	1,381	3,950
Highway: MIER-Machinery & Equip.	-	-	-	-	-	-	-	n/a	-	-	-
Street Cleaning: Contractual Services	3,937	2,990	3,520	-	7,000	7,000	3,150	n/a	-	-	-
Snow & Ice: Operating Supplies	121,893	59,104	73,975	415,228	80,000	131,520	195,888	-53%	-	109,770	324,591
Snow & Ice: Contractual Services	6,265	75	2,932	35,955	5,000	5,000	23,157	-36%	-	-	6,530
Snow & Ice: Maint. & Repair	13,610	4,628	5,608	40,446	4,500	4,500	21,880	-46%	-	3,430	8,135
Traffic Signal: Lighting	15,301	13,687	13,202	13,494	14,500	14,500	12,554	-7%	1,383	1,189	1,063
Traffic Signal: Operating Supplies	26,840	54,586	20,383	26,510	10,000	10,000	22,300	-16%	-	2,931	1,368
Traffic Signal: Maint. & Repair	27,765	92,300	46,078	42,066	50,000	60,942	66,259	58%	(800)	4,104	2,765
Street Lighting	206,072	210,223	172,624	174,207	170,000	170,000	185,469	6%	15,775	15,774	14,742
Street Lighting: Maint. & Repairs	34,458	40,171	63,731	125,573	82,500	82,500	95,920	-24%	-	771	2,248
Curb & Sidewalks: Operating Supplies	2,358	3,228	8,622	3,298	4,000	4,000	3,014	-9%	-	-	-
Drainage: Operating Supplies	5,604	6,629	5,676	2,477	3,700	3,700	7,503	203%	-	-	-
Road Maintenance: Operating Supplies	8,406	10,514	11,677	11,481	10,000	10,000	14,021	22%	-	117	480
Road Maintenance: Rentals	-	-	-	-	-	-	-	n/a	-	-	-
Road Maintenance: Contractual Services	-	-	3,690	-	4,900	4,900	-	n/a	-	-	-
County Aid: Liquid Fuels	-	-	-	-	-	-	110,160	n/a	-	-	-
TOTAL PUBLIC WORKS	\$ 2,568,326	\$ 2,513,914	\$ 2,669,296	\$ 3,094,600	\$ 2,415,011	\$ 2,490,738	\$ 2,911,659		\$ 154,205	\$ 347,124	\$ 636,478
\$ Δ	\$ 826,492	\$ (54,412)	\$ 155,382	\$ 425,304	\$ (679,589)	\$ (603,862)	\$ (182,941)		6%	14%	26%
% Δ	47%	-2%	6%	16%	-22%	-20%	-6%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
TOOLS & MACHINERY											
Salaries	186,760	200,240	206,307	224,091	240,389	240,389	235,142	5%	15,884	15,511	15,040
Overtime	360	180	973	89	700	700	189	112%	-	-	-
Longevity	3,000	3,688	4,213	7,050	7,950	7,950	7,950	13%	-	-	-
Sick Pay Bonus	945	945	560	560	350	350	350	-38%	350	-	-
Medical Exp. Reimbursements	100	200	200	200	300	300	200	0%	200	-	-
Social Security Taxes	14,397	14,831	15,182	16,644	19,080	19,080	17,422	5%	1,210	1,155	1,116
Workers' Compensation	8,429	10,430	11,655	10,531	12,238	13,224	13,012	24%	-	-	6,240
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	42,258	45,965	45,178	48,890	58,259	58,259	58,259	19%	-	-	-
Medical Insurance Premiums	48,754	51,393	60,556	48,060	47,085	47,085	47,904	0%	3,993	3,994	3,995
Group, Life & Disability Insurance	1,993	2,101	2,186	2,594	3,097	3,097	3,274	26%	161	1,198	158
Communications	-	306	400	479	300	300	392	-18%	33	33	29
Uniforms	5,185	5,215	5,478	6,442	5,000	5,000	7,994	24%	556	-	1,268
Boot Allowance	-	-	-	390	450	450	388	0%	-	-	-
Operating Supplies	11,508	12,055	12,009	13,995	12,000	12,628	13,195	-6%	197	159	2,180
Gas, Oil, Lubricants	2,943	5,047	3,551	3,411	4,924	4,924	1,633	-52%	-	121	312
TOTAL TOOLS & MACHINERY	\$ 326,633	\$ 352,595	\$ 368,449	\$ 383,426	\$ 412,122	\$ 413,736	\$ 407,303		\$ 22,584	\$ 22,171	\$ 30,338
\$ Δ	\$ 119,185	\$ 25,962	\$ 15,853	\$ 14,977	\$ 28,696	\$ 30,310	\$ 23,877		5%	5%	7%
% Δ	57%	8%	4%	4%	7%	8%	6%				
RECREATIONAL PROGRAMMING ADMINISTRATION											
Salaries	188,721	242,375	196,781	197,985	197,153	197,153	198,634	0%	15,160	15,202	15,202
Part-Time Wages	-	-	17,422	62	-	-	4,136	6610%	-	-	-
Overtime	2,037	620	477	-	-	-	-	n/a	-	-	-
Longevity	3,813	3,213	2,075	-	-	-	-	n/a	-	-	-
Sick Pay Bonus	140	-	70	-	70	70	-	n/a	-	-	-
Medical Exp. Reimbursements	100	200	200	100	100	100	100	0%	100	-	-
Social Security Taxes	13,576	17,634	14,957	14,299	15,088	15,088	14,026	-2%	1,122	1,132	1,128
Workers' Compensation	1,940	2,751	4,901	8,517	8,859	9,657	10,791	27%	-	-	5,175
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	44,867	49,210	49,464	42,890	40,973	40,973	40,973	-4%	-	-	-
Medical Insurance Premiums	22,489	31,437	52,952	57,466	62,871	62,871	56,712	-1%	4,774	4,775	4,776
Group, Life & Disability Insurance	2,111	2,339	2,536	1,900	2,455	2,455	1,940	2%	159	159	163
Office Supplies	1,550	1,554	2,231	899	2,500	3,601	1,312	46%	81	-	-
Postage	-	43	1,221	1,148	1,000	1,000	1,215	6%	-	100	-
Professional Development	-	25	611	-	1,000	1,000	-	n/a	-	-	-
Dues & Subscriptions	308	-	580	30	500	500	254	747%	-	-	-
Minor Equipment	-	-	109	40	40	40	-	-100%	-	-	-
Gas, Oil & Lubricants	200	670	508	88	500	500	62	-30%	-	23	-
Tires, Batteries & Accessories	-	-	-	-	125	125	-	n/a	-	-	-
Repair Parts	-	369	636	51	400	949	360	612%	360	-	-
Contracted Maint. & Repairs	-	-	-	175	-	-	-	-100%	-	-	-
TOTAL RECREATIONAL PROGRAM	\$ 281,852	\$ 352,439	\$ 347,730	\$ 325,650	\$ 333,634	\$ 336,082	\$ 330,513		\$ 21,756	\$ 21,390	\$ 26,444
\$ Δ	\$ 64,593	\$ 70,587	\$ (4,709)	\$ (22,079)	\$ 7,984	\$ 10,432	\$ 4,863		6%	6%	8%
% Δ	30%	25%	-1%	-6%	2%	3%	1%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
PARKS MAINTENANCE											
Salaries	862,703	816,028	813,545	804,353	910,148	910,148	840,648	5%	58,502	51,039	54,379
Overtime	3,334	8,969	6,253	12,157	6,000	6,000	12,683	4%	95	44	646
Longevity	22,163	23,067	24,240	40,880	45,020	45,020	45,020	10%	-	-	-
