

RADNOR TOWNSHIP FINANCE DEPARTMENT



2021 Finance Report
January 26, 2022

Financial Update

January – December 2021



What's in this Report

This report includes a comprehensive look at all the Township's Fund activity in terms of revenue, expense, and net revenue. Additionally, the report provides a more detailed look at some of the significant areas of the budget, including real estate taxes, business taxes, departmental earnings, and departmental spending. The report shows actual activity per month, as compared to the same time period from the last three years as well as a current year budget to actual comparison. This two-page executive summary highlights the major financial results for 2021. [All information is unaudited, cash-basis]

Here are the four biggest take-aways from 2021



1. General Fund realized a surplus of \$2.8MM (vs. the budgeted \$1.5MM deficit)
2. BPT rebounded to pre-pandemic levels, exceeding expectations by 7%
3. Realty Transfer Taxes blew estimates away (by 80%)
4. Expenses ended under original budget, by \$538,000 (or 1.5%)

General Fund Summary

Like most everything else in 2021, revenue performance proved to be extremely unpredictable. However, for this year, the movement was almost entirely positive. The 2021 budget estimated a *deficit* of \$1.6 million ("M"), which would have reduced the General Fund Balance down to an estimated \$5.1M, roughly \$3.7M short of the target fund balance policy. However, actual results were quite different: The General Fund ended with a **\$2.8M net revenue** (surplus)... a \$4.4M improvement over what was budgeted! As a result, the General Fund cash balance ended near \$9.5M, which exceeds target fund balance policy requirements by over \$800K. There were four significant factors that contributed to this swing: Realty transfer results + business privilege tax results + federal stimulus + on-target expenses.

When the millage rates were adopted, the Board elected to maintain revenue neutral levels in consideration of the larger impact that the County's reassessment had on Radnor homeowners. As they normally do, real estate taxes landed exactly with estimates at \$13.9M. Then, both realty transfer taxes and business privilege practices exceeded estimates by a combined \$3.2M dollars, totaling \$13.1M. Next, as discussed mid-year, Radnor received its 2021 installment of the federal stimulus amount (\$1.7M). All told, aggregate General Fund revenues ended at \$37.6M (over the \$33.8M budgeted).

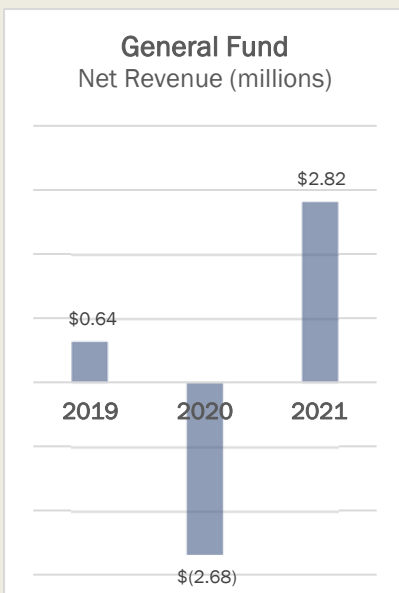
General Fund expenses ended the year at \$34.8M, under the \$35.3M budgeted (\$540,000 under budget). Payroll ended slightly higher than estimates due to retirement payouts. Contracted services outpaced budgets due to high repair costs at Township facilities and IT costs. Employee healthcare cost ended significantly under budget along with savings from reduced debt and capital transfers, resulting from refundings and slower departmental capital purchases.

2022 Financial Calendar Summary

1. Real Estate Tax Bills are Due **March 31** (discount), **May 31** (face)
2. **May 15** | Business Privilege and Mercantile Taxes due
3. **May 31** | Sewer / Stormwater Bills Due
4. **May 1** | Start developing the 2023 budget calendar and five-year financial forecast

Net Revenue

The graph below shows the General Fund Net Revenue as of December 31 of each year. Obviously, 2020 is reflective of the pandemic. In 2021, as reported, revenues showed incredible recovery and expenses ended in-line, resulting in the net revenue recovery.



Sewer Fund Summary

Sewer Rent revenues continued to decline due to unchanged rates, coupled with declining water use. The 2021 rate remained at \$7.85/1,000 gallons of water. Due to declining cash balances, the General Fund had to transfer \$1.3M to cover first quarter expenses while the 2021 revenue was collected. Once we got closer to year-end, we were able to return that full amount. However, this does highlight the concern over declining fund balances and the need for revenue generation. On the expense side, RHM costs and increased flow expenses to Lower Merion negatively impacted the fund balance as well. All told, the Sewer Fund realized a \$1.13M deficit, further reducing the cash balance down to \$1.2M. The increased fee approved with the 2022 budget should help stem the tide and buy more time for a comprehensive review of the system and develop a long-term plan.

Stormwater Summary

The Stormwater Fund increased by \$580,000. Revenues hit their mark at roughly \$1.0M. The reason for the surplus is due to project expenses being delayed in 2021. These delays were discussed at various points during the year and were due to the time needed to evaluate the various flooding storms that occurred during the summer / fall. Looking forward, several large culvert projects are in various stages of design. Those projects will utilize those reserves generated in 2021. With the addition of the new Project Engineer, our expectations are that smaller stormwater projects will get off the ground faster, allowing the Engineer to focus on the larger projects.

Looking Forward

The General Fund results were significant and will require Finance to revisit many revenue assumptions built into the five-year forecast. Those updates will happen in Q1-2022 and be incorporated into future budget discussions. Radnor continues to impress in its ability to bounce back economically. This is the second time in the last ten years when revenues fully recovered from multi-million dollar declines, in one year.

Open Finance

Please be sure to visit the Township's new Open Finance program. Open Finance allows stakeholder to access Radnor's checkbook. The program provides a comprehensive look at all revenues, expenses, vendor payments and payroll expenses. Open Finance is a great compliment to these monthly reports; if you're interested in knowing how the Township is doing financially.

Questions?

If you have questions about this summary, or the reports attached, please email or call Bob Tate, Finance Director or Bill White, Township Manager.



Radnor Township, PA
2021 Operating Statements
For all Governmental Funds

Radnor Township, PA
Operating Statement
For All Governmental Funds
2021 Year to Date as shown by the Periods

Fiscal Year 2021
Period (Multiple Items)

| Period | | | | | | | | | | | | | |
|--------|----|----|----|----|----|----|----|----|----|-----|-----|-----|-----|
| P0 | P1 | P2 | P3 | P4 | P5 | P6 | P7 | P8 | P9 | P10 | P11 | P12 | P13 |

| Actual | UU4 - | | | | | | | | | | | | |
|-------------------------------|--------------------|----------------------------------|-------------------------------------|--------------------------------|--------------------------------|-------------------------------------|--------------------------------------|-------------------------------------|------------------------------------|-------------------------------------|-------------------------------|-------------------------|--|
| | 001 - GENERAL FUND | 002 - SEWER SPECIAL REVENUE FUND | 003 - LIQUID FUELS SPECIAL REV FUND | STORMWATER MGMT SPECL REV FUND | 005 - CAPITAL IMPROVEMENT FUND | 006 - SPECIAL ASSM'T SPECL REV FUND | 012 - INVESTIGATION SPECIAL REV FUND | 015 - COMM SHADE TREE SPCL REV FUND | 021 - RECREATION FEE SPCL REV FUND | 022 - PARK&OPEN SPACE SPCL REV FUND | 023 - WILLOWS ENTERPRISE FUND | 024 - DEBT SERVICE FUND | |
| Revenue | \$ (37,623,065) | \$ (5,822,589) | \$ (835,398) | \$ (971,222) | \$ (17,385,142) | \$ (3,202) | \$ (3,498) | \$ (20,058) | \$ (27,100) | \$ (1,448,503) | \$ (955) | \$ (25,491,811) | |
| 01 - REAL ESTATE TAX | \$ (13,864,100) | | | | | | | | | \$ - | | | |
| 02 - ACT 511 ENABLING TAX | \$ (15,201,663) | | | | | | | | | \$ (1,448,109) | | | |
| 03 - LICENSES & PERMITS | \$ (3,863,661) | | | | | | | | \$ (26,800) | | | | |
| 04 - FINES AND COSTS | \$ (193,177) | | | | | | \$ (2,224) | \$ - | | | | | |
| 05 - INTEREST AND RENTS | \$ (127,924) | \$ (9,257) | \$ (594) | \$ (21,566) | \$ (2,554) | \$ (558) | \$ (5) | \$ (58) | \$ (300) | \$ (394) | \$ (955) | \$ (252) | |
| 06 - GRANTS AND GIFTS | \$ (2,995,989) | | \$ (827,533) | | \$ - | | \$ (1,269) | | | | \$ - | | |
| 07 - DEPARTMENTAL EARNING | \$ (1,208,192) | | | | | | | | | | | \$ (138,525) | |
| 08 - SEWER/STORMWATER FEE | | \$ (5,792,409) | | \$ (949,656) | | | | | | | | | |
| 09 - SPECIAL ASSESSMENTS | | | | | | \$ (2,645) | | | | | | | |
| 10 - REFUNDS AND MISCELLA | \$ (168,358) | \$ (20,923) | \$ (7,270) | \$ (0) | \$ (322,374) | \$ - | \$ - | \$ (20,000) | | \$ - | \$ - | \$ - | |
| 11 - DEBT PROCEEDS | \$ - | \$ - | | | \$ (16,060,213) | | | | | \$ - | \$ - | \$ (20,443,882) | |
| 98 - INTERFUND TRANSFERS | \$ - | \$ - | \$ - | \$ - | \$ (1,000,000) | \$ - | | \$ - | | \$ - | \$ - | \$ (4,909,151) | |
| Expense | \$ 34,802,637 | \$ 6,953,657 | \$ 1,004,103 | \$ 390,058 | \$ 17,511,967 | \$ 37,694 | \$ 5,773 | \$ 84,670 | \$ - | \$ 1,024,398 | \$ 47,073 | \$ 25,193,345 | |
| 40 - WAGES & COMPENSATION | \$ 13,229,560 | \$ 317,249 | | | | | | | | | \$ - | | |
| 41 - PAYROLL LIABILITIES | \$ 9,488,075 | \$ 122,305 | | | | | | | | | \$ - | | |
| 42 - EMPLOYEE DEVELOPMENT | \$ 52,969 | \$ - | | | | | \$ 1,495 | | | | | | |
| 43 - SUPPLIES & MATERIALS | \$ 281,722 | \$ 10,814 | \$ 124,490 | \$ 2,393 | | | \$ - | | | | \$ 2,830 | | |
| 44 - CONTRACT SERVICES | \$ 4,219,598 | \$ 5,168,997 | \$ - | \$ 189,575 | \$ - | \$ - | \$ 2,224 | \$ 84,670 | | \$ - | \$ 19,532 | | |
| 45 - UTILITIES | \$ 662,510 | \$ 17,937 | | | | | \$ 2,054 | | | | \$ 11,492 | | |
| 46 - FLEET | \$ 369,382 | \$ 10,966 | | | | | | | | | | | |
| 47 - COMMUNITY ORGS | \$ 2,418,874 | | | | | | | | | | | | |
| 48 - CAPITAL OUTLAY | \$ 45,469 | \$ 480,009 | \$ 879,613 | \$ 198,090 | \$ 1,451,754 | \$ - | | | \$ - | \$ - | \$ 13,218 | | |
| 49 - DEBT SERVICE | \$ 4,468 | \$ - | | | \$ 224,929 | | | | | \$ - | | \$ 25,193,345 | |
| 50 - MISCELLANEOUS | \$ 8,329 | | | \$ - | | | | | | | | | |
| 51 - RETIREE BENEFITS | \$ - | | | | | | | | | | | | |
| 99 - INTERFUND TRANSFERS | \$ 4,021,681 | \$ 825,378 | \$ - | | \$ 15,835,285 | \$ 37,694 | | | \$ - | \$ 1,024,398 | \$ - | | |
| Grand Total | \$ (2,820,427) | \$ 1,131,068 | \$ 168,706 | \$ (581,164) | \$ 126,825 | \$ 34,492 | \$ 2,275 | \$ 64,613 | \$ (27,100) | \$ (424,105) | \$ 46,118 | \$ (298,466) | |
| Beginning Cash | 6,681,433 | 2,302,258 | 379,691 | 3,568,599 | 316,121 | 55,551 | 7,709 | 123,064 | 374,758 | 23,191 | 496,386 | 52,289 | |
| Current Cash | 9,501,861 | 1,171,190 | 210,985 | 4,149,763 | 189,296 | 21,059 | 5,434 | 58,451 | 401,859 | 447,297 | 450,268 | 350,755 | |
| Change In Cash Balance | \$ 2,820,427 | \$ (1,131,068) | \$ (168,706) | \$ 581,164 | \$ (126,825) | \$ (34,492) | \$ (2,275) | \$ (64,613) | \$ 27,100 | \$ 424,105 | \$ (46,118) | \$ 298,466 | |

1. Periods represent months in the system. P1 is January, P2 is February and so on. Periods 0 and 13 represent year-start and year-end for accounting purposes.

Radnor Township, PA

General Fund Operating Statement

2021 Year-to-Date

January - December

Radnor Township, PA
 General Fund Comparative Operating Statement
 Year-to-Date for Periods and Years Shown

| Period | | | | | | |
|--------|----|----|-----|-----|-----|-----|
| P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| P7 | P8 | P9 | P10 | P11 | P12 | P13 |

| Fiscal Year | | | | | |
|-------------|------|------|------|------|------|
| 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| 2022 | 1900 | 2011 | 2012 | 2013 | 2014 |

| Actual | | | | | | |
|------------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| Revenue | \$ (34,112,379) | \$ (36,417,791) | \$ (34,858,606) | \$ (35,116,711) | \$ (30,650,566) | \$ (37,623,065) |
| 01 - REAL ESTATE TAX | \$ (12,511,317) | \$ (13,653,505) | \$ (12,553,136) | \$ (13,065,726) | \$ (13,831,487) | \$ (13,864,100) |
| 02 - ACT 511 ENABLING TAX | \$ (13,748,575) | \$ (13,972,237) | \$ (13,642,007) | \$ (12,420,447) | \$ (11,058,707) | \$ (15,201,663) |
| 03 - LICENSES & PERMITS | \$ (3,426,111) | \$ (4,725,028) | \$ (4,250,447) | \$ (5,713,700) | \$ (2,819,503) | \$ (3,863,661) |
| 04 - FINES AND COSTS | \$ (511,443) | \$ (448,585) | \$ (394,627) | \$ (396,121) | \$ (206,017) | \$ (193,177) |
| 05 - INTEREST AND RENTS | \$ (315,314) | \$ (321,739) | \$ (315,084) | \$ (338,962) | \$ (272,975) | \$ (127,924) |
| 06 - GRANTS AND GIFTS | \$ (1,514,618) | \$ (1,500,451) | \$ (1,366,389) | \$ (1,447,486) | \$ (1,441,438) | \$ (2,995,989) |
| 07 - DEPARTMENTAL EARNING | \$ (1,709,887) | \$ (1,573,342) | \$ (1,436,857) | \$ (1,588,899) | \$ (814,935) | \$ (1,208,192) |
| 10 - REFUNDS AND MISCELLA | \$ (375,115) | \$ (222,905) | \$ (260,040) | \$ (115,891) | \$ (176,024) | \$ (168,358) |
| 11 - DEBT PROCEEDS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 98 - INTERFUND TRANSFERS | \$ - | \$ - | \$ (640,019) | \$ (29,480) | \$ (29,480) | \$ - |
| Expense | \$ 34,509,490 | \$ 34,835,850 | \$ 35,494,560 | \$ 34,476,979 | \$ 33,328,668 | \$ 34,802,637 |
| 40 - WAGES & COMPENSATION | \$ 11,558,995 | \$ 11,752,011 | \$ 12,529,356 | \$ 12,583,050 | \$ 12,578,306 | \$ 13,229,560 |
| 41 - PAYROLL LIABILITIES | \$ 8,701,073 | \$ 8,396,980 | \$ 8,338,815 | \$ 8,553,084 | \$ 9,549,752 | \$ 9,488,075 |
| 42 - EMPLOYEE DEVELOPMENT | \$ 52,369 | \$ 42,533 | \$ 50,974 | \$ 48,413 | \$ 45,993 | \$ 52,969 |
| 43 - SUPPLIES & MATERIALS | \$ 362,661 | \$ 448,570 | \$ 449,963 | \$ 396,522 | \$ 251,278 | \$ 281,722 |
| 44 - CONTRACT SERVICES | \$ 3,536,753 | \$ 4,018,279 | \$ 4,324,067 | \$ 3,704,600 | \$ 3,509,915 | \$ 4,219,598 |
| 45 - UTILITIES | \$ 635,616 | \$ 581,083 | \$ 638,156 | \$ 610,697 | \$ 591,878 | \$ 662,510 |
| 46 - FLEET | \$ 360,554 | \$ 407,349 | \$ 511,288 | \$ 439,919 | \$ 366,591 | \$ 369,382 |
| 47 - COMMUNITY ORGS | \$ 1,832,564 | \$ 1,864,509 | \$ 2,025,062 | \$ 2,198,612 | \$ 2,465,647 | \$ 2,418,874 |
| 48 - CAPITAL OUTLAY | \$ 82,525 | \$ 5,924 | \$ 69,258 | \$ 83,971 | \$ 57,098 | \$ 45,469 |
| 49 - DEBT SERVICE | \$ 4,101 | \$ 4,129 | \$ 3,771 | \$ 3,299 | \$ 4,849 | \$ 4,468 |
| 50 - MISCELLANEOUS | \$ 24,721 | \$ 26,393 | \$ 41,330 | \$ 24,034 | \$ 35,681 | \$ 8,329 |
| 51 - RETIREE BENEFITS | \$ 1,425,349 | \$ - | | | | \$ - |
| 99 - INTERFUND TRANSFERS | \$ 5,932,209 | \$ 7,288,090 | \$ 6,512,521 | \$ 5,830,778 | \$ 3,871,681 | \$ 4,021,681 |
| Net (Revenue) / Expenditure | \$ 397,111 | \$ (1,581,941) | \$ 635,954 | \$ (639,732) | \$ 2,678,102 | \$ (2,820,427) |

1. Periods represent months in the system. P1 is January, P2 is February and so on. Periods 0 and 13 represent year-start and year-end for accounting purposes.

Radnor Township, PA

General Fund Budget vs. Actual

2021 Year-to-Date

January - December

Revenue Summary

Exenditure Summary

Radnor Township, PA
 General Fund Operating Statement
 Board Approved Budget vs Actual
 For the Year Ended, December 31, 2021

| | |
|-------------|------------------|
| Fiscal Year | 2021 |
| Period | (Multiple Items) |

| | 001 - GENERAL FUND | | |
|-----------------------------------|------------------------|------------------------|---------------------|
| | Original Budget | Actual | Variance |
| Revenue | \$ (33,787,611) | \$ (37,623,065) | \$ 3,835,454 |
| 01 - REAL ESTATE TAX | \$ (14,062,311) | \$ (13,864,100) | \$ (198,211) |
| 02 - ACT 511 ENABLING TAX | \$ (12,471,000) | \$ (15,201,663) | \$ 2,730,663 |
| 03 - LICENSES & PERMITS | \$ (3,521,700) | \$ (3,863,661) | \$ 341,961 |
| 04 - FINES AND COSTS | \$ (401,000) | \$ (193,177) | \$ (207,823) |
| 05 - INTEREST AND RENTS | \$ (250,000) | \$ (127,924) | \$ (122,076) |
| 06 - GRANTS AND GIFTS | \$ (1,409,220) | \$ (2,995,989) | \$ 1,586,769 |
| 07 - DEPARTMENTAL EARNING | \$ (1,531,400) | \$ (1,208,192) | \$ (323,208) |
| 10 - REFUNDS AND MISCELLA | \$ (111,500) | \$ (168,358) | \$ 56,858 |
| 11 - DEBT PROCEEDS | \$ - | \$ - | \$ - |
| 98 - INTERFUND TRANSFERS | \$ (29,480) | \$ - | \$ (29,480) |
| Expense | \$ 35,341,068 | \$ 34,802,637 | \$ 538,431 |
| 40 - WAGES & COMPENSATION | \$ 12,856,728 | \$ 13,229,560 | \$ (372,832) |
| 41 - PAYROLL LIABILITIES | \$ 10,105,234 | \$ 9,488,075 | \$ 617,159 |
| 42 - EMPLOYEE DEVELOPMENT | \$ 72,900 | \$ 52,969 | \$ 19,931 |
| 43 - SUPPLIES & MATERIALS | \$ 412,350 | \$ 281,722 | \$ 130,628 |
| 44 - CONTRACT SERVICES | \$ 3,568,590 | \$ 4,219,598 | \$ (651,008) |
| 45 - UTILITIES | \$ 646,650 | \$ 662,510 | \$ (15,860) |
| 46 - FLEET | \$ 471,600 | \$ 369,382 | \$ 102,218 |
| 47 - COMMUNITY ORGS | \$ 2,438,305 | \$ 2,418,874 | \$ 19,431 |
| 48 - CAPITAL OUTLAY | \$ 53,220 | \$ 45,469 | \$ 7,751 |
| 49 - DEBT SERVICE | \$ 4,000 | \$ 4,468 | \$ (468) |
| 50 - MISCELLANEOUS | \$ 25,000 | \$ 8,329 | \$ 16,671 |
| 51 - RETIREE BENEFITS | \$ - | \$ - | \$ - |
| 99 - INTERFUND TRANSFERS | \$ 4,686,491 | \$ 4,021,681 | \$ 664,810 |
| Grand Total | \$ 1,553,457 | \$ (2,820,427) | \$ 4,373,884 |
| Beginning Cash | 6,681,433 | 6,681,433 | - |
| Ending Cash | 5,127,976 | 9,501,861 | 4,373,884 |
| Change in Cash Balance | \$ (1,553,457) | \$ 2,820,427 | \$ 4,373,884 |
| Fund Balance Policy Target (est.) | \$ 8,835,267 | \$ 8,700,659 | |
| Excess / (Shortfall) | \$ (3,707,291) | \$ 801,201 | |

