

2017

# Radnor Township, PA

INITIAL 2017 FORECAST DOCUMENT  
SEPTEMBER 17, 2016

RADNOR TOWNSHIP, PA | [www.radnor.com](http://www.radnor.com)



# 2017 Initial Forecast Document

Radnor Township, PA

September 17, 2016

Members of the Board of Commissioners and Stakeholders of Radnor Township:

The Administration respectfully submits this initial forecast document which will serve as the baseline for future 2017 budget discussions. This is a new step in our budget process from prior years with the goal being to use the forecasted 2017 activity, as presented with the 2016 budget as a means to track forecasting accuracy. The Administration will refine the financial estimates for 2017 with the upcoming Township Manager Recommended Budget, which is scheduled to be published at the October 10 Board of Commissioner meeting.

The financial information included in this document is presented on a **cash basis** of accounting which means that revenues and expenditures are recognized when they are received or spent (not necessarily when they are incurred). The primary benefits of presenting this information on a cash basis are that it is easier for the casual stakeholder to understand the information and that it can be directly reconciled back to the Township's financial software system. Annually, the Township converts its cash books to the full accrual method of accounting and publishes a Comprehensive Annual Financial Report which complies with Generally Accepted Accounting Principles (GAAP).

This initial forecast document includes all of the Township's governmental funds in a similar, line-item detail as presented in prior years. One new presentation format is in the General Fund: This version of the budget does not include the department narratives. Those will be included in the Township Manager's Recommended Budget. Instead, this version includes a department specific dashboard type of presentation. Each dashboard includes three years of historical actuals, the current years' beginning budget and forecast, as well as the 2017 initial forecast plus a three-year outlook. These dashboards will also include some pertinent non-financial information in future budget versions. We did not have the

## 2017 Budget Calendar



**September 7** – Administrative Budget kick-off meeting

**September 12** – Adopt Budget Calendar and set public hearing dates

**September 17** – Publish the Initial 2017 Forecast which will serve as the baseline for the budget discussions

**October 10** – Present the Township Manager's Recommended Budget for 2017, which will modify the initial forecast by refining forecasts with more accurate estimates

**October 24** – Adoption of the [Preliminary] Comprehensive Budget as required by the Home Rule Charter [§7.05A(2)] [6:30pm]

**November 7** – Public Hearing #1 on Comprehensive Budget satisfying the Home Rule Charter [§7.06C] [6:30pm]

**November 17** – Public Hearing #2 [6:00pm] [§7.06C]

**November 28** – Introduction of 2017 Final Comprehensive Budget Ordinances [§7.06C]

**December 12** – Scheduled adoption of the 2017 Comprehensive Budget

## 2017 Initial Forecast Document



opportunity to fully vet out the non-financial information prior to publishing this document. We hope that the new reporting format provides a more reader-friendly way to understand what costs are incurred by each of the Township's General Fund departments.

Some specific assumptions that are included in the forecasts are:

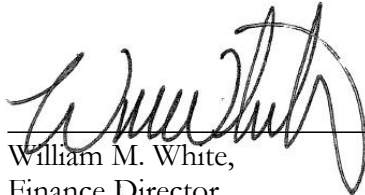
- No real estate tax adjustments for 2017 (noting that some additional discussion will be needed for the funding of the voted open space bonds, series 2014 that are being funded, in part, by real estate transfer taxes. See Fund #22 for more detail)
- Similar budgeted staffing numbers as exist today (noting that some positions are currently budgeted, but unfilled. In those cases, we are budgeting as though they will be filled)
- Wage increases of up-to 2.75% for all Township personnel (noting that the Police and RATE employees have collectively bargained increases of the same amount already agreed upon)
- 2017 Capital plan information, as presented with the 2016 budget
- Stormwater Budget, in draft form, as currently being discussed by the SWMAC. We anticipate the stormwater budget being in draft form until early October, when the SWMAC expects to formally make their recommendation. Also note that the Township Manager may present budget alternatives in conjunction with the SWMAC's recommendations.
- Debt Service budgets as required by the Township's current outstanding bond issues

We look forward to the continued budget discussions leading up to the ultimate adoption of the 2017 Comprehensive Budget and Five-Year Capital Plan. As we progress, please know that the Township Administration will continue to put forth the efforts necessary to professionally and ethically manage Radnor Township by being fiscally responsible, transparent, and accountable in an effort to deliver the best services to our stakeholders. With the Board's leadership, we are confident that Radnor Township will continue to always be "*The Best of the Main Line.*"

Respectfully Submitted,



Robert A. Zienkowski,  
Township Manager/ Secretary



William M. White,  
Finance Director

# Radnor Township, PA

## 2017 Initial Budget Worksheets

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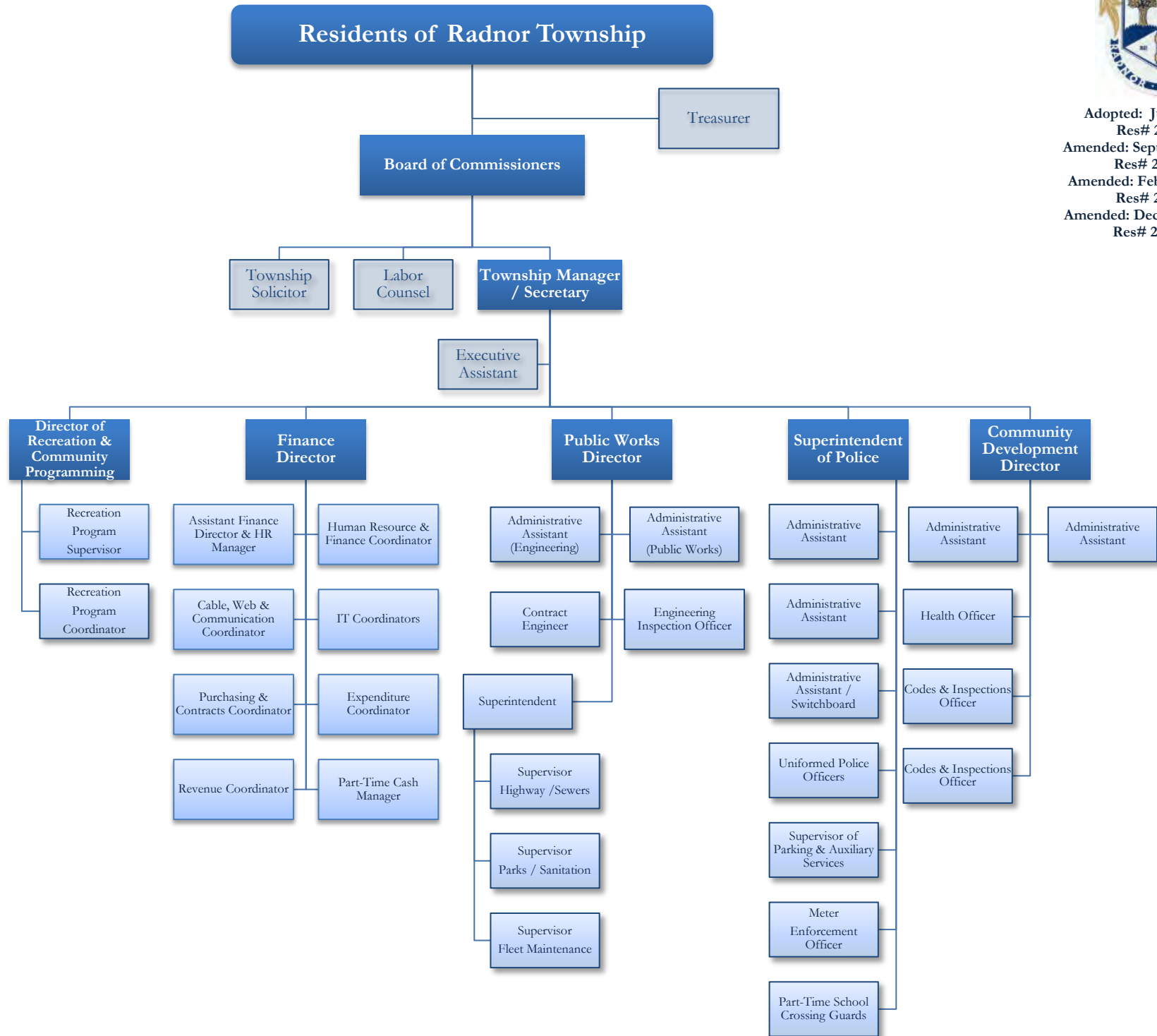
### Organizational Charts