Sick Pay Bonus	2,975	2,268	1,197	952	1,330	1,330	1,505	58%	1,505	-	-
Medical Exp. Reimbursements	1,000	1,130	1,090	1,070	1,390	1,390	970	-9%	970	-	-
Social Security Taxes	64,974	61,108	61,063	62,137	73,637	73,637	65,608	6%	4,499	3,804	4,079
Workers' Compensation	44,561	42,788	45,601	45,305	48,244	52,486	56,730	25%	-	-	27,205
Pension Allocation	215,309	195,450	185,274	238,668	251,920	251,920	251,920	6%	-	-	-
Medical Insurance Premiums	244,282	274,273	309,062	311,783	338,934	338,934	312,929	0%	25,670	25,674	25,679
Group, Life & Disability Insurance	11,796	11,873	14,922	47,473	17,632	17,632	21,429	-55%	585	5,722	574
Utilities	45,883	32,584	35,741	23,475	35,000	35,000	44,328	89%	2,089	3,030	1,892
Communications	794	832	1,632	5,533	1,500	1,500	2,085	-62%	57	156	249
Uniforms	807	-	-	1,275	1,000	1,995	2,031	59%	-	-	-
Boot Allowance	-	-	-	1,698	2,055	2,055	1,773	4%	-	-	-
Operating Supplies	76,055	51,729	50,700	47,161	60,000	61,898	49,853	6%	311	2,811	734
Professional Development	760	680	1,905	215	2,800	2,960	-	-100%	-	-	-
Dues & Subscriptions	35	60	70	35	60	60	-	-100%	-	-	-
Contractual Services	10,540	11,236	10,402	10,037	72,281	72,281	12,622	26%	-	4,190	-
Minor Equipment	-	-	-	-	6,000	6,000	1,659	n/a	-	-	-
Maint. & Repairs: Bldgs & Fixtures	6,755	18,240	11,610	5,168	15,000	15,000	15,110	192%	-	-	-
Maint. & Repairs: Mach. & Equip.	23,999	14,261	12,410	11,625	16,000	16,000	10,210	-12%	-	672	1,027
Gas, Oil & Lubricants	42,477	36,261	36,933	39,219	40,000	40,000	26,255	-33%	-	2,278	2,800
Tires, Batteries & Accessories	5,531	8,372	2,652	2,743	5,000	7,613	3,194	16%	120	-	-
Repair Parts	12,420	16,377	11,064	15,073	13,000	13,000	17,261	15%	115	1,042	2,403
Contracted Maint. & Repairs	736	14,113	3,285	13,633	10,000	10,000	21,536	58%	-	-	-
Mier-Machinery & Equipment	2,068	299	4,310	99	3,000	3,598	724	633%	-	-	-
TOTAL PARKS MAINTENANCE	\$ 1,701,955	\$ 1,641,997	\$ 1,644,960	\$ 1,741,766	\$ 1,976,951	\$ 1,987,457	\$ 1,818,082		\$ 94,517	\$ 100,462	\$ 121,667
\$ Δ	\$ 515,489	\$ (59,958)	\$ 2,963	\$ 96,806	\$ 235,185	\$ 245,691	\$ 76,316		5%	5%	6%
% Δ	43%	-4%	0%	6%	14%	14%	4%				
SHADE TREES											
Operating Supplies	33,687	34,165	-	-	-	17,475	22,830	n/a	-	-	-
Trees: Chanticleer Tree Program	2,625	2,950	9,410	600	-	-	-	-100%	-	-	-
Contractual Services	-	-	78,824	116,685	10,000	13,900	90,100	-23%	-	3,900	5,550
TOTAL SHADE TREES	\$ 36,312	\$ 37,115	\$ 88,233	\$ 117,285	\$ 10,000	\$ 31,375	\$ 112,930		\$ -	\$ 3,900	\$ 5,550
\$ Δ	\$ 24,339	\$ 803	\$ 51,118	\$ 29,052	\$ (107,285)	\$ (85,910)	\$ (4,355)		0%	12%	18%
% Δ	203%	2%	138%	33%	-91%	-73%	-4%				
RECREATION PROGRAMS											
Salaries: Part-Time	73,148	70,532	65,467	69,130	85,050	85,050	85,815	24%	-	-	-
Sick Pay Bonus	-	-	-	-	-	-	-	n/a	-	-	-
Medical Exp. Reimbursements	-	-	-	-	-	-	-	n/a	-	-	-
Social Security Taxes	5,482	5,183	4,774	5,108	5,274	5,274	6,405	25%	-	-	-
Workers' Compensation	5,622	4,061	604	704	597	657	1,005	43%	-	-	482
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	-	-	-	-	-	-	-	n/a	-	-	-
Medical Insurance Premiums	-	-	-	-	-	-	-	n/a	-	-	-
Group, Life & Disability Insurance	-	-	-	-	-	-	-	n/a	-	-	-
Recreation Supplies	14,251	21,087	32,569	42,496	50,000	50,000	43,069	1%	15,863	4,692	270
Credit Card Fees	-	-	-	8,906	5,000	5,000	5,094	-43%	523	335	2,251
Rentals	36,515	72,954	102,154	92,793	120,800	120,800	115,530	25%	20,168	6,935	990
Contractual Services	190,926	161,968	202,598	142,900	172,000	172,000	118,309	-17%	9,116	23,370	13,727
TOTAL RECREATION PROGRAMS	\$ 325,945	\$ 335,785	\$ 408,166	\$ 362,038	\$ 438,721	\$ 438,781	\$ 375,227		\$ 45,670	\$ 35,332	\$ 17,720
\$ Δ	\$ (29,943)	\$ 9,840	\$ 72,381	\$ (46,128)	\$ 76,683	\$ 76,743	\$ 13,189		10%	8%	4%
% Δ	-8%	3%	22%	-11%	21%	21%	4%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
SULPIZIO GYM											
Salaries	-	-	-	-	-	-	-	n/a	-	-	-
Sick Pay Bonus	-	-	-	-	-	-	-	n/a	-	-	-
Medical Exp. Reimbursements	-	-	-	-	-	-	-	n/a	-	-	-
Social Security Taxes	-	-	-	-	-	-	-	n/a	-	-	-
Workers' Compensation	-	-	-	-	-	-	-	n/a	-	-	-
Unemployment	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	-	-	-	-	-	-	-	n/a	-	-	-
Medical Insurance Premiums	-	-	-	-	-	-	-	n/a	-	-	-
Group, Life & Disability Insurance	-	-	-	-	-	-	-	n/a	-	-	-
Utilities	14,894	20,453	12,865	18,078	14,000	14,000	27,315	51%	7,717	3,768	3,855
Communications	2,125	732	707	664	2,200	2,200	859	29%	64	64	64
Office Supplies	-	-	-	-	-	-	40	n/a	-	-	-
Operating Supplies	4,598	273	1,891	2,712	4,500	4,500	620	-77%	-	-	-
Credit Card Fees	-	-	-	264	-	-	970	267%	1	29	17
Contractual Services	30,348	9,045	6,858	6,091	20,000	20,000	2,748	-55%	-	-	-
Maint. & Repair: Bldgs & Fixtures	1,935	5,325	6,170	5,471	5,000	11,663	4,135	-24%	527	548	55
Maint. & Repair: Mach & Equip.	-	530	109	-	3,000	3,000	3,045	n/a	-	-	-
TOTAL SULPIZIO GYM	\$ 53,900	\$ 36,357	\$ 28,599	\$ 33,279	\$ 48,700	\$ 55,363	\$ 39,732		\$ 8,309	\$ 4,410	\$ 3,990
\$ Δ	\$ (25,345)	\$ (17,543)	\$ (7,758)	\$ 4,680	\$ 15,421	\$ 22,084	\$ 6,453		15%	8%	7%
% Δ	-32%	-33%	-21%	16%	46%	66%	19%				
LIBRARY											
Professional Services	-	-	-	20,745	-	-	-	-100%	-	-	-