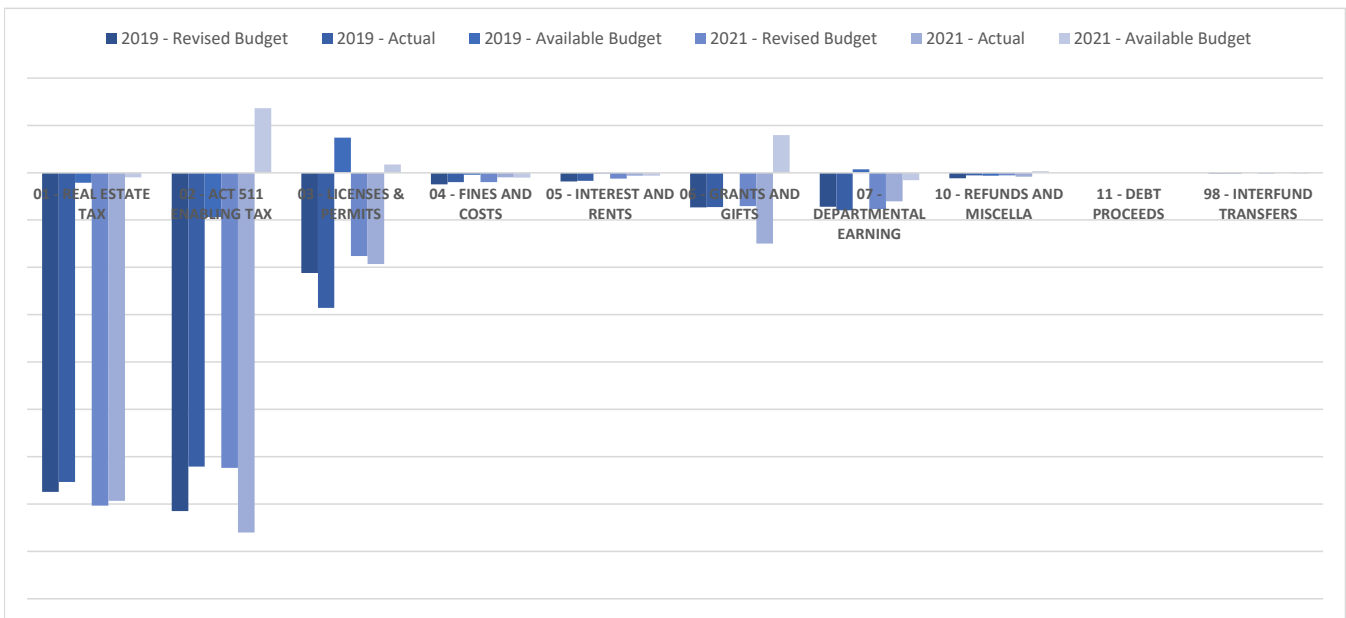
Radnor Township, PA
General Fund Revenue Budget vs Actual Summary
2019 v 2021 Year to Date

| | | | | | | | | |
|----------------|--------------------|---------------|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Account Type | Revenue | | | | | | | |
| Account Status | Active | | | | | | | |
| | | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| | | P7 | P8 | P9 | P10 | P11 | P12 | P13 |

| | 2019 | | | 2021 | | |
|---------------------------|------------------------|------------------------|---------------------|------------------------|------------------------|---------------------|
| | Revised Budget | Actual | Available Budget | Revised Budget | Actual | Available Budget |
| 01 - REAL ESTATE TAX | \$ (13,487,070) | \$ (13,065,726) | \$ (421,344) | \$ (14,062,311) | \$ (13,864,100) | \$ (198,211) |
| 02 - ACT 511 ENABLING TAX | \$ (14,294,750) | \$ (12,420,447) | \$ (1,874,303) | \$ (12,471,000) | \$ (15,201,663) | \$ 2,730,663 |
| 03 - LICENSES & PERMITS | \$ (4,237,950) | \$ (5,713,700) | \$ 1,475,750 | \$ (3,521,700) | \$ (3,863,661) | \$ 341,961 |
| 04 - FINES AND COSTS | \$ (490,000) | \$ (396,121) | \$ (93,879) | \$ (401,000) | \$ (193,177) | \$ (207,823) |
| 05 - INTEREST AND RENTS | \$ (370,000) | \$ (338,962) | \$ (31,039) | \$ (250,000) | \$ (127,924) | \$ (122,076) |
| 06 - GRANTS AND GIFTS | \$ (1,471,220) | \$ (1,447,486) | \$ (23,734) | \$ (1,409,220) | \$ (2,995,989) | \$ 1,586,769 |
| 07 - DEPARTMENTAL EARNING | \$ (1,446,500) | \$ (1,588,899) | \$ 142,399 | \$ (1,531,400) | \$ (1,208,192) | \$ (323,208) |
| 10 - REFUNDS AND MISCELLA | \$ (242,500) | \$ (115,891) | \$ (126,609) | \$ (111,500) | \$ (168,358) | \$ 56,858 |
| 11 - DEBT PROCEEDS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 98 - INTERFUND TRANSFERS | \$ (29,480) | \$ (29,480) | \$ - | \$ (29,480) | \$ - | \$ (29,480) |
| Grand Total | \$ (36,069,470) | \$ (35,116,711) | \$ (952,759) | \$ (33,787,611) | \$ (37,623,065) | \$ 3,835,454 |

Footnotes:

- Normally, we would compare year-over-year. However, due to the various issues from 2020 (including pushed deadlines and other pandemic impacts), we elected to show 2019 v 2021 as a comparison.
- The Township received half of the Federal COVID stimulus amount allocated to Radnor (\$3.15MM). So \$1.7MM received in 2021
- Act 511 Taxes saw two major positive variances: (a) Realty Transfer Tax and (b) Business Privilege Tax; both exceeded budgets



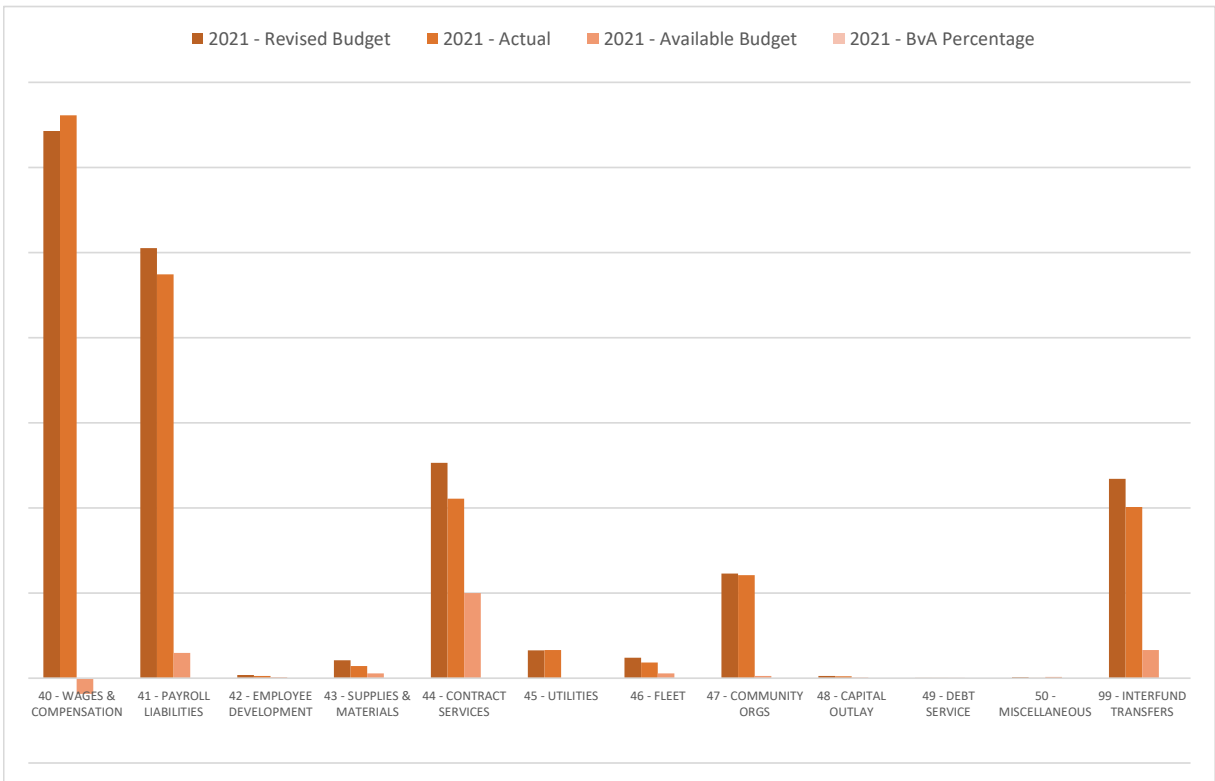
Radnor Township, PA
General Fund Expenditure Budget vs Actual Summary
2021 Year-to-Date

| | | | | | | | | | | | | | | | | | | |
|----------------|--------------------|---|-----|-----|-----|----|----|----|----|----|----|----|-----|-----|-----|-----|--|--|
| Fund | 001 - GENERAL FUND | Period | | | | | | | | | | | | | | | | |
| Account Type | Expense | | | | | | | | | | | | | | | | | |
| Account Status | Active | | | | | | | | | | | | | | | | | |
| | | <table border="1"> <tr> <td>P0</td><td>P1</td><td>P2</td><td>P3</td><td>P4</td><td>P5</td><td>P6</td><td>P7</td> </tr> <tr> <td>P8</td><td>P9</td><td>...</td><td>...</td><td>...</td><td>...</td><td></td><td></td> </tr> </table> | P0 | P1 | P2 | P3 | P4 | P5 | P6 | P7 | P8 | P9 | ... | ... | ... | ... | | |
| P0 | P1 | P2 | P3 | P4 | P5 | P6 | P7 | | | | | | | | | | | |
| P8 | P9 | ... | ... | ... | ... | | | | | | | | | | | | | |

| | 2021 | | | |
|---------------------------|----------------------|----------------------|---------------------|----------------|
| | Revised Budget | Actual | Available Budget | BvA Percentage |
| 40 - WAGES & COMPENSATION | \$ 12,856,728 | \$ 13,229,560 | \$ (372,832) | 103% |
| 41 - PAYROLL LIABILITIES | \$ 10,105,234 | \$ 9,488,075 | \$ 589,902 | 94% |
| 42 - EMPLOYEE DEVELOPMENT | \$ 73,075 | \$ 52,969 | \$ 21,712 | 72% |
| 43 - SUPPLIES & MATERIALS | \$ 418,032 | \$ 281,722 | \$ 109,738 | 67% |
| 44 - CONTRACT SERVICES | \$ 5,060,051 | \$ 4,219,598 | \$ 1,996,629 | 83% |
| 45 - UTILITIES | \$ 649,932 | \$ 662,510 | \$ (2,164) | 102% |
| 46 - FLEET | \$ 479,160 | \$ 369,382 | \$ 110,715 | 77% |
| 47 - COMMUNITY ORGS | \$ 2,460,315 | \$ 2,418,874 | \$ 50,461 | 98% |
| 48 - CAPITAL OUTLAY | \$ 53,220 | \$ 45,469 | \$ 16,580 | 85% |
| 49 - DEBT SERVICE | \$ 5,616 | \$ 4,468 | \$ 3,393 | 80% |
| 50 - MISCELLANEOUS | \$ 25,000 | \$ 8,329 | \$ 28,778 | 33% |
| 99 - INTERFUND TRANSFERS | \$ 4,686,491 | \$ 4,021,681 | \$ 664,810 | 86% |
| Grand Total | \$ 36,872,855 | \$ 34,802,637 | \$ 3,217,721 | 94% |

Footnotes:

1. The budget amounts represent full-year estimates while Actual represents year-to-date
2. 2021 Revised Budget includes carry-forward encumbrances (Original Budgeted Exp is \$35,341,068)
3. For payroll estimating, with 2 pays per month, should reflect the same percentage as the month compared to full year.
4. Transfers are ahead of estimates due to an unanticipated transfer needed from General Fund to Sewer Fund
5. Payroll Liabilities are trending below estimates due to a timing difference on pension allocations and retiree medical expense acctg. These two timing differences will correct in September.



Radnor Township, PA

General Fund Revenue Analysis

2021 Year-to-Date

January - December

Reports Included in this Section:

Act 511 Summary

Real Estate Tax Summary

Departmental Earnings Summary

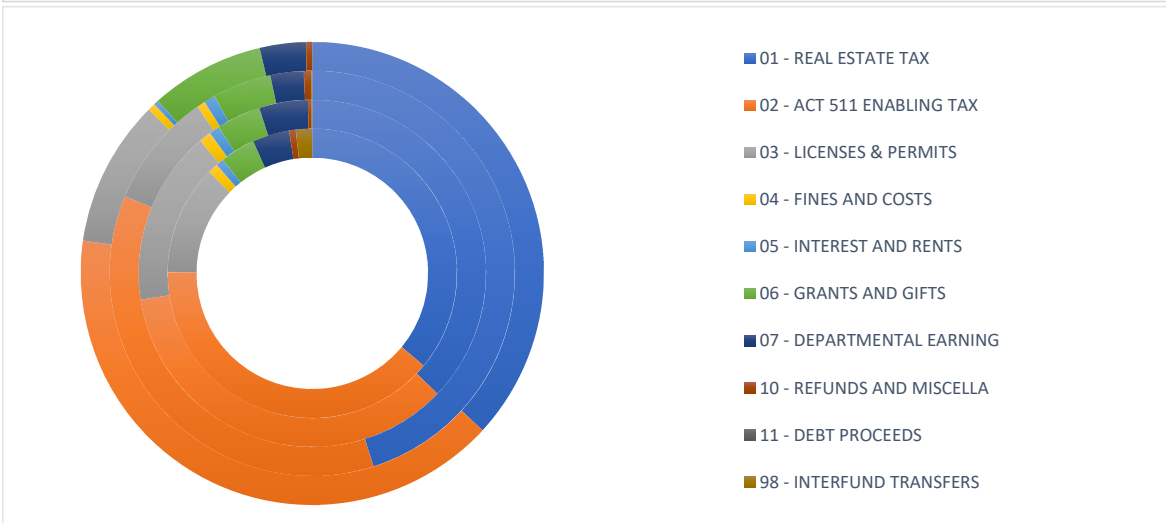
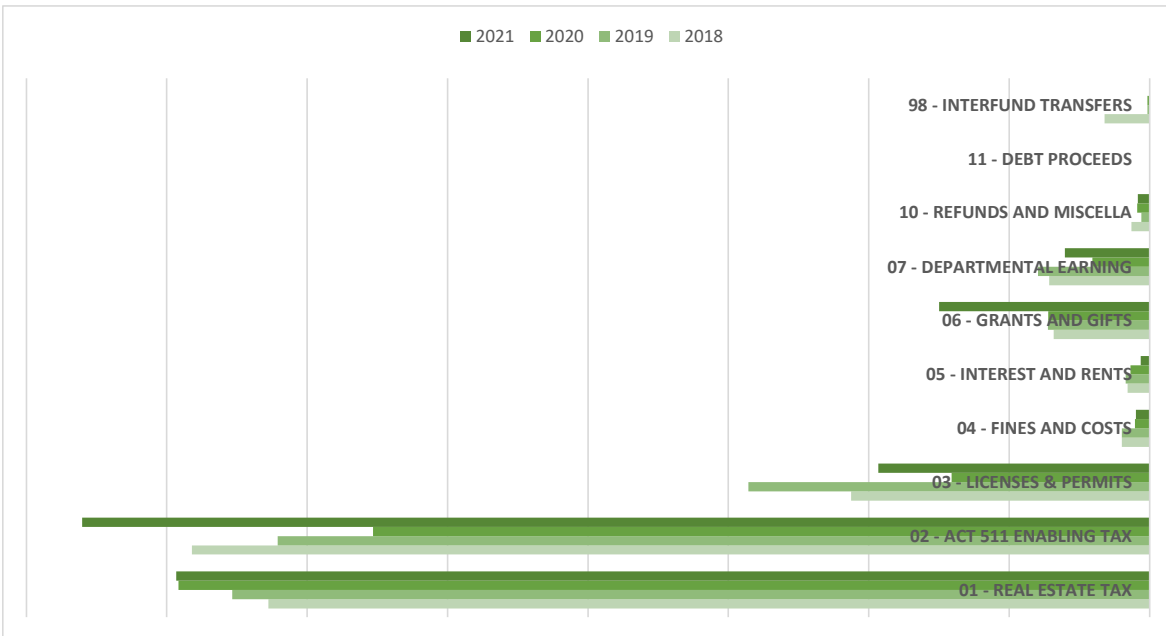
Permitting and Codes Summary

Fines and Costs Summary

Radnor Township, PA
General Fund Revenue Summary

| | | | | | | | | |
|----------------|--------------------|---------------|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Account Type | Revenue | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Account Status | Active | P7 | P8 | P9 | P10 | P11 | P12 | P13 |

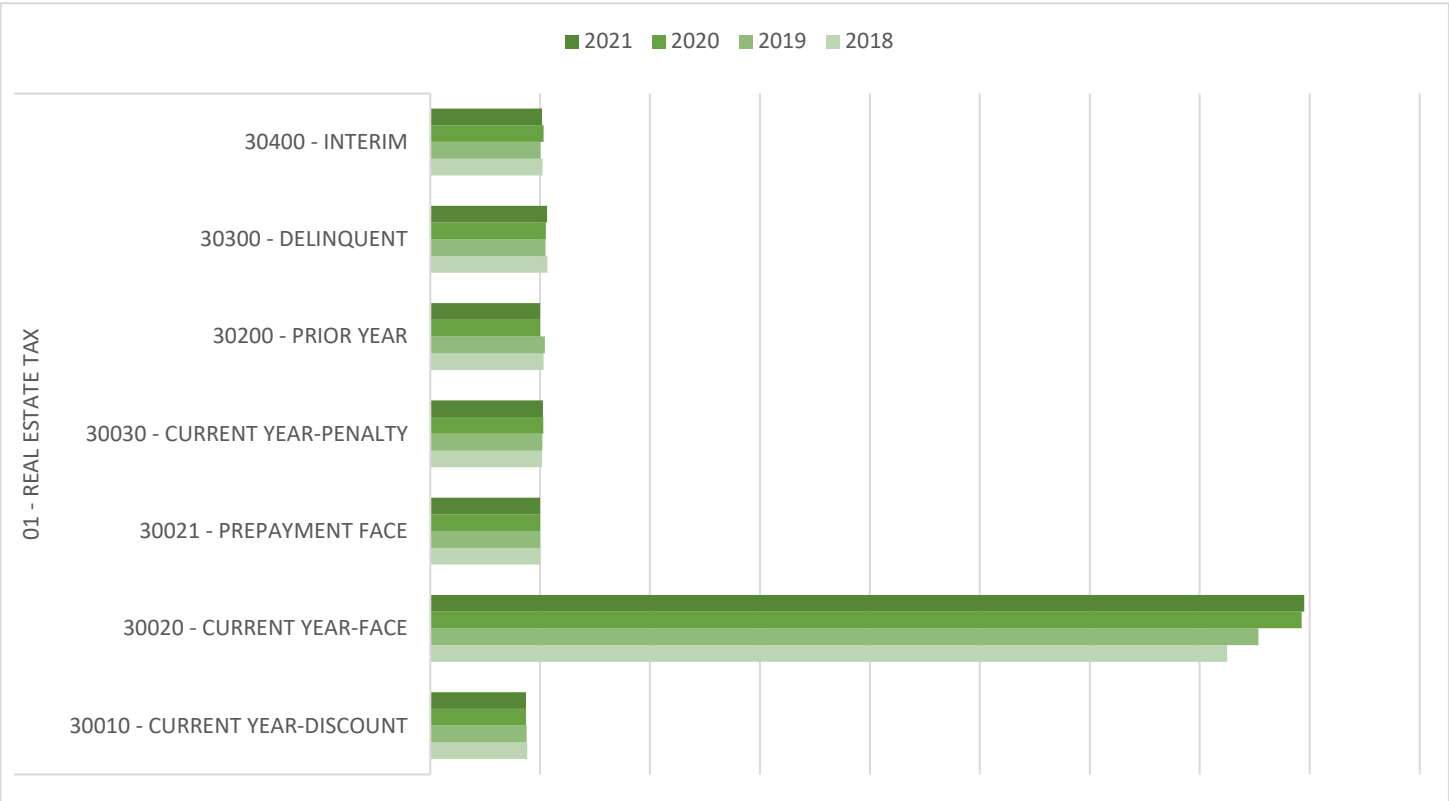
| Actual | 2018 | 2019 | 2020 | 2021 |
|---------------------------|------------------------|------------------------|------------------------|------------------------|
| 01 - REAL ESTATE TAX | \$ (12,553,136) | \$ (13,065,726) | \$ (13,831,487) | \$ (13,864,100) |
| 02 - ACT 511 ENABLING TAX | \$ (13,642,007) | \$ (12,420,447) | \$ (11,058,707) | \$ (15,201,663) |
| 03 - LICENSES & PERMITS | \$ (4,250,447) | \$ (5,713,700) | \$ (2,819,503) | \$ (3,863,661) |
| 04 - FINES AND COSTS | \$ (394,627) | \$ (396,121) | \$ (206,017) | \$ (193,177) |
| 05 - INTEREST AND RENTS | \$ (315,084) | \$ (338,962) | \$ (272,975) | \$ (127,924) |
| 06 - GRANTS AND GIFTS | \$ (1,366,389) | \$ (1,447,486) | \$ (1,441,438) | \$ (2,995,989) |
| 07 - DEPARTMENTAL EARNING | \$ (1,430,657) | \$ (1,588,899) | \$ (814,935) | \$ (1,208,192) |
| 10 - REFUNDS AND MISCELLA | \$ (260,040) | \$ (115,891) | \$ (176,024) | \$ (168,358) |
| 11 - DEBT PROCEEDS | \$ - | \$ - | \$ - | \$ - |
| 98 - INTERFUND TRANSFERS | \$ (640,019) | \$ (29,480) | \$ (29,480) | \$ - |
| Grand Total | \$ (34,852,406) | \$ (35,116,711) | \$ (30,650,566) | \$ (37,623,065) |



Radnor Township, PA
Real Estate Tax Revenue Summary
2021 Year to Date

| | | | | | | | | | |
|--------------|--------------------|---------------|----|----|------|------|------|------|---|
| Fund | 001 - GENERAL FUND | Period | | | | | | | |
| Account Type | Revenue | P0 | P1 | P2 | P3 | P4 | P5 | P6 | ^ |
| Period | (Multiple Items) | P7 | P8 | P9 | P... | P... | P... | P... | v |

