


FINANCE DEPARTMENT
Monthly Report
General Fund and Sewer Fund
As of October 31, 2014



Prepared by: William M. White
Finance Director

INTEROFFICE MEMORANDUM

TO: BOARD OF COMMISSIONERS
FROM: WILLIAM M. WHITE, FINANCE DIRECTOR 
SUBJECT: OCTOBER MONTHLY FINANCIAL REPORT
DATE: 11/5/2014
CC: ROBERT A. ZIENKOWSKI, TOWNSHIP MANAGER



Executive Summary

Tax Revenues: Real estate taxes are trending as budgeted year to date. Business privilege taxes (BPT) are now exceeding expectations after a strong October. Back in May, revenues were trending approximately \$300,000 below expectations, and are now expected to exceed forecasts by \$300,000. Year to date, BPT is up by 11.6%. Mercantile taxes are performing at expectations to-date. The full year amended budget is \$1.3M and forecasts are showing collections of \$1.3M. Please note that the year to date comparison with 2013 is irrelevant due to the short reporting year from 2013. Comparisons with 2012 and prior are accurate. Taxes that are based on quarterly or monthly payments include the local services tax, quarterly, and the real estate transfer tax, monthly. The LST revenues are now meeting estimates to-date, causing the full year forecast to equal budgeted amounts: \$927,000 forecasted versus \$912,000 budgeted. Realty transfer tax revenues are significantly behind 2013 levels, down over 21%. However, due to a strong September and October, full-year collections are now on page to meet expectations.

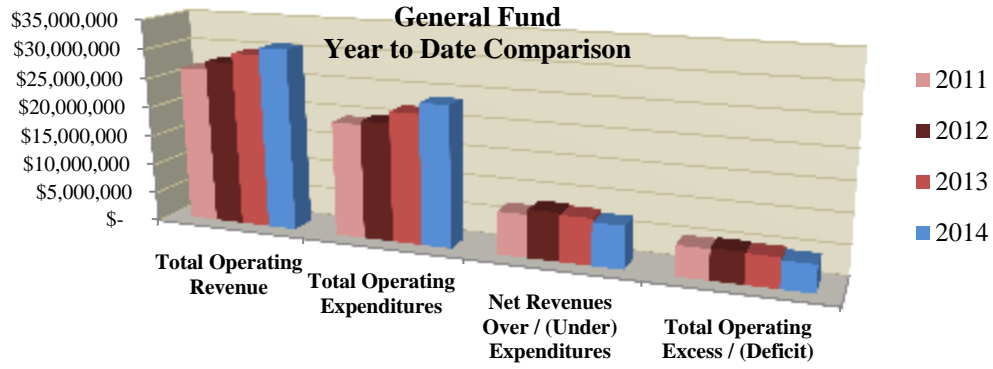
Other Revenues: Other General Fund revenues continue to perform well, led by permits and licenses which are up \$677,000 (or 29.9%) over 2013 to-date. The primary revenues driving this category are the building and related permit activity and the development escrow reimbursement (covering the professional engineering and legal expenses – see Engineering Department). Other sources of revenue which include fines, interest, departmental earnings and others are flat from 2013 to-date, but are expected to meet the full year expectations (+/- \$10,000).

Spending: 2014 spending is up in the General Fund by 8.4% over 2013 to-date. There are six significant differences between 2014 and 2013:

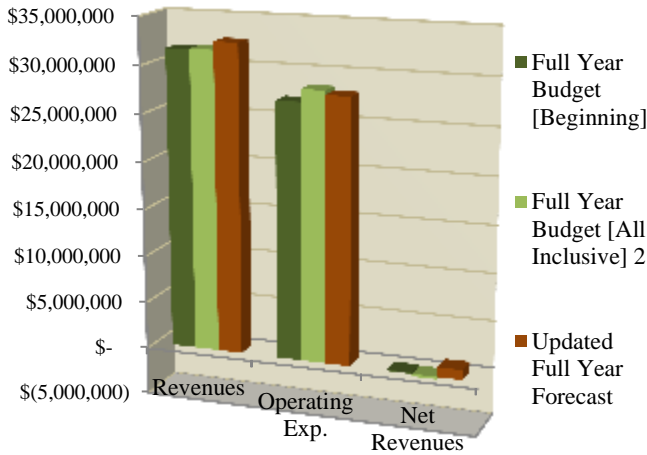
- (1) Pension: As discussed in various meetings, the 2014 pension expense is approximately \$500,000 higher than 2013.
- (2) Administration: Increased legal expenses (ethics), planning services for Veteran's Park, WBA banner cost sharing, and increases in deer culling program; and
- (3) Finance: New 3rd party Act 511 discovery firm. To-date the cost of the program has been \$22K while the program has generated over \$110K in found Act 511 revenue.
- (4) Building & Grounds: Utility increases and the new stormwater fee
- (5) Police Department: Payroll and related expenses resulting from refilling vacant positions
- (6) Emergency Management: Winter storms Pax and Nika from February
- (7) Engineering: Development project reviews, all of which are reimbursed through escrow
- (8) Public Works – Highway: Winter related costs that affected the salt and overtime budgets

Full year spending in the General Fund is expected to be 98% of amounts budgeted, or approximately \$550,000 below budget.

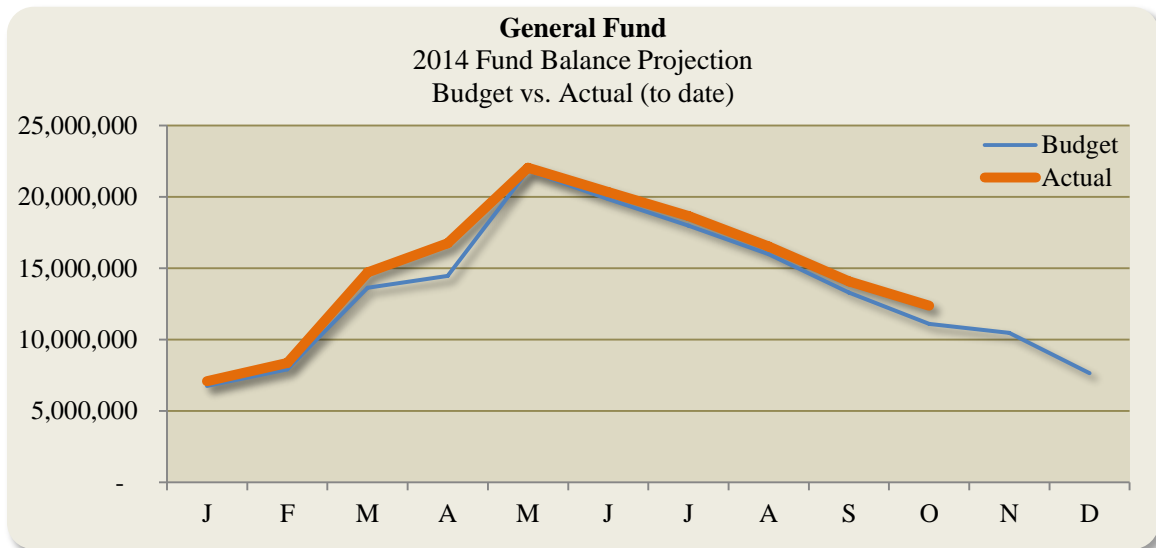
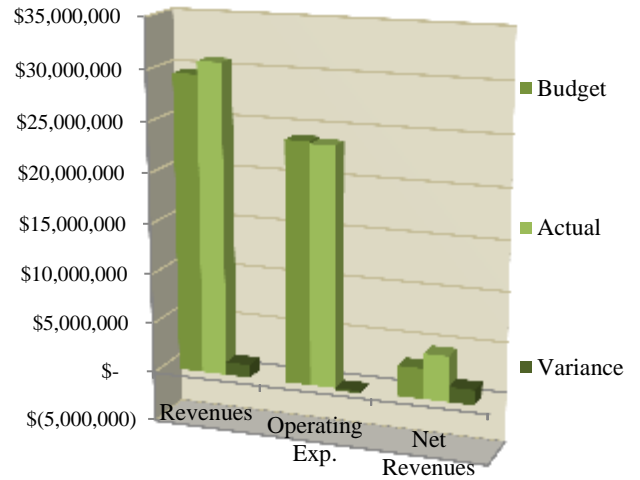
**FINANCE DEPARTMENT MEMORANDUM
RE: MONTHLY FINANCIAL REPORT**



Full Year Comparison Activity Graph



Year to Date Budget vs. Actual



If you should have any questions regarding this information or the information included in the attached worksheets, please let me know. Thank you!

**FINANCE DEPARTMENT MEMORANDUM
RE: MONTHLY FINANCIAL REPORT**

Grant Update: A progress summary of all open Township grants

Year	Agency	GRANT APPLICATION NAME	Application Date	Grant Period	Amount Requested	Match	Amount Approved	Status
2014	Department of Education	Radnor Memorial Library HVAC Upgrades and Installation of ADA Family Bathroom	10/6/2014	2015	\$500,000.00	\$500,000.00		Open
2014	North Central Highway Safety Network	Aggressive Driving Enforcement and Education Program (Wave 2)		7/7/2014-8/31/2014	\$3,200.00		\$3,200.00	Closed
2014	DCED	Clem Macrone Park Master Plan Development Project	7/21/2014	2015	\$250,000.00	\$44,118.00		Open
2014	DCNR	Clem Macrone Park Master Plan Development Project	4/16/2014	2015	\$500,000.00	\$500,000.00		Open
2014	DVRPC	US Route 30 Traffic Adaptive Project	5/30/2014	2015	\$40,833.37	\$10,208.34		Open
2014	Delaware County	Pothole Assistance for Taxpayers (PAT) Program	4/1/2014	2014			\$13,802.00	Open
2014	North Central Highway Safety Network	Buckle Up PA (Teen Mobilization Enforcement)	4/1/2014	2014	\$1,600.00		\$1,600.00	Closed
2014	North Central Highway Safety Network	Buckle Up PA (Teen Mobilization Enforcement)	5/1/2014	5/19/2014 - 6/8/2014	\$4,191.51		\$4,191.51	Closed
2014	USDOJ	Bulletproof Vest Partnership (BVP)	5/13/2014	2014	\$11,262.00			Open
2014	DEP/Aqua	TreeVitalize Watersheds	12/13/2013	12/13/2013 -12/7/2014				Open
2014	NFWF	West Wayne Preserve - Green Stormwater Improvements	1/31/2014	07/01/2014 to 06/30/2016	\$997,300.00	\$336,250.00	\$0.00	Closed
2014	NFWF	West Wayne Preserve - Green Stormwater Improvements	3/6/2014	07/01/2014 to 06/30/2016	\$997,300.00	\$336,250.00	\$0.00	Closed
2014	North Central Highway Safety Network	Aggressive Driving Enforcement and Education Program (Wave 1)		3/24/2014 to 5/4/2014	\$2,653.05		\$2,653.05	Closed
2014	PECO	Proposal for Master Concept Planning Services: Clem Macrone Park	3/7/2014	2014	\$5,000.00		\$5,000.00	Closed
2014	WREN	Township Building Educational Rain Garden Construction and Workshop	3/21/2014	2014	\$5,000.00	\$5,950 (+250 other funding)	\$3,000 (\$2,400 for plants and signage plus \$600 for brochures/ printing).	Open
2012	DCNR	Valley Forge to Heinz Refuge Corridor Study (Revised)	6/15/2012	1/1/2013 to 12/31/2016	\$45,000.00	\$45,000.00	\$45,000.00	Open
2012	DVRPC	Valley Forge to Heinz Refuge Corridor Study (Revised)	6/15/2012	7/1/2012 to 12/31/13	\$45,000.00	\$45,000.00	\$45,000.00	Open
2011	DCNR	Greenways and Open Space Network Plan	4/14/2011	1/1/12 to 12/31/15	\$40,000.00	\$44,750.00	\$35,000.00	Open
2010	DEP	Slip Lining and Reconnect Service Laterals around Hermitage Pumping Station	4/29/2010		\$45,000.00	\$1,500.00	\$45,000.00	Open
2008	DCED	Conestoga Road Spillway Enhancement	2/26/2008	4/24/2009 to 4/24/2014	\$50,000.00		\$10,000.00	Open

Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, October 31, 2014



Year to Date Actual (Cash Basis)

	2011	2012	2013	2014	\$Δ	%Δ
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REVENUES

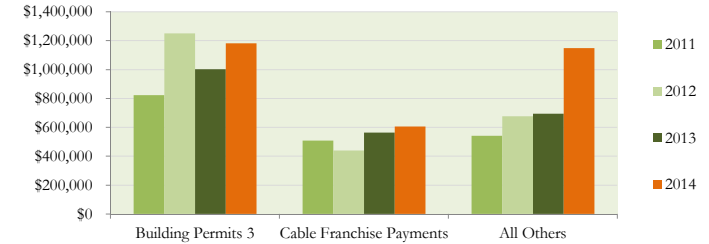
	2011	2012	2013	2014	\$Δ	%Δ
Taxes						
Real Estate Tax	\$ 11,148,193	\$ 11,487,035	\$ 11,584,555	\$ 11,629,410	44,855	0.4%
Real Estate Transfer Tax	1,386,868	1,492,987	2,233,406	1,755,910	(477,496)	-21.4%
Mercantile Tax ¹	1,204,141	1,209,108	689,137	1,367,063	677,926	98.4%
Local Services Tax	826,209	804,721	719,993	748,355	28,362	3.9%
Amusement Tax	32,263	41,264	30,243	32,638	2,395	7.9%
Business Privilege Tax ²	5,545,608	6,438,158	8,968,860	8,338,080	(630,780)	-7.0%
Mercantile Tax - Audit	3,241	41,716	-	-	-	n/a
Business Privilege Tax Audit	222,467	376,840	(6,913,389)	491,306	7,404,694	n/a
Total Taxes	\$ 20,368,990	\$ 21,891,829	\$ 17,312,806	\$ 24,362,762	7,049,956	40.7%



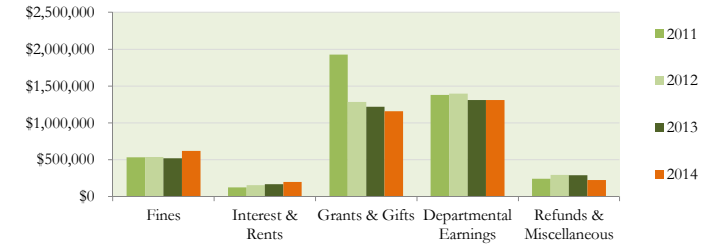
¹ Mercantile Taxes paid in 2013 represent gross receipts from half of 2012 (July - December only), so expectations is that 2014 would be double 2013
² Business Privilege Tax in 2013 included a one-time deposit of \$1,500,000. When removed, the 2013 recurring revenue is \$7,309,720 (2014 is up 6.1%)

Permits & Licenses						
Building Permits ³	823,024	1,250,303	1,002,025	1,183,284	181,259	18.1%
Cable Franchise Payments	507,381	439,057	564,593	606,749	42,156	7.5%
All Others	541,640	677,486	695,587	1,149,049	453,462	65.2%
Total Permits & Licenses	\$ 1,872,045	\$ 2,366,845	\$ 2,262,205	\$ 2,939,082	676,877	29.9%

³ Building Permits Includes: Building, Mechanical, Plumbing and Electrical permit codes



Other Sources						
Fines	530,309	536,385	518,875	619,973	101,099	19.5%
Interest & Rents	122,808	156,455	168,667	198,916	30,249	17.9%
Grants & Gifts	1,927,006	1,285,476	1,217,826	1,157,004	(60,822)	-5.0%
Departmental Earnings	1,380,030	1,394,382	1,310,440	1,308,161	(2,280)	-0.2%
Refunds & Miscellaneous	242,260	292,400	290,445	225,927	(64,519)	-22.2%
Total Other Sources	\$ 4,202,413	\$ 3,665,098	\$ 3,506,253	\$ 3,509,981	3,728	0.1%



TOTAL REVENUES	\$ 26,443,448	\$ 27,923,772	\$ 23,081,264	\$ 30,811,825	7,730,561	27.7%
Comparison when \$1.5M One-time BPT Rev from 2013 is removed			\$ 21,581,264	\$ 30,811,825	9,230,561	42.8%

Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, October 31, 2014

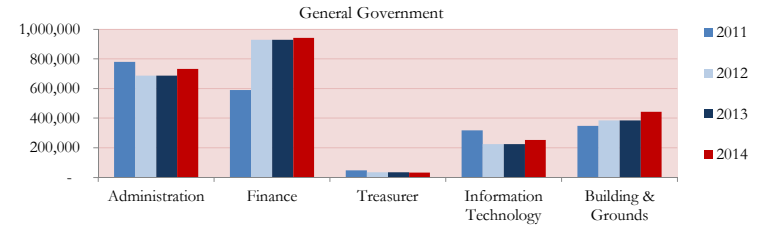


Year to Date Actual (Cash Basis)

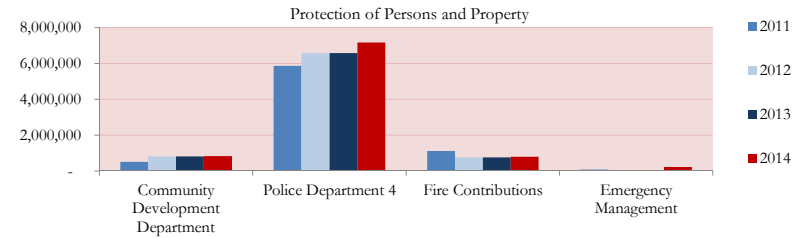
	2011	2012	2013	2014	\$Δ	%Δ
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EXPENDITURES

General Government						
Administration	779,746	767,379	686,963	732,560	45,597	6.6%
Finance	590,862	893,679	928,921	941,637	12,716	1.4%
Treasurer	47,186	36,564	35,716	32,248	(3,468)	-9.7%
Information Technology	318,091	216,446	225,697	253,895	28,198	12.5%
Building & Grounds	348,836	415,626	384,982	442,653	57,672	15.0%
Total General Government	\$ 2,084,721	\$ 2,329,696	\$ 2,262,278	\$ 2,402,993	140,715	6.0%

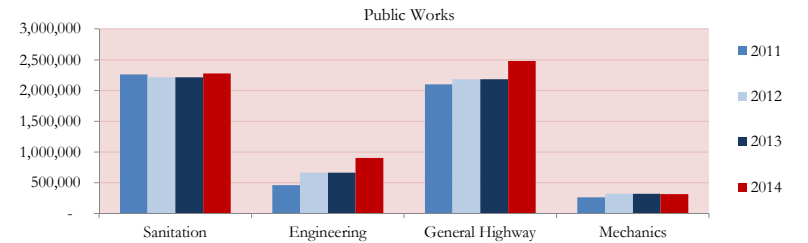


Protection of Persons & Property						
Community Development Department	514,826	672,924	805,862	830,487	24,625	3.1%
Police Department ⁴	5,864,808	6,335,269	6,582,452	7,178,982	596,530	9.1%
Fire Contributions	1,115,936	892,623	758,778	786,881	28,103	3.7%
Emergency Management	84,954	339	4,100	218,814	214,714	5236.9%
Total Protection of Persons & Property	\$ 7,580,524	\$ 7,901,155	\$ 8,151,192	\$ 9,015,164	863,972	10.9%

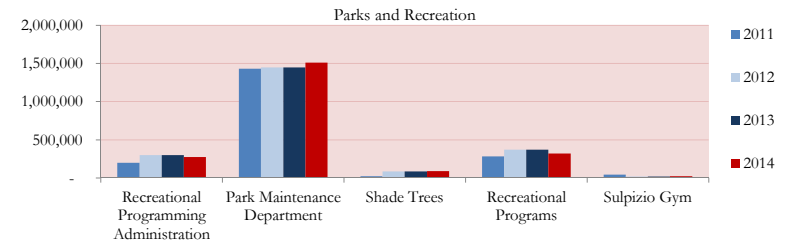


⁴ The significant difference between 2013 and 2014 to-date is the timing of the pension transfer, which occurred in March 2013 and September 2014

Public Works						
Sanitation	2,260,685	2,301,553	2,213,233	2,278,324	65,091	2.9%
Engineering	461,783	383,037	663,069	902,114	239,045	36.1%
General Highway	2,100,373	2,015,273	2,185,192	2,478,104	292,911	13.4%
Mechanics	261,418	306,026	317,280	311,646	(5,634)	-1.8%
Total Public Works	\$ 5,084,258	\$ 5,005,889	\$ 5,378,774	\$ 5,970,187	591,413	11.8%



Parks & Recreation						
Recreational Programming Administration	198,982	288,307	298,735	275,882	(22,853)	-7.6%
Park Maintenance Department	1,431,386	1,458,545	1,447,991	1,510,444	62,453	4.3%
Shade Trees	21,312	37,100	87,693	90,055	2,362	2.7%
Recreational Programs	283,229	305,069	369,923	319,332	(50,591)	-13.7%
Sulpizio Gym	42,982	25,094	19,250	22,096	2,847	14.8%
Total Parks & Recreation	\$ 1,977,892	\$ 2,114,115	\$ 2,223,593	\$ 2,217,811	(5,782)	-0.3%

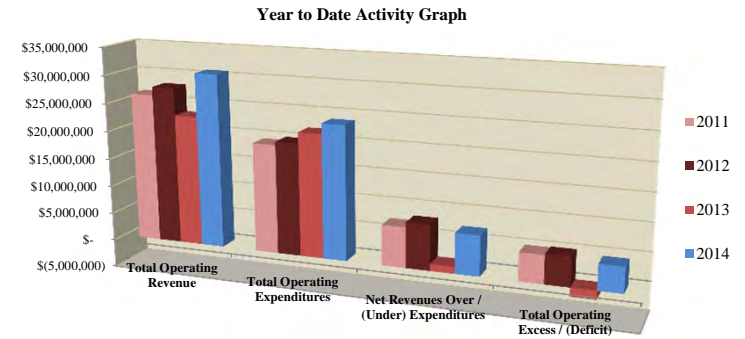
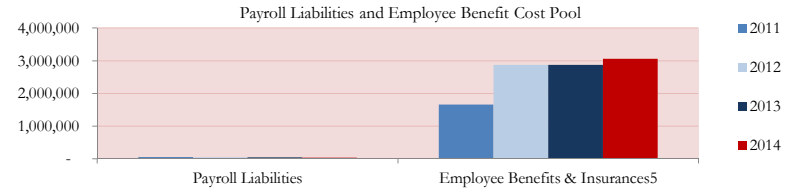
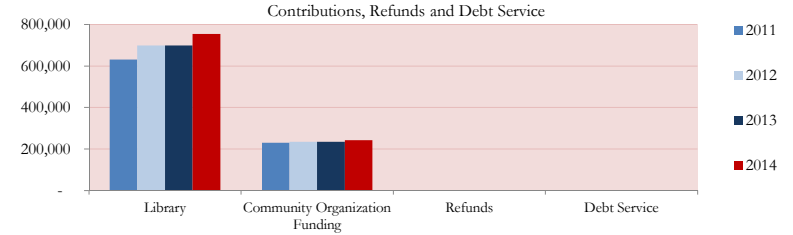


Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, October 31, 2014



Year to Date Actual (Cash Basis)