Contributions	733,650	815,650	836,040	856,941	880,507	880,507	880,507	3%	73,376	73,376	73,376
Maint. & Repair: Buildings & Fixtures	19,647	2,793	12,984	22,430	10,000	10,485	4,989	-78%	-	-	-
TOTAL LIBRARY	\$ 753,297	\$ 818,443	\$ 849,024	\$ 900,116	\$ 890,507	\$ 890,992	\$ 885,496		\$ 73,376	\$ 73,376	\$ 73,376
\$ Δ	\$ (62,353)	\$ 65,146	\$ 30,581	\$ 51,092	\$ (9,609)	\$ (9,124)	\$ (14,620)		8%	8%	8%
% Δ	-8%	9%	4%	6%	-1%	-1%	-2%				
COMMUNITY ORGANIZATION CONTRIBUTIONS											
Radnor Studio 21 (PEG Pass-through)	70,019	70,635	53,817	57,405	58,983	58,983	57,405	0%	57,405	34,866	(34,866)
R.E.C.T. Contributions	-	-	-	-	-	-	-	n/a	-	-	-
Wayne Art Center	12,853	14,853	15,224	15,605	16,034	16,034	16,034	3%	-	-	-
Surrey Services	37,881	43,881	44,977	46,101	47,369	47,369	47,369	3%	11,842	-	-
Wayne Senior Services	99,576	110,576	113,340	116,174	119,369	119,369	119,369	3%	29,842	-	-
Parades	10,000	-	8,000	8,000	8,000	8,000	8,000	0%	-	-	-
Radnor Historical Society	-	-	-	-	15,000	15,000	15,000	n/a	-	-	-
Other	-	-	-	-	-	-	20,000	n/a	-	-	-
TOTAL COMMUNITY ORGANIZATION	\$ 230,329	\$ 239,945	\$ 235,358	\$ 243,284	\$ 264,755	\$ 264,755	\$ 283,177		\$ 99,089	\$ 34,866	\$ (34,866)
\$ Δ	\$ (54,648)	\$ 9,616	\$ (4,587)	\$ 7,927	\$ 21,471	\$ 21,471	\$ 39,892		37%	13%	-13%
% Δ	-19%	4%	-2%	3%	9%	9%	16%				
RETIREE AND LIABILITY INSURANCES											
Workers' Compensation	2,711	-	-	-	-	-	-	n/a	-	-	-
Liability, Auto, Prop, Etc Insurance	267,167	326,848	382,566	356,519	345,200	352,567	398,058	12%	77,482	27,502	63,971
Unemployment	117,716	53,304	47,846	38,849	50,000	50,000	9,346	-76%	-	-	-
Group Life & Disability	116,850	66,732	68,433	71,917	70,000	70,000	66,875	-7%	869	7,379	26,392
Health Benefits: Retirees	1,574,608	1,624,647	1,612,640	1,582,875	1,626,624	1,626,624	1,651,773	4%	142,107	143,528	141,476
Retiree Pension: Amort of UAAL	-	-	1,240,201	1,526,315	1,512,356	1,512,356	1,512,357	-1%	-	-	-
TOTAL RETIREE AND LIABILITY INSURANCES	\$ 2,079,051	\$ 2,071,530	\$ 3,351,686	\$ 3,576,475	\$ 3,604,180	\$ 3,611,547	\$ 3,638,409		\$ 220,458	\$ 178,410	\$ 231,839
\$ Δ	\$ (2,734,962)	\$ (7,521)	\$ 1,280,156	\$ 224,789	\$ 27,705	\$ 35,072	\$ 61,934		6%	5%	6%
% Δ	-57%	0%	62%	7%	1%	1%	2%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual
DEBT SERVICE											
Service Charges	4,450	3,475	3,348	3,817	6,000	6,000	3,424	-10%	-	-	-
DEBT SERVICE	\$ 4,450	\$ 3,475	\$ 3,348	\$ 3,817	\$ 6,000	\$ 6,000	\$ 3,424		\$ -	\$ -	\$ -
\$ Δ	\$ 2,150	\$ (975)	\$ (127)	\$ 468	\$ 2,183	\$ 2,183	\$ (393)		0%	0%	0%
% Δ	93%	-22%	-4%	14%	57%	57%	-10%				
TRANSFER TO OTHER FUNDS											
Liquid Fuels Fund	-	-	39,320	-	-	-	-	n/a	-	-	-
Capital Improvement	225,000	250,000	275,000	-	325,000	325,000	325,000	n/a	-	-	-
Capital Improvement (Prog. Funding)	-	-	-	-	687,125	687,125	687,125	n/a	-	-	-
Capital Improvement (Excess FB)	-	931,113	580,120	1,000,000	-	-	-	-100%	-	-	-
Police Pension	-	155,186	96,686	-	-	-	-	n/a	-	-	-
OPEB Liability	-	-	3,208,097	200,000	459,209	459,209	459,209	130%	-	-	-
Storm Water Fund	-	248,000	-	-	-	-	-	n/a	-	-	-
Civilian Pension	-	155,186	96,686	-	-	-	-	n/a	-	-	-
Grant Fund	-	-	10,000	-	-	-	-	n/a	-	-	-
Park & Open Space Fund	-	-	-	190,958	-	-	-	-100%	-	-	-
Willows	49,203	60,824	-	-	-	-	65,000	n/a	-	-	-
Shade Tree Fund	-	-	43,443	25,000	25,000	25,000	25,000	0%	-	-	-
K9 Fund	-	-	-	-	-	-	-	n/a	-	-	-
Debt Service	3,389,605	3,061,465	3,048,479	2,673,000	2,937,326	2,937,326	2,924,000	9%	-	-	-
TRANSFER TO OTHER FUNDS	\$ 3,663,809	\$ 4,861,774	\$ 7,397,831	\$ 4,088,958	\$ 4,433,660	\$ 4,433,660	\$ 4,485,334		\$ -	\$ -	\$ -
\$ Δ	\$ (1,097,692)	\$ 1,197,965	\$ 2,536,057	\$ (3,308,873)	\$ 344,702	\$ 344,702	\$ 396,376		0%	0%	0%
% Δ	-23%	33%	52%	-45%	8%	8%	10%				
GRAND TOTAL GENERAL FUND	\$ 26,895,898	\$ 28,509,375	\$ 32,949,997	\$ 32,745,166	\$ 32,145,847	\$ 32,339,070	\$ 33,461,926		\$ 1,793,606	\$ 1,861,195	\$ 2,372,723
\$ Δ	\$ 2,133,007	\$ 1,613,477	\$ 4,440,622	\$ (204,831)	\$ (599,319)	\$ (406,096)	\$ 716,760		6%	6%	7%
% Δ	9%	6%	16%	-1%	-2%	-1%	2%				
FUND BALANCE											
Beginning Fund Balance, January 1	\$ 5,414,283	\$ 6,988,851	\$ 8,096,582	\$ 8,075,543	\$ 8,947,739	\$ 8,947,739	\$ 8,947,739	11%	\$ 8,947,739	\$ 8,459,010	\$ 10,062,614
Revenues	28,482,908	29,734,086	33,050,833	32,891,112	33,025,670	33,025,670	34,586,033	5%	1,304,876	3,464,798	7,966,842
Expenditures	26,895,898	28,509,375	32,949,997	32,745,166	32,145,847	32,339,070	33,461,926	2%	1,793,606	1,861,195	2,372,723
Accrual Adjustments	(12,442)	(116,980)	(121,874)	726,250	-	-	-		-	-	-
ENDING FUND BALANCE	\$ 6,988,851	\$ 8,096,582	\$ 8,075,543	\$ 8,947,739	\$ 9,827,562	\$ 9,634,339	\$ 10,071,847	13%	\$ 8,459,010	\$ 10,062,614	\$ 15,656,733
Increase / (Decrease) In Fund Balance	\$ 1,574,568	\$ 1,107,731	\$ (21,038)	\$ 872,196	\$ 879,823	\$ 686,600	\$ 1,124,107		\$ (488,730)	\$ 1,603,604	\$ 5,594,120
Increase / (Decrease) In Fund Balance (net of Transfers)	\$ 4,958,819	\$ 6,086,485	\$ 7,498,666	\$ 4,234,904	\$ 5,313,483	\$ 5,120,260	\$ 5,609,441		\$ (488,730)	\$ 1,603,604	\$ 5,594,120

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	April	May	June	July	August	September	October	November	December		2015 YTD	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual					