- Administrative Organizational Chart
- Fund Accounting Organizational Chart

# RADNOR TOWNSHIP ORGANIZATIONAL CHART

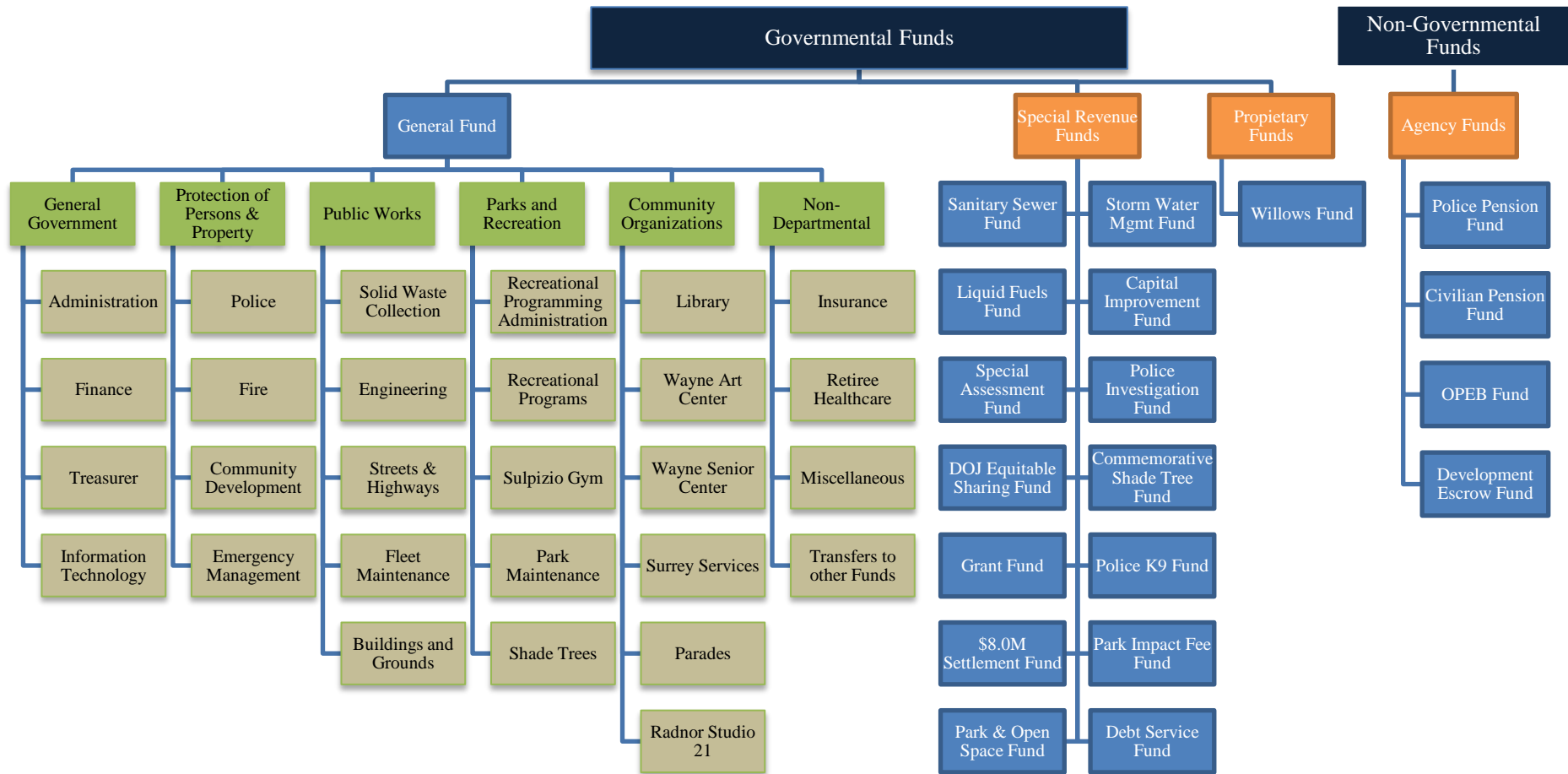


Adopted: June 20, 2011  
 Res# 2011-87  
 Amended: September 26, 2011  
 Res# 2011-116  
 Amended: February 25, 2013  
 Res# 2013-20  
 Amended: December 16, 2013  
 Res# 2013-144



# Radnor Township, PA

## Fund Accounting Organizational Chart



**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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2017 Fund Budget Worksheets

**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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General Fund #01



Fund: GENERAL FUND

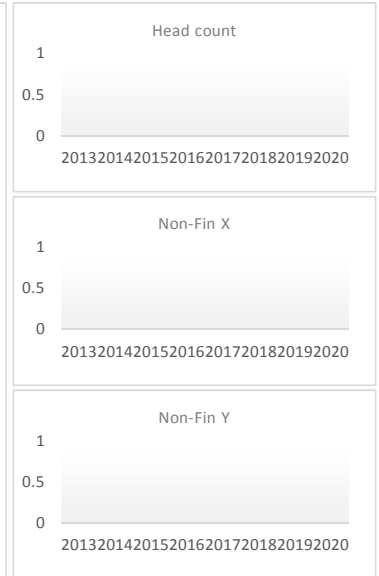
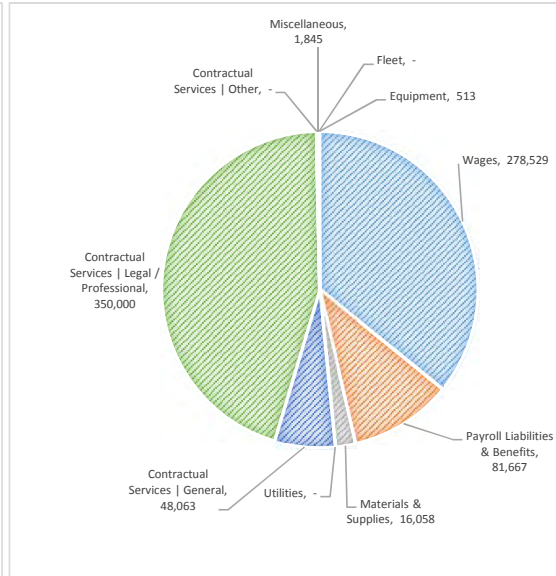
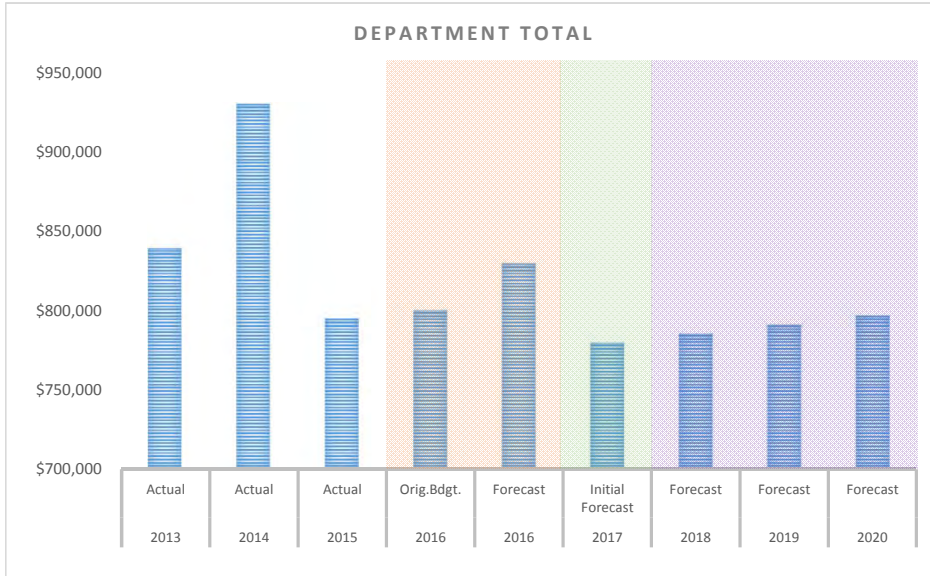
CAFR Category: General Government

Department: Administration

Divisions: Board of Commissioners, Township Manager, Solicitor, Zoning Hearing Board

Budget Year Growth Over Current Year  
 Compounded Four Year Average Growth Rate  
 Percentage of Department to General Fund Total

●	-5.98%
●	-1.81%
●	2.19%



	2013	2014	2015	2016	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Orig.Bdgt.	Forecast	Initial Forecast	Forecast	Forecast	Forecast

**Non-Financials:**

Head count	Will be filled out with final budget
Non-Fin X	Will be filled out with final budget
Non-Fin Y	Will be filled out with final budget

**Expenditures:**

Wages	269,250	286,272	280,153	284,124	274,730	278,529	282,706	286,947	291,251
Payroll Liabilities & Benefits	109,861	80,902	82,719	82,142	82,347	81,667	83,024	84,408	85,818
Employee Development & Training	2,111	-	5,322	3,400	2,908	3,400	3,400	3,400	3,400
Materials & Supplies	13,549	10,664	10,536	15,800	5,667	16,058	16,058	16,058	16,058
Utilities	-	-	-	-	-	-	-	-	-
Contractual Services   General	83,050	121,014	47,485	97,500	54,610	48,063	48,063	48,063	48,063
Contractual Services   Legal / Professional	356,059	420,510	354,214	315,000	368,725	350,000	350,000	350,000	350,000
Contractual Services   Other	-	-	-	-	-	-	-	-	-
Miscellaneous	5,207	10,675	9,689	1,800	30,536	1,845	1,845	1,845	1,845
Fleet	-	-	-	-	-	-	-	-	-
Equipment	-	-	4,967	500	10,142	513	521	529	536
<b>Department Total</b>	<b>\$ 839,087</b>	<b>\$ 930,037</b>	<b>\$ 795,085</b>	<b>\$ 800,266</b>	<b>\$ 829,665</b>	<b>\$ 780,074</b>	<b>\$ 785,617</b>	<b>\$ 791,249</b>	<b>\$ 796,972</b>