	2011	2012	2013	2014	\$Δ	%Δ
Contributions, Refunds & Misc.						
Library	630,976	680,475	699,949	754,747	54,797	7.8%
Community Organization Funding	230,329	239,945	235,358	243,284	7,927	3.4%
Refunds	-	-	-	-	-	n/a
Debt Service	2,050	1,075	1,850	2,467	617	33.3%
Total Contributions, Refunds & Misc.	\$ 863,355	\$ 921,494	\$ 937,157	\$ 1,000,498	63,340	6.9%
Insurance, Payroll Liabilities & Benefits						
Payroll Liabilities	52,797	46,037	47,846	38,822	(9,024)	-18.9%
Employee Benefits & Insurances ⁵	1,656,260	1,570,607	2,869,519	3,056,936	187,417	6.5%
Total Insurance & Employee Benefits	\$ 1,709,057	\$ 1,616,644	\$ 2,917,365	\$ 3,095,758	178,393	11.0%
⁵ The significant difference between 2013 and 2014 to-date is the timing of the pension transfer, which occurred in March 2013 and September 2014						
TOTAL OPERATING EXPENDITURES	\$ 19,299,806	\$ 19,888,993	\$ 21,870,360	\$ 23,702,410	1,832,050	8.4%
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ 7,143,642	\$ 8,034,779	\$ 1,210,904	\$ 7,109,414	5,898,510	487.1%
Transfers In from Other Funds	-	-	-	-	-	n/a
Transfers Out to Other Funds	(2,160,000)	(2,893,046)	(2,747,763)	(2,598,000)	149,763	n/a
TOTAL SURPLUS / (DEFICIT)	\$ 4,983,642	\$ 5,141,733	\$ (1,536,859)	\$ 4,511,414	6,048,273	n/a



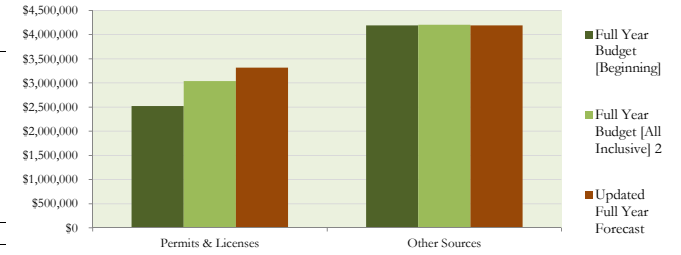
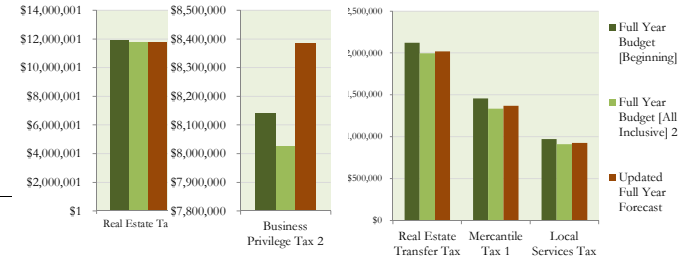
Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, October 31, 2014



Full Year Budget v Forecast Comparison						
Full Year Budget [Beginning]	2013 Carry Forward Encumb ¹	Proposed Amendments [Ord#2014-06]	Full Year Budget [All Inclusive] ²	% Change	Updated Full Year Forecast	% Variance (vs. amend budget)

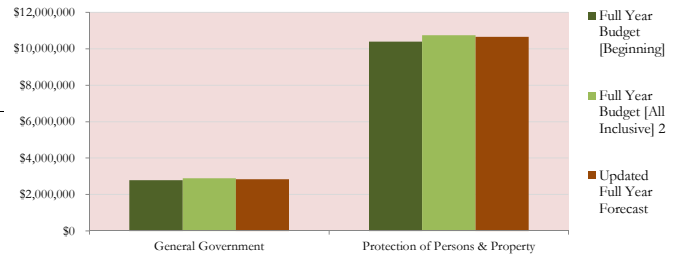
REVENUES

Taxes						
Real Estate Tax	\$ 11,873,479	n/a	\$ (89,536)	\$ 11,783,943	-1%	11,769,030 100%
Real Estate Transfer Tax	2,120,334	n/a	(123,000)	1,997,334	-6%	2,019,758 101%
Mercantile Tax	1,455,494	n/a	(120,000)	1,335,494	-8%	1,367,938 102%
Local Services Tax	972,505	n/a	(60,000)	912,505	-6%	927,209 102%
Amusement Tax	37,000	n/a	-	37,000	0%	37,730 102%
Business Privilege Tax	8,140,484	n/a	(114,000)	8,026,484	-1%	8,384,767 104%
Mercantile Tax - Audit	50,000	n/a	(50,000)	-	-100%	-
Business Privilege Tax Audit	255,000	n/a	115,200	370,200	45%	575,971 156%
Total Taxes	\$ 24,904,296	\$ n/a	\$ (441,336)	\$ 24,462,960	-2%	\$ 25,082,403 103%
Permits & Licenses						
Building Permits	905,000	n/a	-	1,101,230	22%	1,306,295 119%
Cable Franchise Payments	777,045	n/a	-	714,675	-8%	688,634 96%
All Others	839,692	n/a	513,860	1,219,692	45%	1,323,095 108%
Total Permits & Licenses	\$ 2,521,737	\$ n/a	\$ 513,860	\$ 3,035,597	20%	\$ 3,318,024 109%
Other Sources						
Fines	741,200	n/a	-	741,200	0%	742,192 100%
Interest & Rents	200,692	n/a	20,756	221,448	10%	233,319 105%
Grants & Gifts	1,361,175	n/a	(3,280)	1,357,895	0%	1,366,103 101%
Departmental Earnings	1,584,726	n/a	-	1,584,726	0%	1,583,274 100%
Refunds & Miscellaneous	301,253	n/a	-	301,253	0%	264,732 88%
Total Other Sources	\$ 4,189,046	\$ n/a	\$ 17,476	\$ 4,206,522	0%	\$ 4,189,620 100%
TOTAL REVENUES	\$ 31,615,079	\$ n/a	\$ 90,000	\$ 31,705,079	0%	\$ 32,590,047 103%



EXPENDITURES

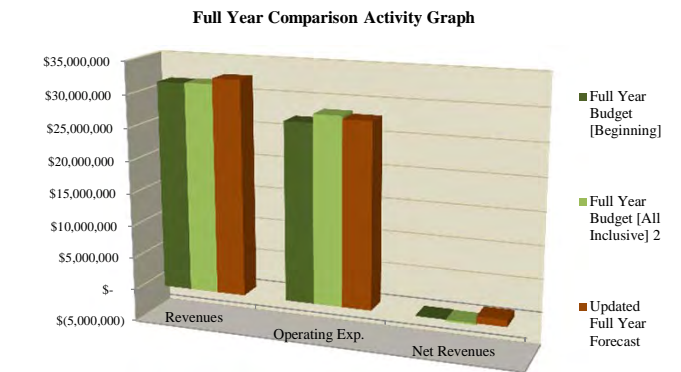
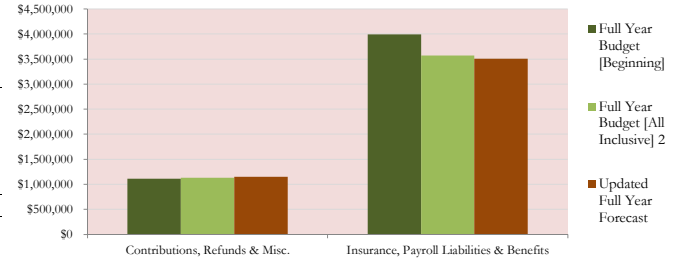
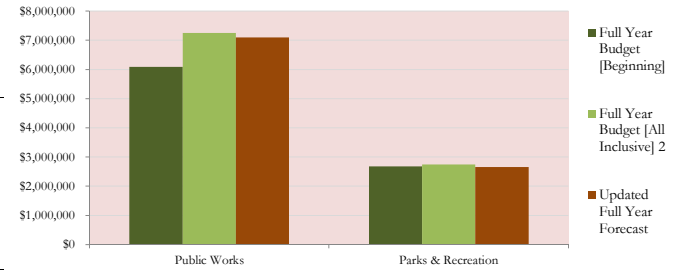
General Government						
Administration	783,622	324	89,549	873,171	11%	870,421 100%
Finance	1,117,072	780	22,280	1,139,352	2%	1,112,133 98%
Treasurer	40,572	-	-	40,572	0%	36,726 91%
Information Technology	299,254	3,125	8,500	307,754	3%	302,477 98%
Building & Grounds	541,301	5,760	(4,030)	537,271	-1%	518,554 97%
Total General Government	\$ 2,781,821	\$ 9,989	\$ 116,299	\$ 2,898,120	4%	\$ 2,840,311 98%
Protection of Persons & Property						
Community Development Department	1,006,440	56,010	72,135	1,078,575	7%	1,057,270 98%
Police Department	8,653,099	3,546	3,546	8,656,645	0%	8,586,963 99%
Fire Contributions (various departments)	731,156	-	65,000	796,156	9%	797,340 100%
Emergency Management	-	-	218,813	218,813	n/a	218,814 100%
Total Protection of Persons & Property	\$ 10,390,695	\$ 59,556	\$ 359,494	\$ 10,750,189	3%	\$ 10,660,386 99%





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 General Fund
 For the Month Ended, October 31, 2014

Full Year Budget v Forecast Comparison							
Full Year Budget [Beginning]	2013 Carry Forward Encumb ¹	Proposed Amendments [Ord#2014-06]	Full Year Budget [All Inclusive] ²	% Change	Updated Full Year Forecast	% Variance (vs. amend budget)	
Public Works							
Sanitation	2,701,452	-	94,568	2,796,020	4%	2,783,595	100%
Engineering	567,633	198,950	475,965	1,043,598	84%	1,032,272	99%
General Highway	2,459,097	90,294	571,219	3,030,316	23%	2,900,588	96%
Mechanics	362,545	-	21,460	384,005	6%	385,455	100%
Total Public Works	\$ 6,090,727	\$ 289,244	\$ 1,163,212	\$ 7,253,939	19%	\$ 7,101,911	98%
Parks & Recreation							
Recreation Programming Administration	323,308	-	7,525	330,833	2%	327,648	99%
Park Maintenance Department	1,792,305	-	29,113	1,821,418	2%	1,798,452	99%
Shade Trees	82,000	950	47,450	129,450	58%	136,555	105%
Recreation Programming	437,838	-	(15,900)	421,938	-4%	360,513	85%
Sulpizio Gym	38,700	-	-	38,700	0%	35,751	92%
Total Parks & Recreation	\$ 2,674,151	\$ 950	\$ 68,188	\$ 2,742,339	3%	\$ 2,658,921	97%
Contributions, Refunds & Misc.							
Library	867,691	-	20,745	888,436	2%	899,821	101%
Community Organization Funding	239,880	-	-	239,880	0%	243,284	101%
Refunds	-	-	-	-	n/a	-	n/a
Debt Service	5,500	-	-	5,500	0%	4,928	90%
Total Contributions, Refunds & Misc.	\$ 1,113,071	\$ -	\$ 20,745	\$ 1,133,816	2%	\$ 1,148,033	101%
Insurance, Payroll Liabilities & Benefits							
Payroll Liabilities	40,000	-	14,800	54,800	37%	38,822	71%
Employee Benefits & Insurances	3,949,742	-	(432,301)	3,517,441	-11%	3,466,484	99%
Total Insurance & Employee Benefits	\$ 3,989,742	\$ -	\$ (417,501)	\$ 3,572,241	-10%	\$ 3,505,306	98%
TOTAL OPERATING EXPENDITURES	\$ 27,040,207	\$ 359,739	\$ 1,310,437	\$ 28,350,644	5%	\$ 27,914,867	98%
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ 4,574,872	\$ (359,739)	\$ (1,220,437)	\$ 3,354,435		\$ 4,675,180	
Transfers In from Other Funds							
Transfers In from Other Funds	-	-	-	-	n/a	-	n/a
Transfers Out to Other Funds							
Transfers Out to Other Funds	(4,475,321)	-	860,698	(3,614,623)	-19%	(3,614,623)	100%
NET REVENUES OVER / (UNDER)	\$ 99,551	\$ (359,739)	\$ (359,739)	\$ (260,188)		\$ 1,060,557	
Beginning Fund Balance	8,075,543			8,075,543		8,075,543	
Add: Net Revenue Over / (Under)	99,551			(260,188)		1,060,557	
Ending Fund Balance	\$ 8,175,094			\$ 7,815,356		\$ 9,136,100	
Target Fund Balance (15% of Exp)	4,056,031			4,252,597		4,187,230	
Fund Balance Excess / (Shortfall)	4,119,063			3,562,759		4,948,870	



Footnotes:

- 2013 Carry Forward Encumbrances: These represent obligations incurred in 2013, against the 2013 adopted budget that did not occur until 2014. Therefore, the 2013 budget in which these obligations were approved against, were carried forward into 2014. The funds required to pay these obligations are encumbered against the 2013 fund balances.
- Full Year Budget [CF Enc + Amendments]: Includes the Board approved beginning budget, all 2013 carry forward encumbrances, and any Board approved amendments to the 2014 Beginning Budget

Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, October 31, 2014



Budget v Actual : Year-to-Date							
YTD Budget	% of Full Year Budget	YTD Actual	B v A	%	\$	Variance	% Variance

REVENUES

Taxes							
Real Estate Tax	\$ 11,642,373	99%	\$ 11,629,410	99%		(12,963)	-0.1%
Real Estate Transfer Tax	1,791,490	90%	1,755,910	88%		(35,580)	-2.0%
Mercantile Tax	1,304,696	98%	1,367,063	102%		62,367	4.8%
Local Services Tax	729,864	80%	748,355	82%		18,491	2.5%
Amusement Tax	51,908	140%	32,638	88%		(19,270)	-37.1%
Business Privilege Tax	7,988,197	100%	8,338,080	104%		349,883	4.4%
Mercantile Tax - Audit	-	n/a	-	n/a		-	n/a
Business Privilege Tax Audit	290,039	79%	491,306	135%		201,267	69.4%
Total Taxes	\$ 23,798,567	97%	\$ 24,362,762	100%		\$ 564,195	2.4%
Permits & Licenses							
Building Permits	801,703	73%	1,183,284	107%		381,581	47.6%
Cable Franchise Payments	643,312	90%	606,749	85%		(36,563)	-5.7%
All Others	817,977	47%	1,149,049	66%		331,072	40.5%
Total Permits & Licenses	\$ 2,262,992	75%	\$ 2,939,082	97%		\$ 676,090	29.9%
Other Sources							
Fines	618,981	84%	619,973	84%		992	0.2%
Interest & Rents	170,365	77%	198,916	90%		28,551	16.8%
Grants & Gifts	1,126,088	83%	1,157,004	85%		30,916	2.7%
Departmental Earnings	1,309,620	83%	1,308,161	83%		(1,459)	-0.1%
Refunds & Miscellaneous	250,674	83%	225,927	75%		(24,747)	-9.9%
Total Other Sources	\$ 3,475,728	83%	\$ 3,509,981	87%		\$ 34,253	1.0%
TOTAL REVENUES	\$ 29,537,287	93%	\$ 30,811,825	97%		\$ 1,274,538	4.3%

EXPENDITURES

General Government							
Administration	683,444	78%	732,560	84%		49,116	7.2%
Finance	978,020	86%	941,637	83%		(36,384)	-3.7%
Treasurer	36,172	89%	32,248	79%		(3,924)	-10.8%
Information Technology	265,428	86%	253,895	82%		(11,532)	-4.3%
Building & Grounds	465,216	87%	442,653	82%		(22,563)	-4.8%
Total General Government	\$ 2,428,280	84%	\$ 2,402,993	83%		\$ (25,287)	-1.0%
Protection of Persons & Property							
Community Development Department	886,754	82%	830,487	77%		(56,266)	-6.3%
Police Department	7,616,574	88%	7,178,982	83%		(437,591)	-5.7%
Fire Contributions (various departments)	784,698	99%	786,881	99%		2,183	0.3%
Emergency Management	-	0%	218,814	100%		218,814	n/a
Total Protection of Persons & Property	\$ 9,288,025	88%	\$ 9,015,164	86%		\$ (272,861)	-2.9%

Variance Notation

Collections are within reasonable limits versus expectations
YTD, collections are behind, but September and October were better months
Collections are slightly ahead estimates YTD. Extension deadline is October 15
Revenue continues to fluctuate around expectations; Full Year is expected to be slightly below budget
Amusement Filings reported lower than expected gross receipts in August
Collections are behind budgeted amounts through August; Revenue estimate to be adjusted in September
Audit revenue is based on audit activity, which is unpredictable
Audit revenue is based on audit activity, which is unpredictable.

Variance is the result of building permitting and related activity
Cable franchise amounts have been less than anticipated YTD
Most of this variance is in the professional escrow revenue (which pays for engineering reviews for private devel.)

Collections are within reasonable limits versus expectations
Interest income is ahead of expectations to date
Variance is the result of one-time state aid to assist with winter weather costs (per our maint. Agreement)
Collections are within reasonable limits versus expectations
Neg Var is the result of lower sponsorship income and sale of recycled material income

Var is the result of significant legal expenses outside of what was budgeted (Ethics / Labor)
Variance is the result of timing differences on the timing of payments for contractual / professional services
n/a
Variance is the result of timing differences in paying for budgeted IT expenses
Variance is the result of lower M&R on the Township Building and lower PR (charged to Emerg. Mgmt)

Variance is the result of lower than budgeted contracted inspection services (covered through PT wages instead)
Variance is the result of lower than budgeted payroll (some of which was charged to Emerg. Mgmt)
n/a
Negative Variance is the result of Winter Storms Nika and Pax (both in February)

Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, October 31, 2014



Budget v Actual : Year-to-Date							
YTD Budget	% of Full Year Budget	YTD Actual	B v A	%	\$ Variance	% Variance	
Public Works							
Sanitation	2,343,674	84%	2,278,324	81%	(65,350)	-2.8%	
Engineering	650,656	62%	902,114	86%	251,458	38.6%	
General Highway	2,192,453	72%	2,478,104	82%	285,650	13.0%	
Mechanics	317,593	83%	311,646	81%	(5,947)	-1.9%	
Total Public Works	\$ 5,504,376	89%	\$ 5,970,187	96%	\$ 465,811	8.5%	
Parks & Recreation							
Recreation Programming Administration	281,905	85%	275,882	83%	(6,023)	-2.1%	
Park Maintenance Department	1,562,446	86%	1,510,444	83%	(52,002)	-3.3%	
Shade Trees	67,412	52%	90,055	70%	22,643	33.6%	
Recreation Programming	328,147	78%	319,332	76%	(8,814)	-2.7%	
Sulpizio Gym	25,036	65%	22,096	57%	(2,940)	-11.7%	
Total Parks & Recreation	\$ 2,264,946	83%	\$ 2,217,811	81%	\$ (47,135)	-2.1%	
Contributions, Refunds & Misc.							
Library	739,806	83%	754,747	85%	14,941	2.0%	
Community Organization Funding	239,881	100%	243,284	101%	3,403	1.4%	
Refunds	-	0%	-	0%	-	n/a	
Debt Service	3,039	55%	2,467	45%	(572)	-18.8%	
Total Contributions, Refunds & Misc.	\$ 982,726	87%	\$ 1,000,498	88%	\$ 17,772	1.8%	
Insurance, Payroll Liabilities & Benefits							
Payroll Liabilities	40,000	n/a	38,822	n/a	(1,178)	-2.9%	
Employee Benefits & Insurances	3,413,994	96%	3,056,936	86%	(357,058)	-10.5%	
Total Insurance & Employee Benefits	\$ 3,453,994	97%	\$ 3,095,758	87%	\$ (358,236)	-10.4%	
TOTAL OPERATING EXPENDITURES	\$ 23,922,346	84%	\$ 23,702,410	84%	\$ (219,936)	-0.9%	
NET REVENUES OVER / (UNDER) EXPENDITURES							
	\$ 5,614,941		\$ 7,109,414		\$ 1,494,474	26.6%	
Transfers In from Other Funds							
	-	n/a	-	n/a	-	n/a	
Transfers Out to Other Funds							
	(2,598,000)	72%	(2,598,000)	72%	-	0.0%	
NET REVENUES	\$ 3,016,941		\$ 4,511,414		\$ 1,494,474	49.5%	

Variance Notation

Variance is the result of regular payroll being charged to Emerg. Mgmt for the winter storms
Variance is the result of reimbursable engineering expenses (to be paid from professional escrow accounts)
Variance is the result of overtime and salt exp from the winter weather (appropriation amend. in July)
n/a

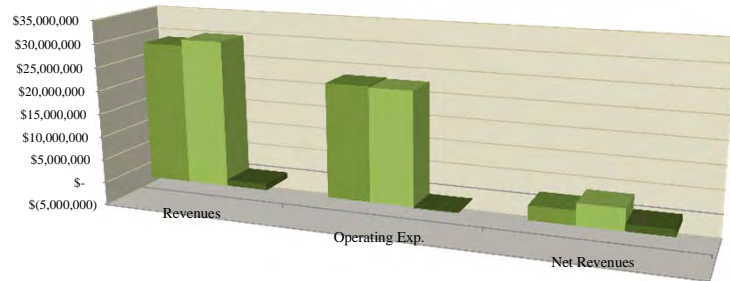
n/a
Variance is the result of regular payroll being charged to Emerg. Mgmt due to the winter storms
Variance is the result of contract tree removal programs in response to the Ice Storms from February
Variance is the result of timing differences in the payment for rentals / contractual services
Variance is the result of lower than expected repairs at the facility (based on prior years)

Variance is the result of repairs needed at the Library
Variance is the result of higher Comcast PEG funds that are passed through to Radnor Studio 21
n/a
n/a

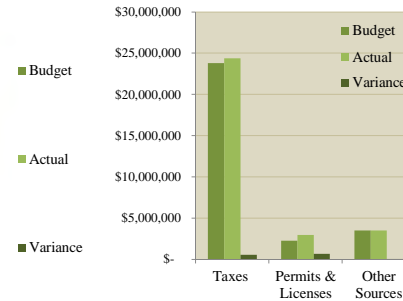
Variance is the result of higher than budgeted unemployment costs
Variance is the result of lower than expected medical expenses for retiree healthcare