REVENUES:															
Real Estate Taxes:															
Current Year - Discount	(21,556)	-	-	-	(64)	(11)	(97)	-	-	-	(215,658)	100%	(216,500)	842	842
Current Year - Face	1,258,097	270,999	143,721	49,721	61,154	18,768	56,077	60,459	113,953	81,605	11,679,700	100%	11,766,700	(87,000)	(87,000)
2016 Millage Increase	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Current Year - Penalties	-	-	2,669	3,554	2,336	1,823	5,125	5,917	11,573	8,108	29,533	100%	35,300	(5,767)	(5,767)
Prior Year	-	-	-	-	-	-	-	-	-	-	71,684	100%	76,500	(4,816)	(4,816)
Delinquent	6,732	28,596	-	43,844	-	12,070	32,272	6,357	5,702	1,204	144,955	100%	110,600	34,355	34,355
Interim	2,641	17,648	10,725	2,517	8,332	2,295	5,332	4,002	6,720	5,021	63,128	100%	77,700	(14,572)	(14,572)
Total Real Estate Taxes	\$ 1,245,913	\$ 317,243	\$ 157,115	\$ 99,636	\$ 71,758	\$ 34,945	\$ 98,710	\$ 76,735	\$ 137,948	\$ 95,938	\$ 11,773,342	99%	\$ 11,850,300	\$ (76,958)	\$ (76,958)
	11%	3%	1%	1%	1%	0%	1%	1%	1%	1%					
Local Enabling Taxes															
Realty Transfer Tax	212,907	231,045	159,365	437,706	272,099	275,591	237,069	181,183	132,389	304,827	2,872,989	100%	2,080,350	792,639	792,639
Mercantile Tax	108,214	929,286	43,875	71,686	12,613	29,840	3,516	258	28,367	-	1,263,739	100%	1,373,500	(109,761)	(109,761)
Mercantile Tax: Discovery Firm	258	30	700	(9,783)	-	382	50	-	-	-	2,159	100%	27,027	(24,868)	(24,868)
Local Services Tax	32,556	193,935	34,243	23,058	215,848	305	36,041	191,950	5,355	29,690	1,019,034	100%	936,500	82,534	82,534
Amusement Tax	11	327	3,415	4,729	4,907	3,400	3,762	2,245	3,288	861	23,762	100%	37,000	(13,238)	(13,238)
Business Privilege Tax	1,521,909	5,496,803	82,884	268,988	122,111	242,363	192,455	74,348	129,933	68,197	8,578,831	100%	8,632,800	(53,969)	(53,969)
Business Privilege Tax: Discovery Firm	9,572	2,518	1,692	17,710	6,592	3,045	750	790	21,481	1,016	67,729	100%	87,388	(19,659)	(19,659)
Mercantile - Audit	-	-	-	60,000	-	-	1,000	-	12,290	2,000	63,000	100%	50,000	13,000	13,000
Business Privilege - Audit	1,000	368,005	2,570	35,111	8,997	1,000	1,000	305,000	-	34,156	763,385	100%	450,000	313,385	313,385
Attorney Fee Reimbursements	-	-	-	-	-	-	-	-	-	-	-	n/a	5,000	(5,000)	(5,000)
Total Local Enabling Taxes	\$ 1,886,428	\$ 7,221,949	\$ 328,744	\$ 909,205	\$ 643,165	\$ 555,926	\$ 475,643	\$ 755,774	\$ 333,103	\$ 440,746	\$ 14,654,627	100%	\$ 13,679,565	\$ 975,062	\$ 975,062
	14%	53%	2%	7%	5%	4%	3%	6%	2%	3%	107%				
License and Permits															
Contractor License Revenue	3,150	2,350	4,250	3,400	3,400	3,850	3,800	2,900	3,564	3,400	39,400	100%	38,000	1,400	1,400
Plan Review Fees	2,260	1,900	4,195	3,245	3,665	2,505	2,735	1,995	1,695	3,550	32,220	100%	29,000	3,220	3,220
Zoning	825	900	1,050	1,275	1,125	1,150	1,275	825	377	525	9,625	100%	9,000	625	625
Beverage	-	-	-	1,500	-	-	-	-	-	-	11,550	100%	12,000	(450)	(450)
UCC Act 45 Transfer	(7,216)	(1,228)	948	(1,424)	860	760	848	616	-	836	(3,192)	100%	-	(3,192)	(3,192)
Building	53,960	34,545	197,121	86,716	486,684	81,530	57,551	55,411	78,633	185,707	1,426,187	100%	1,079,000	347,187	347,187
Mechanical	2,838	3,596	9,903	6,448	16,070	3,729	6,434	2,979	4,508	6,315	79,285	100%	66,000	13,285	13,285
Street Opening	-	-	-	-	-	-	450	-	(1,875)	-	450	100%	5,000	(4,550)	(4,550)
Subdivision Fees	1,900	8,300	3,500	2,150	-	-	-	1,550	214	-	19,250	100%	3,000	16,250	16,250
Public Works & Engineering Fees	11,170	10,455	14,665	9,975	14,820	23,383	10,960	12,120	10,036	12,698	159,451	100%	239,000	(79,550)	(79,550)
Professional Services Reimbursement	98,201	120,639	10,271	89,319	44,320	6,834	-	101,633	23,372	126,707	785,250	100%	300,000	485,250	485,250
Housing	480	2,880	121,640	42,360	5,820	240	600	420	253	480	176,885	100%	183,000	(6,115)	(6,115)
Health	2,100	7,050	3,325	575	1,875	1,875	450	700	35,395	52,125	93,430	100%	80,000	13,430	13,430
Burning	-	100	400	50	-	150	150	50	38	-	950	100%	1,000	(50)	(50)
Plumbing	6,148	2,823	9,432	5,048	7,590	5,094	5,843	5,142	5,990	7,366	68,636	100%	84,000	(15,364)	(15,364)
Electrical	6,874	7,344	30,628	18,678	68,948	25,608	19,326	8,686	9,036	33,270	249,586	100%	130,000	119,586	119,586
Dorm Inspection Program	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
HARB	300	50	150	-	50	100	150	100	87	50	1,000	100%	1,000	-	-
DRB	400	2,100	700	1,200	-	1,800	1,000	1,600	614	1,600	13,300	100%	17,000	(3,700)	(3,700)
Sewage Enforcement Fees	-	1,500	750	750	750	-	750	-	-	-	4,500	100%	8,000	(3,500)	(3,500)
ZHB - Residential	1,800	-	1,400	-	1,100	550	1,850	650	619	200	11,800	100%	9,000	2,800	2,800
ZHB - Non-Residential	-	-	1,000	100	-	1,800	-	-	-	-	8,900	100%	8,000	900	900
Cable TV Franchise Fees	-	173,846	-	-	173,835	-	92,909	76,197	-	-	684,975	100%	745,900	(60,925)	(60,925)
Right-of-Way Fees	-	-	-	-	-	-	-	-	3,000	5,808	5,808	100%	3,000	2,808	2,808
Film Permits	-	250	-	-	-	-	-	-	243	-	1,000	100%	1,700	(700)	(700)
Certificate of Occupancy Transfer Fee	7,050	8,800	7,480	7,150	5,150	5,000	4,700	3,550	2,147	3,480	63,110	100%	64,000	(890)	(890)