Fund: GENERAL FUND

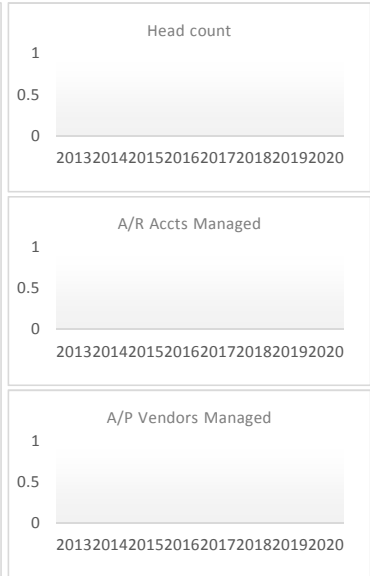
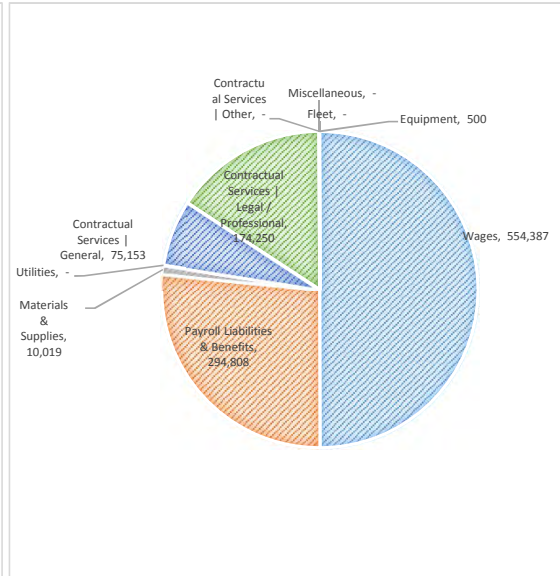
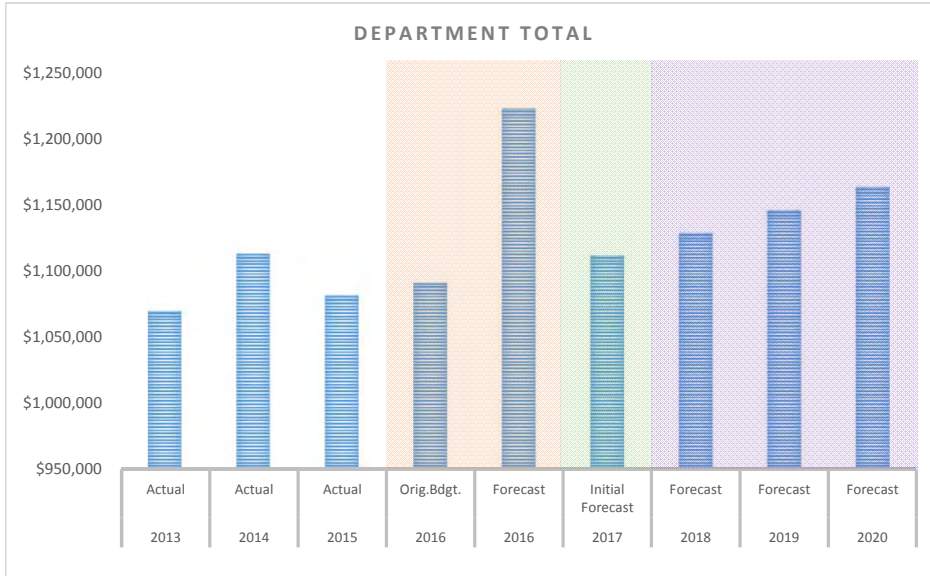
CAFR Category: General Government

Department: Finance

Divisions: Accounting and Reporting, Human Resources, Act 511, Right to Know

Budget Year Growth Over Current Year  
 Compounded Four Year Average Growth Rate  
 Percentage of Department to General Fund Total

●	-9.07%
●	0.97%
	3.12%



	2013	2014	2015	2016	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Orig. Bdgt.	Forecast	Initial Forecast	Forecast	Forecast	Forecast

**Non-Financials:**

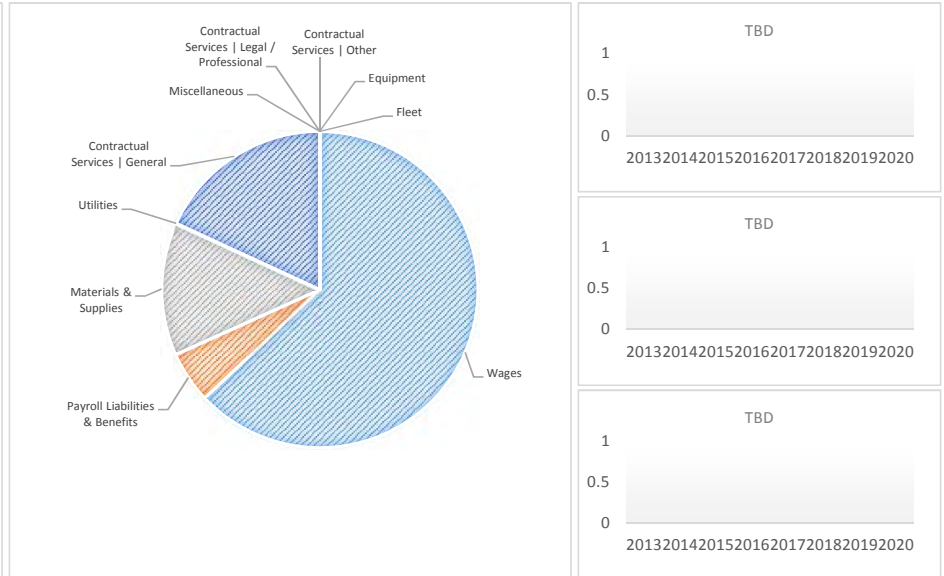
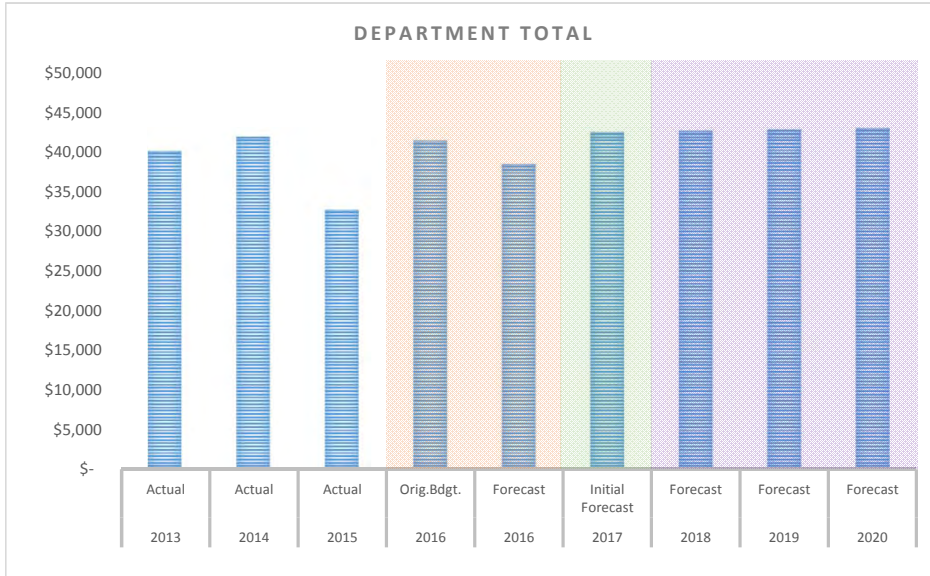
Head count	Will be filled out with final budget
A/R Accts Managed	Will be filled out with final budget
A/P Vendors Managed	Will be filled out with final budget

**Expenditures:**

Wages	487,652	531,735	538,451	545,447	541,239	554,387	562,703	571,143	579,710
Payroll Liabilities & Benefits	276,571	291,622	288,836	289,543	285,081	294,808	299,716	304,721	309,825
Employee Development & Training	6,696	3,115	3,582	2,700	5,766	2,700	2,700	2,700	2,700
Materials & Supplies	10,004	9,160	8,660	9,775	7,924	10,019	10,019	10,019	10,019
Utilities	-	-	-	-	-	-	-	-	-
Contractual Services   General	75,184	68,883	86,380	73,320	45,365	75,153	76,280	77,424	78,586
Contractual Services   Legal / Professional	213,088	207,850	155,499	170,000	336,467	174,250	176,864	179,517	182,209
Contractual Services   Other	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-
Fleet	-	-	-	-	-	-	-	-	-
Equipment	641	686	410	500	846	500	500	500	500
<b>Department Total</b>	<b>\$ 1,069,836</b>	<b>\$ 1,113,052</b>	<b>\$ 1,081,818</b>	<b>\$ 1,091,285</b>	<b>\$ 1,222,688</b>	<b>\$ 1,111,817</b>	<b>\$ 1,128,782</b>	<b>\$ 1,146,025</b>	<b>\$ 1,163,550</b>

Fund: GENERAL FUND  
 CAFR Category: General Government  
 Department: [Elected] Treasurer  
 Division: Treasurer

Budget Year Growth Over Current Year 10.43%  
 Compounded Four Year Average Growth Rate 1.46%  
 Percentage of Department to General Fund Total 0.12%