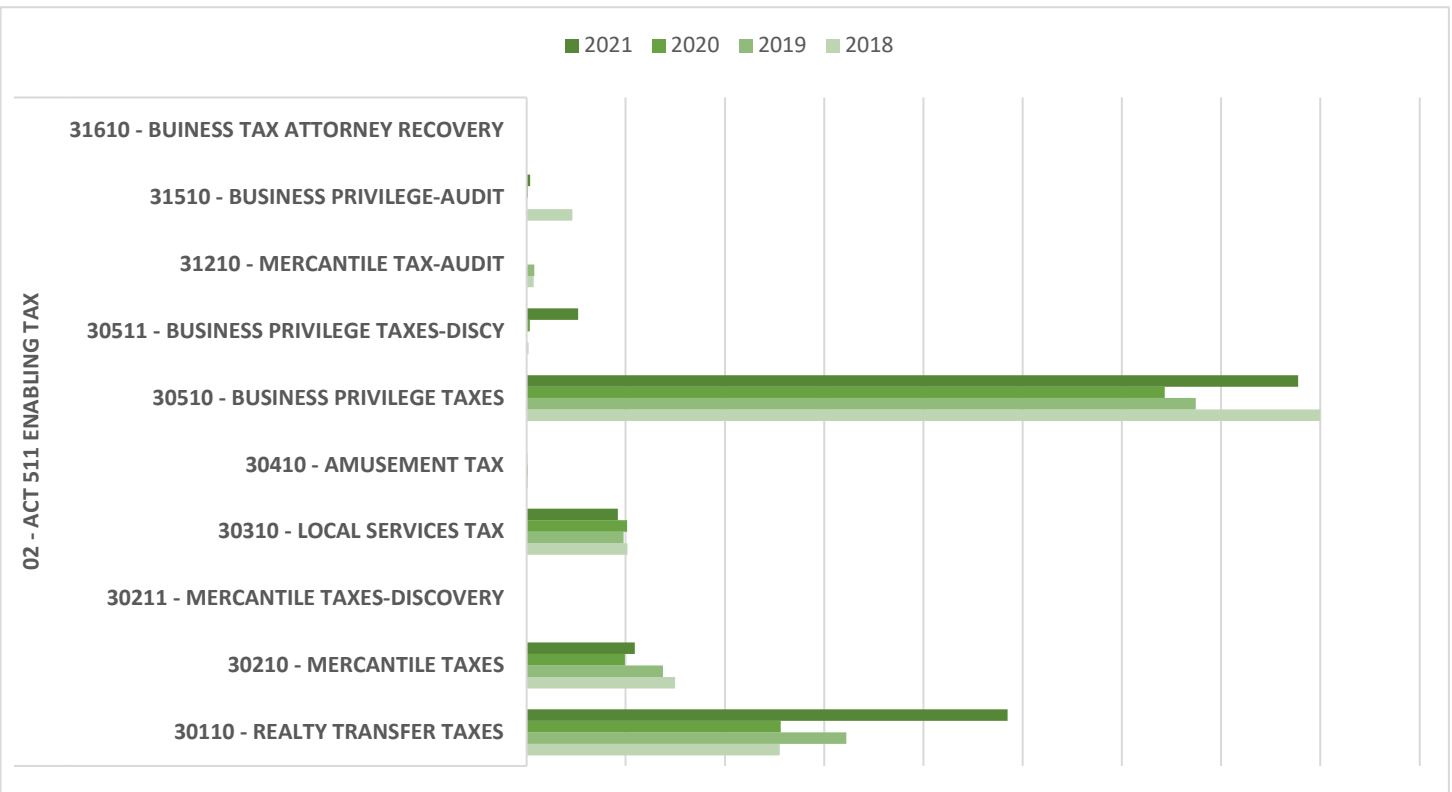
| Actual | 2018 | 2019 | 2020 | 2021 |
|-------------------------------|-----------------|-----------------|-----------------|-----------------|
| 01 - REAL ESTATE TAX | | | | |
| 30010 - CURRENT YEAR-DISCOUNT | \$ 231,313 | \$ 244,206 | \$ 256,390 | \$ 257,839 |
| 30020 - CURRENT YEAR-FACE | \$ (12,498,062) | \$ (13,071,102) | \$ (13,856,352) | \$ (13,900,786) |
| 30021 - PREPAYMENT FACE | \$ - | \$ - | \$ - | \$ - |
| 30030 - CURRENT YEAR-PENALTY | \$ (37,170) | \$ (43,412) | \$ (58,699) | \$ (55,790) |
| 30200 - PRIOR YEAR | \$ (67,025) | \$ (89,709) | \$ - | \$ - |
| 30300 - DELINQUENT | \$ (132,739) | \$ (98,859) | \$ (106,905) | \$ (129,587) |
| 30400 - INTERIM | \$ (49,453) | \$ (6,850) | \$ (65,921) | \$ (35,775) |
| Grand Total | \$ (12,553,136) | \$ (13,065,726) | \$ (13,831,487) | \$ (13,864,100) |



Radnor Township, PA
Act 511 Enabling Tax Summary
2021 Year to Date

| | | | | | | | | |
|--------------|--------------------|---------------|----|----|------|------|------|------|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Account Type | Revenue | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Period | (Multiple Items) | P7 | P8 | P9 | P... | P... | P... | P... |

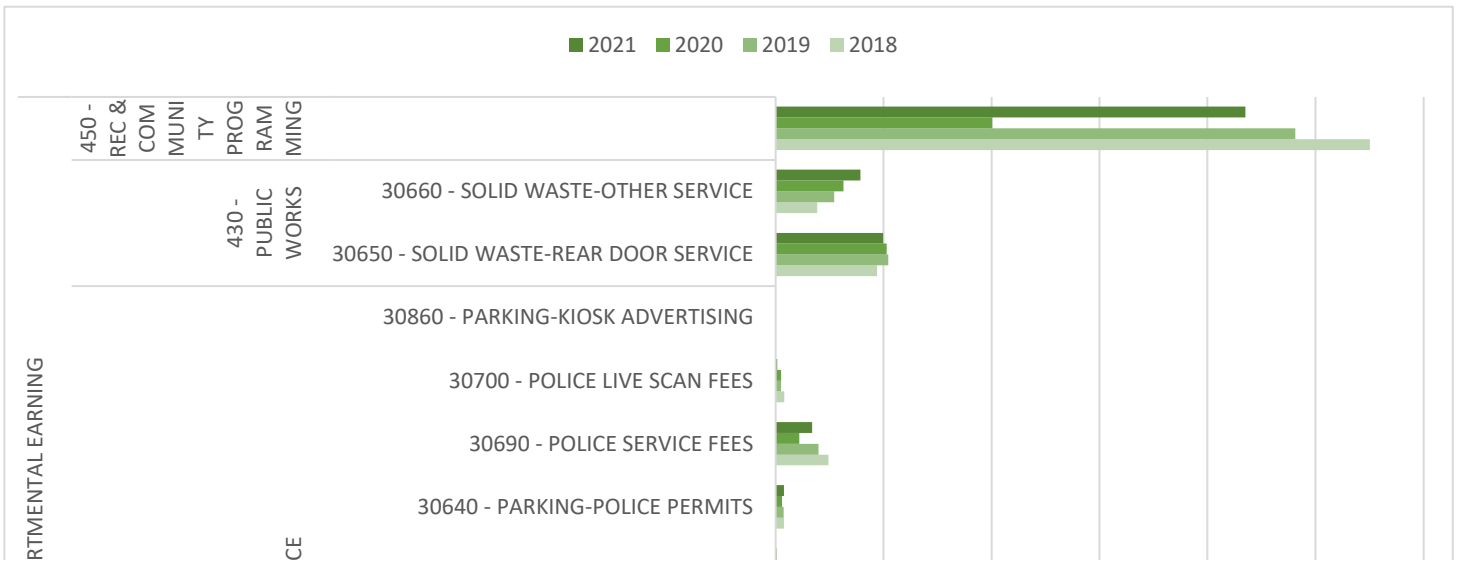
| Actual | 2018 | 2019 | 2020 | 2021 |
|--|------------------------|------------------------|------------------------|------------------------|
| 02 - ACT 511 ENABLING TAX | | | | |
| 30110 - REALTY TRANSFER TAXES | \$ (2,552,183) | \$ (3,224,877) | \$ (2,561,070) | \$ (4,849,679) |
| 30210 - MERCANTILE TAXES | \$ (1,497,688) | \$ (1,377,550) | \$ (992,619) | \$ (1,092,693) |
| 30211 - MERCANTILE TAXES-DISCOVERY | \$ (3,476) | \$ - | \$ - | \$ - |
| 30310 - LOCAL SERVICES TAX | \$ (1,018,904) | \$ (977,938) | \$ (1,015,411) | \$ (919,974) |
| 30410 - AMUSEMENT TAX | \$ (15,968) | \$ (15,503) | \$ (9,045) | \$ (3,638) |
| 30510 - BUSINESS PRIVILEGE TAXES | \$ (7,998,232) | \$ (6,744,654) | \$ (6,431,296) | \$ (7,775,810) |
| 30511 - BUSINESS PRIVILEGE TAXES-DISCY | \$ (21,135) | \$ - | \$ (34,544) | \$ (521,999) |
| 31210 - MERCANTILE TAX-AUDIT | \$ (71,906) | \$ (79,925) | \$ - | \$ - |
| 31510 - BUSINESS PRIVILEGE-AUDIT | \$ (462,515) | \$ - | \$ (14,722) | \$ (37,871) |
| 31610 - BUINESS TAX ATTORNEY RECOVERY | \$ - | \$ - | \$ - | \$ - |
| Grand Total | \$ (13,642,007) | \$ (12,420,447) | \$ (11,058,707) | \$ (15,201,663) |



Radnor Township, PA
 Departmental Earning Revenue Summary
 2021 Year to Date

| | | | | | | | | |
|--------------|--------------------|---------------|----|----|------|------|------|------|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Account Type | Revenue | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Period | (Multiple Items) | P7 | P8 | P9 | P... | P... | P... | P... |

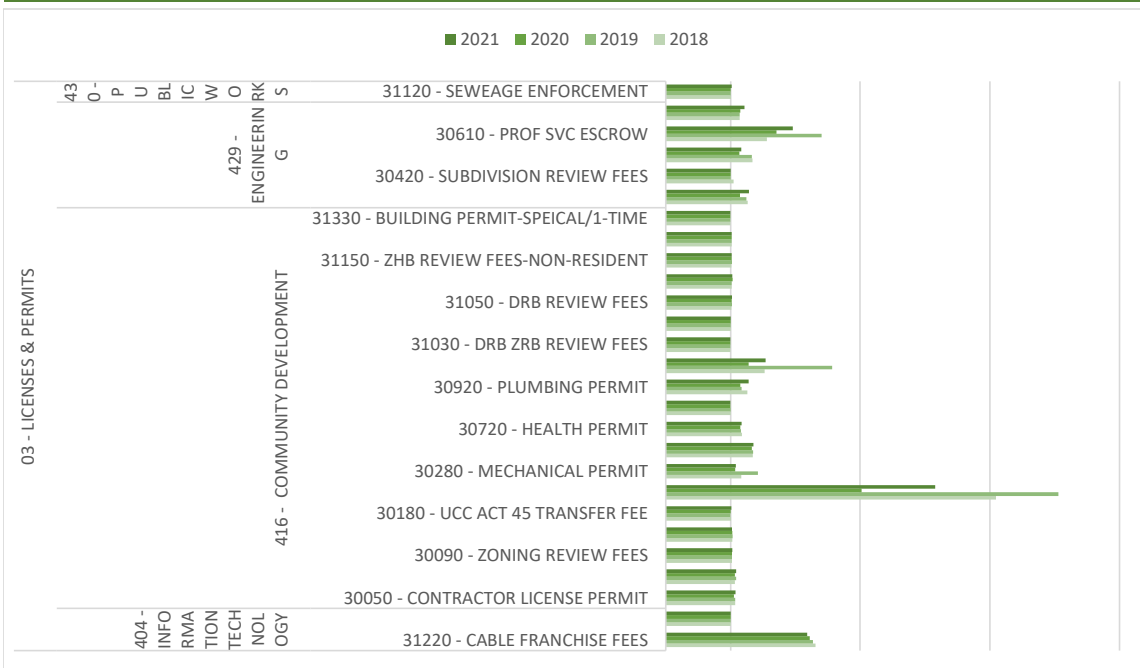
| Actual | 2018 | | 2019 | | 2020 | | 2021 | |
|--|------|-------------|------|-------------|------|-----------|------|-------------|
| 07 - DEPARTMENTAL EARNING | \$ | (1,436,857) | \$ | (1,588,899) | \$ | (814,935) | \$ | (1,208,192) |
| 410 - POLICE | \$ | (754,127) | \$ | (948,735) | \$ | (448,294) | \$ | (594,932) |
| 30160 - PARKING-METERS/KIOKS | \$ | (399,200) | \$ | (444,229) | \$ | (111,045) | \$ | (239,572) |
| 30360 - ALARM SYSTEM FEES | \$ | (19,175) | \$ | (16,975) | \$ | (8,500) | \$ | (16,525) |
| 30460 - POLICE EXTRA DUTY | \$ | (228,975) | \$ | (411,416) | \$ | (283,953) | \$ | (268,060) |
| 30600 - PARKING-PREPAID | \$ | (41,095) | \$ | (23,120) | \$ | (10,740) | \$ | (26,260) |
| 30630 - PARKING-METER BAGS | \$ | (670) | \$ | (810) | \$ | (975) | \$ | (1,110) |
| 30640 - PARKING-POLICE PERMITS | \$ | (7,910) | \$ | (7,390) | \$ | (6,030) | \$ | (7,805) |
| 30690 - POLICE SERVICE FEES | \$ | (49,008) | \$ | (39,739) | \$ | (21,938) | \$ | (34,004) |
| 30700 - POLICE LIVE SCAN FEES | \$ | (8,094) | \$ | (5,056) | \$ | (5,112) | \$ | (1,596) |
| 30860 - PARKING-KIOSK ADVERTISING | \$ | - | \$ | - | \$ | - | \$ | - |
| 430 - PUBLIC WORKS | \$ | (132,445) | \$ | (158,772) | \$ | (165,847) | \$ | (178,273) |
| 30650 - SOLID WASTE-REAR DOOR SERVICE | \$ | (93,930) | \$ | (104,455) | \$ | (103,025) | \$ | (99,550) |
| 30660 - SOLID WASTE-OTHER SERVICE | \$ | (38,515) | \$ | (54,317) | \$ | (62,822) | \$ | (78,723) |
| 450 - REC & COMMUNITY PROGRAMMING | \$ | (550,285) | \$ | (481,392) | \$ | (200,795) | \$ | (434,987) |
| Grand Total | \$ | (1,436,857) | \$ | (1,588,899) | \$ | (814,935) | \$ | (1,208,192) |



Radnor Township, PA
Permitting Revenue Summary
2021 Year to Date

| | | | | | | | | |
|--------------|--------------------|--------|----|----|------|------|------|------|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Account Type | Revenue | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Period | (Multiple Items) | P7 | P8 | P9 | P... | P... | P... | P... |

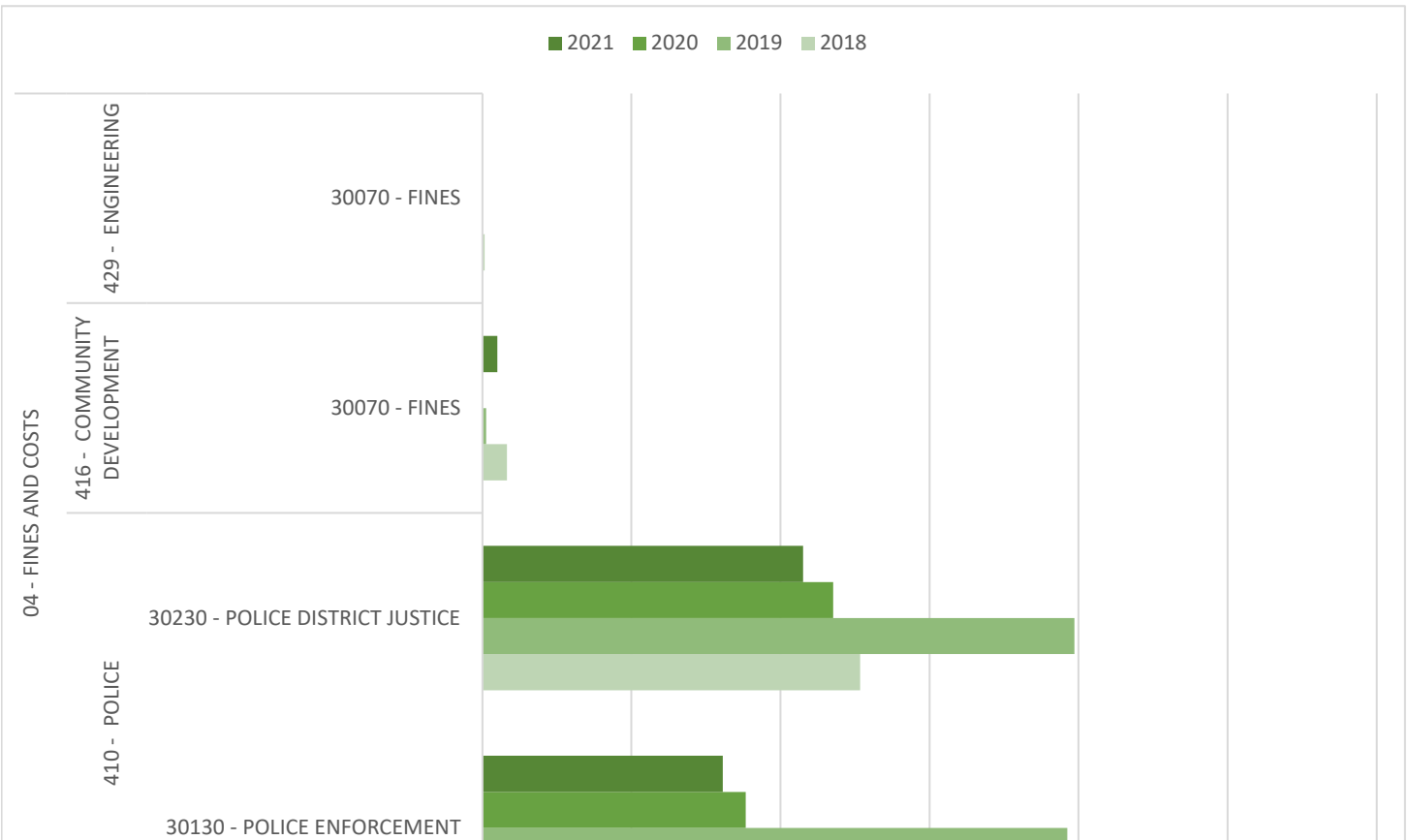
| Actual | 2018 | 2019 | 2020 | 2021 |
|--|----------------|----------------|----------------|----------------|
| 03 - LICENSES & PERMITS | \$ (4,250,447) | \$ (5,713,700) | \$ (2,819,503) | \$ (3,863,661) |
| 404 - INFORMATION TECHNOLOGY | \$ (656,184) | \$ (638,394) | \$ (610,624) | \$ (593,517) |
| 31220 - CABLE FRANCHISE FEES | \$ (654,484) | \$ (636,144) | \$ (610,124) | \$ (591,942) |
| 31300 - FILM PERMIT | \$ (1,700) | \$ (2,250) | \$ (500) | \$ (1,575) |
| 416 - COMMUNITY DEVELOPMENT | \$ (2,912,544) | \$ (4,010,873) | \$ (1,631,049) | \$ (2,449,504) |
| 30050 - CONTRACTOR LICENSE PERMIT | \$ (36,110) | \$ (36,595) | \$ (25,910) | \$ (39,015) |
| 30080 - PLAN REVIEW FEES | \$ (34,466) | \$ (44,640) | \$ (33,449) | \$ (43,580) |
| 30090 - ZONING REVIEW FEES | \$ (10,515) | \$ (11,700) | \$ (10,207) | \$ (13,413) |
| 30120 - BEVERAGE PERMIT | \$ (13,500) | \$ (15,300) | \$ (13,200) | \$ (11,100) |
| 30180 - UCC ACT 45 TRANSFER FEE | \$ (2,789) | \$ 57 | \$ (2,637) | \$ (6,155) |
| 30220 - BUILDING PERMIT | \$ (2,047,985) | \$ (2,528,801) | \$ (1,010,632) | \$ (1,579,187) |
| 30280 - MECHANICAL PERMIT | \$ (84,153) | \$ (211,469) | \$ (36,755) | \$ (41,960) |
| 30620 - HOUSING PERMIT | \$ (171,190) | \$ (173,070) | \$ (164,040) | \$ (176,330) |
| 30720 - HEALTH PERMIT | \$ (87,080) | \$ (81,493) | \$ (74,880) | \$ (84,585) |
| 30820 - BURNING PERMIT | \$ (1,458) | \$ (1,200) | \$ - | \$ - |
| 30920 - PLUMBING PERMIT | \$ (130,353) | \$ (85,434) | \$ (76,157) | \$ (140,169) |
| 31020 - ELECTRICAL PERMIT | \$ (261,972) | \$ (784,604) | \$ (139,640) | \$ (270,587) |
| 31030 - DRB ZRB REVIEW FEES | \$ - | \$ 1,610 | \$ - | \$ - |
| 31040 - HARB REVIEW FEES | \$ (450) | \$ (900) | \$ (950) | \$ (1,050) |
| 31050 - DRB REVIEW FEES | \$ (7,300) | \$ (10,500) | \$ (8,800) | \$ (10,200) |
| 31140 - ZHB REVIEW FEES-RESIDENTIAL | \$ (7,750) | \$ (7,775) | \$ (16,200) | \$ (13,650) |
| 31150 - ZHB REVIEW FEES-NON-RESIDENT | \$ (6,900) | \$ (10,200) | \$ (9,200) | \$ (9,450) |
| 31230 - RIGHT OF WAY FEES | \$ (8,574) | \$ (8,861) | \$ (8,393) | \$ (9,075) |
| 31330 - BUILDING PERMIT-SPEICAL/1-TIME | \$ - | \$ - | \$ - | \$ - |
| 429 - ENGINEERING | \$ (676,769) | \$ (1,062,883) | \$ (576,329) | \$ (812,715) |
| 30320 - STREET OPENING PERMIT | \$ (132,249) | \$ (122,895) | \$ (73,770) | \$ (141,715) |
| 30420 - SUBDIVISION REVIEW FEES | \$ (24,450) | \$ (2,400) | \$ (1,050) | \$ (1,050) |
| 30520 - PUBWKS & ENG REVIEW FEES | \$ (169,038) | \$ (165,310) | \$ (69,165) | \$ (83,942) |
| 30610 - PROF SVC ESCROW | \$ (279,242) | \$ (702,729) | \$ (355,644) | \$ (479,358) |
| 31320 - CERTIFICATE OF OCCUPANCY PERM | \$ (71,790) | \$ (69,550) | \$ (76,700) | \$ (106,650) |
| 430 - PUBLIC WORKS | \$ (4,950) | \$ (1,550) | \$ (1,500) | \$ (7,925) |
| 31120 - SEWAGE ENFORCEMENT | \$ (4,950) | \$ (1,550) | \$ (1,500) | \$ (7,925) |
| Grand Total | \$ (4,250,447) | \$ (5,713,700) | \$ (2,819,503) | \$ (3,863,661) |



Radnor Township, PA
Fines and Costs Revenue Summary
2021 Year to Date

| | | | | | | | | |
|--------------|--------------------|---------------|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Account Type | Revenue | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Period | (Multiple Items) | P7 | P8 | P9 | P10 | P11 | P12 | P13 |

| Actual | 2018 | 2019 | 2020 | 2021 |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| 04 - FINES AND COSTS | \$ (394,627) | \$ (396,121) | \$ (206,017) | \$ (193,177) |
| 410 - POLICE | \$ (385,612) | \$ (394,871) | \$ (206,017) | \$ (188,177) |
| 30130 - POLICE ENFORCEMENT | \$ (258,924) | \$ (196,191) | \$ (88,355) | \$ (80,612) |
| 30230 - POLICE DISTRICT JUSTICE | \$ (126,688) | \$ (198,680) | \$ (117,662) | \$ (107,565) |
| 416 - COMMUNITY DEVELOPMENT | \$ (8,250) | \$ (1,250) | - | \$ (5,000) |
| 30070 - FINES | \$ (8,250) | \$ (1,250) | - | \$ (5,000) |
| 429 - ENGINEERING | \$ (765) | - | - | - |
| 30070 - FINES | \$ (765) | - | - | - |
| Grand Total | \$ (394,627) | \$ (396,121) | \$ (206,017) | \$ (193,177) |