Total License and Permits	\$ 192,240	\$ 388,200	\$ 419,308	\$ 279,865	\$ 838,212	\$ 165,958	\$ 211,031	\$ 277,874	\$ 177,948	\$ 444,117	\$ 3,943,356	100%	\$ 3,115,600	\$ 827,756	\$ 827,756
	6%	12%	13%	9%	27%	5%	7%	9%	6%	14%	127%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	April	May	June	July	August	September	October	November	December		2015 YTD	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance	
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual						
Fines and Costs																
Police	26,958	11,875	24,713	13,135	21,420	28,549	48,650	34,075	61,190	33,354	347,229	100%	614,100	(266,871) ❌	(266,871)	
District Justice	20,208	17,200	18,688	19,469	16,049	16,550	12,955	15,592	16,501	14,478	206,489	100%	230,639	(24,150) ❌	(24,150)	
Total Fines and Costs	\$ 47,166	\$ 29,075	\$ 43,401	\$ 32,604	\$ 37,469	\$ 45,099	\$ 61,605	\$ 49,667	\$ 77,691	\$ 47,832	\$ 553,718	100%	\$ 844,739	\$ (291,021) ❌	\$ (291,021)	
	6%	3%	5%	4%	4%	5%	7%	6%	9%	6%	66%					
Interest and Rents																
Interest Earnings	10,579	7,967	24,016	6,092	10,271	10,660	15,398	6,877	19,905	26,351	145,461	100%	100,000	45,461 ✅	45,461	
Property & Equipment	600	6,230	9,127	19,677	6,040	7,505	3,725	6,591	9,981	7,390	100,473	100%	135,000	(34,527) ❌	(34,527)	
Total Interest and Rents	\$ 11,179	\$ 14,197	\$ 33,143	\$ 25,769	\$ 16,311	\$ 18,165	\$ 19,123	\$ 13,468	\$ 29,886	\$ 33,741	\$ 245,934	100%	\$ 235,000	\$ 10,934 ✅	\$ 10,934	
	5%	6%	14%	11%	7%	8%	8%	6%	13%	14%	105%					
Grants and Gifts																
Payments In Lieu of Taxes	-	-	25,286	-	-	-	20,167	-	-	-	45,453	100%	47,000	(1,547) ❌	(1,547)	
Public Utility Realty Tax	-	-	-	-	-	30,324	-	-	-	-	30,324	100%	28,000	2,324 ✅	2,324	
Federal, State & County	-	2,200	3,500	40,212	2,619	82,242	-	-	-	13,922	158,497	100%	110,000	48,497 ✅	48,497	
State Pension Aid	-	-	-	-	600	627,334	-	-	-	-	627,934	100%	622,500	5,434 ✅	5,434	
Crossing Guard Contributions (RTSD)	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-	
County Highway Aid	-	-	-	-	-	-	-	-	-	-	36,720	100%	36,720	-	-	
State Snow Removal	-	-	-	-	-	-	-	-	-	66,528	132,999	100%	54,000	78,999 ✅	78,999	
Public Access Grant	-	-	-	-	-	-	-	-	-	-	57,405	100%	75,000	(17,595) ❌	(17,595)	
Shade Tree Contributions	-	-	-	-	-	-	-	-	-	-	-	n/a	20,000	(20,000) ❌	(20,000)	
Grounds Maintenance Agreement	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-	
Volunteer Fire Relief Aid	-	-	-	-	-	356,587	-	-	-	-	356,587	100%	350,000	6,587 ✅	6,587	
Police Drug Task Force Reimb.	-	2,694	-	-	2,500	-	-	-	-	-	9,602	100%	15,103	(5,501) ❌	(5,501)	
Total Grants and Gifts	\$ -	\$ 4,894	\$ 28,786	\$ 40,212	\$ 5,719	\$ 1,096,487	\$ 20,167	\$ 66,528	\$ -	\$ 13,922	\$ 1,455,521	100%	\$ 1,358,323	\$ 97,198 ✅	\$ 97,198	
	0%	0%	2%	3%	0%	81%	1%	5%	0%	1%	107%					
Departmental Earnings																
Parking Meters - Kiosks	24,005	41,722	39,046	37,257	19,725	37,020	46,171	33,232	53,212	40,856	413,735	100%	454,128	(40,393) ❌	(40,393)	
Parking Meters - Church	2,413	-	(5,978)	-	11,056	(6,735)	-	(12,592)	549	-	(7,327)	100%	28,216	(35,543) ❌	(35,543)	
Alarm System Fees	1,900	200	900	1,000	1,000	900	800	700	983	800	11,000	100%	9,000	2,000 ✅	2,000	
Police Extra Duty	14,495	17,777	51,234	14,060	18,617	15,361	24,261	10,275	36,238	85,413	350,040	100%	361,500	(11,460) ❌	(11,460)	
Recreation Fees	50,614	66,729	69,120	15,709	17,965	22,184	6,094	8,234	-	13,708	425,316	100%	475,000	(49,684) ❌	(49,684)	
Prepaid Parking	3,200	1,890	8,830	3,225	2,400	2,655	4,900	1,135	878	1,950	41,125	100%	25,000	16,125 ✅	16,125	
Meter Bags	680	50	10	20	480	-	300	-	-	170	2,130	100%	2,050	80 ✅	80	
Police Parking Permit	110	90	620	175	1,990	265	195	100	12	-	8,195	100%	5,000	3,195 ✅	3,195	
Rear Door Trash Fee	1,260	870	315	420	210	420	-	105	195	105	105,755	100%	96,161	9,594 ✅	9,594	
Refuse Collection Fee	2,490	2,115	3,530	4,630	3,035	3,105	3,010	2,430	2,567	2,855	32,135	100%	32,000	135 ✅	135	
Sulpizio Gym Fees	8,881	(2,333)	500	2,438	7,785	4,706	3,468	3,087	2,519	2,514	37,544	100%	48,700	(11,156) ❌	(11,156)	
Police Service Fees	2,285	2,745	2,380	3,337	2,185	3,095	3,025	2,150	2,409	2,555	32,472	100%	29,599	2,873 ✅	2,873	
Police Live Scan Fees	1,974	824	1,515	-	2,006	2,620	-	1,108	2,333	679	11,205	100%	14,789	(3,584) ❌	(3,584)	
Recreation Sponsorship/ Adv. Rev.	23,300	-	4,200	2,500	14,000	2,250	4,500	280	2,182	1,500	66,830	100%	75,000	(8,170) ❌	(8,170)	
Kiosk Advertising	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-	
Total Departmental Earnings	\$ 137,606	\$ 132,680	\$ 176,223	\$ 84,770	\$ 102,455	\$ 87,845	\$ 96,725	\$ 50,243	\$ 104,075	\$ 153,104	\$ 1,530,155	100%	\$ 1,656,143	\$ (125,988) ❌	\$ (125,988)	
	8%	8%	11%	5%	6%	5%	6%	3%	6%	9%	92%					

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	April	May	June	July	August	September	October	November	December		2015 YTD	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance	
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual						
Miscellaneous																
Insurance Refunds	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	⚠	-
Sale of Property, Equipment	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	⚠	-