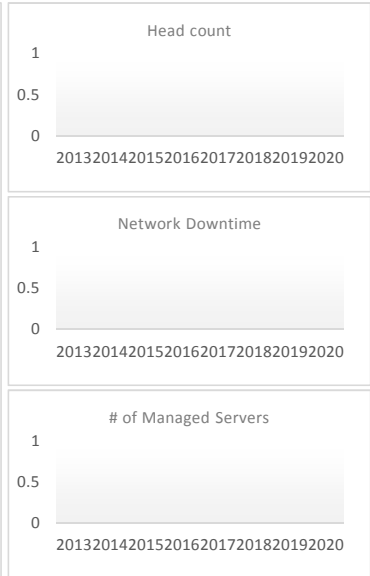
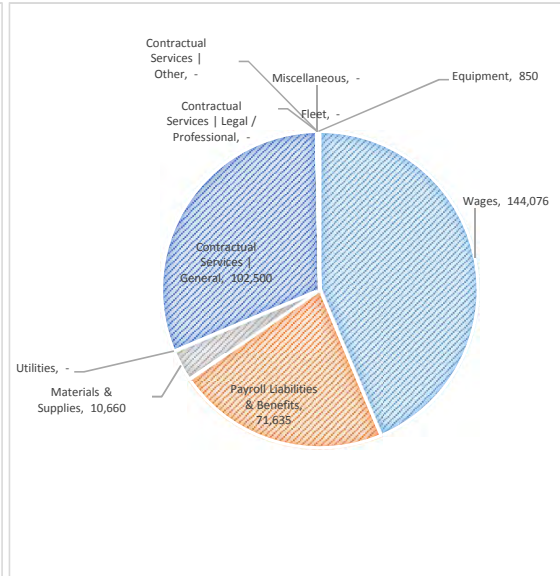
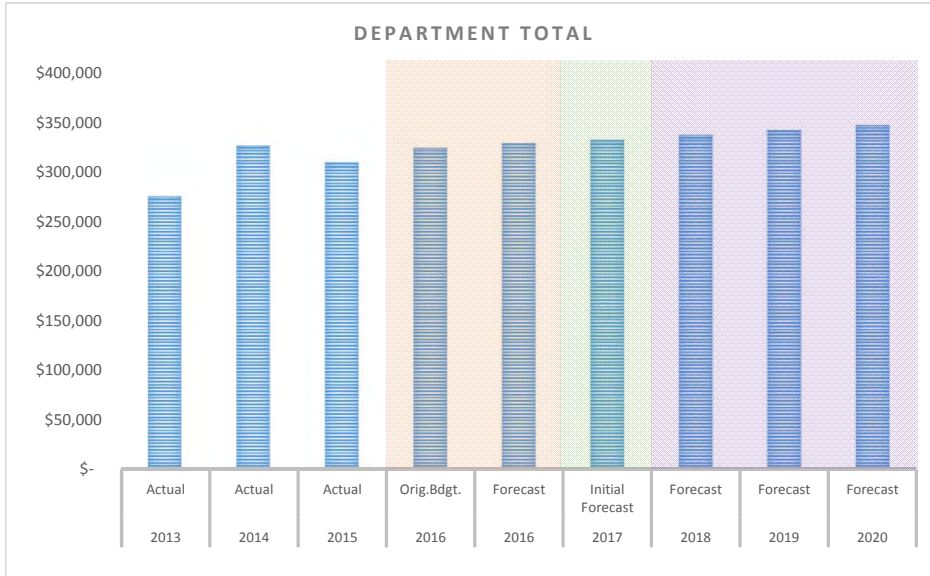
	2013	2014	2015	2016	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Orig.Bdgt.	Forecast	Initial Forecast	Forecast	Forecast	Forecast

**Non-Financials:**  
 TBD Will be filled out with final budget  
 TBD Will be filled out with final budget  
 TBD Will be filled out with final budget

Expenditures:	2013	2014	2015	2016	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Orig.Bdgt.	Forecast	Initial Forecast	Forecast	Forecast	Forecast
Wages	26,000	27,000	26,000	26,000	26,000	26,715	26,715	26,715	26,715
Payroll Liabilities & Benefits	2,045	2,145	2,141	2,177	2,205	2,240	2,274	2,308	2,342
Employee Development & Training	-	112	308	50	(13)	50	50	50	50
Materials & Supplies	5,128	9,823	1,481	5,635	5,871	5,776	5,776	5,776	5,776
Utilities	-	-	-	-	-	-	-	-	-
Contractual Services   General	6,898	2,768	2,777	7,500	4,395	7,688	7,803	7,920	8,039
Contractual Services   Legal / Professional	-	-	-	-	-	-	-	-	-
Contractual Services   Other	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-
Fleet	-	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-	-
<b>Department Total</b>	<b>\$ 40,071</b>	<b>\$ 41,848</b>	<b>\$ 32,707</b>	<b>\$ 41,362</b>	<b>\$ 38,458</b>	<b>\$ 42,469</b>	<b>\$ 42,618</b>	<b>\$ 42,769</b>	<b>\$ 42,922</b>

Fund: GENERAL FUND  
 CAFR Category: General Government  
 Department: Information Technology  
 Divisions: Finance

Budget Year Growth Over Current Year 1.00%  
 Compounded Four Year Average Growth Rate 4.80%  
 Percentage of Department to General Fund Total 0.93%



	2013 Actual	2014 Actual	2015 Actual	2016 Orig.Bdgt.	2016 Forecast	2017 Initial Forecast	2018 Forecast	2019 Forecast	2020 Forecast
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**Non-Financials:**  
 Head count Will be filled out with final budget  
 Network Downtime Will be filled out with final budget  
 # of Managed Servers Will be filled out with final budget

Expenditures:	2013	2014	2015	2016	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Orig.Bdgt.	Forecast	Initial Forecast	Forecast	Forecast	Forecast
Wages	122,240	136,264	137,949	140,219	142,281	144,076	146,237	148,431	150,657
Payroll Liabilities & Benefits	64,526	70,077	69,812	70,064	68,563	71,635	72,791	73,970	75,171
Employee Development & Training	-	-	360	2,500	2,525	2,500	2,500	2,500	2,500
Materials & Supplies	9,091	12,105	8,568	10,400	7,433	10,660	10,660	10,660	10,660
Utilities	-	-	-	-	-	-	-	-	-
Contractual Services   General	78,857	107,540	92,547	100,000	107,819	102,500	104,038	105,598	107,182
Contractual Services   Legal / Professional	-	-	-	-	-	-	-	-	-
Contractual Services   Other	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-
Fleet	-	-	-	-	-	-	-	-	-
Equipment	671	862	556	850	296	850	850	850	850
<b>Department Total</b>	<b>\$ 275,385</b>	<b>\$ 326,849</b>	<b>\$ 309,791</b>	<b>\$ 324,033</b>	<b>\$ 328,917</b>	<b>\$ 332,221</b>	<b>\$ 337,076</b>	<b>\$ 342,008</b>	<b>\$ 347,020</b>



Fund: GENERAL FUND

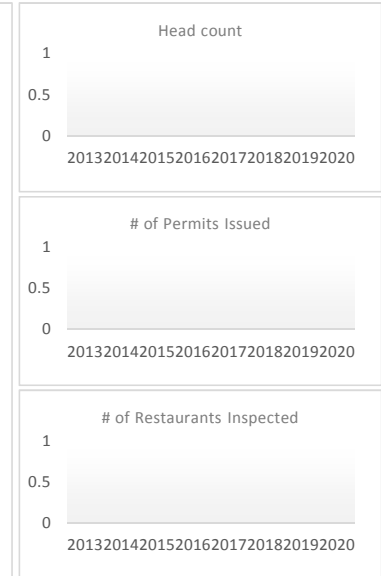
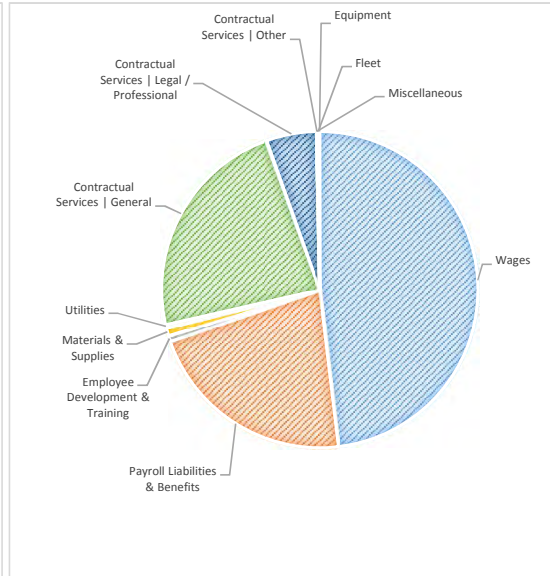
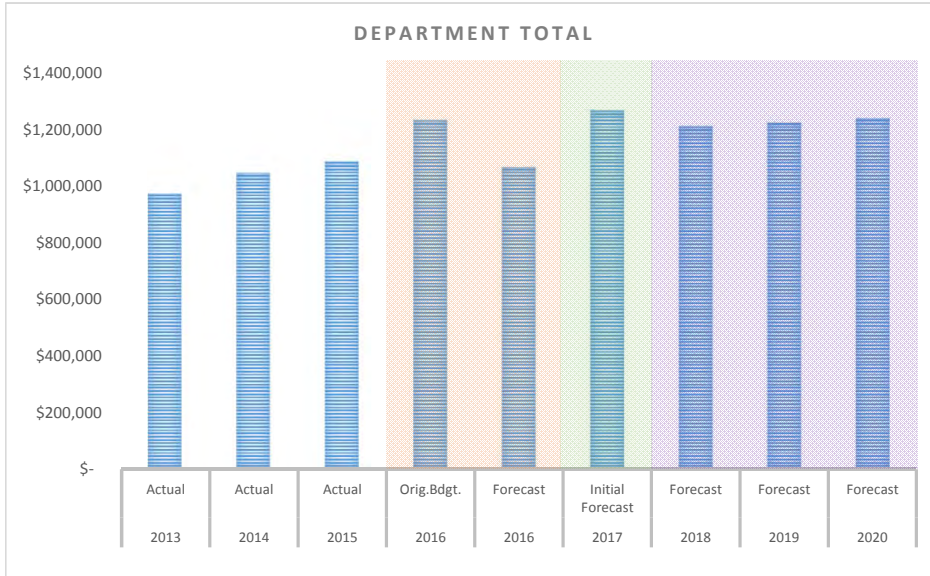
CAFR Category: Protection to Persons and Property

Department: Community Development

Divisions: Codes, Property Maintenance, Property Rentals, Health

Budget Year Growth Over Current Year  
 Compounded Four Year Average Growth Rate  
 Percentage of Department to General Fund Total

●	18.76%
●	6.82%
●	3.54%



	2013	2014	2015	2016	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Orig. Bdgt.	Forecast	Initial Forecast	Forecast	Forecast	Forecast

**Non-Financials:**

Head count	Will be filled out with final budget
# of Permits Issued	Will be filled out with final budget
# of Restaurants Inspected	Will be filled out with final budget