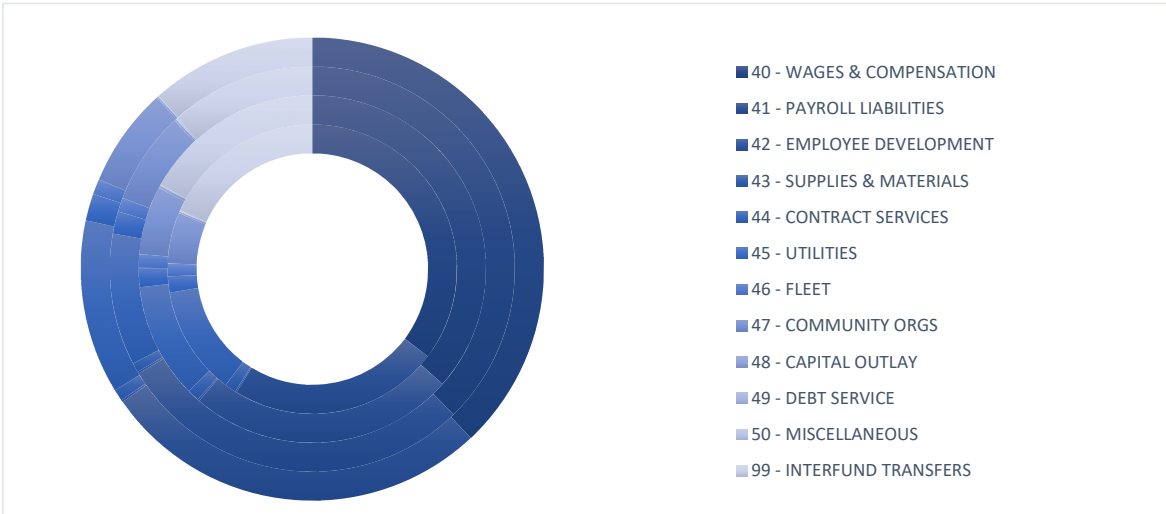
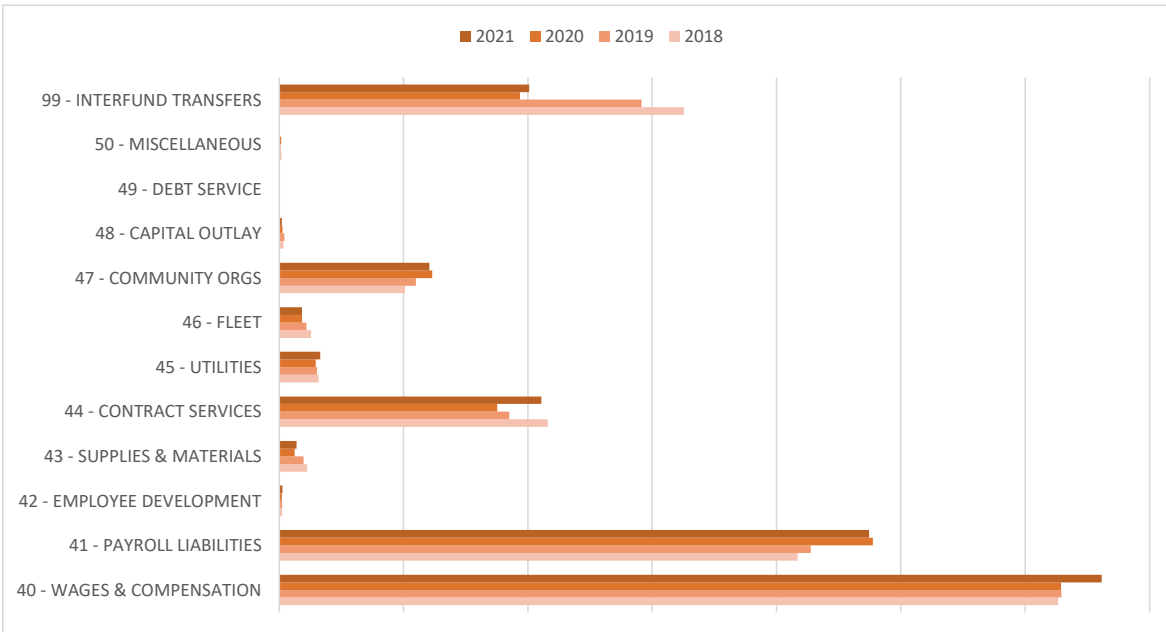
Radnor Township, PA
General Fund Expenditure Summary
2021 Year-to-Date
January - December

Reports Included in this Section:
General Fund Expenditure Summary by Function

Radnor Township, PA
General Fund Expenditure Summary

| | | | | | | | | |
|----------------|--------------------|--------|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Account Type | Expense | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Account Status | Active | P7 | P8 | P9 | P10 | P11 | P12 | P13 |

| Actual | 2018 | 2019 | 2020 | 2021 |
|---------------------------|----------------------|----------------------|----------------------|----------------------|
| 40 - WAGES & COMPENSATION | \$ 12,529,356 | \$ 12,583,050 | \$ 12,578,306 | \$ 13,229,560 |
| 41 - PAYROLL LIABILITIES | \$ 8,338,815 | \$ 8,553,084 | \$ 9,549,752 | \$ 9,488,075 |
| 42 - EMPLOYEE DEVELOPMENT | \$ 50,974 | \$ 48,413 | \$ 45,993 | \$ 52,969 |
| 43 - SUPPLIES & MATERIALS | \$ 449,963 | \$ 396,522 | \$ 251,278 | \$ 281,722 |
| 44 - CONTRACT SERVICES | \$ 4,323,507 | \$ 3,704,515 | \$ 3,509,915 | \$ 4,219,598 |
| 45 - UTILITIES | \$ 638,156 | \$ 610,697 | \$ 591,878 | \$ 662,510 |
| 46 - FLEET | \$ 511,288 | \$ 439,919 | \$ 366,591 | \$ 369,382 |
| 47 - COMMUNITY ORGS | \$ 2,025,062 | \$ 2,198,612 | \$ 2,465,647 | \$ 2,418,874 |
| 48 - CAPITAL OUTLAY | \$ 69,258 | \$ 83,476 | \$ 57,098 | \$ 45,469 |
| 49 - DEBT SERVICE | \$ 3,771 | \$ 3,299 | \$ 4,849 | \$ 4,468 |
| 50 - MISCELLANEOUS | \$ 41,330 | \$ 24,034 | \$ 35,681 | \$ 8,329 |
| 99 - INTERFUND TRANSFERS | \$ 6,512,521 | \$ 5,830,778 | \$ 3,871,681 | \$ 4,021,681 |
| Grand Total | \$ 35,494,000 | \$ 34,476,399 | \$ 33,328,668 | \$ 34,802,637 |



Radnor Township, PA

General Fund Departmental Operating Statements

2021 Year-to-Date

January - December

Reports Included in this Section:

Administration

Finance

Treasurer

Information Technology

Building and Grounds

Police

Emergency Management

Fire Company Contributions

Community Development

Engineering

Public Works

Recreation and Community Programming

Community Organization Contributions

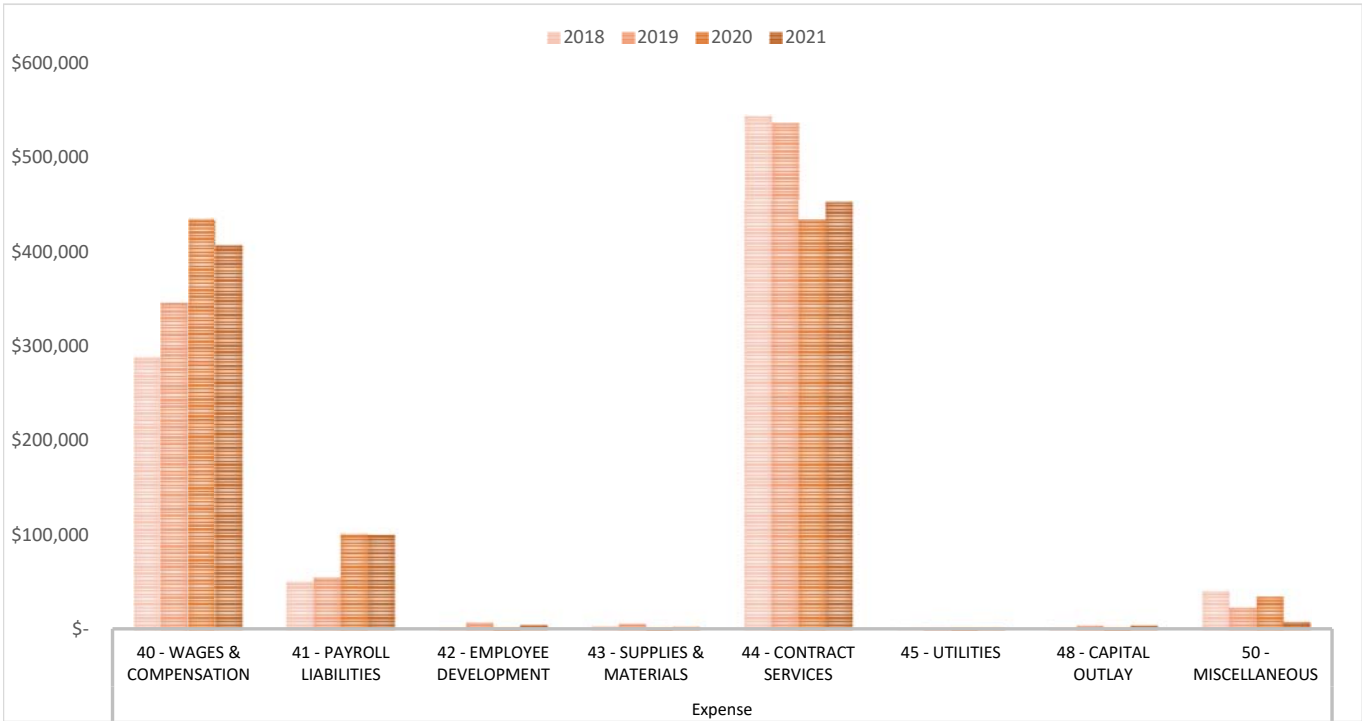
Insurance, Retiree Exp, and Debt Admin. Exp

General Fund Transfers

Radnor Township, PA
Administration

| | | | | | | | | |
|----------------|----------------------|---------------|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Department | 400 - ADMINISTRATIVE | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Division(s) | 400 - ADMINISTRATIVE | P7 | P8 | P9 | P10 | P11 | P12 | P13 |
| Account Status | Active | | | | | | | |
| Period | (Multiple Items) | | | | | | | |

| Actual | | | | | |
|---------------------------|-------------------|-------------------|---------------------|-------------------|--|
| | 2018 | 2019 | 2020 | 2021 | |
| Expense | \$ 933,011 | \$ 983,917 | \$ 1,014,561 | \$ 983,785 | |
| 40 - WAGES & COMPENSATION | \$ 288,608 | \$ 346,135 | \$ 434,226 | \$ 407,462 | |
| 41 - PAYROLL LIABILITIES | \$ 51,638 | \$ 56,043 | \$ 101,657 | \$ 100,832 | |
| 42 - EMPLOYEE DEVELOPMENT | \$ 1,789 | \$ 8,197 | \$ 2,165 | \$ 5,165 | |
| 43 - SUPPLIES & MATERIALS | \$ 3,355 | \$ 7,064 | \$ 2,082 | \$ 2,379 | |
| 44 - CONTRACT SERVICES | \$ 544,456 | \$ 536,587 | \$ 434,802 | \$ 453,920 | |
| 45 - UTILITIES | \$ 688 | \$ 1,212 | \$ 1,987 | \$ 1,398 | |
| 48 - CAPITAL OUTLAY | \$ 1,146 | \$ 4,645 | \$ 1,962 | \$ 4,300 | |
| 50 - MISCELLANEOUS | \$ 41,330 | \$ 24,034 | \$ 35,681 | \$ 8,329 | |
| Grand Total | \$ 933,011 | \$ 983,917 | \$ 1,014,561 | \$ 983,785 | |



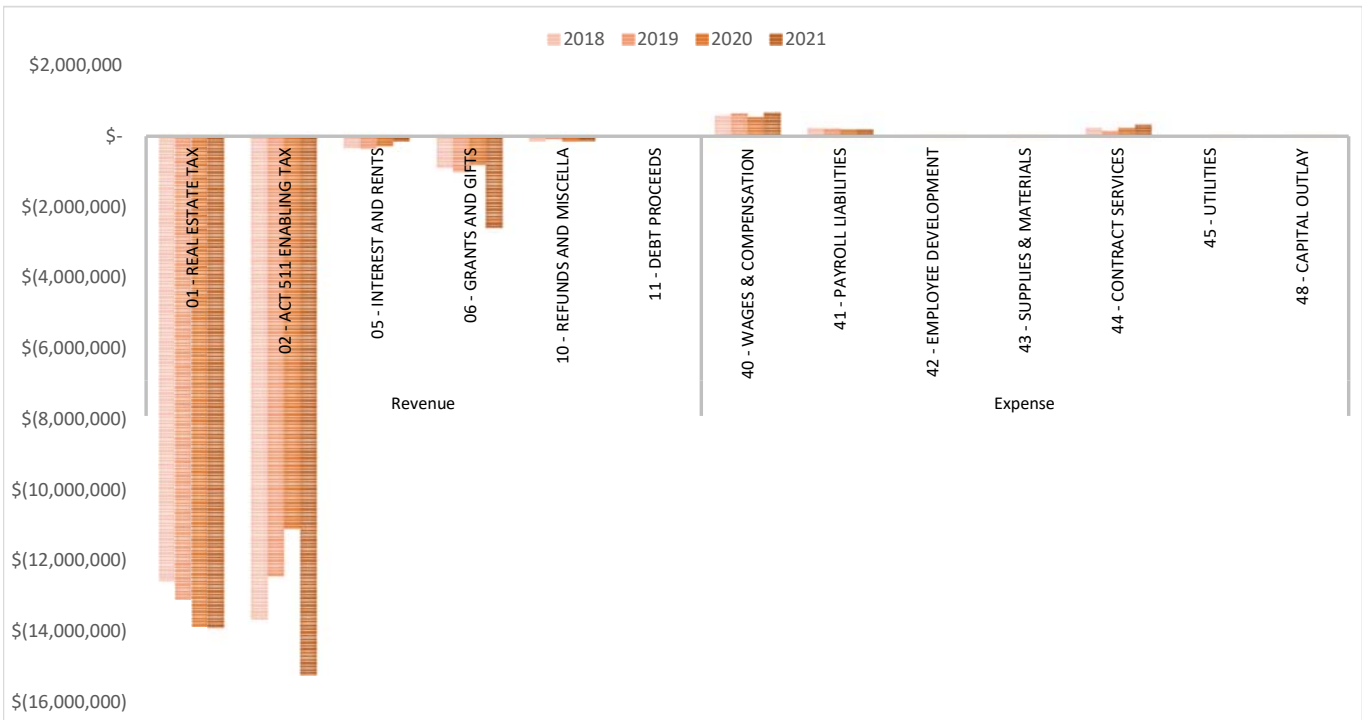
Radnor Township, PA
Finance

Fund 001 - GENERAL FUND
 Department 401 - FINANCE
 Division(s) 401 - FINANCE
 Account Status Active
 Period (Multiple Items)

Period

| | | | | | | |
|----|----|----|-----|-----|-----|-----|
| P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| P7 | P8 | P9 | P10 | P11 | P12 | P13 |

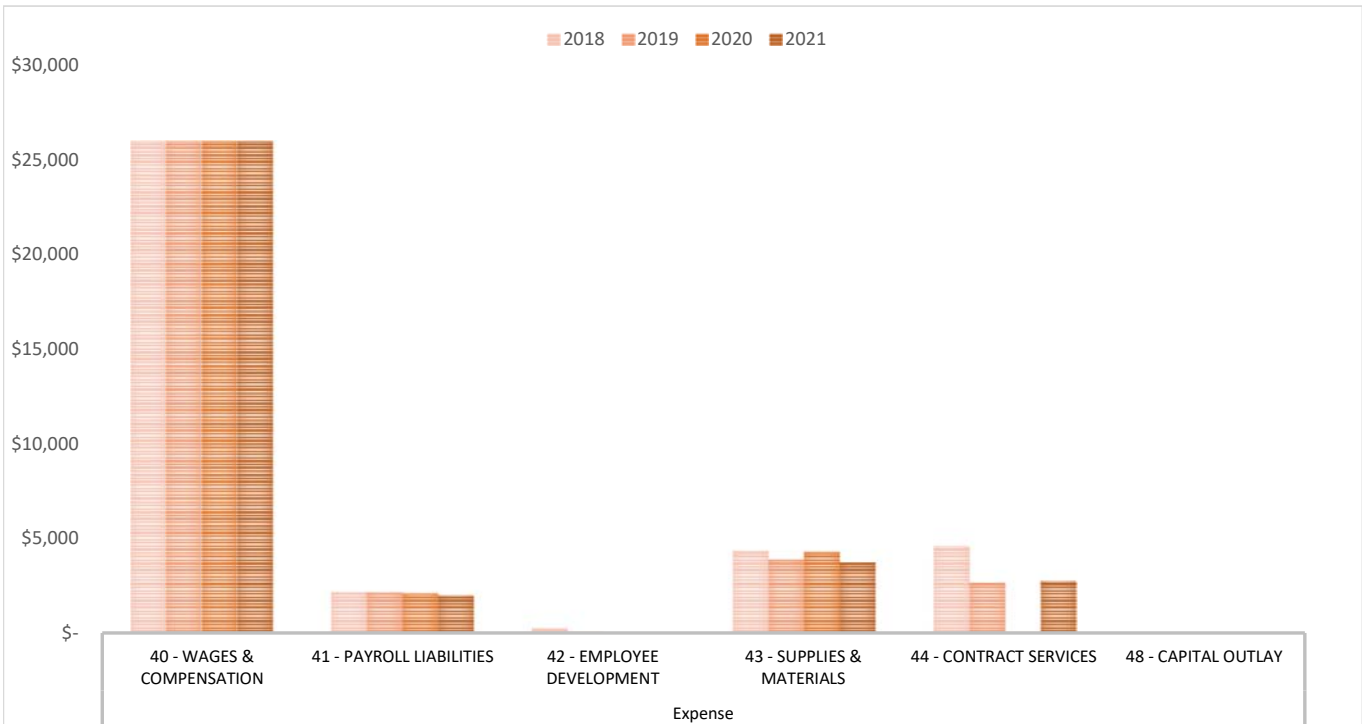
| Actual | 2018 | 2019 | 2020 | 2021 |
|---------------------------|------------------------|------------------------|------------------------|------------------------|
| Revenue | \$ (27,517,880) | \$ (26,890,379) | \$ (26,097,303) | \$ (31,892,109) |
| 01 - REAL ESTATE TAX | \$ (12,553,136) | \$ (13,065,726) | \$ (13,831,487) | \$ (13,864,100) |
| 02 - ACT 511 ENABLING TAX | \$ (13,642,007) | \$ (12,420,447) | \$ (11,058,707) | \$ (15,201,663) |
| 05 - INTEREST AND RENTS | \$ (315,084) | \$ (338,962) | \$ (272,975) | \$ (127,924) |
| 06 - GRANTS AND GIFTS | \$ (882,603) | \$ (996,907) | \$ (800,665) | \$ (2,577,176) |
| 10 - REFUNDS AND MISCELLA | \$ (125,050) | \$ (68,338) | \$ (133,469) | \$ (121,246) |
| 11 - DEBT PROCEEDS | \$ - | \$ - | \$ - | \$ - |
| Expense | \$ 1,101,116 | \$ 1,049,001 | \$ 1,003,800 | \$ 1,239,144 |
| 40 - WAGES & COMPENSATION | \$ 610,881 | \$ 662,949 | \$ 562,818 | \$ 689,002 |
| 41 - PAYROLL LIABILITIES | \$ 234,727 | \$ 217,038 | \$ 188,177 | \$ 189,073 |
| 42 - EMPLOYEE DEVELOPMENT | \$ 6,284 | \$ 2,777 | \$ 3,392 | \$ 6,105 |
| 43 - SUPPLIES & MATERIALS | \$ 8,135 | \$ 13,106 | \$ 6,342 | \$ 10,178 |
| 44 - CONTRACT SERVICES | \$ 240,286 | \$ 152,971 | \$ 242,401 | \$ 342,714 |
| 45 - UTILITIES | \$ - | \$ - | \$ 579 | \$ 816 |
| 48 - CAPITAL OUTLAY | \$ 803 | \$ 159 | \$ 91 | \$ 1,256 |
| Grand Total | \$ (26,416,764) | \$ (25,841,378) | \$ (25,093,503) | \$ (30,652,965) |



Radnor Township, PA
Treasurer

| | | | | | | | | | | | | | | | | |
|----------------|--------------------|--|----|-----|-----|-----|-----|----|----|----|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period <table border="1"> <tr> <td>P0</td><td>P1</td><td>P2</td><td>P3</td><td>P4</td><td>P5</td><td>P6</td> </tr> <tr> <td>P7</td><td>P8</td><td>P9</td><td>P10</td><td>P11</td><td>P12</td><td>P13</td> </tr> </table> | P0 | P1 | P2 | P3 | P4 | P5 | P6 | P7 | P8 | P9 | P10 | P11 | P12 | P13 |
| P0 | P1 | | P2 | P3 | P4 | P5 | P6 | | | | | | | | | |
| P7 | P8 | | P9 | P10 | P11 | P12 | P13 | | | | | | | | | |
| Department | 402 - TREASURER | | | | | | | | | | | | | | | |
| Division(s) | 402 - TREASURER | | | | | | | | | | | | | | | |
| Account Status | Active | | | | | | | | | | | | | | | |
| Period | (Multiple Items) | | | | | | | | | | | | | | | |

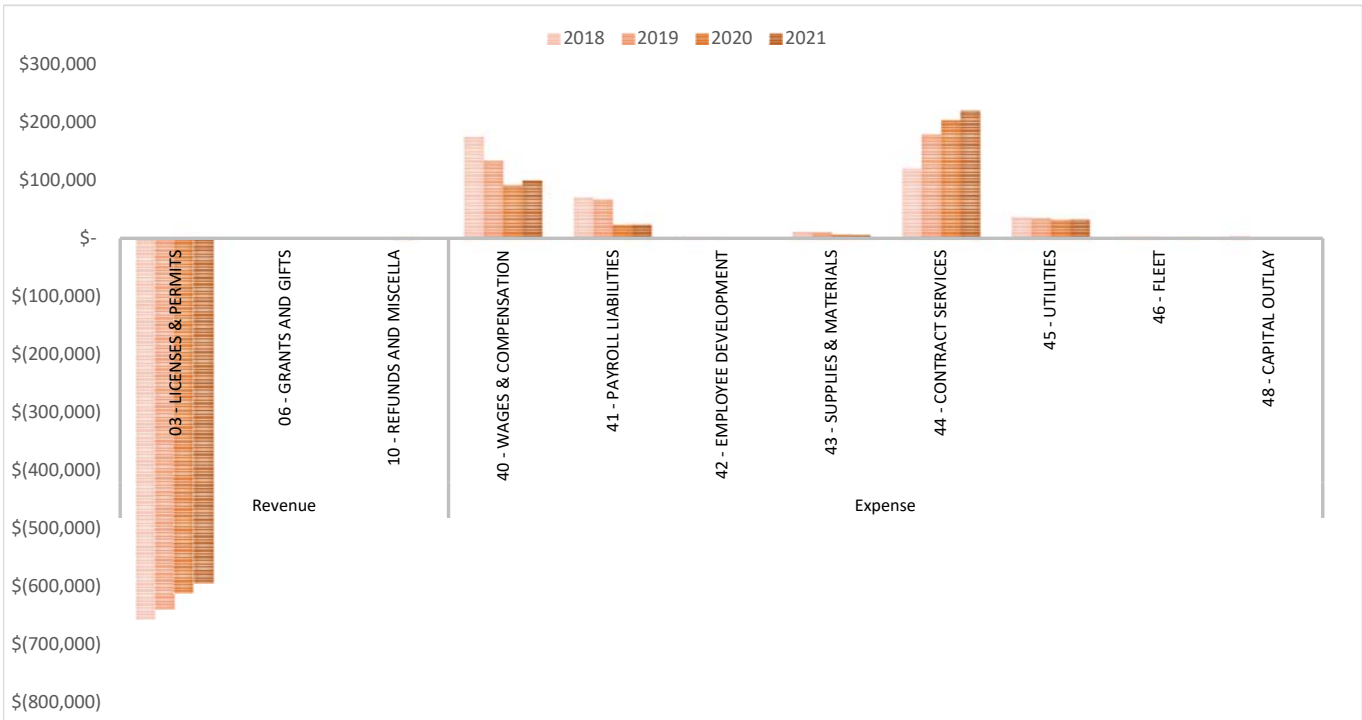
| Actual | 2018 | 2019 | 2020 | 2021 |
|---------------------------|------------------|------------------|------------------|------------------|
| Expense | \$ 37,406 | \$ 34,755 | \$ 32,417 | \$ 34,496 |
| 40 - WAGES & COMPENSATION | \$ 26,000 | \$ 26,000 | \$ 26,000 | \$ 26,000 |
| 41 - PAYROLL LIABILITIES | \$ 2,158 | \$ 2,148 | \$ 2,107 | \$ 1,989 |
| 42 - EMPLOYEE DEVELOPMENT | \$ 274 | \$ 35 | \$ - | \$ - |
| 43 - SUPPLIES & MATERIALS | \$ 4,375 | \$ 3,899 | \$ 4,303 | \$ 3,748 |
| 44 - CONTRACT SERVICES | \$ 4,599 | \$ 2,673 | \$ 8 | \$ 2,758 |
| 48 - CAPITAL OUTLAY | \$ - | \$ - | \$ - | \$ - |
| Grand Total | \$ 37,406 | \$ 34,755 | \$ 32,417 | \$ 34,496 |