Premium Payments - Flex	(157)	834	1,647	1,064	1,758	(2,645)	2,016	1,916	-	2,339	6,259	100%	-	6,259	✔	6,259
Miscellaneous	608	60,328	7,012	(124)	3,669	43,444	1,702	18,326	358	11,228	197,357	100%	50,000	147,357	✔	147,357
Premium Payments	13,077	13,124	13,142	13,186	13,697	13,031	13,031	13,031	13,050	6,924	151,414	100%	140,000	11,414	✔	11,414
Advertising & Sponsorship Fees	-	-	-	-	-	-	-	-	-	500	-	n/a	1,000	(1,000)	⊗	(1,000)
Cash Over / Short	(100)	1	30	-	(0)	(0)	5	5	-	-	(55)	100%	-	(55)	⊗	(55)
Sale of Recycled Materials	240	573	140	300	180	140	100	80	1,639	199	3,751	100%	25,000	(21,249)	⊗	(21,249)
Federal Medical Subsidy	-	-	70,656	-	-	-	-	-	-	-	70,656	100%	70,000	656	✔	656
Tax Anticipation Revenue Notes	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	⚠	-
Total Miscellaneous	\$ 13,667	\$ 74,860	\$ 92,628	\$ 14,426	\$ 19,305	\$ 53,970	\$ 16,854	\$ 33,358	\$ 15,547	\$ 20,691	\$ 429,382	100%	\$ 286,000	\$ 143,382		\$ 143,382
	5%	26%	32%	5%	7%	19%	6%	12%	5%	7%	150%					
Transfers In																
Transfer In: Sewer Overhead	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	⚠	-
Transfer In: Sewer Fund	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	⚠	-
Transfer In: Liquid Fuels Fund	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	⚠	-
Transfer In: Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	⚠	-
Transfer In: Park & Open Space Fund	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	⚠	-
Transfer In: Willows Fund	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	⚠	-
Total Transfers In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a	\$ -	\$ -		\$ -
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a					
TOTAL GENERAL FUND REVENUE	\$ 3,534,198	\$ 8,183,097	\$ 1,279,347	\$ 1,486,487	\$ 1,734,394	\$ 2,058,396	\$ 999,858	\$ 1,323,647	\$ 876,199	\$ 1,250,091	\$ 34,586,033	100%	\$ 33,025,670	\$ 1,560,363		\$ 1,560,363
	11%	25%	4%	5%	5%	6%	3%	4%	3%	4%	105%					

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	April	May	June	July	August	September	October	November	December		2015 YTD	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance	
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual						
PUBLIC WORKS DEPARTMENT																
Salaries	56,564	56,990	57,483	96,537	56,831	57,016	57,141	81,759	97,181	138,730	889,214	100%	842,236	(46,978) ✖	(46,978)	
Overtime	10,773	3,644	8,828	8,433	3,607	4,818	13,671	4,695	13,173	19,019	279,694	100%	146,500	(133,194) ✖	(133,194)	
Longevity	31,665	-	-	-	-	-	-	-	32,611	32,595	64,260	100%	64,260	-	-	
Sick Pay Bonus	-	-	-	-	-	-	-	-	-	-	868	100%	1,145	277	277	
Medical Exp. Reimbursements	-	-	-	-	-	-	-	-	-	-	1,210	100%	1,230	20	20	
Social Security Taxes	7,351	4,467	4,909	7,851	4,498	4,533	5,045	6,028	9,307	12,116	89,033	100%	80,663	(8,370) ✖	(8,370)	
Workers' Compensation	-	12,840	-	-	-	16,066	-	-	-	-	55,540	100%	56,338	798	798	
Unemployment	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-	
Pension Allocation	-	-	-	-	-	243,678	-	-	-	-	243,678	100%	243,678	-	-	
Medical Insurance Premiums	28,190	28,186	28,185	28,264	28,178	26,333	27,563	27,524	27,600	27,534	334,514	100%	332,288	(2,226) ✖	(2,226)	
Group, Life & Disability Insurance	95	1,238	2,046	1,075	904	667	667	4,845	1,091	1,074	16,298	100%	15,927	(371) ✖	(371)	
Communications	617	367	448	276	364	365	395	479	320	610	5,281	100%	3,400	(1,881) ✖	(1,881)	
Highway: Uniforms	-	949	-	-	-	836	-	2,164	-	-	3,949	100%	3,949	-	-	
Boot Allowance	-	-	-	-	-	-	-	-	-	1,566	1,566	100%	1,815	249	249	
Highway: Office Supplies	-	310	-	-	-	-	-	-	-	-	310	100%	632	322	322	
Highway: Postage	-	25	-	22	108	-	-	-	-	-	408	100%	400	(8) ✖	(8)	
Highway: Operating Supplies	1,715	1,750	1,111	2,245	143	207	3,479	139	1,913	1,277	15,245	100%	22,493	7,248	7,248	
Highway: Credit Card Fees	-	-	-	-	-	-	-	26	-	-	26	100%	-	(26) ✖	(26)	
Highway: Rentals	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-	
Highway: Professional Development	-	-	-	-	-	-	-	-	-	-	-	n/a	1,740	1,740	1,740	
Highway: Dues & Subscriptions	146	-	-	-	79	-	-	-	-	-	225	100%	424	199	199	
Highway: Contractual Services	594	69	7,364	663	147	-	630	-	498	622	9,989	100%	3,000	(6,989) ✖	(6,989)	
Highway: Contractual Svcs: Storm Sewer	-	-	-	-	5,724	-	-	4,515	-	2,800	13,039	100%	-	(13,039) ✖	(13,039)	
Highway: Minor Office Equipment	-	-	-	-	-	7	-	-	-	728	735	100%	898	163	163	
Highway: Maint. & Repairs: Mach. & Equ	-	3,367	3,578	-	4,868	-	1,511	-	5,000	(906)	17,385	100%	17,700	315	315	
Highway: Maint. & Repairs: Comm. Equip	-	-	-	-	-	-	-	-	-	-	-	n/a	3,000	3,000	3,000	
Highway: Gas, Oil & Lubricants	4,897	4,645	2,435	4,283	1,844	5,084	4,438	1,925	8,845	5,617	46,902	100%	71,000	24,098	24,098	
Highway: Tires, Batteries & Accessories	2,378	1,051	-	-	349	213	408	1,888	5,000	-	7,931	100%	24,000	16,069	16,069	
Highway: Repair Parts	2,209	6,355	10,299	(5,062)	4,987	280	5,290	3,422	1,500	803	40,093	100%	35,210	(4,883) ✖	(4,883)	
Highway: Contracted Maint. & Repairs	5,498	2,460	35	3	-	80	1,232	3	447	(1,649)	12,993	100%	8,250	(4,743) ✖	(4,743)	
Highway: MIER-Machinery & Equip.	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-	
Street Cleaning: Contractual Services	-	-	-	-	-	-	-	-	583	3,150	3,150	100%	7,000	3,850	3,850	