**Expenditures:**

Wages	489,865	560,000	568,489	613,777	574,721	608,128	617,250	626,509	635,906
Payroll Liabilities & Benefits	231,970	222,949	269,329	234,904	207,514	272,510	276,749	281,067	285,466
Employee Development & Training	4,406	4,048	3,031	5,000	4,070	7,500	10,000	7,500	10,000
Materials & Supplies	8,890	8,201	11,273	10,100	9,086	10,353	10,353	10,353	10,353
Utilities	3,751	3,730	3,616	3,750	3,731	3,844	3,844	3,844	3,844
Contractual Services   General	217,008	227,438	213,957	341,390	252,305	292,119	221,106	221,417	221,733
Contractual Services   Legal / Professional	10,000	11,596	10,400	15,750	10,072	65,520	65,520	65,520	65,520
Contractual Services   Other	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-
Fleet	3,367	3,621	2,775	2,900	2,183	3,064	3,110	3,157	3,204
Equipment	1,103	970	445	550	323	550	550	550	550
<b>Department Total</b>	<b>\$ 970,360</b>	<b>\$ 1,042,553</b>	<b>\$ 1,083,316</b>	<b>\$ 1,228,121</b>	<b>\$ 1,064,004</b>	<b>\$ 1,263,588</b>	<b>\$ 1,208,481</b>	<b>\$ 1,219,916</b>	<b>\$ 1,236,576</b>

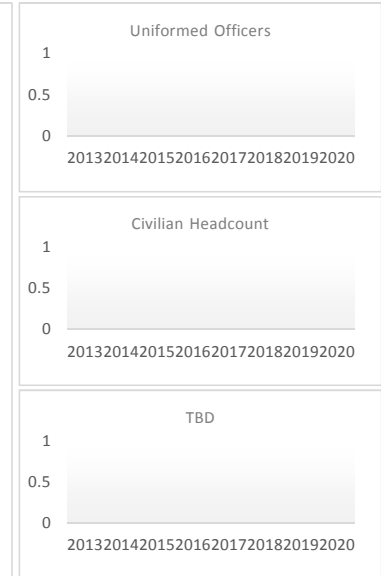
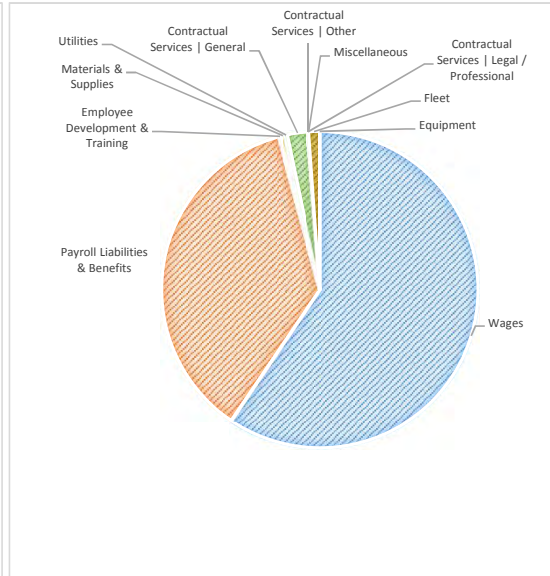
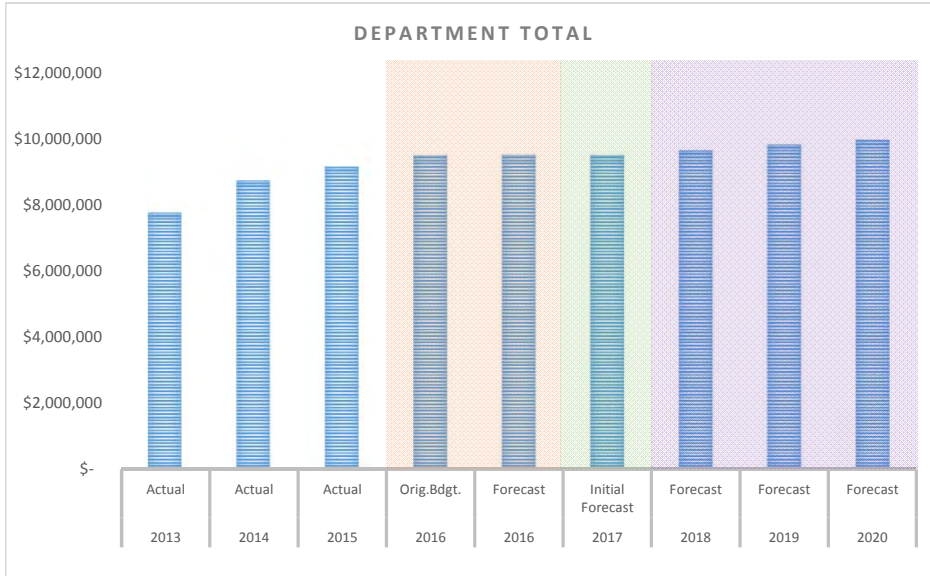
Fund: GENERAL FUND

CAFR Category: Protection to Persons and Property

Department: Police Department

Divisions: Administration, Traffic Safety, Detectives, Patrol, K9, Animal Control

Budget Year Growth Over Current Year -0.04%  
 Compounded Four Year Average Growth Rate 5.19%  
 Percentage of Department to General Fund Total 26.66%



	2013	2014	2015	2016	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Orig.Bdgt.	Forecast	Initial Forecast	Forecast	Forecast	Forecast

**Non-Financials:**

Uniformed Officers	Will be filled out with final budget
Civilian Headcount	Will be filled out with final budget
TBD	Will be filled out with final budget

**Expenditures:**

Wages	4,592,911	5,128,429	5,125,013	5,503,614	5,370,957	5,657,017	5,741,872	5,828,000	5,915,420
Payroll Liabilities & Benefits	2,858,066	3,234,619	3,300,032	3,558,950	3,541,450	3,464,436	3,509,658	3,597,972	3,658,432
Employee Development & Training	11,841	17,519	18,366	16,610	23,070	17,026	17,026	17,026	17,026
Materials & Supplies	35,700	43,273	50,508	48,950	57,332	39,924	39,924	39,924	39,924
Utilities	11,529	14,397	13,774	21,700	19,052	22,243	22,243	22,243	22,243
Contractual Services   General	139,466	154,810	286,824	241,087	275,322	200,991	202,994	205,028	207,092
Contractual Services   Legal / Professional	1,714	-	235,043	-	110,000	-	-	-	-
Contractual Services   Other	3,574	4,682	8,916	5,000	5,055	5,000	5,000	5,000	5,000
Miscellaneous	-	-	-	-	-	-	-	-	-
Fleet	116,551	134,479	111,098	105,900	115,586	104,653	106,223	107,816	109,433
Equipment	732	6,765	5,923	3,000	59	3,000	3,000	3,000	3,000
<b>Department Total</b>	<b>\$ 7,772,085</b>	<b>\$ 8,738,971</b>	<b>\$ 9,155,495</b>	<b>\$ 9,504,811</b>	<b>\$ 9,517,883</b>	<b>\$ 9,514,290</b>	<b>\$ 9,647,941</b>	<b>\$ 9,826,010</b>	<b>\$ 9,977,570</b>



Fund: GENERAL FUND

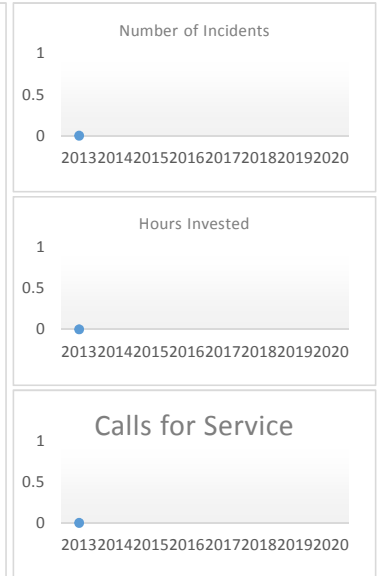
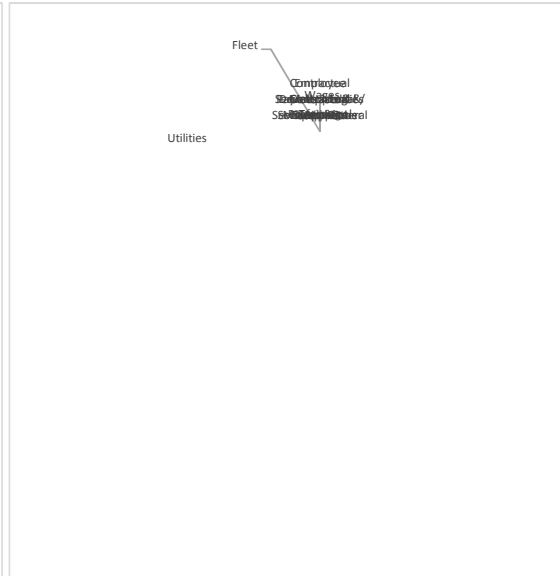
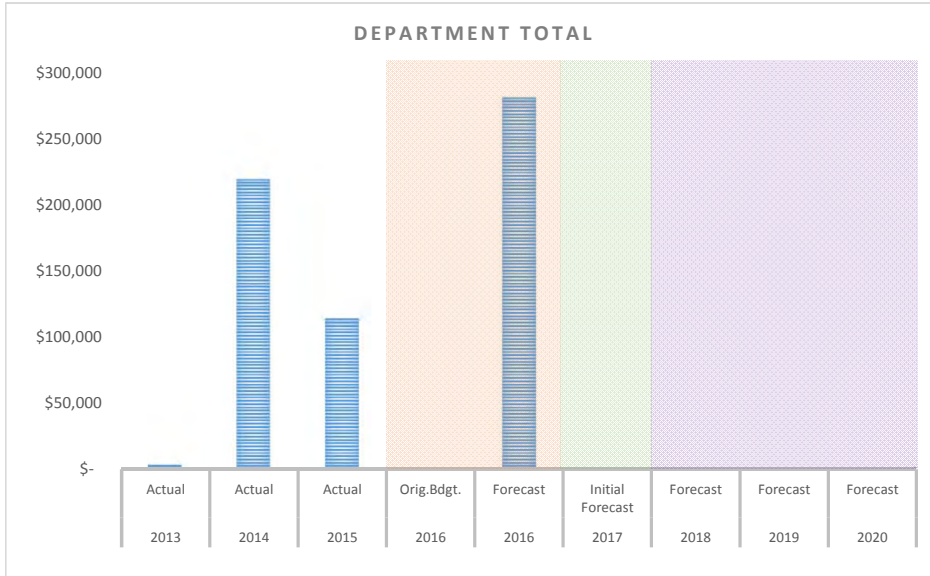
CAFR Category: Protection to Persons and Property