n/a
n/a
Increase in Permitting and police activity with expenses being in line

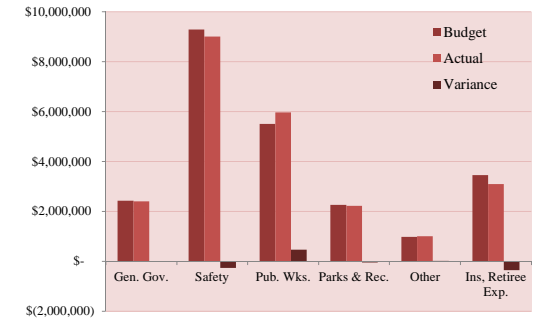
Year to Date Budget vs. Actual



Revenue BvA



Expense BvA

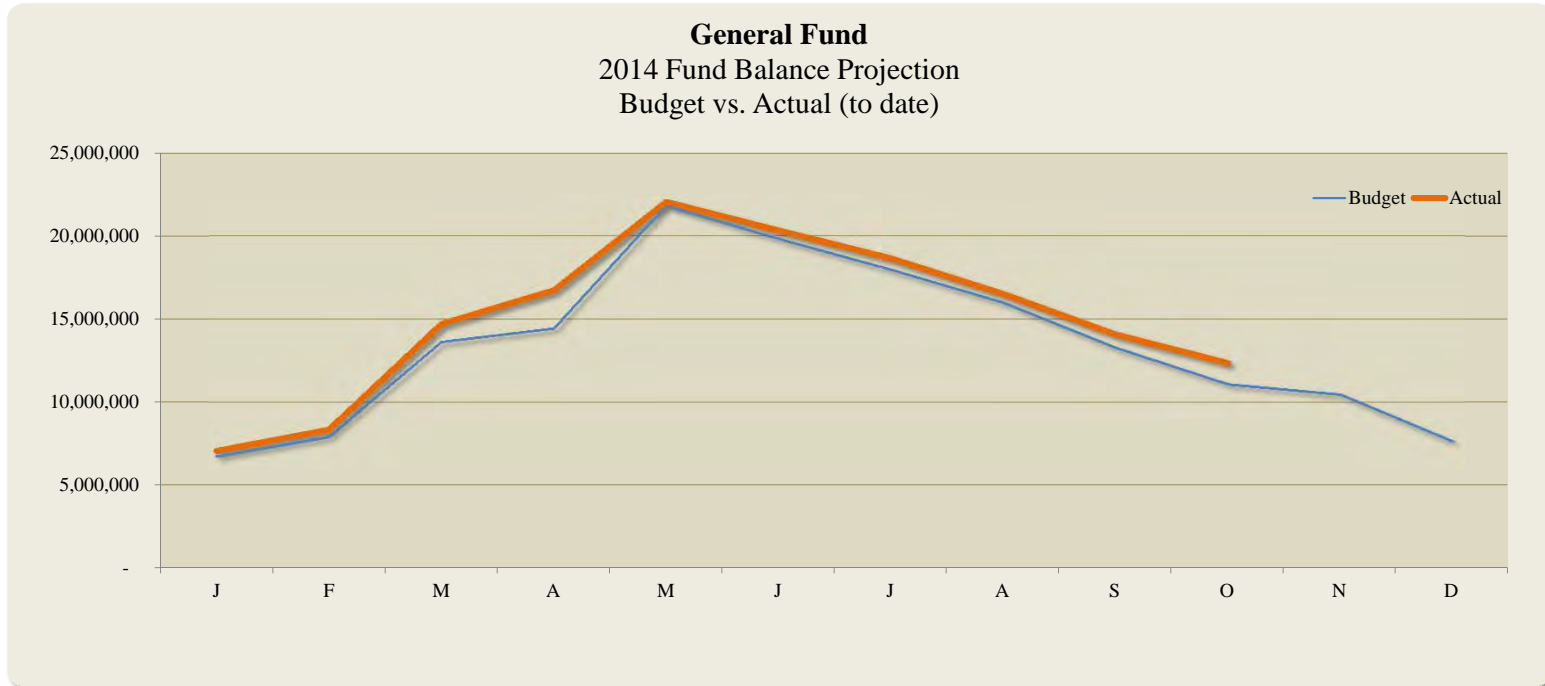


Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, October 31, 2014



Budget v Actual : Year-to-Date								
YTD Budget	% of Full Year Budget	YTD Actual	B v A	%	\$	Variance	%	Variance

Variance Notation

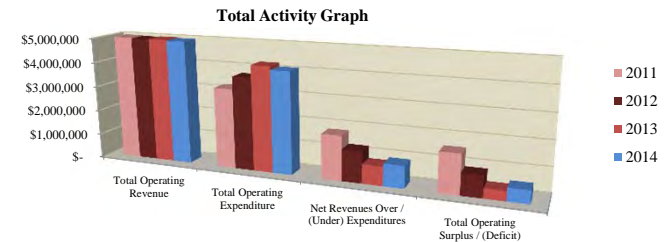
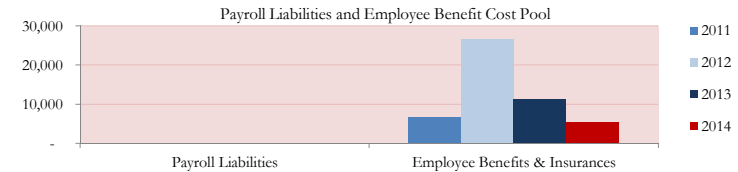
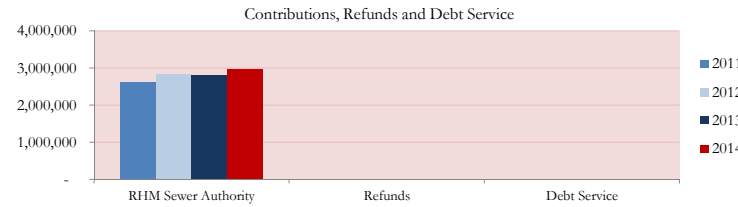
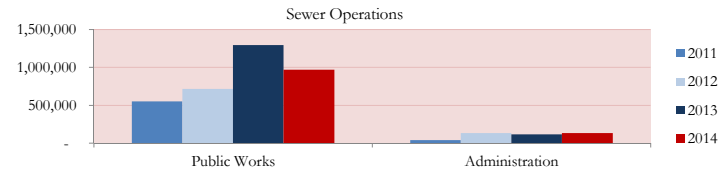


Radnor Township, PA
 Monthly Finance Report
 Sewer Fund
 For the Month Ended, October 31, 2014



Full Year Actual (Cash Basis)

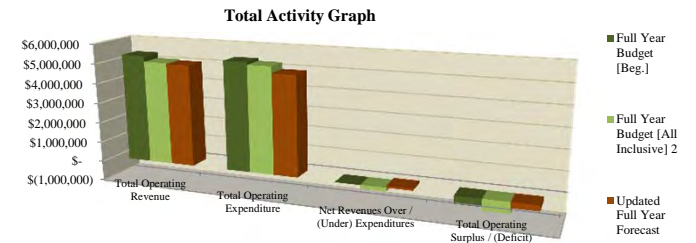
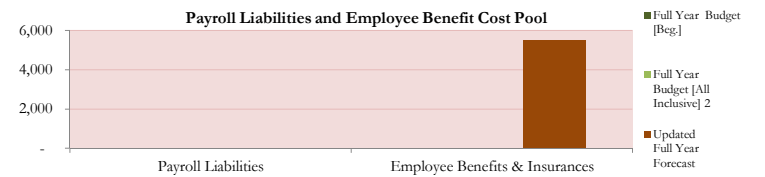
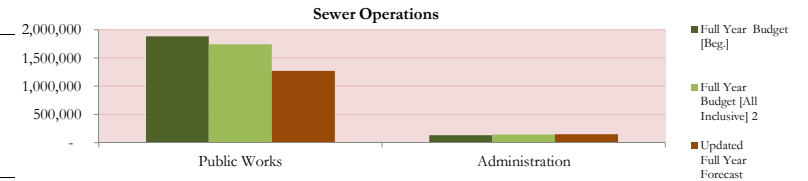
	2011	2012	2013	2014	\$Δ	%Δ
REVENUES						
All Sources						
Interest	\$ 3,904	\$ 11,810	\$ 11,724	\$ 21,728	9,918	84.0%
Sewer Rent Income	4,974,331	4,940,681	4,966,260	4,921,788	(18,893)	-0.4%
Miscellaneous	18,553	17,102	12,791	22,440	5,339	31.2%
TOTAL REVENUES	\$ 4,996,787	\$ 4,969,593	\$ 4,990,775	\$ 4,965,957	(3,636)	-0.1%
<small>(1) In 2008, the Township sold a Tax Anticipation Note in January which was recorded as "Miscellaneous" above</small>						
EXPENDITURES						
Sewer Operations						
Public Works	551,858	717,265	1,296,425	970,375	(326,050)	-25.1%
Administration	39,390	133,212	116,031	131,891	15,860	13.7%
Total Sewer Operations	\$ 591,247	\$ 850,476	\$ 1,412,456	\$ 1,102,266	(310,189)	-36.5%
Contributions, Refunds & Misc.						
RHM Sewer Authority Refunds	2,614,541	2,841,497	2,801,918	2,973,461	171,543	6.1%
Debt Service	-	-	-	-	-	n/a
Total Contributions, Refunds & Misc.	\$ 2,614,541	\$ 2,841,497	\$ 2,801,918	\$ 2,973,461	171,543	6.0%
Insurance, Payroll Liabilities & Benefits						
Payroll Liabilities	-	-	-	-	-	n/a
Employee Benefits & Insurances	6,885	26,685	11,281	5,522	(5,759)	-51.1%
Total Insurance & Employee Benefits	\$ 6,885	\$ 26,685	\$ 11,281	\$ 5,522	165,784	621.3%
TOTAL OPERATING EXPENDITURES	\$ 3,212,673	\$ 3,718,658	\$ 4,225,654	\$ 4,081,249	362,591	9.8%
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ 1,784,114	\$ 1,250,935	\$ 765,120	\$ 884,707	(366,227)	-29.3%
Transfers In from Other Funds	-	-	-	-	-	n/a
Transfers Out to Other Funds	(210,000)	(390,664)	(376,995)	(368,550)	22,114	n/a
TOTAL SURPLUS / (DEFICIT)	\$ 1,574,114	\$ 860,271	\$ 388,125	\$ 516,157	(344,113)	-40.0%



Radnor Township, PA
 Monthly Finance Report
 Sewer Fund
 For the Month Ended, October 31, 2014



Full Year Budget v Forecast Comparison						
Full Year Budget [Beg.]	2012 Carry Forward Encumb ¹	2013 Board Approved Amendments	Full Year Budget [All Inclusive] ²	% Change	Updated Full Year Forecast	% Variance (vs. amend budget)
REVENUES						
All Sources						
Interest	\$ 12,000	n/a	\$ -	\$ 12,000	0%	\$ 23,915 199%
Sewer Rent Income	5,341,331	n/a	(287,000)	5,054,331	-5%	4,985,079 99%
Miscellaneous	18,104	n/a	-	18,104	0%	26,258 145%
TOTAL REVENUES	\$ 5,371,435	\$ n/a	\$ (287,000)	\$ 5,084,435	-5%	\$ 5,035,253 99%
EXPENDITURES						
Sewer Operations						
Public Works	1,880,174	89,247	(137,303)	1,742,871	-7%	1,272,520 73%
Administration	133,009	-	11,465	144,474	9%	148,555 103%
Total Sewer Operations	\$ 2,013,183	\$ 89,247	\$ (125,838)	\$ 1,887,345	-6%	\$ 1,421,075 75%
Contributions, Refunds & Misc.						
RHM Sewer Authority	3,375,941	-	-	3,375,941	0%	3,517,915 104%
Refunds	-	-	-	-	n/a	- n/a
Debt Service	-	-	-	-	n/a	- n/a
Total Contributions, Refunds & Misc.	\$ 3,375,941	\$ -	\$ -	\$ 3,375,941	0%	\$ 3,517,915 104%
Insurance, Payroll Liabilities & Benefits						
Payroll Liabilities	-	-	-	-	n/a	- n/a
Employee Benefits & Insurances	-	-	-	-	n/a	5,522 n/a
Total Insurance & Employee Benefits	\$ -	\$ -	\$ -	\$ -	n/a	\$ 5,522 n/a
TOTAL OPERATING EXPENDITURES	\$ 5,389,124	\$ 89,247	\$ (125,838)	\$ 5,263,286	-2%	\$ 4,944,512 94%
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ (17,689)	\$ (89,247)	\$ (161,162)	\$ (178,851)	n/a	\$ 90,740 n/a
Transfers In from Other Funds	-	n/a	-	-	n/a	- n/a
Transfers Out to Other Funds	(368,550)	-	-	(368,550)	n/a	(368,550) n/a
TOTAL SURPLUS / (DEFICIT)	\$ (386,239)	\$ (89,247)	\$ (161,162)	\$ (547,401)	n/a	\$ (277,810) n/a



Footnotes:

- 2012 Carry Forward Encumbrances: These represent obligations incurred in 2012, against the 2012 adopted budget that did not occur until 2013. Therefore, the 2012 budget in which these obligations were approved against, were carried forward into 2013. The funds required to pay these obligations are encumbered against the 2012 fund balances.
- Full Year Budget [CF Enc + Amendments]: Includes the Board approved beginning budget, all 2012 carry forward encumbrances, and any Board approved amendments to the 2013 Beginning Budget

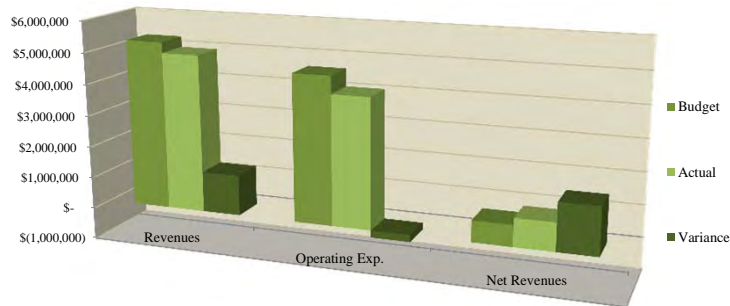
Radnor Township, PA
 Monthly Finance Report
 Sewer Fund
 For the Month Ended, October 31, 2014