Radnor Township, PA
Information Technology

| | | | | | | | | |
|----------------|--------------------|---------------|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Department | 404 - INFORMATION | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Division(s) | 404 - INFORMATION | P7 | P8 | P9 | P10 | P11 | P12 | P13 |
| Account Status | Active | | | | | | | |
| Period | (Multiple Items) | | | | | | | |

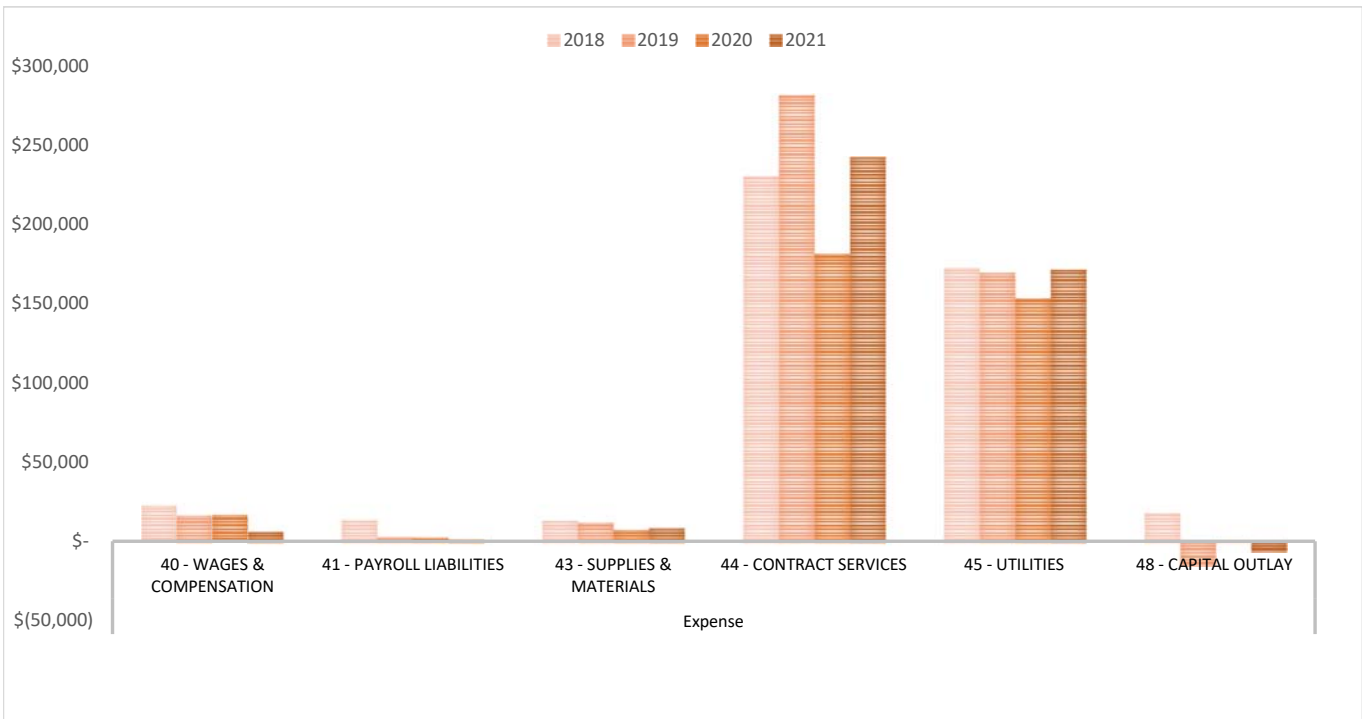
| Actual | 2018 | 2019 | 2020 | 2021 |
|---------------------------|---------------------|---------------------|---------------------|---------------------|
| Revenue | \$ (656,184) | \$ (638,394) | \$ (610,699) | \$ (593,517) |
| 03 - LICENSES & PERMITS | \$ (656,184) | \$ (638,394) | \$ (610,624) | \$ (593,517) |
| 06 - GRANTS AND GIFTS | \$ - | \$ - | \$ - | \$ - |
| 10 - REFUNDS AND MISCELLA | \$ - | \$ - | \$ (75) | \$ - |
| Expense | \$ 420,370 | \$ 426,144 | \$ 356,342 | \$ 383,596 |
| 40 - WAGES & COMPENSATION | \$ 176,001 | \$ 133,435 | \$ 91,255 | \$ 99,966 |
| 41 - PAYROLL LIABILITIES | \$ 70,680 | \$ 67,220 | \$ 23,305 | \$ 24,198 |
| 42 - EMPLOYEE DEVELOPMENT | \$ 784 | \$ 459 | \$ - | \$ - |
| 43 - SUPPLIES & MATERIALS | \$ 10,788 | \$ 9,744 | \$ 5,994 | \$ 5,110 |
| 44 - CONTRACT SERVICES | \$ 120,458 | \$ 179,999 | \$ 204,079 | \$ 220,904 |
| 45 - UTILITIES | \$ 36,051 | \$ 33,913 | \$ 31,710 | \$ 32,538 |
| 46 - FLEET | \$ 1,773 | \$ 1,373 | \$ - | \$ 880 |
| 48 - CAPITAL OUTLAY | \$ 3,835 | \$ - | \$ - | \$ - |
| Grand Total | \$ (235,815) | \$ (212,249) | \$ (254,357) | \$ (209,921) |



Radnor Township, PA
Building and Grounds

| | | | | | | | | | | | | | | | | |
|----------------|--------------------|--|----|-----|-----|-----|-----|----|----|----|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period <table border="1"> <tr> <td>P0</td><td>P1</td><td>P2</td><td>P3</td><td>P4</td><td>P5</td><td>P6</td> </tr> <tr> <td>P7</td><td>P8</td><td>P9</td><td>P10</td><td>P11</td><td>P12</td><td>P13</td> </tr> </table> | P0 | P1 | P2 | P3 | P4 | P5 | P6 | P7 | P8 | P9 | P10 | P11 | P12 | P13 |
| P0 | P1 | | P2 | P3 | P4 | P5 | P6 | | | | | | | | | |
| P7 | P8 | | P9 | P10 | P11 | P12 | P13 | | | | | | | | | |
| Department | 403 - BUILDING AND | | | | | | | | | | | | | | | |
| Division(s) | 403 - BUILDING AND | | | | | | | | | | | | | | | |
| Account Status | Active | | | | | | | | | | | | | | | |
| Period | (Multiple Items) | | | | | | | | | | | | | | | |

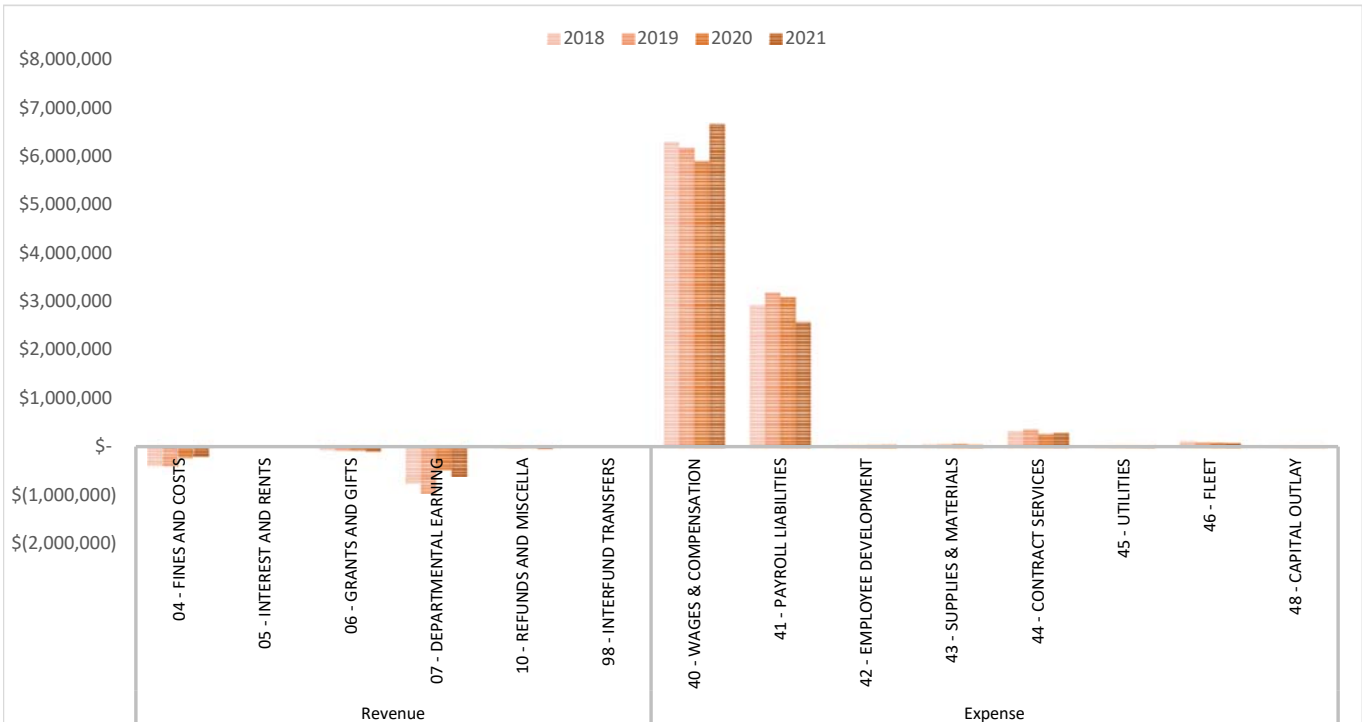
| Actual | | | | | |
|---------------------------|-------------------|-------------------|-------------------|-------------------|--|
| | 2018 | 2019 | 2020 | 2021 | |
| Expense | \$ 473,518 | \$ 468,053 | \$ 363,238 | \$ 424,807 | |
| 40 - WAGES & COMPENSATION | \$ 23,224 | \$ 16,652 | \$ 16,915 | \$ 6,669 | |
| 41 - PAYROLL LIABILITIES | \$ 14,380 | \$ 2,748 | \$ 2,668 | \$ 1,069 | |
| 43 - SUPPLIES & MATERIALS | \$ 13,783 | \$ 12,052 | \$ 7,755 | \$ 8,677 | |
| 44 - CONTRACT SERVICES | \$ 230,896 | \$ 281,968 | \$ 181,826 | \$ 242,865 | |
| 45 - UTILITIES | \$ 172,764 | \$ 169,709 | \$ 153,840 | \$ 171,700 | |
| 48 - CAPITAL OUTLAY | \$ 18,471 | \$ (15,075) | \$ 234 | \$ (6,174) | |
| Grand Total | \$ 473,518 | \$ 468,053 | \$ 363,238 | \$ 424,807 | |



Radnor Township, PA
Police Department

| | | | | | | | | | | | | | | | | |
|----------------|--------------------|--|----|-----|-----|-----|-----|----|----|----|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period <table border="1"> <tr> <td>P0</td><td>P1</td><td>P2</td><td>P3</td><td>P4</td><td>P5</td><td>P6</td> </tr> <tr> <td>P7</td><td>P8</td><td>P9</td><td>P10</td><td>P11</td><td>P12</td><td>P13</td> </tr> </table> | P0 | P1 | P2 | P3 | P4 | P5 | P6 | P7 | P8 | P9 | P10 | P11 | P12 | P13 |
| P0 | P1 | | P2 | P3 | P4 | P5 | P6 | | | | | | | | | |
| P7 | P8 | | P9 | P10 | P11 | P12 | P13 | | | | | | | | | |
| Department | 410 - POLICE | | | | | | | | | | | | | | | |
| Division(s) | 410 - POLICE | | | | | | | | | | | | | | | |
| Account Status | Active | | | | | | | | | | | | | | | |
| Period | (Multiple Items) | | | | | | | | | | | | | | | |

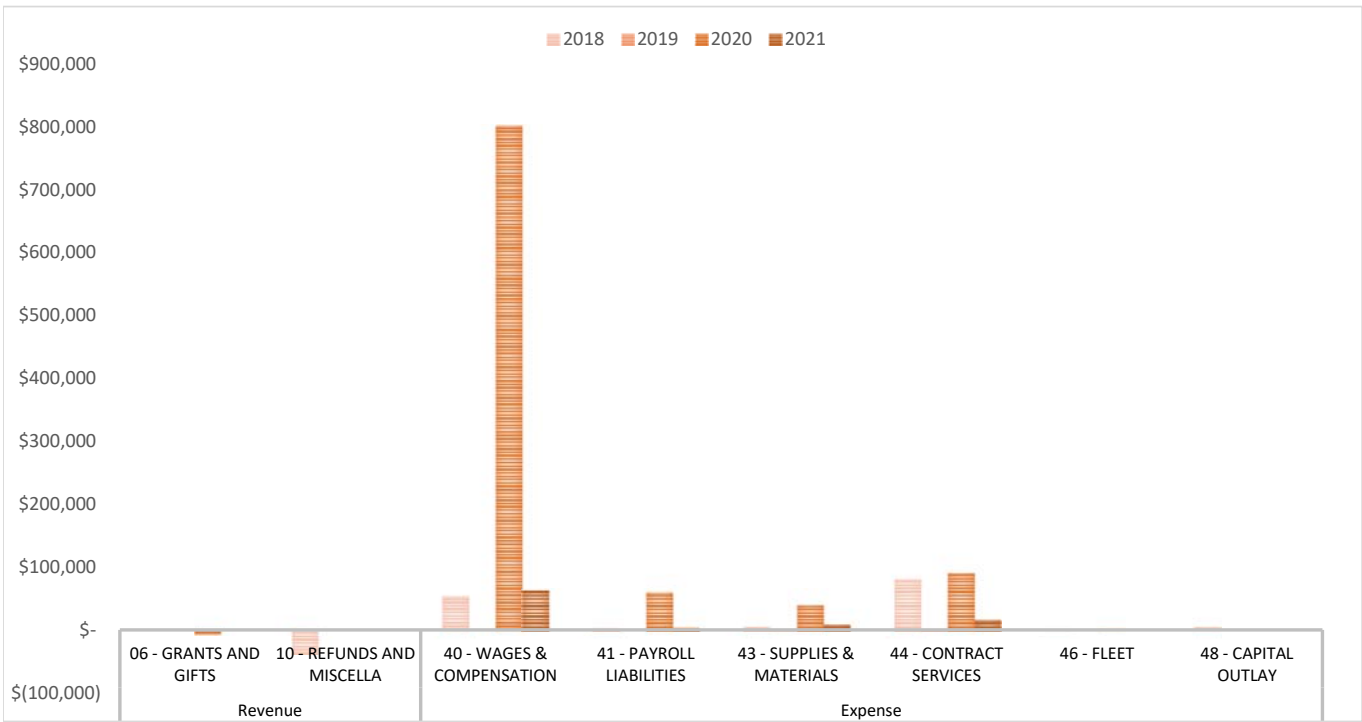
| Actual | 2018 | 2019 | 2020 | 2021 |
|---------------------------|-----------------------|-----------------------|---------------------|---------------------|
| Revenue | \$ (1,206,451) | \$ (1,421,106) | \$ (724,217) | \$ (886,549) |
| 04 - FINES AND COSTS | \$ (385,612) | \$ (394,871) | \$ (206,017) | \$ (188,177) |
| 05 - INTEREST AND RENTS | \$ - | \$ - | \$ - | \$ - |
| 06 - GRANTS AND GIFTS | \$ (57,845) | \$ (65,136) | \$ (64,020) | \$ (78,805) |
| 07 - DEPARTMENTAL EARNING | \$ (754,127) | \$ (948,735) | \$ (448,294) | \$ (594,932) |
| 10 - REFUNDS AND MISCELLA | \$ (8,867) | \$ (12,365) | \$ (5,887) | \$ (24,635) |
| 98 - INTERFUND TRANSFERS | \$ - | \$ - | \$ - | \$ - |
| Expense | \$ 9,761,266 | \$ 9,915,578 | \$ 9,456,099 | \$ 9,718,941 |
| 40 - WAGES & COMPENSATION | \$ 6,295,090 | \$ 6,161,022 | \$ 5,896,232 | \$ 6,662,355 |
| 41 - PAYROLL LIABILITIES | \$ 2,924,649 | \$ 3,176,787 | \$ 3,091,987 | \$ 2,579,535 |
| 42 - EMPLOYEE DEVELOPMENT | \$ 28,707 | \$ 29,034 | \$ 33,975 | \$ 37,588 |
| 43 - SUPPLIES & MATERIALS | \$ 40,437 | \$ 47,188 | \$ 56,414 | \$ 40,400 |
| 44 - CONTRACT SERVICES | \$ 333,162 | \$ 369,370 | \$ 268,544 | \$ 293,603 |
| 45 - UTILITIES | \$ 14,942 | \$ 14,816 | \$ 15,472 | \$ 14,397 |
| 46 - FLEET | \$ 122,059 | \$ 108,362 | \$ 92,417 | \$ 88,852 |
| 48 - CAPITAL OUTLAY | \$ 2,220 | \$ 8,999 | \$ 1,058 | \$ 2,210 |
| Grand Total | \$ 8,554,815 | \$ 8,494,472 | \$ 8,731,882 | \$ 8,832,392 |



Radnor Township, PA
Emergency Management

| | | | | | | | | |
|----------------|--------------------|---------------|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Department | 414 - EMERGENCY M | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Division(s) | 414 - EMERGENCY M | P7 | P8 | P9 | P10 | P11 | P12 | P13 |
| Account Status | Active | | | | | | | |
| Period | (Multiple Items) | | | | | | | |

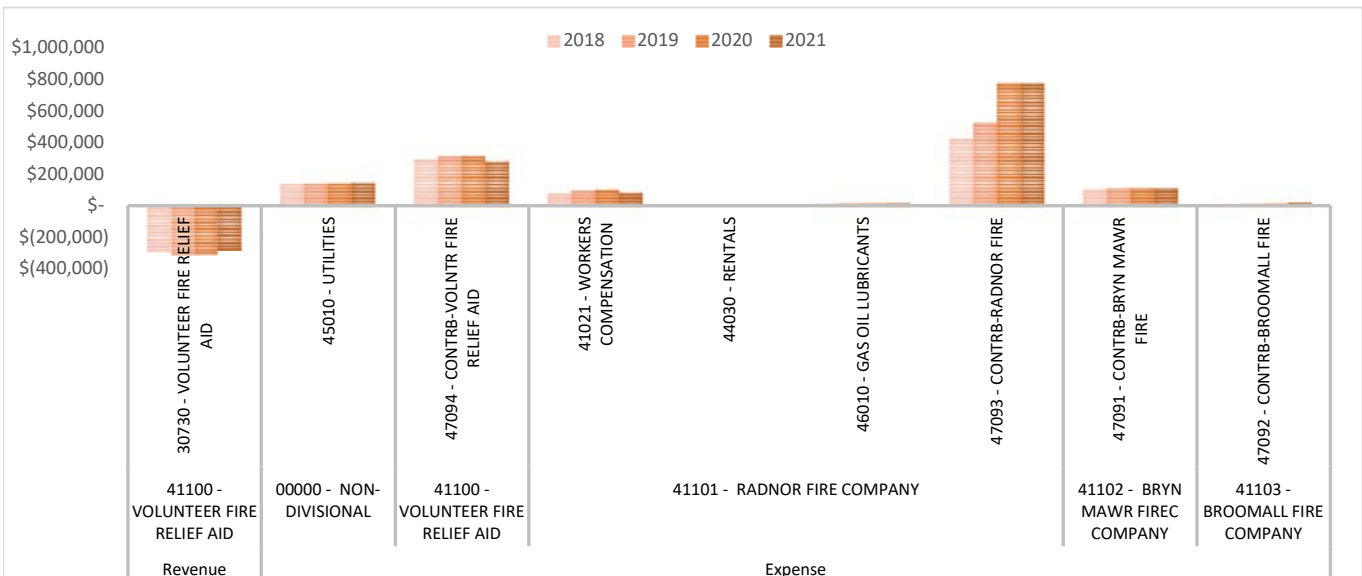
| Actual | 2018 | 2019 | 2020 | 2021 |
|---------------------------|--------------------|-----------------|-------------------|------------------|
| Revenue | \$ (37,628) | \$ - | \$ (7,500) | \$ - |
| 06 - GRANTS AND GIFTS | \$ - | \$ - | \$ (7,500) | \$ - |
| 10 - REFUNDS AND MISCELLA | \$ (37,628) | \$ - | \$ - | \$ - |
| Expense | \$ 151,676 | \$ 2,774 | \$ 993,056 | \$ 97,561 |
| 40 - WAGES & COMPENSATION | \$ 54,468 | \$ - | \$ 801,522 | \$ 64,617 |
| 41 - PAYROLL LIABILITIES | \$ 4,119 | \$ - | \$ 59,878 | \$ 4,858 |
| 43 - SUPPLIES & MATERIALS | \$ 6,037 | \$ 884 | \$ 39,795 | \$ 9,825 |
| 44 - CONTRACT SERVICES | \$ 81,956 | \$ 1,890 | \$ 90,816 | \$ 18,260 |
| 46 - FLEET | \$ 200 | \$ - | \$ 1,045 | \$ - |
| 48 - CAPITAL OUTLAY | \$ 4,896 | \$ - | \$ - | \$ - |
| Grand Total | \$ 114,048 | \$ 2,774 | \$ 985,556 | \$ 97,561 |



Radnor Township, PA
Fire Contributions

| | | | | | | | | |
|----------------|--------------------|---------------|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Department | 413 - FIRE | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Division(s) | 413 - FIRE | | | | | | | |
| Account Status | Active | P7 | P8 | P9 | P10 | P11 | P12 | P13 |
| Period | (Multiple Items) | | | | | | | |