Snow & Ice: Operating Supplies	(81,776)	(221,065)	-	-	-	-	-	64,368	-	-	195,888	100%	131,520	(64,368) ✖	(64,368)	
Snow & Ice: Contractual Services	11,869	-	641	-	-	4,116	-	-	-	-	23,157	100%	5,000	(18,157) ✖	(18,157)	
Snow & Ice: Maint. & Repair	(6,000)	-	-	-	-	-	-	-	5,173	6,958	965	100%	4,500	(17,380) ✖	(17,380)	
Traffic Signal: Lighting	1,147	978	979	969	969	969	969	969	1,278	971	12,554	100%	14,500	1,946	1,946	
Traffic Signal: Operating Supplies	(7)	1,450	1,157	1,818	3,187	1,323	1,887	1,849	781	5,338	22,300	100%	10,000	(12,300) ✖	(12,300)	
Traffic Signal: Maint. & Repair	7,255	423	1,677	3,262	2,166	2,377	12,089	9,185	9,557	21,756	66,259	100%	60,942	(5,317) ✖	(5,317)	
Street Lighting	15,322	16,805	15,360	15,278	15,278	15,278	15,278	15,281	15,399	15,299	185,469	100%	170,000	(15,469) ✖	(15,469)	
Street Lighting: Maint. & Repairs	11,377	6,296	8,663	1,602	12,784	5,330	32,682	3,068	20,729	11,100	95,920	100%	82,500	(13,420) ✖	(13,420)	
Curb & Sidewalks: Operating Supplies	39	979	520	-	-	406	95	122	-	853	3,014	100%	4,000	986	986	
Drainage: Operating Supplies	110	161	2,541	-	-	630	3,311	749	738	-	7,503	100%	3,700	(3,803) ✖	(3,803)	
Road Maintenance: Operating Supplies	3,225	930	1,409	1,660	2,324	-	3,206	168	-	501	14,021	100%	10,000	(4,021) ✖	(4,021)	
Road Maintenance: Rentals	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-	
Road Maintenance: Contractual Services	-	-	-	-	-	-	-	-	-	-	408	n/a	4,900	4,900	4,900	
County Aid: Liquid Fuels	-	-	-	-	36,720	34,456	-	-	-	38,984	110,160	100%	-	-	-	
TOTAL PUBLIC WORKS	\$ 115,253	\$ (64,330)	\$ 159,668	\$ 169,179	\$ 186,056	\$ 425,068	\$ 196,184	\$ 242,101	\$ 254,926	\$ 344,672	\$ 2,911,659	100%	\$ 2,490,738	\$ (310,761)	\$ (310,761)	
% Δ	5%	-3%	6%	7%	7%	17%	8%	10%	10%	14%	121%					

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	April	May	June	July	August	September	October	November	December		2015 YTD	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance	
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual						
DEBT SERVICE																
Service Charges	-	-	377	-	1,050	647	-	400		1,493	950	3,424	100%	6,000	2,576	2,576
DEBT SERVICE	\$ -	\$ -	\$ 377	\$ -	\$ 1,050	\$ 647	\$ -	\$ 400	\$ -	\$ 1,493	\$ 950	\$ 3,424	100%	\$ 6,000	\$ 2,576	\$ 2,576
\$ Δ	0%	0%	6%	0%	18%	11%	0%	7%		25%	16%	57%				
% Δ																
TRANSFER TO OTHER FUNDS																
Liquid Fuels Fund	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Capital Improvement	-	-	-	-	-	-	-	-	-	325,000	325,000	325,000	100%	325,000	-	-
Capital Improvement (Prog. Funding)	-	-	-	-	-	-	-	-	-	687,125	687,125	687,125	100%	687,125	-	-
Capital Improvement (Excess FB)	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Police Pension	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
OPEB Liability	-	-	-	-	-	459,209	-	-	-	-	-	459,209	100%	459,209	-	-
Storm Water Fund	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Civilian Pension	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Grant Fund	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Park & Open Space Fund	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Willows	-	-	-	-	-	-	-	65,000	-	-	-	65,000	100%	-	(65,000)	(65,000)
Shade Tree Fund	-	-	-	-	-	-	-	-	-	25,000	25,000	25,000	100%	25,000	-	-
K9 Fund	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Debt Service	430,000	-	1,315,000	290,000	-	-	852,000	-	-	-	37,000	2,924,000	100%	2,937,326	13,326	13,326
TRANSFER TO OTHER FUNDS	\$ 430,000	\$ -	\$ 1,315,000	\$ 290,000	\$ -	\$ 459,209	\$ 852,000	\$ 65,000	\$ -	\$ 1,037,125	\$ 1,074,125	\$ 4,485,334	100%	\$ 4,433,660	\$ (51,674)	\$ (51,674)
\$ Δ	10%	0%	30%	7%	0%	10%	19%	1%		23%	24%	101%				
% Δ																
GRAND TOTAL GENERAL FUND	\$ 2,374,965	\$ 1,646,263	\$ 3,011,791	\$ 2,500,326	\$ 1,732,805	\$ 6,879,576	\$ 3,195,369	\$ 1,978,504	\$ -	\$ 3,554,308	\$ 4,114,804	\$ 33,461,926	100%	\$ 32,339,070	\$ (1,012,696)	\$ (1,012,696)
\$ Δ	7%	5%	9%	8%	5%	21%	10%	6%		11%	13%	104%				
% Δ																
FUND BALANCE																
Beginning Fund Balance, January 1	\$ 15,656,733	\$ 16,815,967	\$ 23,352,801	\$ 21,620,357	\$ 20,606,518	\$ 20,608,107	\$ 15,786,927	\$ 13,591,416	\$ -	\$ 11,446,027	\$ 12,936,559	\$ 8,947,739				
Revenues	3,534,198	8,183,097	1,279,347	1,486,487	1,734,394	2,058,396	999,858	1,323,647	-	876,199	1,250,091	34,586,033				
Expenditures	2,374,965	1,646,263	3,011,791	2,500,326	1,732,805	6,879,576	3,195,369	1,978,504	-	3,554,308	4,114,804	33,461,926				
Accrual Adjustments	-	-	-	-	-	-	-	-	-	-	-	-				
ENDING FUND BALANCE	\$ 16,815,967	\$ 23,352,801	\$ 21,620,357	\$ 20,606,518	\$ 20,608,107	\$ 15,786,927	\$ 13,591,416	\$ 12,936,559	\$ -	\$ 8,767,917	\$ 10,071,847	\$ 10,071,847				
Increase / (Decrease) In Fund Balance	\$ 1,159,233	\$ 6,536,835	\$ (1,732,444)	\$ (1,013,840)	\$ 1,589	\$ (4,821,180)	\$ (2,195,511)	\$ (654,857)	\$ -	\$ (2,678,110)	\$ (2,864,712)	\$ 1,124,107				
Increase / (Decrease) In Fund Balance (net of Transfers)	\$ 1,589,233	\$ 6,536,835	\$ (417,444)	\$ (723,840)	\$ 1,589	\$ (4,361,971)	\$ (1,343,511)	\$ (589,857)	\$ -	\$ (1,640,985)	\$ (1,790,587)	\$ 5,609,441				