Budget v Actual : Year-to-Date

	YTD Forecast	% of Full Year Budget	YTD Actual	B v A Target %	\$ Variance	% Variance	Variance Notation
REVENUES							
All Sources							
Interest	\$ 9,812	82%	\$ 21,728	0%	11,916	121.4%	n/a
Sewer Rent Income	5,278,037	104%	4,921,788	0%	(356,249)	-6.7%	Sewer revenue has come in under estimates due to lower than expected water consumption from 2013
Miscellaneous	14,285	79%	22,440	0%	8,155	57.1%	n/a
TOTAL REVENUES	\$ 5,302,134	104%	\$ 4,965,957	0%	\$ (336,177)	-6.3%	
EXPENDITURES							
Sewer Operations							
Public Works	1,640,314	94%	970,375	0%	(669,939)	-40.8%	Expenditures will be pulled back to offset the unexpected decrease in rental income (significant var is in capital reductions)
Administration	118,426	82%	131,891	0%	13,466	11.4%	Variance is the result of \$10K in unbudgeted credit card fees (prev. accounted for through a reduction of revenue)
Total Sewer Operations	\$ 1,758,739	93%	\$ 1,102,266	0%	\$ (656,473)	-37.3%	
Contributions, Refunds & Misc.							
RHM Sewer Authority	2,872,519	85%	2,973,461	88%	100,942	3.5%	RHM Invoicing for 2014 has exceeded expectations through each quarter to date.
Refunds	-	0%	-	0%	-	n/a	n/a
Debt Service	-	0%	-	0%	-	n/a	n/a
Total Contributions, Refunds & Misc.	\$ 2,872,519	0%	\$ 2,973,461	0%	\$ 100,942	3.5%	
Insurance, Payroll Liabilities & Benefits							
Payroll Liabilities	-	n/a	-	n/a	-	n/a	n/a
Employee Benefits & Insurances	-	n/a	5,522	n/a	5,522	n/a	n/a
Total Insurance & Employee Benefits	\$ -	0%	\$ 5,522	0%	\$ 5,522	n/a	
TOTAL OPERATING EXPENDITURES	\$ 4,631,258	88%	\$ 4,081,249	78%	\$ (550,009)	-11.9%	See Sewer Operations: Public Works above
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ 670,876		\$ 884,707		\$ 213,832	31.9%	
Transfers In from Other Funds	-	0%	-	0%	-	n/a	n/a
Transfers Out to Other Funds	(368,550)	100%	(368,550)	100%	-	n/a	n/a
TOTAL SURPLUS / (DEFICIT)	\$ 302,326		\$ 516,157		\$ 213,832	70.7%	

Year to Date Budget vs. Actual



Sewer Fund Fund Balance



Exhibit A

General Fund Line Item Detail

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March	April	May	June	July	August
	2010	2011	2012	2013	2014	2014	2014	% Δ	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual
DEBT SERVICE																
Tax Anticipation Note Interest	-	-	-	-	-	-	-	n/a	-	-	-	-	-	-	-	-
Tax Anticipation Note Principal	-	-	-	-	-	-	-	n/a	-	-	-	-	-	-	-	-
Service Charges	2,300	4,450	3,475	3,348	5,500	5,500	4,928	47%	83	60	-	-	-	-	-	2,324
Bond Interest	-	-	-	-	-	-	-	n/a	-	-	-	-	-	-	-	-
Bond Principal	-	-	-	-	-	-	-	n/a	-	-	-	-	-	-	-	-
DEBT SERVICE	\$ 2,300	\$ 4,450	\$ 3,475	\$ 3,348	\$ 5,500	\$ 5,500	\$ 4,928		\$ 83	\$ 60	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,324
\$ Δ	\$ (600)	\$ 2,150	\$ (975)	\$ (127)	\$ 2,152	\$ 2,152	\$ 1,579		2%	1%	0%	0%	0%	0%	0%	42%
% Δ	-21%	93%	-22%	-4%	64%	64%	47%									
TRANSFER TO OTHER FUNDS																
Sewer Fund	-	-	-	-	-	-	-	n/a	-	-	-	-	-	-	-	-
Liquid Fuels Fund	-	-	-	39,320	-	-	-	-100%	-	-	-	-	-	-	-	-
Capital Improvement	200,000	225,000	250,000	275,000	300,000	300,000	300,000	9%	-	-	-	-	-	-	-	-
Capital Improvement (Prog. Funding)	-	-	-	-	1,218,310	157,612	157,612	n/a	-	-	-	-	-	-	-	-
Capital Improvement (Excess FB)	-	-	931,113	580,120	-	-	-	-100%	-	-	-	-	-	-	-	-
Police Pension	558,404	-	155,186	96,686	-	-	-	-100%	-	-	-	-	-	-	-	-
OPEB Liability	-	-	-	3,208,097	-	200,000	200,000	-94%	-	-	-	-	-	-	-	-
Storm Water Fund	-	-	248,000	-	-	-	-	n/a	-	-	-	-	-	-	-	-
Civilian Pension	683,340	-	155,186	96,686	-	-	-	-100%	-	-	-	-	-	-	-	-
Grant Fund	-	-	-	10,000	-	-	-	-100%	-	-	-	-	-	-	-	-
Educational Agency	-	-	-	-	-	-	-	n/a	-	-	-	-	-	-	-	-
Willows	87,000	49,203	60,824	-	-	-	-	n/a	-	-	-	-	-	-	-	-
Shade Tree Fund	-	-	-	43,443	25,000	25,000	25,000	-42%	-	-	-	-	-	-	-	-
Debt Service	3,232,757	3,389,605	3,061,465	3,048,479	2,932,011	2,932,011	2,932,011	-4%	-	-	-	-	-	1,055,000	578,000	-
TRANSFER TO OTHER FUNDS	\$ 4,761,501	\$ 3,663,809	\$ 4,861,774	\$ 7,397,831	\$ 4,475,321	\$ 3,614,623	\$ 3,614,623		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,055,000	\$ 578,000	\$ -
\$ Δ	\$ 3,179,026	\$ (1,097,692)	\$ 1,197,965	\$ 2,536,057	\$ (2,922,510)	\$ (3,783,208)	\$ (3,783,208)		0%	0%	0%	0%	0%	29%	16%	0%
% Δ	201%	-23%	33%	52%	-40%	-51%	-51%									
GRAND TOTAL GENERAL FUND	\$ 24,762,891	\$ 26,895,898	\$ 28,509,375	\$ 32,949,997	\$ 31,515,528	\$ 31,965,267	\$ 31,529,490		\$ 2,327,475	\$ 1,866,977	\$ 1,960,737	\$ 2,044,170	\$ 1,651,620	\$ 2,875,993	\$ 2,691,056	\$ 3,238,855
\$ Δ	\$ 1,708,176	\$ 2,133,007	\$ 1,613,477	\$ 4,440,622	\$ (1,434,469)	\$ (984,730)	\$ (1,420,507)		7%	6%	6%	6%	5%	9%	8%	10%
% Δ	7%	9%	6%	16%	-4%	-3%	-4%									
FUND BALANCE																
Beginning Fund Balance, January 1	\$ 3,368,119	\$ 5,414,283	\$ 6,988,851	\$ 8,096,582	\$ 8,075,543	\$ 8,075,543	\$ 8,075,543	0%	\$ 8,075,543	\$ 7,086,231	\$ 8,365,256	\$ 14,719,266	\$ 16,742,913	\$ 22,049,096	\$ 20,344,852	\$ 18,664,867
Revenues	26,566,958	28,482,908	29,734,086	33,050,833	31,615,079	31,705,079	32,590,047	-1%	1,189,333	3,323,466	8,314,746	4,067,818	6,957,803	1,171,749	1,200,708	1,097,905
Expenditures	24,762,891	26,895,898	28,509,375	32,949,997	31,515,528	31,965,267	31,529,490	-4%	2,327,475	1,866,977	1,960,737	2,044,170	1,651,620	2,875,993	2,691,056	3,238,855
Accrual / Misc Adjustments	242,096	(12,442)	(116,980)	(121,874)	-	-	-		148,830	(177,464)	-	-	-	-	(189,637)	-
ENDING FUND BALANCE, December 31	\$ 5,414,283	\$ 6,988,851	\$ 8,096,582	\$ 8,075,543	\$ 8,175,094	\$ 7,815,356	\$ 9,136,100	13%	\$ 7,086,231	\$ 8,365,256	\$ 14,719,266	\$ 16,742,913	\$ 22,049,096	\$ 20,344,852	\$ 18,664,867	\$ 16,523,917
Increase / (Decrease) In Fund Balance	\$ 2,046,163	\$ 1,574,568	\$ 1,107,731	\$ (21,038)	\$ 99,551	\$ (260,188)	\$ 1,060,557		\$ (989,312)	\$ 1,279,025	\$ 6,354,009	\$ 2,023,648	\$ 5,306,182	\$ (1,704,244)	\$ (1,679,985)	\$ (2,140,950)
Increase / (Decrease) In Fund Balance (net of Transfers 1)	\$ 5,798,790	\$ 4,958,819	\$ 6,086,485	\$ 7,498,666	\$ 4,574,872	\$ 3,354,435	\$ 4,675,180		\$ (1,138,143)	\$ 1,456,489	\$ 6,354,009	\$ 2,023,648	\$ 5,306,182	\$ (649,244)	\$ (912,348)	\$ (2,140,950)