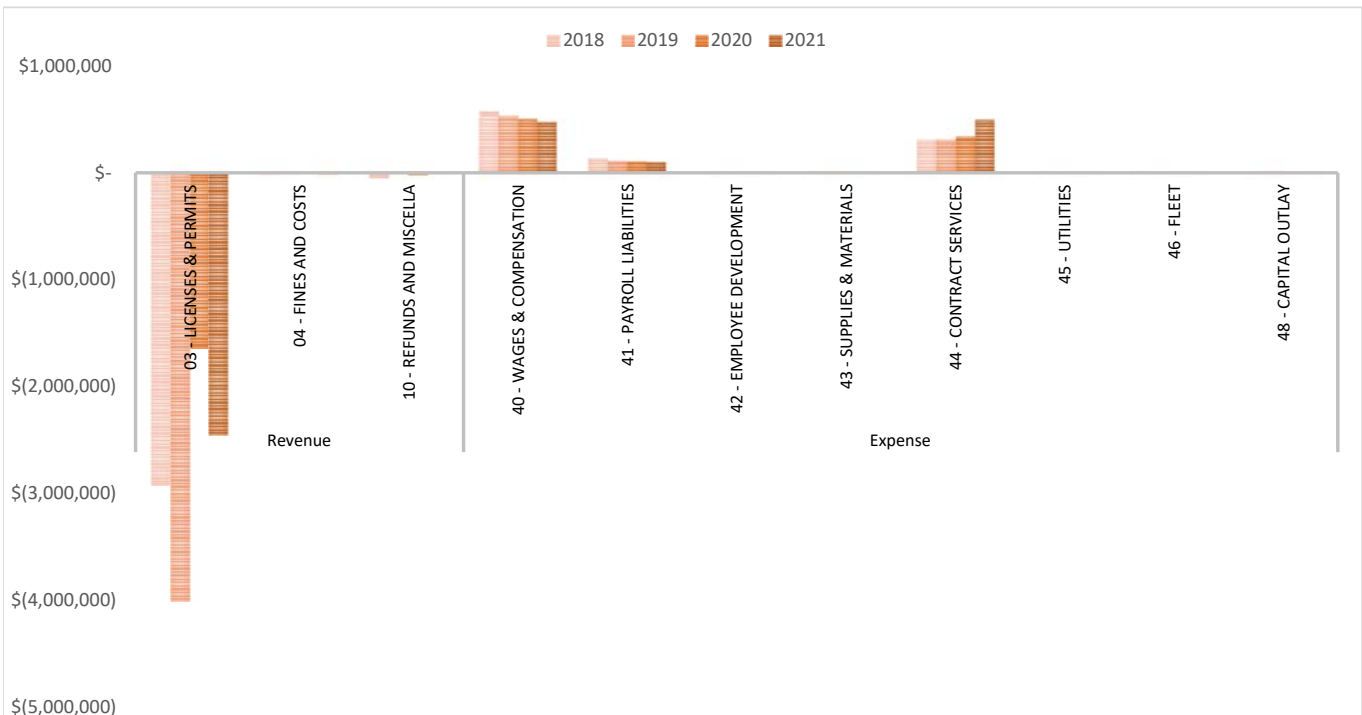
| Actual | 2018 | 2019 | 2020 | 2021 |
|--|--------------|--------------|--------------|--------------|
| Revenue | \$ (289,912) | \$ (312,004) | \$ (311,062) | \$ (278,955) |
| 41100 - VOLUNTEER FIRE RELIEF AID | \$ (289,912) | \$ (312,004) | \$ (311,062) | \$ (278,955) |
| 30730 - VOLUNTEER FIRE RELIEF AID | \$ (289,912) | \$ (312,004) | \$ (311,062) | \$ (278,955) |
| Expense | \$ 1,062,478 | \$ 1,209,745 | \$ 1,459,672 | \$ 1,430,486 |
| 00000 - NON-DIVISIONAL | \$ 140,297 | \$ 142,459 | \$ 141,093 | \$ 144,764 |
| 45010 - UTILITIES | \$ 140,297 | \$ 142,459 | \$ 141,093 | \$ 144,764 |
| 41100 - VOLUNTEER FIRE RELIEF AID | \$ 289,912 | \$ 312,004 | \$ 311,062 | \$ 278,955 |
| 47094 - CONTRB-VOLNTR FIRE RELIEF AID | \$ 289,912 | \$ 312,004 | \$ 311,062 | \$ 278,955 |
| 41101 - RADNOR FIRE COMPANY | \$ 518,693 | \$ 635,282 | \$ 887,516 | \$ 876,766 |
| 41021 - WORKERS COMPENSATION | \$ 79,294 | \$ 94,868 | \$ 100,667 | \$ 84,796 |
| 44030 - RENTALS | \$ - | \$ - | \$ - | \$ - |
| 46010 - GAS OIL LUBRICANTS | \$ 12,969 | \$ 14,608 | \$ 11,044 | \$ 16,165 |
| 47093 - CONTRB-RADNOR FIRE | \$ 426,430 | \$ 525,805 | \$ 775,805 | \$ 775,805 |
| 41102 - BRYN MAWR FIRE COMPANY | \$ 105,576 | \$ 110,000 | \$ 110,000 | \$ 110,000 |
| 47091 - CONTRB-BRYN MAWR FIRE | \$ 105,576 | \$ 110,000 | \$ 110,000 | \$ 110,000 |
| 41103 - BROOMALL FIRE COMPANY | \$ 8,000 | \$ 10,000 | \$ 10,000 | \$ 20,000 |
| 47092 - CONTRB-BROOMALL FIRE | \$ 8,000 | \$ 10,000 | \$ 10,000 | \$ 20,000 |
| Grand Total | \$ 772,566 | \$ 897,741 | \$ 1,148,610 | \$ 1,151,531 |



Radnor Township, PA
Community Development

| | | | | | | | | |
|----------------|--------------------|---------------|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Department | 416 - COMMUNITY I | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Division(s) | 416 - COMMUNITY I | P7 | P8 | P9 | P10 | P11 | P12 | P13 |
| Account Status | Active | | | | | | | |
| Period | (Multiple Items) | | | | | | | |

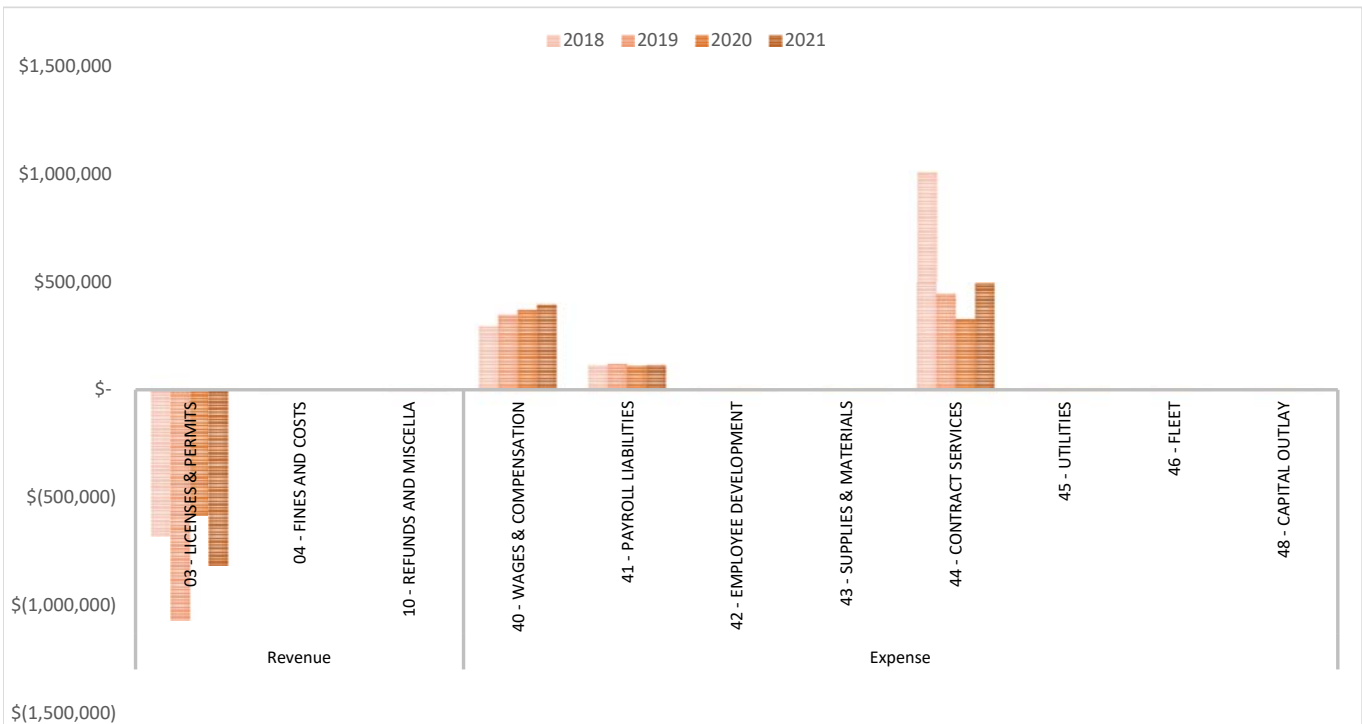
| Actual | | | | | |
|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|--|
| | 2018 | 2019 | 2020 | 2021 | |
| Revenue | \$ (2,967,964) | \$ (4,014,387) | \$ (1,645,265) | \$ (2,454,653) | |
| 03 - LICENSES & PERMITS | \$ (2,912,544) | \$ (4,010,873) | \$ (1,631,049) | \$ (2,449,504) | |
| 04 - FINES AND COSTS | \$ (8,250) | \$ (1,250) | \$ - | \$ (5,000) | |
| 10 - REFUNDS AND MISCELLA | \$ (47,170) | \$ (2,264) | \$ (14,216) | \$ (150) | |
| Expense | \$ 1,053,473 | \$ 977,108 | \$ 970,055 | \$ 1,093,943 | |
| 40 - WAGES & COMPENSATION | \$ 585,684 | \$ 530,171 | \$ 507,559 | \$ 478,407 | |
| 41 - PAYROLL LIABILITIES | \$ 138,624 | \$ 111,659 | \$ 110,068 | \$ 97,380 | |
| 42 - EMPLOYEE DEVELOPMENT | \$ 5,411 | \$ 3,931 | \$ 2,935 | \$ 1,275 | |
| 43 - SUPPLIES & MATERIALS | \$ 7,653 | \$ 7,980 | \$ 5,203 | \$ 5,312 | |
| 44 - CONTRACT SERVICES | \$ 306,761 | \$ 305,496 | \$ 337,026 | \$ 501,438 | |
| 45 - UTILITIES | \$ 2,921 | \$ 2,977 | \$ 4,211 | \$ 3,492 | |
| 46 - FLEET | \$ 6,173 | \$ 5,035 | \$ 3,054 | \$ 3,687 | |
| 48 - CAPITAL OUTLAY | \$ 245 | \$ 9,862 | \$ - | \$ 2,952 | |
| Grand Total | \$ (1,914,491) | \$ (3,037,279) | \$ (675,210) | \$ (1,360,710) | |



Radnor Township, PA
Engineering

| | | | | | | | | |
|----------------|--------------------|---------------|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Department | 429 - ENGINEERING | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Division(s) | 429 - ENGINEERING | | | | | | | |
| Account Status | Active | P7 | P8 | P9 | P10 | P11 | P12 | P13 |
| Period | (Multiple Items) | | | | | | | |

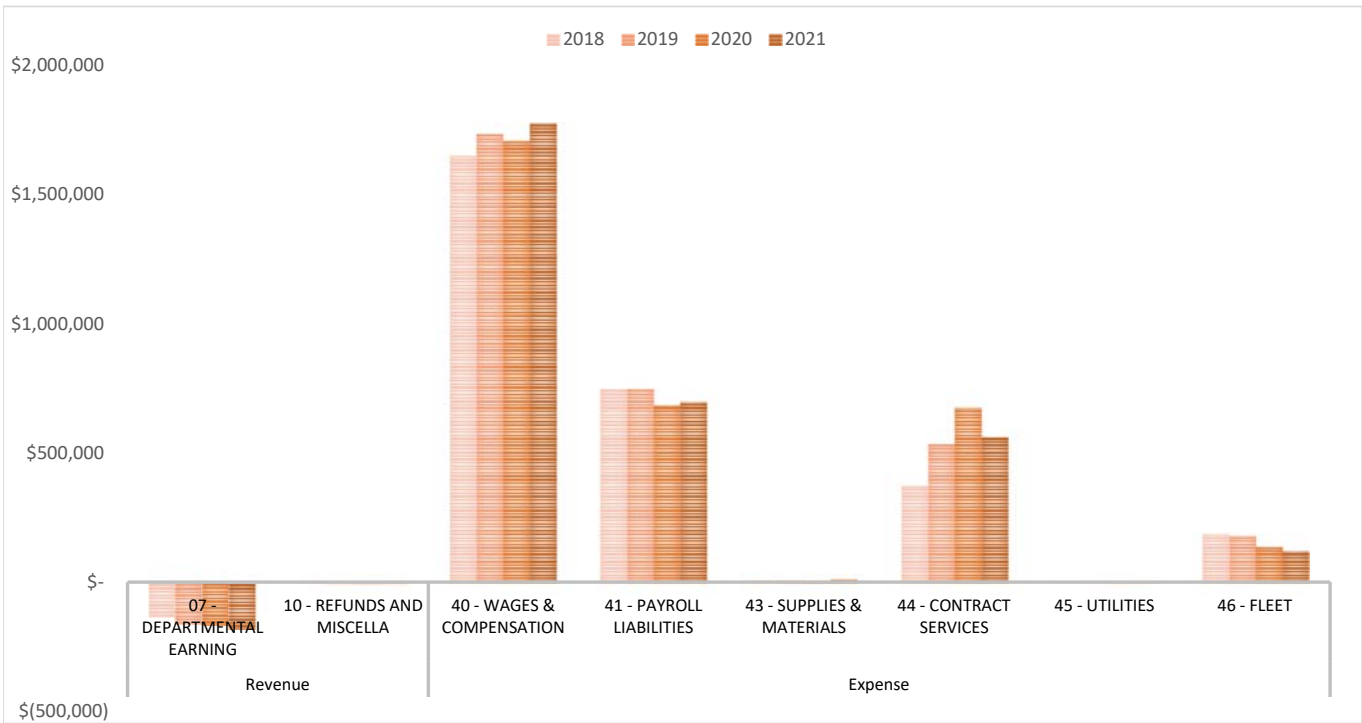
| Actual | 2018 | 2019 | 2020 | 2021 |
|---------------------------|---------------------|-----------------------|---------------------|---------------------|
| Revenue | \$ (677,534) | \$ (1,062,962) | \$ (576,478) | \$ (812,994) |
| 03 - LICENSES & PERMITS | \$ (676,769) | \$ (1,062,883) | \$ (576,329) | \$ (812,715) |
| 04 - FINES AND COSTS | \$ (765) | \$ - | \$ - | \$ - |
| 10 - REFUNDS AND MISCELLA | \$ - | \$ (79) | \$ (150) | \$ (279) |
| Expense | \$ 1,432,073 | \$ 929,946 | \$ 826,434 | \$ 1,016,850 |
| 40 - WAGES & COMPENSATION | \$ 295,735 | \$ 346,295 | \$ 377,094 | \$ 396,169 |
| 41 - PAYROLL LIABILITIES | \$ 114,263 | \$ 121,691 | \$ 111,884 | \$ 115,777 |
| 42 - EMPLOYEE DEVELOPMENT | \$ 4,510 | \$ 2,123 | \$ 1,977 | \$ 1,093 |
| 43 - SUPPLIES & MATERIALS | \$ 2,730 | \$ 3,324 | \$ 2,848 | \$ 2,690 |
| 44 - CONTRACT SERVICES | \$ 1,010,623 | \$ 447,966 | \$ 329,397 | \$ 497,288 |
| 45 - UTILITIES | \$ 1,829 | \$ 2,108 | \$ 2,118 | \$ 1,967 |
| 46 - FLEET | \$ 1,462 | \$ 2,959 | \$ 961 | \$ 1,310 |
| 48 - CAPITAL OUTLAY | \$ 921 | \$ 3,479 | \$ 155 | \$ 554 |
| Grand Total | \$ 754,539 | \$ (133,016) | \$ 249,955 | \$ 203,856 |



Radnor Township, PA
Public Works - Solid Waste and Recycling Division

| | | | | | | | | |
|----------------|--------------------------|---------------|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Department | 430 - PUBLIC WORKS | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Division(s) | 03 - HEALTH & SANITATION | P7 | P8 | P9 | P10 | P11 | P12 | P13 |
| Account Status | Active | | | | | | | |
| Period | (Multiple Items) | | | | | | | |

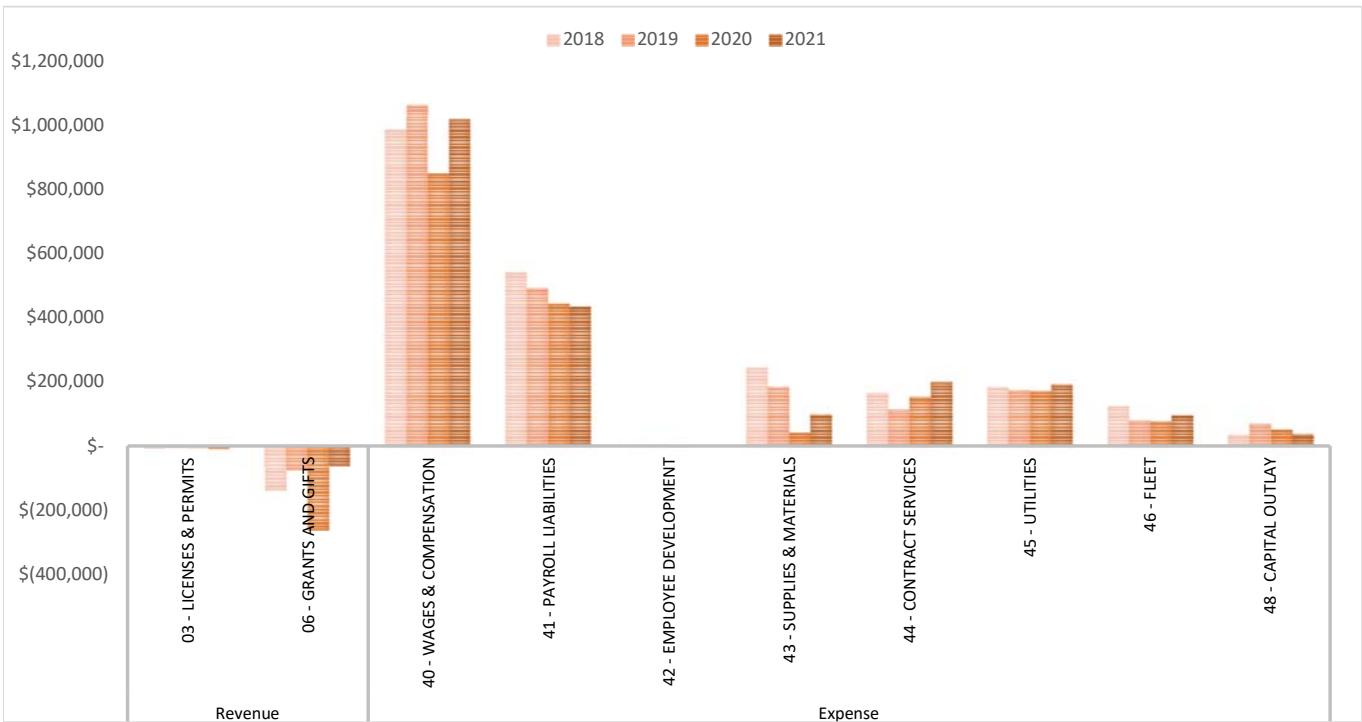
| Actual | | | | | |
|---------------------------|---------------------|---------------------|---------------------|---------------------|--|
| | 2018 | 2019 | 2020 | 2021 | |
| Revenue | \$ (134,860) | \$ (161,541) | \$ (167,650) | \$ (180,500) | |
| 07 - DEPARTMENTAL EARNING | \$ (132,445) | \$ (158,772) | \$ (165,847) | \$ (178,273) | |
| 10 - REFUNDS AND MISCELLA | \$ (2,415) | \$ (2,769) | \$ (1,804) | \$ (2,227) | |
| Expense | \$ 2,972,520 | \$ 3,212,579 | \$ 3,218,338 | \$ 3,173,287 | |
| 40 - WAGES & COMPENSATION | \$ 1,651,990 | \$ 1,735,626 | \$ 1,708,712 | \$ 1,777,950 | |
| 41 - PAYROLL LIABILITIES | \$ 748,473 | \$ 749,950 | \$ 688,321 | \$ 698,496 | |
| 43 - SUPPLIES & MATERIALS | \$ 6,870 | \$ 7,632 | \$ 5,398 | \$ 9,787 | |
| 44 - CONTRACT SERVICES | \$ 375,601 | \$ 535,813 | \$ 675,520 | \$ 563,556 | |
| 45 - UTILITIES | \$ 1,405 | \$ 1,069 | \$ 1,598 | \$ 1,463 | |
| 46 - FLEET | \$ 188,180 | \$ 182,490 | \$ 138,788 | \$ 122,036 | |
| Grand Total | \$ 2,837,660 | \$ 3,051,038 | \$ 3,050,688 | \$ 2,992,787 | |



Radnor Township, PA
Public Works - Infrastructure Division

| | | | | | | | | |
|----------------|--------------------|---------------|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Department | 430 - PUBLIC WORKS | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Division(s) | (Multiple Items) | P7 | P8 | P9 | P10 | P11 | P12 | P13 |
| Account Status | Active | | | | | | | |
| Period | (Multiple Items) | | | | | | | |