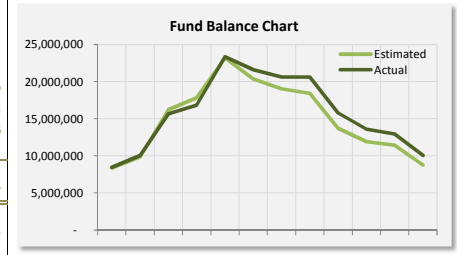


Exhibit B

Sewer Fund Line Item Detail

Radnor Township, PA
Sewer Fund (#02) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March	April	May	June	July	August
	2011	2012	2013	2014	2015	2015	2015	%Δ	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual
Insurance																
Liability, Auto, Prop, Etc Insurance	6,885	35,737	19,415	16,962	20,000	20,000	20,015	18%	4,078	1,060	3,362	-	-	224	-	-
Total Insurance	\$ 6,885	\$ 35,737	\$ 19,415	\$ 16,962	\$ 20,000	\$ 20,000	\$ 20,015		\$ 4,078	\$ 1,060	\$ 3,362	\$ -	\$ -	\$ 224	\$ -	\$ -
\$ Δ	\$ 4,022	\$ 28,852	\$ (16,322)	\$ (2,453)	\$ 3,038	\$ 3,038	\$ 3,052		20%	5%	17%	0%	0%	1%	0%	0%
% Δ	141%	419%	-46%	-13%	18%	18%	18%									
RHM Sewer Authority																
Rentals	3,187,345	3,456,973	3,340,685	3,658,572	4,196,207	4,196,207	3,704,185	1%	-	-	1,049,052	-	1,049,052	-	-	-
Total RHM Sewer Authority	\$ 3,187,345	\$ 3,456,973	\$ 3,340,685	\$ 3,658,572	\$ 4,196,207	\$ 4,196,207	\$ 3,704,185		\$ -	\$ -	\$ 1,049,052	\$ -	\$ 1,049,052	\$ -	\$ -	\$ -
\$ Δ	\$ 261,455	\$ 269,628	\$ (116,288)	\$ 317,887	\$ 537,635	\$ 537,635	\$ 45,612		0%	0%	28%	0%	28%	0%	0%	0%
% Δ	9%	8%	-3%	10%	15%	15%	1%									
Transfers Out																
General Fund - Overhead	292,000	-	-	-	-	-	-	n/a	-	-	-	-	-	-	-	-
Debt Service Fund	210,000	390,664	376,995	368,550	368,550	368,550	368,550	0%	100,000	-	-	-	-	268,550	-	-
Total Transfers Out	\$ 502,000	\$ 390,664	\$ 376,995	\$ 368,550	\$ 368,550	\$ 368,550	\$ 368,550		\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 268,550	\$ -	\$ -
\$ Δ	\$ (214,666)	\$ (111,336)	\$ (13,669)	\$ (8,445)	\$ -	\$ -	\$ -		27%	0%	0%	0%	0%	73%	0%	0%
% Δ	-30%	-22%	-3%	-2%	0%	0%	0%									
TOTAL SEWER EXPENDITURES	\$ 4,595,973	\$ 4,925,965	\$ 5,255,715	\$ 5,275,675	\$ 6,205,693	\$ 6,337,233	\$ 5,180,863		\$ 147,377	\$ 73,650	\$ 1,133,479	\$ 53,497	\$ 1,131,991	\$ 338,010	\$ 89,872	\$ 52,856
\$ Δ	\$ 435,360	\$ 329,992	\$ 329,750	\$ 19,960	\$ 930,018	\$ 1,061,558	\$ (94,812)		3%	1%	22%	1%	22%	7%	2%	1%
% Δ	10%	7%	7%	0%	18%	20%	-2%									
Fund Balance																
Beginning Fund Balance, January 1	\$ 1,823,984	\$ 2,288,628	\$ 2,458,811	\$ 2,264,508	\$ 2,029,911	\$ 2,029,911	\$ 2,029,911	-10%	\$ 2,029,911	\$ 1,902,540	\$ 1,830,727	\$ 710,284	\$ 4,702,126	\$ 4,033,326	\$ 3,874,393	\$ 3,843,805
Revenues	5,078,834	5,108,694	5,062,772	5,041,078	5,315,473	5,315,473	4,964,061	-2%	20,007	1,836	13,036	4,045,340	463,190	179,077	59,284	73,353
Expenditures	4,595,973	4,925,965	5,255,715	5,275,675	6,205,693	6,337,233	5,180,863	-2%	147,377	73,650	1,133,479	53,497	1,131,991	338,010	89,872	52,856
Accrual / Misc Adjustments	(18,218)	(12,546)	(1,360)	-	-	-	-		-	-	-	-	-	-	-	-
Ending Fund Balance	\$ 2,288,628	\$ 2,458,811	\$ 2,264,508	\$ 2,029,911	\$ 1,139,691	\$ 1,008,151	\$ 1,813,109	-11%	\$ 1,902,540	\$ 1,830,727	\$ 710,284	\$ 4,702,126	\$ 4,033,326	\$ 3,874,393	\$ 3,843,805	\$ 3,864,302
Increase / (Decrease) In Fund Balance	\$ 464,643	\$ 170,183	\$ (194,303)	\$ (234,597)	\$ (890,220)	\$ (1,021,760)	\$ (216,802)		\$ (127,370)	\$ (71,813)	\$ (1,120,443)	\$ 3,991,843	\$ (668,801)	\$ (158,933)	\$ (30,588)	\$ 20,497
									\$ (27,370)	\$ (71,813)	\$ (1,120,443)	\$ 3,991,843	\$ (668,801)	\$ 109,617	\$ (30,588)	\$ 20,497

Radnor Township, PA
Sewer Fund (#02) Budget Worksheet

Account Description	September	October	November	December		2015 YTD	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance
	Actual	Actual	Actual	Estimated	Actual					
Insurance										
Liability, Auto, Prop, Etc Insurance	7,694	3,597	-	-	-	20,015	100%	17,802	(2,213) ✖	(15)
Total Insurance	\$ 7,694	\$ 3,597	\$ -	\$ -	\$ -	\$ 20,015	100%	\$ 17,802	\$ (2,213)	\$ (15)
\$ Δ	38%	18%	0%	0%	0%	100%				
% Δ										
RHM Sewer Authority										
Rentals	1,059,763	-	546,319	-	-	3,704,185	88%	3,956,736	252,551 ✔	492,022
Total RHM Sewer Authority	\$ 1,059,763	\$ -	\$ 546,319	\$ -	\$ -	\$ 3,704,185	88%	\$ 3,956,736	\$ 252,551	\$ 492,022
\$ Δ	29%	0%	15%	0%	0%	100%				
% Δ										
Transfers Out										
General Fund - Overhead	-	-	-	-	-	-	n/a	-	-	✔
Debt Service Fund	-	-	-	-	-	368,550	100%	368,550	-	✔
Total Transfers Out	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 368,550	100%	\$ 368,550	\$ -	\$ -
\$ Δ	0%	0%	0%	0%	0%	100%				
% Δ										
TOTAL SEWER EXPENDITURES	\$ 1,241,883	\$ 62,869	\$ 703,910	\$ 136,316	\$ 151,470	\$ 5,180,863	83%	\$ 6,094,966	\$ 914,103	\$ 1,156,370
\$ Δ	24%	1%	14%	3%	3%	100%				
% Δ										
Fund Balance										
Beginning Fund Balance, January 1	\$ 3,864,302	\$ 2,647,529	\$ 2,616,704	\$ 1,340,978	\$ 1,946,727	\$ 2,029,911				
Revenues	25,111	32,044	33,933	45,755	17,852	4,964,061				
Expenditures	1,241,883	62,869	703,910	136,316	151,470	5,180,863				
Accrual / Misc Adjustments	-	-	-	-	-	-				
Ending Fund Balance	\$ 2,647,529	\$ 2,616,704	\$ 1,946,727	\$ 1,250,418	\$ 1,813,109	\$ 1,813,109				
Increase / (Decrease) In Fund Balance	\$ (1,216,772)	\$ (30,825)	\$ (669,977)	\$ (90,560)	\$ (133,618)	\$ (216,802)				
	\$ (1,216,772)	\$ (30,825)	\$ (669,977)	\$ (90,560)	\$ (133,618)	\$ 151,748				