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	September	October		November	December	2014	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance
	Actual	Estimated	Actual	Estimated	Estimated	YTD				
REVENUES:										
Real Estate Taxes:										
Current Year - Discount	-	-	(26)	-	-	(215,308)	100%	(209,668)	(5,640) ❌	(104)
Current Year - Face	31,612	38,682	84,607	40,006	73,946	11,588,359	99%	11,585,605	2,754 ❌	(4,731)
Current Year - Penalties	2,842	3,778	8,240	4,588	8,481	20,847	61%	29,622	(8,775) ❌	(8,775)
Prior Year	-	-	-	-	-	89,055	100%	89,901	(846) ❌	(846)
Delinquent	19,727	27,215	22,411	4,791	2,717	96,281	93%	89,729	6,552 ❌	6,551
Interim	7,125	134	4,491	3,684	1,407	50,177	91%	57,184	(7,007) ❌	(7,007)
Total Real Estate Taxes	\$ 61,306	\$ 69,809	\$ 119,723	\$ 53,069	\$ 86,551	\$ 11,629,410	99%	\$ 11,642,373	\$ (12,963)	\$ (14,913)
	1%	1%	1%	0%	1%	98%				
Local Enabling Taxes										
Realty Transfer Tax	228,906	169,815	177,653	114,555	149,293	1,755,910	87%	1,791,490	(35,580) ✅	22,424
Mercantile Tax	16,796	2,425	19,515	854	21	1,339,115	100%	1,304,696	34,419 ✅	4,496
Mercantile Tax: Discovery Firm	756	-	22,189	-	-	27,949	100%	-	27,949 ✅	27,949
Local Services Tax	6,301	(1,857)	46,687	177,333	1,521	748,355	81%	729,864	18,491 ✅	14,704
Amusement Tax	4,861	5,560	1,322	3,576	1,516	32,638	87%	51,908	(19,270) ✅	730
Business Privilege Tax	324,096	127,554	175,646	3,608	43,079	8,254,053	99%	7,988,197	265,856 ✅	310,256
Business Privilege Tax: Discovery Firm	27,080	-	20,815	-	-	84,027	100%	-	84,027 ✅	48,027
Mercantile - Audit	-	-	-	-	-	-	n/a	-	-	-
Business Privilege - Audit	1,724	7,134	204,985	28,600	56,065	488,965	85%	290,039	198,926 ✅	208,430
Attorney Fee Reimbursements	-	1,449	-	-	2,341	2,341	100%	4,999	(2,658) ❌	(2,659)
Total Local Enabling Taxes	\$ 610,521	\$ 312,080	\$ 668,812	\$ 328,526	\$ 251,495	\$ 12,733,352	96%	\$ 12,161,193	\$ 572,159	\$ 634,356
	5%	2%	5%	3%	2%	98%				
License and Permits										
Contractor License Revenue	3,600	2,725	3,100	1,785	1,574	33,628	91%	26,642	6,986 ✅	6,987
Plan Review Fees	2,640	1,865	2,355	1,800	1,030	25,474	90%	14,170	11,304 ✅	11,304
Zoning	1,000	1,463	900	330	339	8,123	92%	10,330	(2,207) ❌	(2,208)
Beverage	1,800	-	-	-	-	11,100	100%	10,000	1,100 ✅	1,100
UCC Act 45 Transfer	1,008	4,168	860	2,889	(10,076)	4,736	-193%	32,448	(27,712) ❌	(11,451)
Building - Regular / Predictable	56,269	64,265	90,693	65,157	26,055	945,839	91%	578,503	367,336 ✅	190,821
Mechanical	6,485	4,266	2,515	5,456	2,292	55,404	88%	47,253	8,151 ✅	8,152
Street Opening	-	147	-	-	-	290	100%	5,000	(4,710) ❌	(4,710)
Subdivision Fees	22,250	-	3,450	4,054	2,984	58,200	89%	13,963	44,237 ✅	44,238
Public Works & Engineering Fees	10,500	13,757	23,828	24,841	12,563	164,914	82%	187,596	(22,682) ❌	(22,682)
Professional Services Reimbursement	53,606	23,068	100,003	86,367	-	524,575	86%	239,701	284,874 ✅	40,942
Housing	21,900	1,737	6,080	1,078	1,736	172,860	98%	157,187	15,673 ✅	15,674
Health	1,275	1,029	1,375	275	27,395	49,731	64%	39,331	10,400 ✅	10,401
Burning	100	47	450	23	48	1,250	95%	527	723 ✅	721
Plumbing	7,016	6,164	5,674	7,306	3,046	70,561	87%	49,648	20,913 ✅	20,913
Electrical	13,272	12,330	9,632	6,765	6,934	111,480	89%	126,299	(14,819) ❌	(14,821)
DRB & ZHB Fees	-	-	-	-	-	-	n/a	-	-	-
HARB	-	105	100	35	213	899	78%	951	(52) ❌	(53)
DRB	1,400	431	800	520	347	15,400	95%	14,133	1,267 ✅	1,267
Sewage Enforcement Fees	1,850	317	435	444	-	7,135	94%	2,557	4,578 ✅	4,579
ZHB - Residential	550	375	1,650	225	563	7,450	90%	5,711	1,739 ✅	1,738
ZHB - Non-Residential	900	537	100	1,476	483	6,005	75%	3,542	2,463 ✅	2,464
Cable TV Franchise Fees	-	113,897	96,209	81,885	-	606,749	88%	643,312	(36,563) ❌	(26,041)
Right-of-Way Fees	-	-	-	-	2,660	-	0%	2,340	(2,340) ❌	(2,340)
Film Permits	250	1,446	-	362	-	1,250	78%	2,532	(1,282) ❌	(1,280)
Certificate of Occupancy Transfer Fee	7,500	4,018	6,250	2,706	2,977	56,030	91%	49,316	6,714 ✅	6,713
Building - One Time/ Large	-	-	-	-	-	-	n/a	-	-	-
Total License and Permits	\$ 215,171	\$ 258,157	\$ 356,458	\$ 295,779	\$ 83,163	\$ 2,939,082	89%	\$ 2,262,992	\$ 676,090	\$ 282,427
	7%	9%	12%	10%	3%	117%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	September	October		November	December	2014	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance
	Actual	Estimated	Actual	Estimated	Estimated	YTD				
Fines and Costs										
Police	36,240	47,309	51,780	50,264	39,829	428,178	83%	409,908	18,270	18,271
District Justice	21,677	15,730	20,949	21,674	10,452	191,795	86%	209,073	(17,278)	(17,279)
Total Fines and Costs	\$ 57,917	\$ 63,039	\$ 72,729	\$ 71,938	\$ 50,281	\$ 619,973	84%	\$ 618,981	\$ 992	\$ 992
	8%	9%	10%	10%	7%	84%				
Interest and Rents										
Interest Earnings	3,231	6,446	9,385	4,424	12,696	79,577	82%	52,060	27,517	10,837
Property & Equipment	5,526	6,370	11,930	8,788	8,495	119,339	87%	118,305	1,034	1,034
Total Interest and Rents	\$ 8,757	\$ 12,816	\$ 21,315	\$ 13,212	\$ 21,191	\$ 198,916	85%	\$ 170,365	\$ 28,551	\$ 11,871
	4%	6%	10%	6%	10%	99%				
Grants and Gifts										
Payments In Lieu of Taxes	-	21,112	43,171	-	-	68,457	100%	44,981	23,476	26,457
Public Utility Realty Tax	-	-	-	21,498	6,502	-	0%	-	-	-
Federal, State & County	-	1,219	-	-	50,171	54,405	52%	7,743	46,662	4,576
State Pension Aid	615,756	-	-	-	-	616,356	100%	616,397	(41)	16,356
Crossing Guard Contributions (RTSD)	-	-	-	-	-	-	n/a	61,675	(61,675)	(61,675)
County Highway Aid	-	-	-	-	-	36,720	100%	36,720	-	-
State Snow Removal	-	-	-	54,000	-	-	0%	-	-	-
Public Access Grant	-	-	-	-	75,000	-	0%	-	-	-
Shade Tree Contributions	-	-	-	-	-	-	n/a	-	-	-
Grounds Maintenance Agreement	-	-	-	-	-	-	n/a	-	-	-
Volunteer Fire Relief Aid	369,768	-	-	-	-	369,768	100%	350,000	19,768	19,768
Police Drug Task Force Reimb.	1,995	-	-	-	1,928	11,297	85%	8,572	2,725	2,725
Total Grants and Gifts	\$ 987,520	\$ 22,331	\$ 43,171	\$ 75,498	\$ 133,601	\$ 1,157,004	85%	\$ 1,126,088	\$ 30,916	\$ 8,208
	73%	2%	3%	6%	10%	85%				
Departmental Earnings										
Parking Meters - Kiosks	38,027	42,138	44,350	36,033	33,070	358,701	84%	341,318	17,383	17,384
Parking Meters - Church	4,036	4,838	5,319	(532)	3,981	22,594	87%	22,051	543	543
Alarm System Fees	1,700	1,322	900	737	496	14,597	92%	7,266	7,331	7,330
Police Extra Duty	16,233	17,049	5,455	46,044	32,005	180,182	70%	261,951	(81,769)	(81,769)
Recreation Fees	11,893	43,923	61,765	83,049	20,078	425,807	81%	371,873	53,934	53,934
Prepaid Parking	3,020	1,629	2,270	1,338	2,232	39,993	92%	17,431	22,562	22,563
Meter Bags	-	42	300	102	92	2,870	94%	1,697	1,173	1,174
Police Parking Permit	225	251	125	(97)	93	10,138	100%	2,505	7,633	7,634
Rear Door Trash Fee	315	425	-	94	(2)	101,130	100%	109,908	(8,778)	(8,778)
Refuse Collection Fee	2,725	3,185	2,965	2,190	1,419	26,285	88%	28,394	(2,109)	(2,106)
Sulpizio Gym Fees	10,956	2,714	1,950	1,751	528	28,430	93%	36,421	(7,991)	(7,991)
Police Service Fees	2,140	2,078	2,199	4,714	2,548	28,487	80%	21,980	6,507	6,508
Police Live Scan Fees	3,270	3,189	1,725	652	-	15,566	96%	14,323	1,243	1,243
Recreation Sponsorship/ Adv. Rev.	-	6,245	1,250	1,998	500	53,380	96%	72,502	(19,122)	(19,122)
Kiosk Advertising	-	-	-	-	-	-	n/a	-	-	-
Total Departmental Earnings	\$ 94,541	\$ 129,028	\$ 130,573	\$ 178,073	\$ 97,040	\$ 1,308,161	83%	\$ 1,309,620	\$ (1,459)	\$ (1,452)
	6%	8%	8%	11%	6%	83%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	September	October		November	December	2014	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance
	Actual	Estimated	Actual	Estimated	Estimated	YTD				
Miscellaneous										
Insurance Refunds	-	-	-	-	-	-	n/a	-	-	-
Sale of Property, Equipment	-	-	-	-	-	-	n/a	-	-	-
Premium Payments - Flex	1,470	-	1,310	-	-	3,018	100%	-	3,018	3,018
Miscellaneous	2,201	15,939	8,375	17,860	52	26,481	60%	26,342	139	140
Premium Payments	11,811	10,235	11,883	10,394	9,975	117,176	85%	101,630	15,546	15,545
Advertising & Sponsorship Fees	-	-	-	-	-	600	100%	18,228	(17,628)	(29,400)
Cash Over / Short	(0)	-	(0)	-	-	(1,297)	100%	-	(1,297)	(1,297)
Sale of Recycled Materials	1,440	525	1,294	262	262	13,601	96%	34,474	(20,873)	(20,875)
Federal Medical Subsidy	-	-	-	-	-	66,348	100%	70,000	(3,652)	(3,652)
Tax Anticipation Revenue Notes	-	-	-	-	-	-	n/a	-	-	-
Total Miscellaneous	\$ 16,922	\$ 26,699	\$ 22,862	\$ 28,516	\$ 10,289	\$ 225,927	85%	\$ 250,674	\$ (24,747)	\$ (36,521)
	6%	9%	8%	9%	3%	75%				
Transfers In										
Transfer In: Sewer Overhead	-	-	-	-	-	-	n/a	-	-	-
Transfer In: Sewer Fund	-	-	-	-	-	-	n/a	-	-	-
Transfer In: Liquid Fuels Fund	-	-	-	-	-	-	n/a	-	-	-
Transfer In: Capital Improvement Fund	-	-	-	-	-	-	n/a	-	-	-
Transfer In: Park & Open Space Fund	-	-	-	-	-	-	n/a	-	-	-
Transfer In: Willows Fund	-	-	-	-	-	-	n/a	-	-	-
Total Transfers In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a	\$ -	\$ -	\$ -
	n/a	n/a	n/a	n/a	n/a	n/a				
TOTAL GENERAL FUND REVENUE	\$ 2,052,655	\$ 893,959	\$ 1,435,642	\$ 1,044,611	\$ 733,611	\$ 30,811,825	95%	\$ 29,542,286	\$ 1,269,539	\$ 884,968
	6%	3%	5%	3%	2%	97%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	September	October		November	December	2014	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance
	Actual	Estimated	Actual	Estimated	Estimated	YTD				
DEBT SERVICE										
Tax Anticipation Note Interest	-	-	-	-	-	-	n/a	-	-	✓
Tax Anticipation Note Principal	-	-	-	-	-	-	n/a	-	-	✓
Service Charges	-	74	-	756	1,705	2,467	50%	3,039	572	✓
Bond Interest	-	-	-	-	-	-	n/a	-	-	✓
Bond Principal	-	-	-	-	-	-	n/a	-	-	✓
DEBT SERVICE	\$ -	\$ 74	\$ -	\$ 756	\$ 1,705	\$ 2,467	50%	\$ 3,039	\$ 572	\$ 572
\$ Δ	0%	1%	0%	14%	31%	45%				
% Δ										
TRANSFER TO OTHER FUNDS										
Sewer Fund	-	-	-	-	-	-	n/a	-	-	✓
Liquid Fuels Fund	-	-	-	-	-	-	n/a	-	-	✓
Capital Improvement	-	-	-	-	300,000	-	0%	-	-	✓
Capital Improvement (Prog. Funding)	-	-	-	-	157,612	-	0%	-	-	✓
Capital Improvement (Excess FB)	-	-	-	-	-	-	n/a	-	-	✓
Police Pension	-	-	-	-	-	-	n/a	-	-	✓
OPEB Liability	-	-	-	-	200,000	-	0%	-	-	✓
Storm Water Fund	-	-	-	-	-	-	n/a	-	-	✓
Civilian Pension	-	-	-	-	-	-	n/a	-	-	✓
Grant Fund	-	-	-	-	-	-	n/a	-	-	✓
Educational Agency	-	-	-	-	-	-	n/a	-	-	✓
Willows	-	-	-	-	-	-	n/a	-	-	✓
Shade Tree Fund	-	-	-	-	25,000	-	0%	-	-	✓
Debt Service	-	965,000	965,000	-	334,011	2,598,000	89%	2,598,000	-	✓
TRANSFER TO OTHER FUNDS	\$ -	\$ 965,000	\$ 965,000	\$ -	\$ 1,016,623	\$ 2,598,000	72%	\$ 2,598,000	\$ -	\$ -
\$ Δ	0%	27%	27%	0%	28%	58%				
% Δ										
GRAND TOTAL GENERAL FUND	\$ 4,491,128	\$ 3,085,355	\$ 3,152,399	\$ 1,664,221	\$ 3,564,608	\$ 26,300,410	83%	\$ 26,520,346	\$ 219,936	\$ 435,777
\$ Δ	14%	10%	10%	5%	11%	83%		83%		
% Δ										
FUND BALANCE										
Beginning Fund Balance, January 1	\$ 16,523,917	\$ 13,288,879	\$ 14,085,444	\$ 11,097,483	\$ 10,477,873	\$ 8,075,543				
Revenues	2,052,655	893,959	1,435,642	1,044,611	733,611	30,811,825				
Expenditures	4,491,128	3,085,355	3,152,399	1,664,221	3,564,608	26,300,410				
Accrual / Misc Adjustments	-	-	-	-	-	-				
ENDING FUND BALANCE, December 31	\$ 14,085,444	\$ 11,097,483	\$ 12,368,687	\$ 10,477,873	\$ 7,646,876	\$ 12,586,958				
Increase / (Decrease) In Fund Balance	\$ (2,438,473)	\$ (2,191,396)	\$ (1,716,757)	\$ (619,610)	\$ (2,830,997)	\$ 4,511,414				
Increase / (Decrease) In Fund Balance (net of Transfers 1)	\$ (2,438,473)	\$ (1,226,396)	\$ (751,757)	\$ (619,610)	\$ (1,814,374)	\$ 7,109,414				