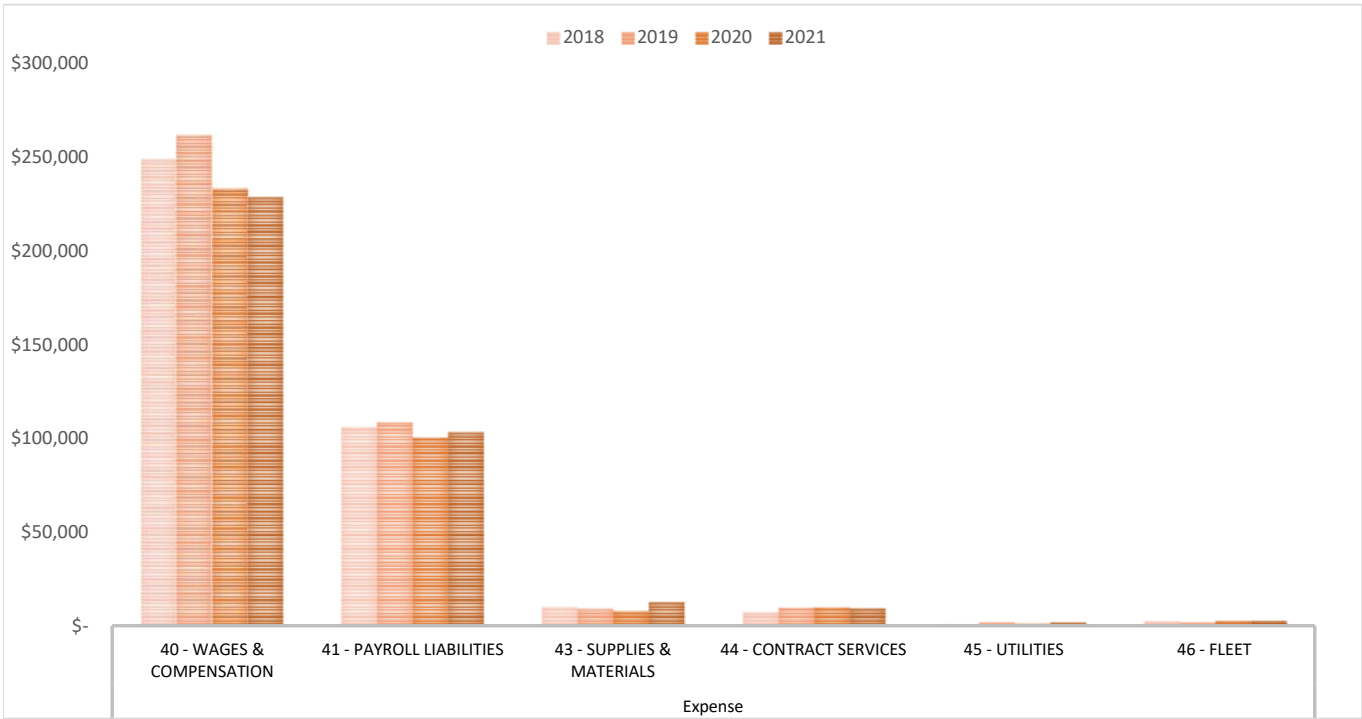
| Actual | | | | | |
|---------------------------|---------------------|---------------------|---------------------|---------------------|--|
| | 2018 | 2019 | 2020 | 2021 | |
| Revenue | \$ (140,979) | \$ (74,990) | \$ (259,691) | \$ (68,978) | |
| 03 - LICENSES & PERMITS | \$ (4,950) | \$ (1,550) | \$ (1,500) | \$ (7,925) | |
| 06 - GRANTS AND GIFTS | \$ (136,029) | \$ (73,440) | \$ (258,191) | \$ (61,053) | |
| Expense | \$ 2,288,459 | \$ 2,182,047 | \$ 1,795,273 | \$ 2,078,722 | |
| 40 - WAGES & COMPENSATION | \$ 986,258 | \$ 1,065,751 | \$ 847,286 | \$ 1,018,374 | |
| 41 - PAYROLL LIABILITIES | \$ 543,169 | \$ 491,067 | \$ 444,743 | \$ 433,924 | |
| 42 - EMPLOYEE DEVELOPMENT | \$ 2,200 | \$ 325 | \$ 464 | \$ - | |
| 43 - SUPPLIES & MATERIALS | \$ 244,626 | \$ 184,786 | \$ 43,900 | \$ 98,751 | |
| 44 - CONTRACT SERVICES | \$ 165,776 | \$ 114,152 | \$ 155,055 | \$ 200,164 | |
| 45 - UTILITIES | \$ 184,365 | \$ 175,086 | \$ 172,742 | \$ 192,861 | |
| 46 - FLEET | \$ 125,345 | \$ 81,092 | \$ 78,459 | \$ 96,577 | |
| 48 - CAPITAL OUTLAY | \$ 36,720 | \$ 69,788 | \$ 52,624 | \$ 38,070 | |
| Grand Total | \$ 2,147,480 | \$ 2,107,057 | \$ 1,535,582 | \$ 2,009,744 | |



Radnor Township, PA
Public Works - Mechanics Division

| | | | | | | | | |
|----------------|--------------------|---------------|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Department | 430 - PUBLIC WORKS | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Division(s) | 43005 - MECHANICS | P7 | P8 | P9 | P10 | P11 | P12 | P13 |
| Account Status | Active | | | | | | | |
| Period | (Multiple Items) | | | | | | | |

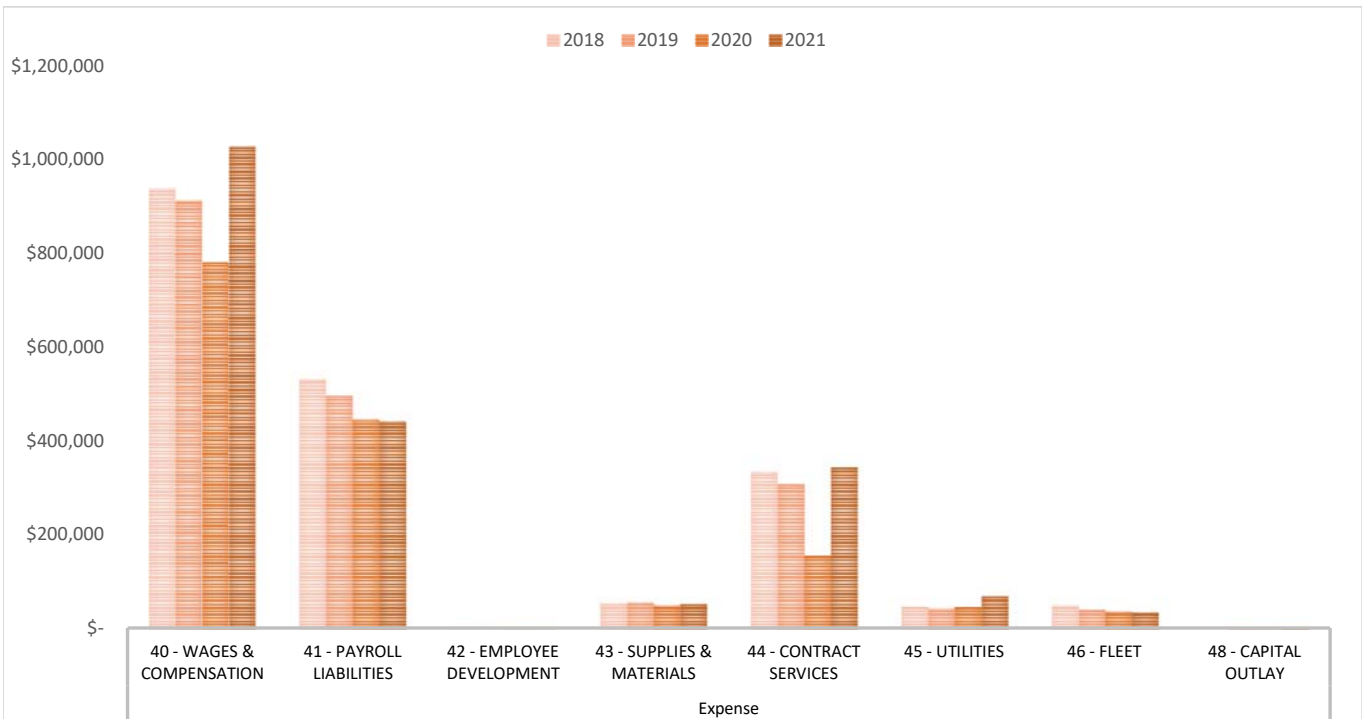
| Actual | | | | | |
|---------------------------|-------------------|-------------------|-------------------|-------------------|--|
| | 2018 | 2019 | 2020 | 2021 | |
| Expense | \$ 375,477 | \$ 392,016 | \$ 354,881 | \$ 358,755 | |
| 40 - WAGES & COMPENSATION | \$ 248,869 | \$ 261,549 | \$ 233,133 | \$ 228,576 | |
| 41 - PAYROLL LIABILITIES | \$ 105,973 | \$ 108,476 | \$ 100,312 | \$ 103,274 | |
| 43 - SUPPLIES & MATERIALS | \$ 10,133 | \$ 9,062 | \$ 7,829 | \$ 12,852 | |
| 44 - CONTRACT SERVICES | \$ 7,362 | \$ 9,666 | \$ 9,940 | \$ 9,383 | |
| 45 - UTILITIES | \$ 642 | \$ 1,657 | \$ 1,029 | \$ 1,844 | |
| 46 - FLEET | \$ 2,497 | \$ 1,605 | \$ 2,638 | \$ 2,827 | |
| Grand Total | \$ 375,477 | \$ 392,016 | \$ 354,881 | \$ 358,755 | |



Radnor Township, PA
Public Works - Park Maintenance Division

| | | | | | | | | |
|----------------|--------------------|---------------|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Department | 430 - PUBLIC WORKS | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Division(s) | 430 - PUBLIC WORKS | P7 | P8 | P9 | P10 | P11 | P12 | P13 |
| Account Status | Active | | | | | | | |
| Period | (Multiple Items) | | | | | | | |

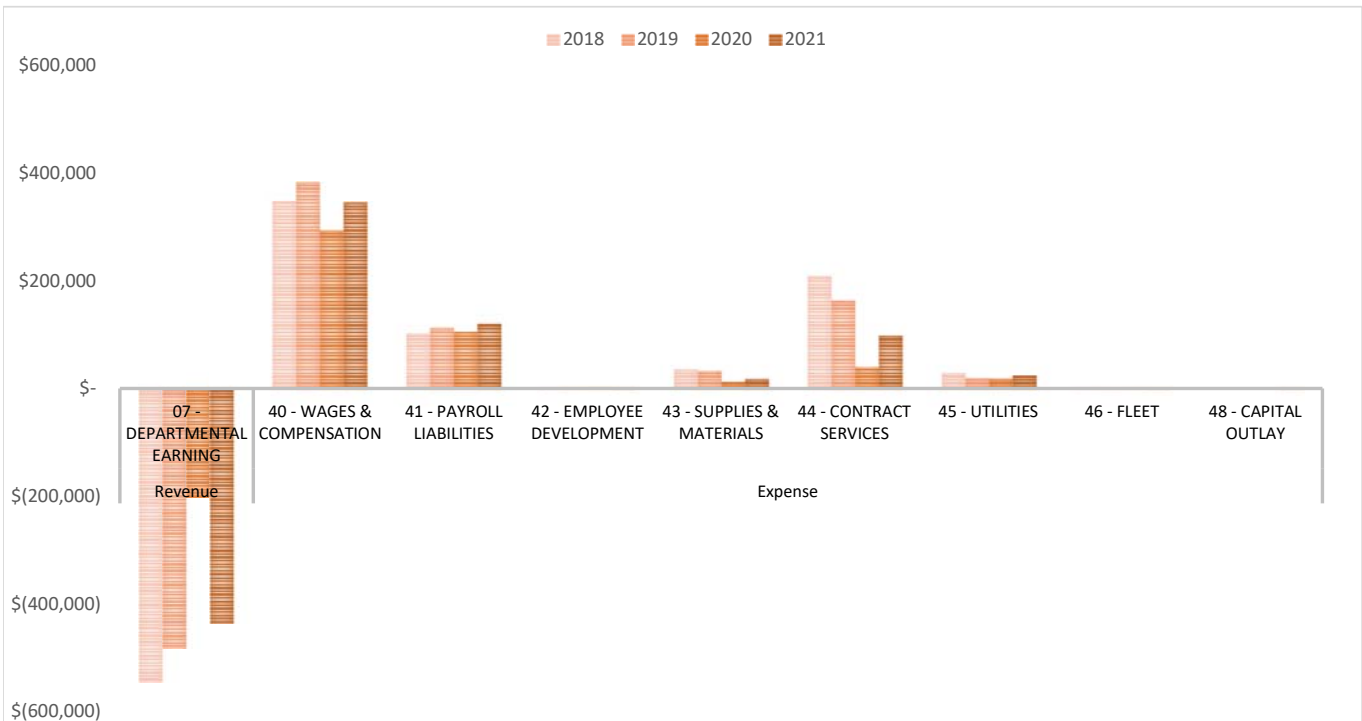
| Actual | 2018 | 2019 | 2020 | 2021 |
|---------------------------|---------------------|---------------------|---------------------|---------------------|
| Expense | \$ 1,956,711 | \$ 1,864,220 | \$ 1,522,239 | \$ 1,977,355 |
| 40 - WAGES & COMPENSATION | \$ 937,768 | \$ 914,175 | \$ 781,592 | \$ 1,027,862 |
| 41 - PAYROLL LIABILITIES | \$ 531,706 | \$ 496,226 | \$ 445,691 | \$ 442,003 |
| 42 - EMPLOYEE DEVELOPMENT | \$ 300 | \$ 812 | \$ 391 | \$ 567 |
| 43 - SUPPLIES & MATERIALS | \$ 54,683 | \$ 56,534 | \$ 51,092 | \$ 53,509 |
| 44 - CONTRACT SERVICES | \$ 334,593 | \$ 308,216 | \$ 157,040 | \$ 344,253 |
| 45 - UTILITIES | \$ 47,760 | \$ 44,313 | \$ 47,359 | \$ 70,323 |
| 46 - FLEET | \$ 49,901 | \$ 42,324 | \$ 38,100 | \$ 36,903 |
| 48 - CAPITAL OUTLAY | \$ - | \$ 1,620 | \$ 974 | \$ 1,936 |
| Grand Total | \$ 1,956,711 | \$ 1,864,220 | \$ 1,522,239 | \$ 1,977,355 |



Radnor Township, PA
Recreation and Community Programming

| | | | | | | | | |
|----------------|--------------------|---------------|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Department | 450 - REC & COMMU | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Division(s) | 450 - REC & COMMU | P7 | P8 | P9 | P10 | P11 | P12 | P13 |
| Account Status | Active | | | | | | | |
| Period | (Multiple Items) | | | | | | | |

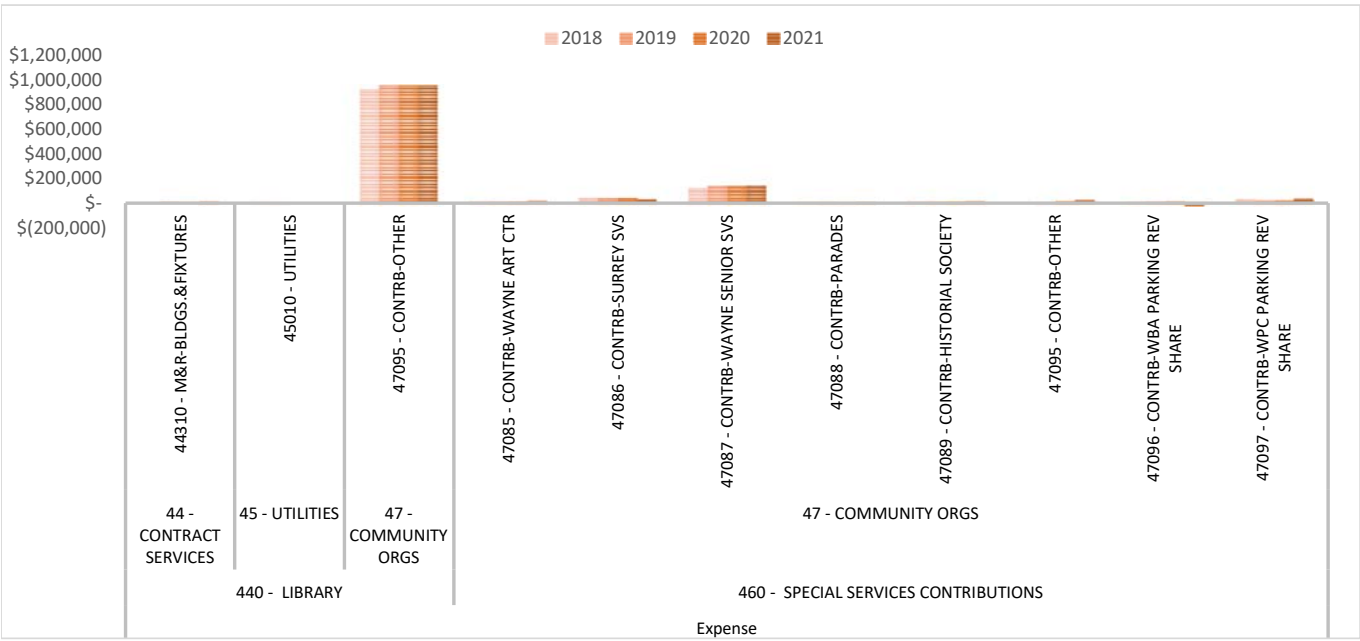
| Actual | | | | | |
|---------------------------|--------------|--------------|--------------|--------------|--|
| | 2018 | 2019 | 2020 | 2021 | |
| Revenue | \$ (544,085) | \$ (481,392) | \$ (200,795) | \$ (434,987) | |
| 07 - DEPARTMENTAL EARNING | \$ (544,085) | \$ (481,392) | \$ (200,795) | \$ (434,987) | |
| Expense | \$ 727,217 | \$ 713,816 | \$ 471,883 | \$ 611,064 | |
| 40 - WAGES & COMPENSATION | \$ 348,780 | \$ 383,291 | \$ 293,963 | \$ 346,151 | |
| 41 - PAYROLL LIABILITIES | \$ 102,616 | \$ 112,923 | \$ 106,296 | \$ 121,214 | |
| 42 - EMPLOYEE DEVELOPMENT | \$ 715 | \$ 720 | \$ 695 | \$ 1,175 | |
| 43 - SUPPLIES & MATERIALS | \$ 36,357 | \$ 33,265 | \$ 12,323 | \$ 18,505 | |
| 44 - CONTRACT SERVICES | \$ 209,089 | \$ 163,610 | \$ 40,382 | \$ 98,562 | |
| 45 - UTILITIES | \$ 28,932 | \$ 19,936 | \$ 18,139 | \$ 24,948 | |
| 46 - FLEET | \$ 729 | \$ 71 | \$ 84 | \$ 144 | |
| 48 - CAPITAL OUTLAY | \$ - | \$ - | \$ - | \$ 365 | |
| Grand Total | \$ 183,132 | \$ 232,423 | \$ 271,088 | \$ 176,077 | |



Radnor Township, PA
Community Organization Contributions

| | | | | | | | | |
|----------------|--------------------|---------------|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Division(s) | (Multiple Items) | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Account Status | Active | P7 | P8 | P9 | P10 | P11 | P12 | P13 |
| Period | (Multiple Items) | | | | | | | |

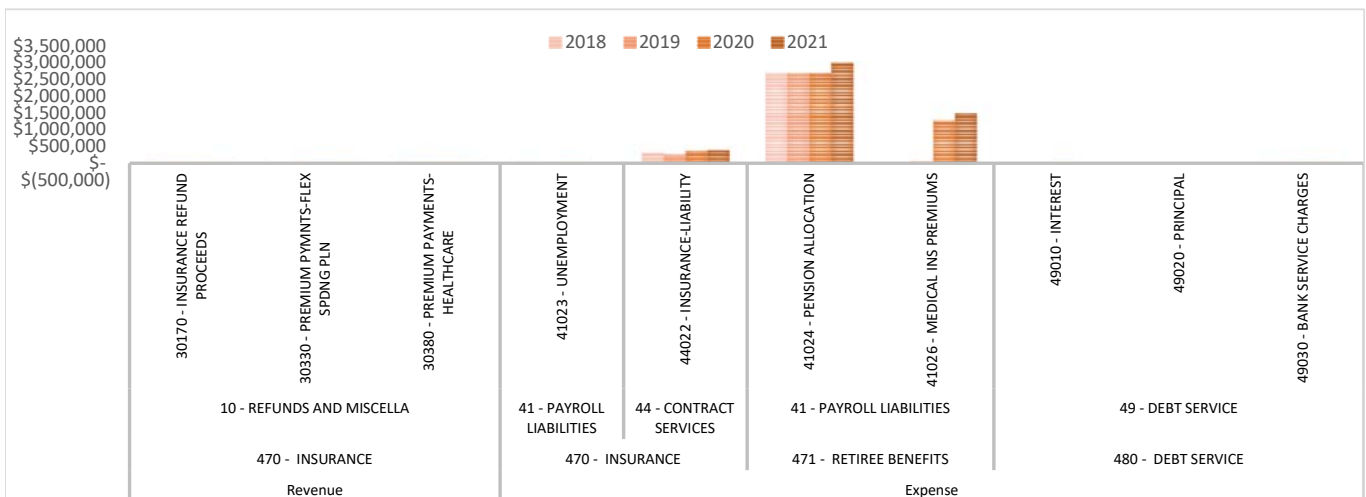
| Actual | 2018 | 2019 | 2020 | 2021 |
|---|---------------------|---------------------|---------------------|---------------------|
| Expense | \$ 1,200,958 | \$ 1,250,392 | \$ 1,263,688 | \$ 1,246,493 |
| 440 - LIBRARY | \$ 935,414 | \$ 969,589 | \$ 964,908 | \$ 972,379 |
| 44 - CONTRACT SERVICES | \$ 255 | \$ 8,147 | \$ 4,908 | \$ 12,379 |
| 44310 - M&R-BLDGS.&FIXTURES | \$ 255 | \$ 8,147 | \$ 4,908 | \$ 12,379 |
| 45 - UTILITIES | \$ 5,559 | \$ 1,442 | \$ - | \$ - |
| 45010 - UTILITIES | \$ 5,559 | \$ 1,442 | \$ - | \$ - |
| 47 - COMMUNITY ORGS | \$ 929,600 | \$ 960,000 | \$ 960,000 | \$ 960,000 |
| 47095 - CONTRB-OTHER | \$ 929,600 | \$ 960,000 | \$ 960,000 | \$ 960,000 |
| 460 - SPECIAL SERVICES CONTRIBUTIONS | \$ 265,544 | \$ 280,803 | \$ 298,780 | \$ 274,114 |
| 47 - COMMUNITY ORGS | \$ 265,544 | \$ 280,803 | \$ 298,780 | \$ 274,114 |
| 47085 - CONTRB-WAYNE ART CTR | \$ 17,000 | \$ 17,500 | \$ 17,500 | \$ 20,000 |
| 47086 - CONTRB-SURREY SVS | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 35,000 |
| 47087 - CONTRB-WAYNE SENIOR SVS | \$ 127,000 | \$ 145,500 | \$ 145,500 | \$ 145,500 |
| 47088 - CONTRB-PARADES | \$ 8,000 | \$ 8,000 | \$ 4,000 | \$ 8,000 |
| 47089 - CONTRB-HISTORIAL SOCIETY | \$ 15,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 |
| 47095 - CONTRB-OTHER | \$ - | \$ 1,000 | \$ 22,520 | \$ 27,010 |
| 47096 - CONTRB-WBA PARKING REV SHARE | \$ 11,919 | \$ 16,474 | \$ 17,979 | \$ (17,979) |
| 47097 - CONTRB-WPC PARKING REV SHARE | \$ 36,625 | \$ 27,329 | \$ 26,281 | \$ 41,583 |
| Grand Total | \$ 1,200,958 | \$ 1,250,392 | \$ 1,263,688 | \$ 1,246,493 |



Radnor Township, PA
Insurances, Retiree, and Debt Service Agreement Expenditures

| | | | | | | | | |
|----------------|--------------------|---------------|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Division(s) | All | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Account Status | Active | P7 | P8 | P9 | P10 | P11 | P12 | P13 |
| Period | (Multiple Items) | | | | | | | |