Department: Emergency Management

Divisions: Emergency Operations Center ("EOC")

Budget Year Growth Over Current Year  
 Compounded Four Year Average Growth Rate  
 Percentage of Department to General Fund Total

●	-100.00%
●	-100.00%
●	0.00%



	2013	2014	2015	2016	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Orig.Bdgt.	Forecast	Initial Forecast	Forecast	Forecast	Forecast

**Non-Financials:**

Number of Incidents	Will be filled out with final budget
Hours Invested	Will be filled out with final budget
Calls for Service	Will be filled out with final budget

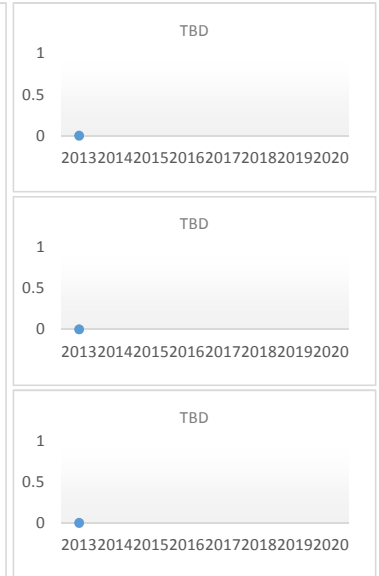
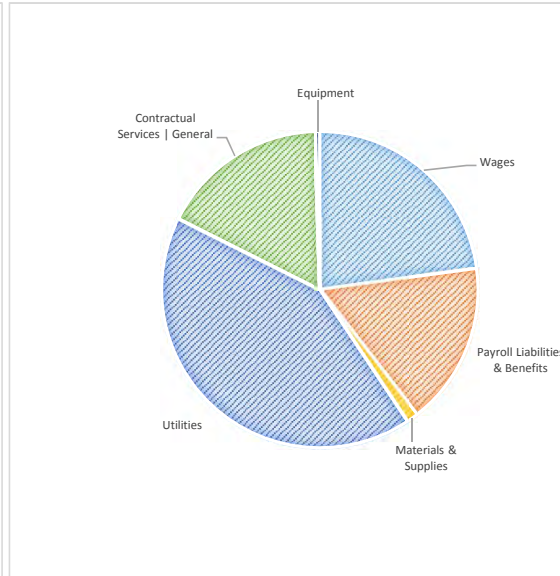
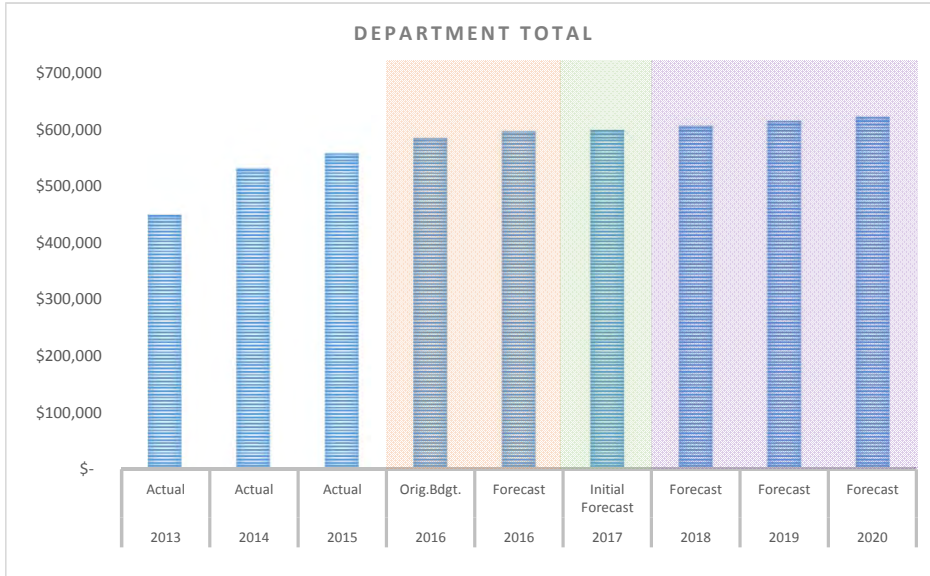
**Expenditures:**

Wages	-	134,591	82,511	-	137,731	-	-	-	-
Payroll Liabilities & Benefits	-	9,961	5,887	-	10,292	-	-	-	-
Employee Development & Training	-	-	-	-	-	-	-	-	-
Materials & Supplies	-	1,249	18,593	-	71,520	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Contractual Services   General	4,100	63,465	1,623	-	60,113	-	-	-	-
Contractual Services   Legal / Professional	-	-	-	-	-	-	-	-	-
Contractual Services   Other	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-
Fleet	-	-	5,649	-	-	-	-	-	-
Equipment	-	9,547	-	-	1,079	-	-	-	-
<b>Department Total</b>	<b>\$ 4,100</b>	<b>\$ 218,814</b>	<b>\$ 114,263</b>	<b>\$ -</b>	<b>\$ 280,735</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



Fund: GENERAL FUND  
 CAFR Category: General Government  
 Department: Public Works  
 Divisions: Building & Grounds

Budget Year Growth Over Current Year 0.37%  
 Compounded Four Year Average Growth Rate 7.44%  
 Percentage of Department to General Fund Total 1.68%



	2013	2014	2015	2016	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Orig.Bdgt.	Forecast	Initial Forecast	Forecast	Forecast	Forecast

**Non-Financials:**

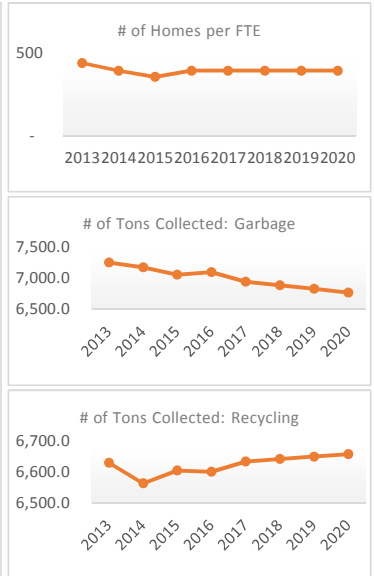
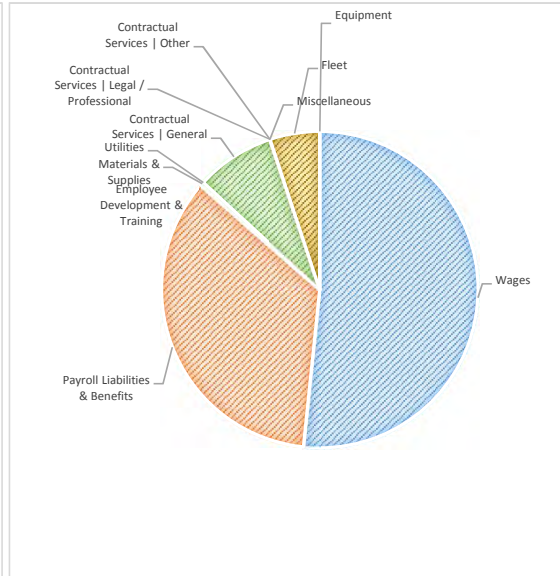
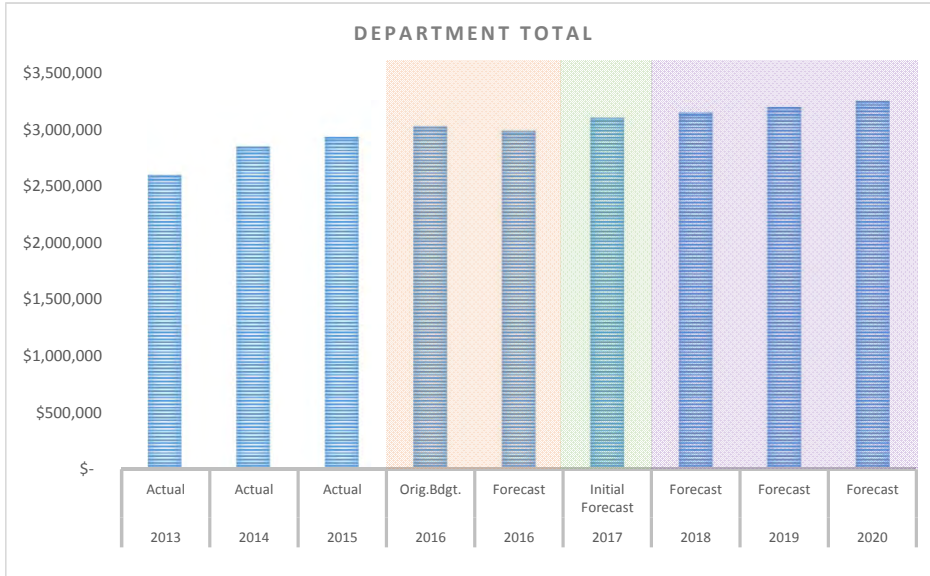
TBD Will be filled out with final budget  
 TBD Will be filled out with final budget  
 TBD Will be filled out with final budget