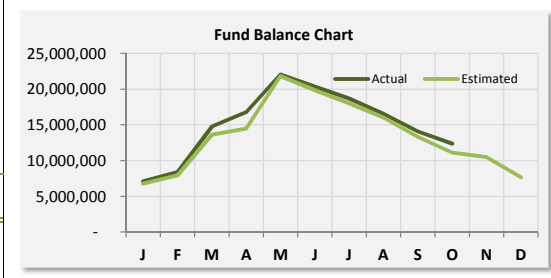


Exhibit B

Sewer Fund Line Item Detail

Radnor Township, PA
Sewer Fund (#02) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		January	February	March	April	May	June	July	August
	2010	2011	2012	2013	2014	2014	2014	%Δ	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual
REVENUES:																
Employee Benefits																
Social Security Taxes	19,483	-	-	-	-	-	-	n/a	-	-	-	-	-	-	-	-
Sick Pay Bonus	1,765	-	-	-	-	-	-	n/a	-	-	-	-	-	-	-	-
Total Employee Benefits	\$ 21,248	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ Δ	\$ (14,980)	\$ (2,849)	\$ -	\$ -	\$ -	\$ -	\$ -		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
% Δ	-41%	-13%	n/a	n/a	n/a	n/a	n/a									
Insurance																
Workers' Compensation	-	-	-	-	-	-	-	n/a	-	-	-	-	-	-	-	-
Liability, Auto, Prop, Etc Insurance	-	6,885	35,737	19,415	-	-	5,522	-85%	669	-	-	467	4,386	-	-	-
Group Life & Disability	2,863	-	-	-	-	-	-	n/a	-	-	-	-	-	-	-	-
Medical Insurance Premiums	-	-	-	-	-	-	-	n/a	-	-	-	-	-	-	-	-
Total Insurance	\$ 2,863	\$ 6,885	\$ 35,737	\$ 19,415	\$ -	\$ -	\$ 5,522		\$ 669	\$ -	\$ -	\$ 467	\$ 4,386	\$ -	\$ -	\$ -
\$ Δ	\$ (37,345)	\$ 6,852	\$ 28,852	\$ (16,322)	\$ (35,737)	\$ (35,737)	\$ (30,215)		12%	0%	0%	8%	79%	0%	0%	0%
% Δ	-93%	239%	419%	-237%	-100%	-100%	-85%									
RHM Sewer Authority																
Rentals	2,925,890	3,187,345	3,456,973	3,340,685	3,375,941	3,375,941	3,517,915	2%	-	-	974,084	21,555	-	984,861	-	-
Total RHM Sewer Authority	\$ 2,925,890	\$ 3,187,345	\$ 3,456,973	\$ 3,340,685	\$ 3,375,941	\$ 3,375,941	\$ 3,517,915		\$ -	\$ -	\$ 974,084	\$ 21,555	\$ -	\$ 984,861	\$ -	\$ -
\$ Δ	\$ (113,421)	\$ 3,187,345	\$ 269,628	\$ (116,288)	\$ (81,032)	\$ (81,032)	\$ 60,942		0%	0%	28%	1%	0%	28%	0%	0%
% Δ	-4%	109%	8%	-4%	-2%	-2%	2%									
Transfers Out																
General Fund - Overhead	292,000	292,000	-	-	-	-	-	n/a	-	-	-	-	-	-	-	-
Capital Improvement Fund	-	-	-	-	-	-	-	n/a	-	-	-	-	-	-	-	-
Insurance Fund	-	-	-	-	-	-	-	n/a	-	-	-	-	-	-	-	-
Civilian Pension Fund	34,002	-	-	-	-	-	-	n/a	-	-	-	-	-	-	-	-
Debt Service Fund	390,664	210,000	390,664	376,995	368,550	368,550	368,550	-6%	-	-	-	-	-	368,550	-	-
Total Transfers Out	\$ 716,666	\$ 502,000	\$ 390,664	\$ 376,995	\$ 368,550	\$ 368,550	\$ 368,550		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 368,550	\$ -	\$ -
\$ Δ	\$ 172,383	\$ 502,000	\$ (111,336)	\$ (13,669)	\$ (22,114)	\$ (22,114)	\$ (22,114)		0%	0%	0%	0%	0%	100%	0%	0%
% Δ	32%	70%	-22%	-3%	-6%	-6%	-6%									
TOTAL SEWER EXPENDITURES	\$ 4,160,613	\$ 4,595,973	\$ 4,925,965	\$ 5,255,715	\$ 5,757,674	\$ 5,631,836	\$ 5,313,062		\$ 69,456	\$ 46,251	\$ 1,062,311	\$ 114,860	\$ 68,952	\$ 1,446,467	\$ 69,149	\$ 84,321
\$ Δ	\$ (315,213)	\$ 435,360	\$ 329,992	\$ 329,750	\$ 831,709	\$ 705,871	\$ 387,097		1%	1%	20%	2%	1%	27%	1%	2%
% Δ	-7%	10%	7%	7%	17%	14%	8%									
Fund Balance																
Beginning Fund Balance, January 1	\$ 1,388,400	\$ 1,823,984	\$ 2,288,628	\$ 2,458,811	\$ 2,264,508	\$ 2,264,508	\$ 2,264,508	-1%	\$ 2,264,508	\$ 2,208,277	\$ 2,173,264	\$ 1,226,807	\$ 5,105,850	\$ 5,542,346	\$ 4,244,973	\$ 4,230,635
Revenues	4,671,960	5,078,834	5,108,694	5,062,772	5,371,435	5,084,435	5,035,253	-1%	11,865	11,238	115,853	3,993,903	505,448	149,093	54,811	42,316
Expenditures	4,160,613	4,595,973	4,925,965	5,255,715	5,757,674	5,631,836	5,313,062	8%	69,456	46,251	1,062,311	114,860	68,952	1,446,467	69,149	84,321
Accrual / Misc Adjustments	(75,763)	(18,218)	(12,546)	(1,360)	-	-	-		1,360	-	-	-	-	-	-	-
Ending Fund Balance	\$ 1,823,984	\$ 2,288,628	\$ 2,458,811	\$ 2,264,508	\$ 1,878,269	\$ 1,717,107	\$ 1,986,698	-19%	\$ 2,208,277	\$ 2,173,264	\$ 1,226,807	\$ 5,105,850	\$ 5,542,346	\$ 4,244,973	\$ 4,230,635	\$ 4,188,630
Increase / (Decrease) In Fund Balance	\$ 435,584	\$ 464,643	\$ 170,183	\$ (194,303)	\$ (386,239)	\$ (547,401)	\$ (277,810)		\$ (56,230)	\$ (35,013)	\$ (946,458)	\$ 3,879,043	\$ 436,496	\$ (1,297,373)	\$ (14,338)	\$ (42,005)
							\$ 90,740		\$ (57,590)	\$ (35,013)	\$ (946,458)	\$ 3,879,043	\$ 436,496	\$ (928,823)	\$ (14,338)	\$ (42,005)

Radnor Township, PA
Sewer Fund (#02) Budget Worksheet

Account Description	September	October		November	December	2014	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance
	Actual	Estimated	Actual	Estimated	Estimated	YTD				
REVENUES:										
Employee Benefits										
Social Security Taxes	-	-	-	-	-	-	n/a	-	-	✓
Sick Pay Bonus	-	-	-	-	-	-	n/a	-	-	✓
Total Employee Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a	\$ -	\$ -	✓
\$ Δ	n/a	n/a	n/a	n/a	n/a	n/a				
% Δ										
Insurance										
Workers' Compensation	-	-	-	-	-	-	n/a	-	-	✓
Liability, Auto, Prop, Etc Insurance	-	-	-	-	-	5,522	n/a	-	(5,522)	✗
Group Life & Disability	-	-	-	-	-	-	n/a	-	-	✓
Medical Insurance Premiums	-	-	-	-	-	-	n/a	-	-	✓
Total Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,522	n/a	\$ -	\$ (5,522)	
\$ Δ	0%	0%	0%	0%	0%	100%				
% Δ										
RHM Sewer Authority										
Rentals	984,861	-	8,100	-	544,454	2,973,461	88%	2,872,519	(100,942)	✗
Total RHM Sewer Authority	\$ 984,861	\$ -	\$ 8,100	\$ -	\$ 544,454	\$ 2,973,461	88%	\$ 2,872,519	\$ (100,942)	\$ (141,974)
\$ Δ	28%	0%	0%	0%	15%	85%				
% Δ										
Transfers Out										
General Fund - Overhead	-	-	-	-	-	-	n/a	-	-	✓
Capital Improvement Fund	-	-	-	-	-	-	n/a	-	-	✓
Insurance Fund	-	-	-	-	-	-	n/a	-	-	✓
Civilian Pension Fund	-	-	-	-	-	-	n/a	-	-	✓
Debt Service Fund	-	-	-	-	-	368,550	100%	368,550	-	✓
Total Transfers Out	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 368,550	100%	\$ 368,550	\$ -	\$ -
\$ Δ	0%	0%	0%	0%	0%	100%				
% Δ										
TOTAL SEWER EXPENDITURES	\$ 1,128,271	\$ 242,660	\$ 359,763	\$ 79,172	\$ 784,091	\$ 4,449,799	77%	\$ 4,999,808	\$ 550,009	\$ 318,774
\$ Δ	21%	5%	7%	1%	15%	84%				
% Δ										
Fund Balance										
Beginning Fund Balance, January 1	\$ 4,188,630	\$ 2,761,033	\$ 3,107,979	\$ 2,566,833	\$ 2,521,785	\$ 2,264,508				
Revenues	47,620	48,460	33,809	34,124	35,172	4,965,957				
Expenditures	1,128,271	242,660	359,763	79,172	784,091	4,449,799				
Accrual / Misc Adjustments	-	-	-	-	-	-				
Ending Fund Balance	\$ 3,107,979	\$ 2,566,833	\$ 2,782,025	\$ 2,521,785	\$ 1,772,866	\$ 2,780,665				
Increase / (Decrease) In Fund Balance	\$ (1,080,651)	\$ (194,200)	\$ (325,954)	\$ (45,048)	\$ (748,919)	\$ 516,157				
	\$ (1,080,651)	\$ (194,200)	\$ (325,954)	\$ (45,048)	\$ (748,919)	\$ 884,707				