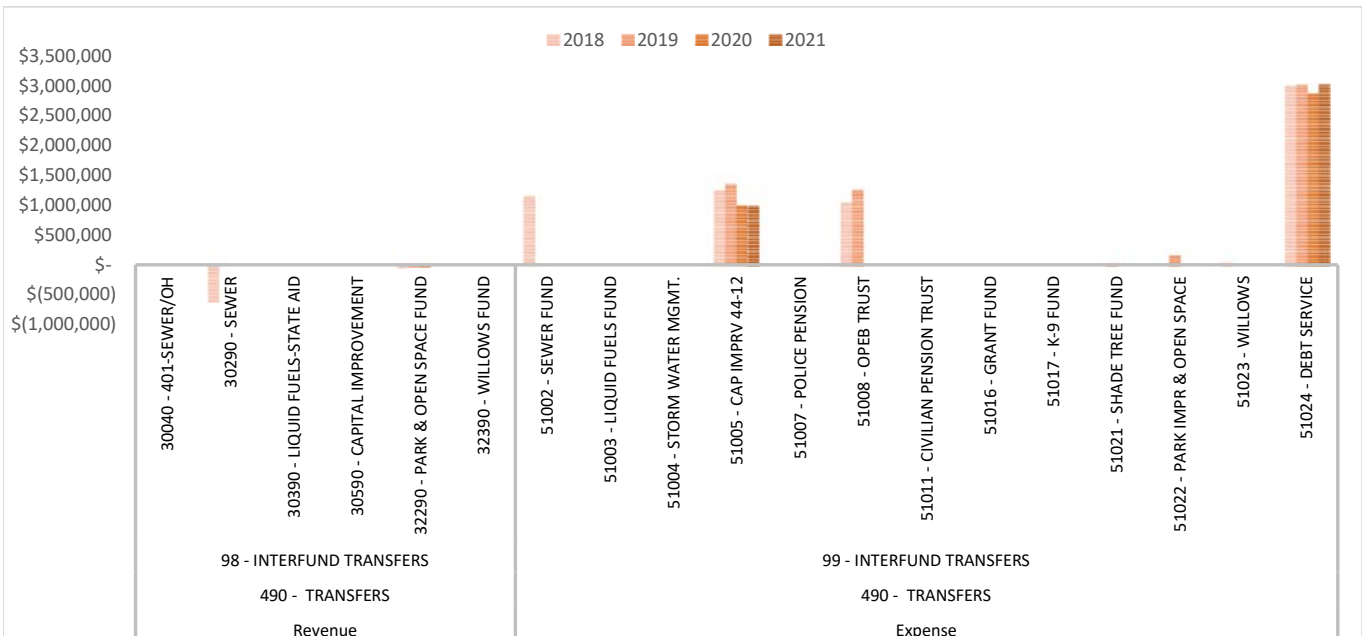
| Actual | 2018 | 2019 | 2020 | 2021 |
|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Revenue | \$ (38,909) | \$ (30,077) | \$ (20,425) | \$ (19,822) |
| 470 - INSURANCE | \$ (38,909) | \$ (30,077) | \$ (20,425) | \$ (19,822) |
| 10 - REFUNDS AND MISCELLA | \$ (38,909) | \$ (30,077) | \$ (20,425) | \$ (19,822) |
| 30170 - INSURANCE REFUND PROCEEDS | \$ (14,524) | \$ (7,778) | \$ (7,778) | \$ (8,178) |
| 30330 - PREMIUM PYMNTS-FLEX SPDNG PLN | \$ (5,560) | \$ (2,304) | \$ 5,038 | \$ 1,054 |
| 30380 - PREMIUM PAYMENTS-HEALTHCARE | \$ (18,825) | \$ (19,995) | \$ (17,685) | \$ (12,698) |
| Expense | \$ 3,033,751 | \$ 3,033,530 | \$ 4,355,012 | \$ 4,911,673 |
| 470 - INSURANCE | \$ 359,361 | \$ 285,992 | \$ 394,372 | \$ 417,549 |
| 41 - PAYROLL LIABILITIES | \$ 1,727 | \$ - | \$ 16,201 | \$ - |
| 41023 - UNEMPLOYMENT | \$ 1,727 | \$ - | \$ 16,201 | \$ - |
| 44 - CONTRACT SERVICES | \$ 357,633 | \$ 285,992 | \$ 378,171 | \$ 417,549 |
| 44022 - INSURANCE-LIABILITY | \$ 357,633 | \$ 285,992 | \$ 378,171 | \$ 417,549 |
| 471 - RETIREE BENEFITS | \$ 2,670,619 | \$ 2,744,239 | \$ 3,955,791 | \$ 4,489,656 |
| 41 - PAYROLL LIABILITIES | \$ 2,670,619 | \$ 2,744,239 | \$ 3,955,791 | \$ 4,489,656 |
| 41024 - PENSION ALLOCATION | \$ 2,670,619 | \$ 2,682,204 | \$ 2,682,204 | \$ 2,993,798 |
| 41026 - MEDICAL INS PREMIUMS | \$ - | \$ 62,035 | \$ 1,273,587 | \$ 1,495,858 |
| 480 - DEBT SERVICE | \$ 3,771 | \$ 3,299 | \$ 4,849 | \$ 4,468 |
| 49 - DEBT SERVICE | \$ 3,771 | \$ 3,299 | \$ 4,849 | \$ 4,468 |
| 49010 - INTEREST | \$ - | \$ - | \$ 539 | \$ - |
| 49020 - PRINCIPAL | \$ - | \$ - | \$ - | \$ - |
| 49030 - BANK SERVICE CHARGES | \$ 3,771 | \$ 3,299 | \$ 4,310 | \$ 4,468 |
| Grand Total | \$ 2,994,842 | \$ 3,003,453 | \$ 4,334,587 | \$ 4,891,851 |



Radnor Township, PA
Insurances, Retiree, and Debt Service Agreement Expenditures

| | | | | | | | | |
|----------------|--------------------|---------------|----|----|-----|-----|-----|-----|
| Fund | 001 - GENERAL FUND | Period | | | | | | |
| Division(s) | All | P0 | P1 | P2 | P3 | P4 | P5 | P6 |
| Account Status | Active | P7 | P8 | P9 | P10 | P11 | P12 | P13 |
| Period | (Multiple Items) | | | | | | | |

| Actual | 2018 | 2019 | 2020 | 2021 |
|--------------------------------|--------------|--------------|--------------|--------------|
| Revenue | \$ (640,019) | \$ (29,480) | \$ (29,480) | \$ - |
| 490 - TRANSFERS | \$ (640,019) | \$ (29,480) | \$ (29,480) | \$ - |
| 98 - INTERFUND TRANSFERS | \$ (640,019) | \$ (29,480) | \$ (29,480) | \$ - |
| 30040 - 401-SEWER/OH | \$ - | \$ - | \$ - | \$ - |
| 30290 - SEWER | \$ (610,539) | \$ - | \$ - | \$ - |
| 30390 - LIQUID FUELS-STATE AID | \$ - | \$ - | \$ - | \$ - |
| 30590 - CAPITAL IMPROVEMENT | \$ - | \$ - | \$ - | \$ - |
| 32290 - PARK & OPEN SPACE FUND | \$ (29,480) | \$ (29,480) | \$ (29,480) | \$ - |
| 32390 - WILLOWS FUND | \$ - | \$ - | \$ - | \$ - |
| Expense | \$ 6,512,521 | \$ 5,830,778 | \$ 3,871,681 | \$ 4,021,681 |
| 490 - TRANSFERS | \$ 6,512,521 | \$ 5,830,778 | \$ 3,871,681 | \$ 4,021,681 |
| 99 - INTERFUND TRANSFERS | \$ 6,512,521 | \$ 5,830,778 | \$ 3,871,681 | \$ 4,021,681 |
| 51002 - SEWER FUND | \$ 1,153,000 | \$ - | \$ - | \$ - |
| 51003 - LIQUID FUELS FUND | \$ - | \$ - | \$ - | \$ - |
| 51004 - STORM WATER MGMT. | \$ - | \$ - | \$ - | \$ - |
| 51005 - CAP IMPRV 44-12 | \$ 1,250,000 | \$ 1,351,577 | \$ 1,000,000 | \$ 1,000,000 |
| 51007 - POLICE PENSION | \$ - | \$ - | \$ - | \$ - |
| 51008 - OPEB TRUST | \$ 1,059,209 | \$ 1,259,209 | \$ - | \$ - |
| 51011 - CIVILIAN PENSION TRUST | \$ - | \$ - | \$ - | \$ - |
| 51016 - GRANT FUND | \$ - | \$ - | \$ - | \$ - |
| 51017 - K-9 FUND | \$ - | \$ - | \$ - | \$ - |
| 51021 - SHADE TREE FUND | \$ - | \$ 25,000 | \$ - | \$ - |
| 51022 - PARK IMPR & OPEN SPACE | \$ - | \$ 180,000 | \$ - | \$ - |
| 51023 - WILLOWS | \$ 50,000 | \$ - | \$ - | \$ - |
| 51024 - DEBT SERVICE | \$ 3,000,312 | \$ 3,014,992 | \$ 2,871,681 | \$ 3,021,681 |
| Grand Total | \$ 5,872,502 | \$ 5,801,298 | \$ 3,842,201 | \$ 4,021,681 |



Radnor Township, PA

Utility Fund Budget vs. Actual Operating Statements
2021 Year-to-Date
January - December

Reports Included in this Section:

Sewer Fund Operating Statement

Stormwater Fund Operating Statement

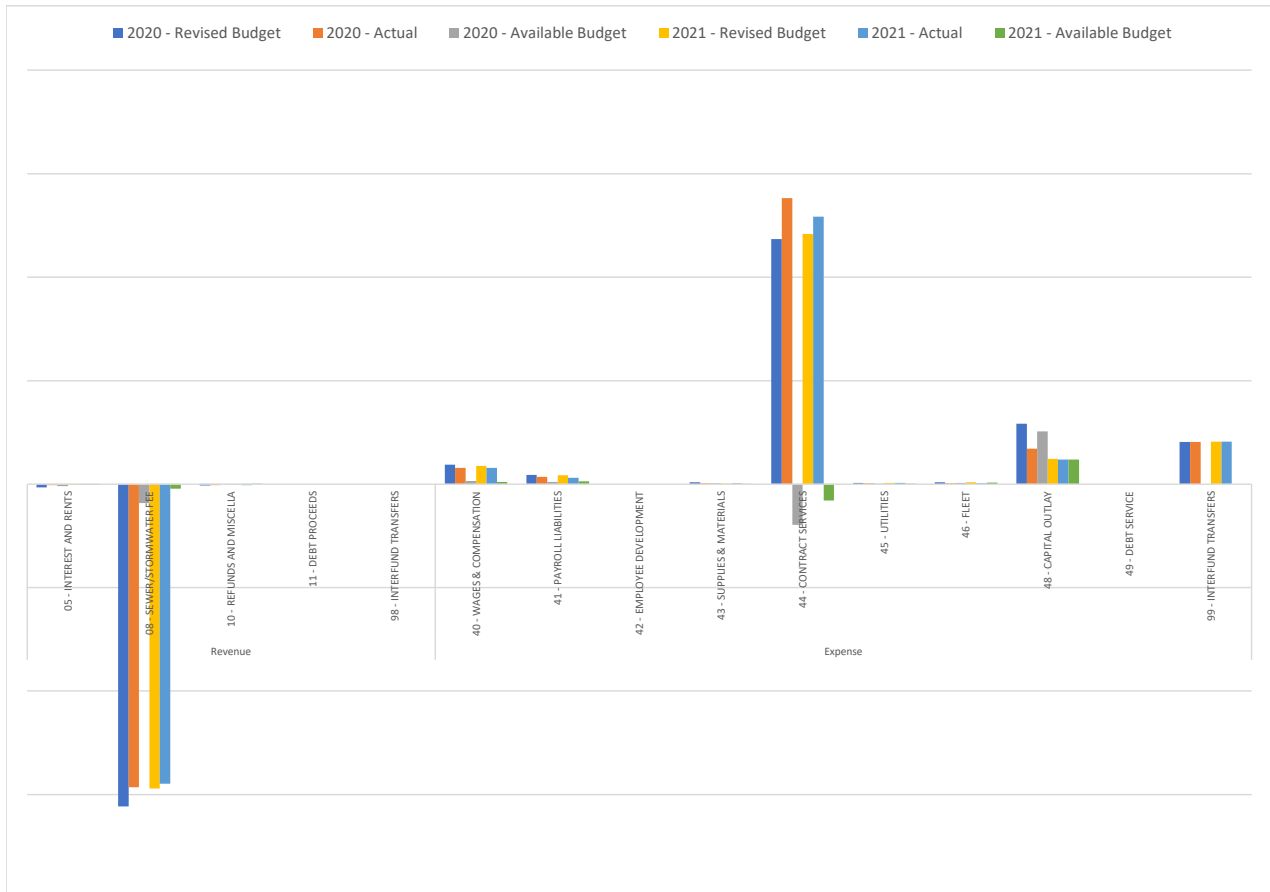
Radnor Township, PA
Sanitary Sewer Fund Operating Statement
Budget vs Actual Summary
2020 v 2021 Year to Date

| | | | | | | | | | | | | | | | |
|--|---------------------|---------------|-----|-----|-----|-----|----|----|----|----|----|----|-----|-----|-----|
| Fund | 002 - SEWER SPECIAL | Period | | | | | | | | | | | | | |
| Account Status | Active | | | | | | | | | | | | | | |
| <table border="1" style="width: 100%; text-align: center;"> <tr> <td>P0</td><td>P1</td><td>P2</td><td>P3</td><td>P4</td><td>P5</td><td>P6</td> </tr> <tr> <td>P7</td><td>P8</td><td>P9</td><td>P10</td><td>P11</td><td>P12</td><td>P13</td> </tr> </table> | | | P0 | P1 | P2 | P3 | P4 | P5 | P6 | P7 | P8 | P9 | P10 | P11 | P12 |
| P0 | P1 | P2 | P3 | P4 | P5 | P6 | | | | | | | | | |
| P7 | P8 | P9 | P10 | P11 | P12 | P13 | | | | | | | | | |

| | 2020 | | | 2021 | | |
|-------------------------------|----------------|----------------|------------------|----------------|----------------|------------------|
| | Revised Budget | Actual | Available Budget | Revised Budget | Actual | Available Budget |
| Revenue | \$ (6,328,350) | \$ (5,907,431) | \$ (420,919) | \$ (5,919,000) | \$ (5,822,589) | \$ (96,411) |
| 05 - INTEREST AND RENTS | \$ (67,650) | \$ (23,135) | \$ (44,515) | \$ (20,000) | \$ (9,257) | \$ (10,743) |
| 08 - SEWER/STORMWATER FEE | \$ (6,230,634) | \$ (5,858,363) | \$ (372,271) | \$ (5,887,000) | \$ (5,792,409) | \$ (94,591) |
| 10 - REFUNDS AND MISCELLA | \$ (30,066) | \$ (25,933) | \$ (4,133) | \$ (12,000) | \$ (20,923) | \$ 8,923 |
| 11 - DEBT PROCEEDS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 98 - INTERFUND TRANSFERS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Expense | \$ 7,360,553 | \$ 7,540,076 | \$ 362,669 | \$ 6,729,031 | \$ 6,953,657 | \$ 269,793 |
| 40 - WAGES & COMPENSATION | \$ 380,133 | \$ 318,608 | \$ 61,525 | \$ 353,606 | \$ 317,249 | \$ 36,357 |
| 41 - PAYROLL LIABILITIES | \$ 179,410 | \$ 144,342 | \$ 35,068 | \$ 174,064 | \$ 122,305 | \$ 50,773 |
| 42 - EMPLOYEE DEVELOPMENT | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 43 - SUPPLIES & MATERIALS | \$ 29,508 | \$ 16,129 | \$ 13,266 | \$ 4,323 | \$ 10,814 | \$ (3,669) |
| 44 - CONTRACT SERVICES | \$ 4,735,938 | \$ 5,527,608 | \$ (791,571) | \$ 4,833,110 | \$ 5,168,997 | \$ (318,163) |
| 45 - UTILITIES | \$ 18,750 | \$ 14,568 | \$ 4,182 | \$ 18,200 | \$ 17,937 | \$ 263 |
| 46 - FLEET | \$ 30,629 | \$ 12,306 | \$ 20,615 | \$ 30,189 | \$ 10,966 | \$ 24,495 |
| 48 - CAPITAL OUTLAY | \$ 1,166,682 | \$ 687,013 | \$ 1,019,584 | \$ 490,161 | \$ 480,009 | \$ 479,736 |
| 49 - DEBT SERVICE | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 99 - INTERFUND TRANSFERS | \$ 819,502 | \$ 819,502 | \$ - | \$ 825,378 | \$ 825,378 | \$ - |
| Grand Total | \$ 1,032,203 | \$ 1,632,645 | \$ (58,250) | \$ 810,031 | \$ 1,131,068 | \$ 173,382 |
| Beginning Cash | \$ 3,936,120 | \$ 3,936,120 | | \$ 2,302,258 | \$ 2,302,258 | |
| Ending Cash | \$ 2,903,917 | \$ 5,568,765 | | \$ 1,492,228 | \$ 1,171,190 | |
| Change In Cash Balance | \$ (1,032,203) | \$ (1,632,645) | | \$ (810,031) | \$ (1,131,068) | |

Footnotes:

- Year over year revenues are in line. However, those actual collections have lagged estimates. Finance is looking into why.
- The 2021 Contracted Services expense is missing the June RHM payment (\$1.0MM) that was posted in July.
- To help the sewer fund with cash flow, the General Fund had to transfer \$1,300,000 in January. As much of this will be transferred back once the RHM and operating expenses for 2021 are known (in November or December)



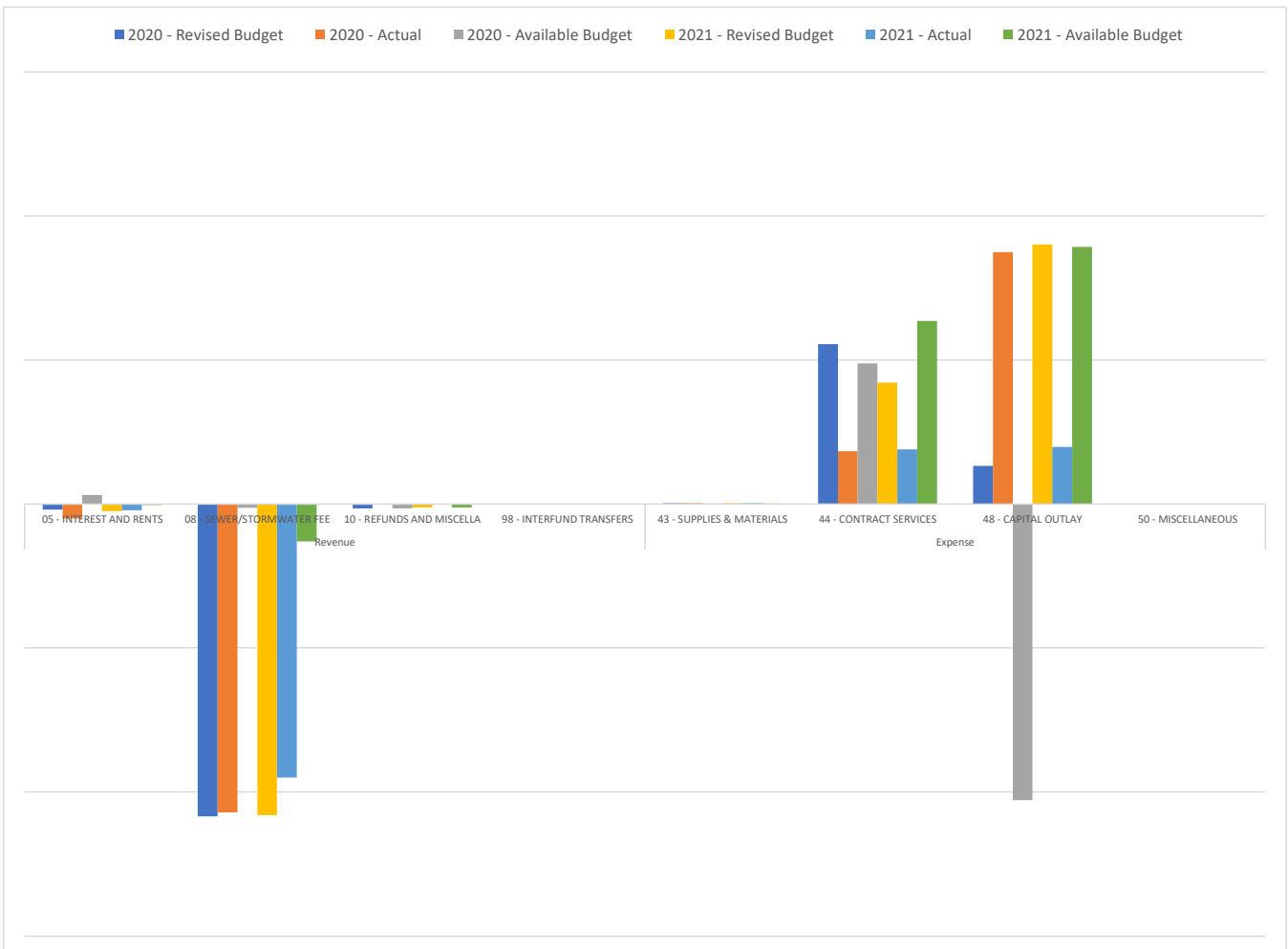
Radnor Township, PA
Sanitary Sewer Fund Operating Statement
Budget vs Actual Summary
2020 v 2021 Year to Date

| | | |
|----------------|------------------|---------------|
| Fund | 004 - STORMWATER | Period |
| Account Status | Active | |
| | | P0 |
| | | P1 |
| | | P2 |
| | | P3 |
| | | P4 |
| | | P5 |
| | | P6 |
| | | P7 |
| | | P8 |
| | | P9 |
| | | P10 |
| | | P11 |
| | | P12 |
| | | P13 |

| | 2020 | | | 2021 | | |
|-------------------------------|----------------|----------------|------------------|----------------|--------------|------------------|
| | Revised Budget | Actual | Available Budget | Revised Budget | Actual | Available Budget |
| Revenue | \$ (1,120,000) | \$ (1,122,289) | \$ 2,289 | \$ (1,117,000) | \$ (971,222) | \$ (145,778) |
| 05 - INTEREST AND RENTS | \$ (20,000) | \$ (50,974) | \$ 30,974 | \$ (25,000) | \$ (21,566) | \$ (3,434) |
| 08 - SEWER/STORMWATER FEE | \$ (1,085,000) | \$ (1,071,315) | \$ (13,685) | \$ (1,080,000) | \$ (949,656) | \$ (130,344) |
| 10 - REFUNDS AND MISCELLA | \$ (15,000) | \$ - | \$ (15,000) | \$ (12,000) | \$ (0) | \$ (12,000) |
| 98 - INTERFUND TRANSFERS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Expense | \$ 689,544 | \$ 1,060,108 | \$ (540,549) | \$ 1,324,615 | \$ 390,058 | \$ 1,528,229 |
| 43 - SUPPLIES & MATERIALS | \$ 2,500 | \$ 2,393 | \$ 108 | \$ 2,500 | \$ 2,393 | \$ 108 |
| 44 - CONTRACT SERVICES | \$ 554,421 | \$ 183,501 | \$ 487,905 | \$ 421,330 | \$ 189,575 | \$ 635,445 |
| 48 - CAPITAL OUTLAY | \$ 132,623 | \$ 874,215 | \$ (1,028,561) | \$ 900,785 | \$ 198,090 | \$ 892,676 |
| 50 - MISCELLANEOUS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Grand Total | \$ (430,456) | \$ (62,181) | \$ (538,259) | \$ 207,615 | \$ (581,164) | \$ 1,382,451 |
| Beginning Cash | \$ 3,258,521 | \$ 3,258,521 | | \$ 3,568,599 | \$ 3,568,599 | |
| Ending Cash | \$ 3,688,977 | \$ 3,320,702 | | \$ 3,360,984 | \$ 4,149,763 | |
| Change In Cash Balance | \$ 430,456 | \$ 62,181 | | \$ (207,615) | \$ 581,164 | |

Footnotes:

- Year over year revenues are in line. However, those actual collections have lagged estimates. Finance is looking into why.
- The 2021 Contracted Services expense is missing the June RHM payment (\$1.0MM) that was posted in July.



THE END