**Expenditures:**

Wages	90,525	89,438	101,507	133,052	118,814	136,711	138,762	140,843	142,956
Payroll Liabilities & Benefits	75,627	83,694	79,522	96,928	87,975	99,446	101,126	102,838	104,585
Employee Development & Training	-	-	-	-	-	-	-	-	-
Materials & Supplies	6,020	7,751	11,326	7,000	13,245	7,175	7,175	7,175	7,175
Utilities	187,304	240,310	225,890	244,242	210,976	249,842	252,456	255,109	257,801
Contractual Services   General	88,292	109,946	138,230	100,218	162,654	102,718	104,256	105,816	107,400
Contractual Services   Legal / Professional	-	-	-	-	-	-	-	-	-
Contractual Services   Other	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-
Fleet	-	-	-	-	-	-	-	-	-
Equipment	1,408	-	679	2,600	2,600	2,600	2,600	2,600	2,600
<b>Department Total</b>	<b>\$ 449,176</b>	<b>\$ 531,140</b>	<b>\$ 557,153</b>	<b>\$ 584,040</b>	<b>\$ 596,264</b>	<b>\$ 598,492</b>	<b>\$ 606,374</b>	<b>\$ 614,381</b>	<b>\$ 622,517</b>

Fund: GENERAL FUND  
 CAFR Category: Health and Sanitation  
 Department: Public Works  
 Divisions: Solid Waste

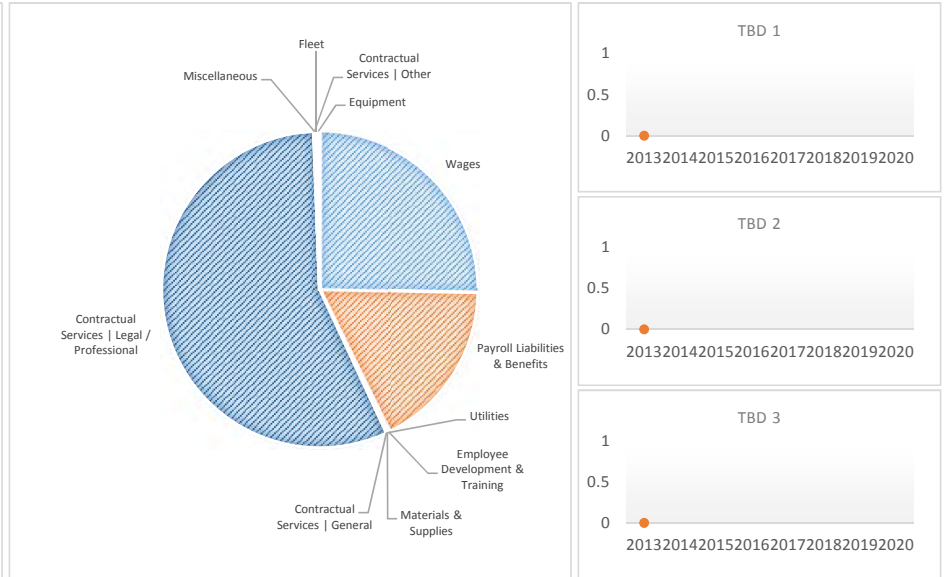
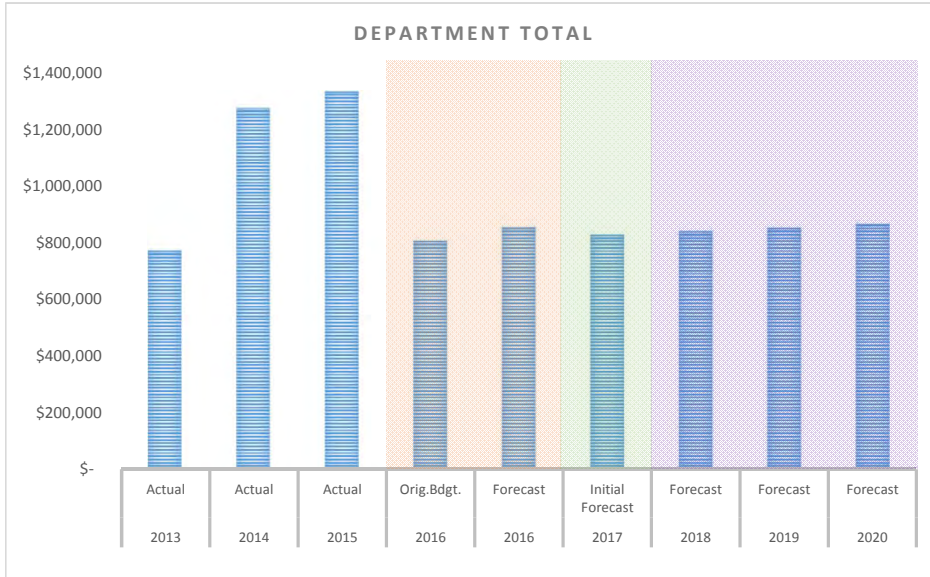
Budget Year Growth Over Current Year 3.84%  
 Compounded Four Year Average Growth Rate 4.53%  
 Percentage of Department to General Fund Total 8.68%



	2013 Actual	2014 Actual	2015 Actual	2016 Orig.Bdgt.	2016 Forecast	2017 Initial Forecast	2018 Forecast	2019 Forecast	2020 Forecast
<b>Non-Financials:</b>									
# of Homes per FTE	441	395	357	395	395	395	395	395	395
# of Tons Collected: Garbage	7,251.0	7,176.8	7,055.5	7,100.0	7,002.3	6,944.8	6,887.4	6,830.0	6,772.5
# of Tons Collected: Recycling	6,629.0	6,563.0	6,604.0	6,600.0	6,650.0	6,632.9	6,640.8	6,648.7	6,656.6
<b>Expenditures:</b>									
Wages	1,301,115	1,461,673	1,486,616	1,559,841	1,533,107	1,600,497	1,624,504	1,648,872	1,673,605
Payroll Liabilities & Benefits	849,702	925,987	1,048,925	1,051,142	1,055,193	1,079,565	1,097,497	1,115,778	1,134,415
Employee Development & Training	-	-	-	-	-	-	-	-	-
Materials & Supplies	10,638	10,883	10,576	10,400	11,688	10,660	10,660	10,660	10,660
Utilities	-	-	-	-	-	-	-	-	-
Contractual Services   General	232,177	244,307	241,177	243,960	242,184	249,983	253,673	257,418	261,220
Contractual Services   Legal / Professional	-	-	-	-	-	-	-	-	-
Contractual Services   Other	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-
Fleet	201,668	202,150	141,797	159,800	141,805	157,918	160,287	162,691	165,131
Equipment	-	-	-	-	-	-	-	-	-
<b>Department Total</b>	<b>\$ 2,595,300</b>	<b>\$ 2,845,000</b>	<b>\$ 2,929,091</b>	<b>\$ 3,025,143</b>	<b>\$ 2,983,976</b>	<b>\$ 3,098,623</b>	<b>\$ 3,146,621</b>	<b>\$ 3,195,419</b>	<b>\$ 3,245,032</b>

Fund: GENERAL FUND  
 CAFR Category: Highways  
 Department: Public Works  
 Divisions: Engineering

Budget Year Growth Over Current Year -3.12%  
 Compounded Four Year Average Growth Rate 1.73%  
 Percentage of Department to General Fund Total 2.32%



	2013	2014	2015	2016	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Orig.Bdgt.	Forecast	Initial Forecast	Forecast	Forecast	Forecast

**Non-Financials:**

- TBD 1 Will be filled out with final budget
- TBD 2 Will be filled out with final budget
- TBD 3 Will be filled out with final budget

**Expenditures:**

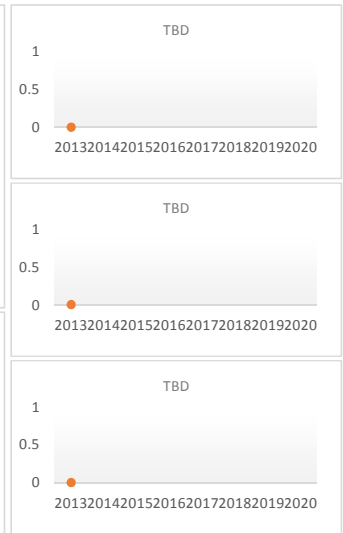
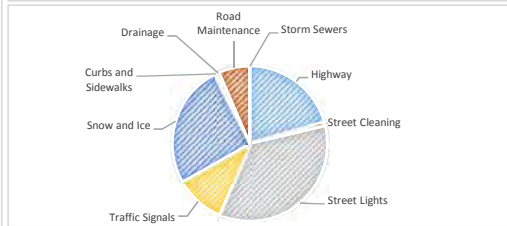
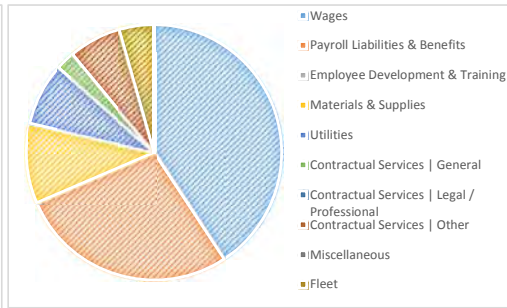
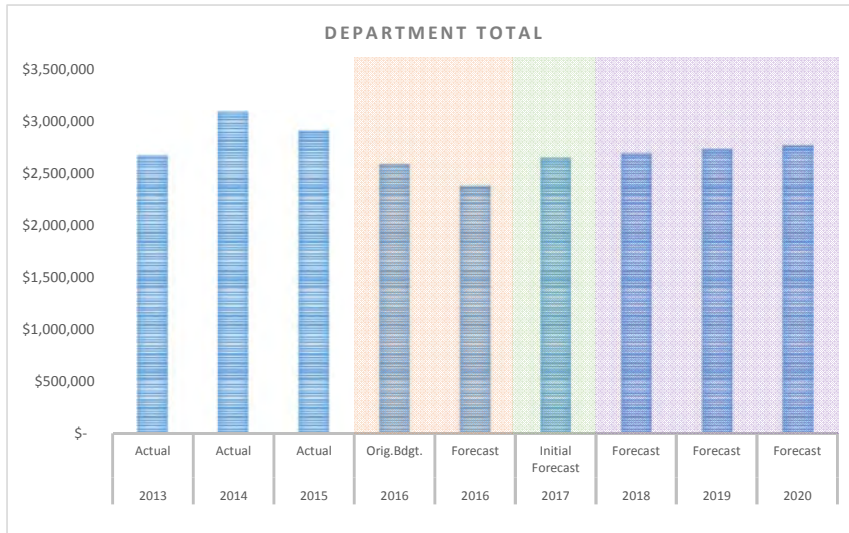
Wages	176,256	182,612	185,105	203,642	190,310	209,243	212,382	215,567	218,801
Payroll Liabilities & Benefits	97,844	128,617	131,868	140,449	132,115	144,424	146,789	149,201	151,659
Employee Development & Training	729	663	701	1,000	560	1,000	1,000	1,000	1,000
Materials & Supplies	1,918	1,700	2,823	1,700	1,531	1,743	1,743	1,743	1,743
Utilities	-	-	-	-	-	-	-	-	-
Contractual Services   General	-	213	250	150	240	150	150	150	150
Contractual Services   Legal / Professional	493,233	955,680	1,008,862	455,000	525,294	466,375	473,370	480,471	487,678
Contractual Services   Other	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-
Fleet	2,320	2,491	1,103	1,900	1,100	1,877	1,905	1,934	1,963
Equipment	109	40	127	2,495	2,838	2,495	2,532	2,570	2,608
<b>Department Total</b>	<b>\$ 772,409</b>	<b>\$ 1,272,016</b>	<b>\$ 1,330,839</b>	<b>\$ 806,336</b>	<b>\$ 853,989</b>	<b>\$ 827,306</b>	<b>\$ 839,871</b>	<b>\$ 852,635</b>	<b>\$ 865,601</b>

Fund: GENERAL FUND  
 CAFR Category: Highways  
 Department: Public Works

Divisions: Highway, Snow/Ice, Street Cleaning, Street Lights, Curbs/ Sidewalks, Traffic Signals, Drainage, Road Repairs

Budget Year Growth Over Current Year  
 Compounded Four Year Average Growth Rate  
 Percentage of Department to General Fund Total

●	11.27%
●	-0.19%
	7.42%



	2013	2014	2015	2016	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Orig.Bdgt.	Forecast	Initial Forecast	Forecast	Forecast	Forecast

**Non-Financials:**

TBD	Will be filled out with final budget
TBD	Will be filled out with final budget
TBD	Will be filled out with final budget

**Expenditures:**

Wages	1,102,111	1,246,086	1,235,246	1,050,560	1,009,694	1,079,168	1,095,356	1,111,786	1,128,463
Payroll Liabilities & Benefits	719,964	752,935	739,061	715,772	697,428	734,928	747,056	759,419	772,022
Employee Development & Training	2,333	340	225	1,950	25	1,999	1,999	1,999	1,999
Materials & Supplies	136,355	472,042	258,689	261,450	137,453	267,987	271,672	275,413	279,209
Utilities	191,478	192,991	203,304	204,150	202,348	209,254	212,321	215,434	218,594
Contractual Services   General	15,142	59,074	151,997	62,913	77,396	63,524	64,404	65,297	66,203
Contractual Services   Legal / Professional	228,576	-	13,039	-	-	-	-	-	-
Contractual Services   Other	119,808	228,089	201,444	172,500	183,888	176,813	179,465	182,157	184,890
Miscellaneous	-	-	-	-	-	-	-	-	-
Fleet	151,982	143,004	107,919	116,800	72,577	115,424	117,155	118,913	120,696
Equipment	1,547	40	735	300	300	300	305	309	314

**Department Total**      \$ 2,669,296    \$ 3,094,600    \$ 2,911,658    \$ 2,586,395    \$ 2,381,110    \$ 2,649,396    \$ 2,689,732    \$ 2,730,726    \$ 2,772,390

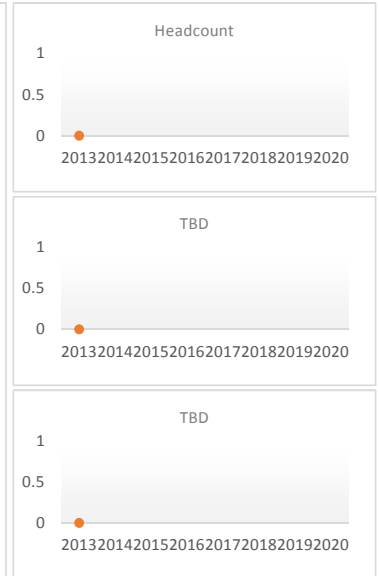
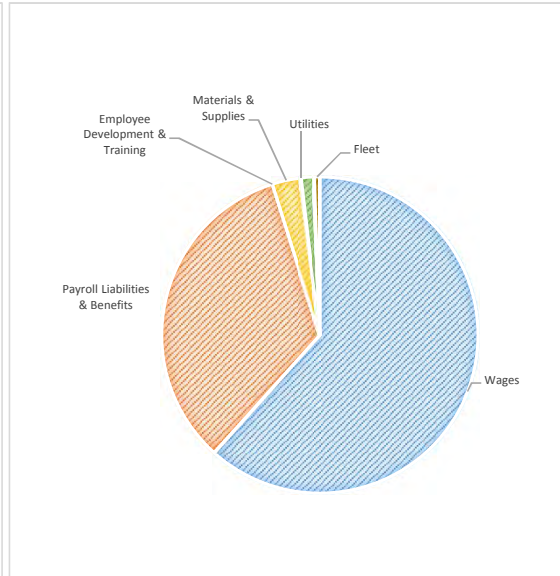
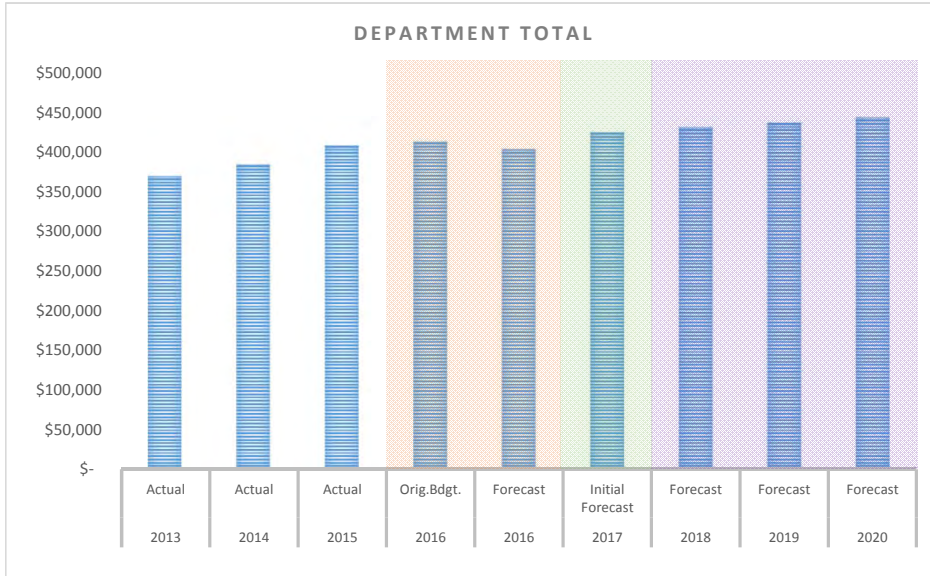
**Department Breakdown (Non-Payroll)**

Highway	184,593	204,503	162,813	170,793	124,916	170,715	172,797	174,910	177,055
Street Cleaning	3,520	-	3,150	7,000	8,500	7,175	7,283	7,392	7,503
Street Lights	236,354	299,780	281,389	285,000	270,109	292,125	296,506	300,954	305,468
Traffic Signals	79,664	82,071	101,114	84,500	93,224	86,613	87,912	89,231	90,569
Snow and Ice	82,515	491,630	240,925	209,500	107,875	214,738	217,959	221,228	224,547
Curbs and Sidewalks	8,622	3,298	3,014	4,000	4,558	4,100	4,162	4,224	4,287
Drainage	5,676	2,477	7,503	3,700	6,014	3,793	3,849	3,907	3,966
Road Maintenance	15,367	11,481	124,181	53,620	58,766	54,043	54,854	55,676	56,512
Storm Sewers	228,576	-	13,039	-	-	-	-	-	-



Fund: GENERAL FUND  
 CAFR Category: Highways  
 Department: Public Works  
 Divisions: Mechanics

Budget Year Growth Over Current Year 5.32%  
 Compounded Four Year Average Growth Rate 3.55%  
 Percentage of Department to General Fund Total 1.19%



	2013	2014	2015	2016	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Orig.Bdgt.	Forecast	Initial Forecast	Forecast	Forecast	Forecast

**Non-Financials:**

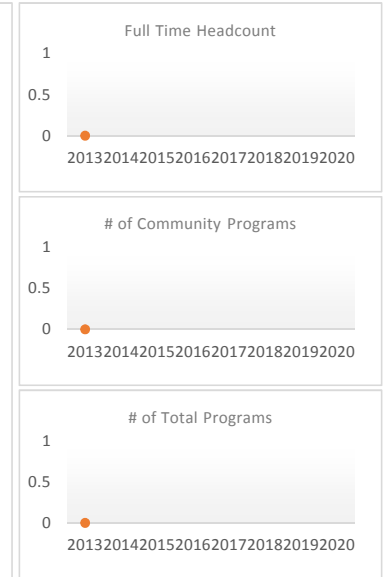
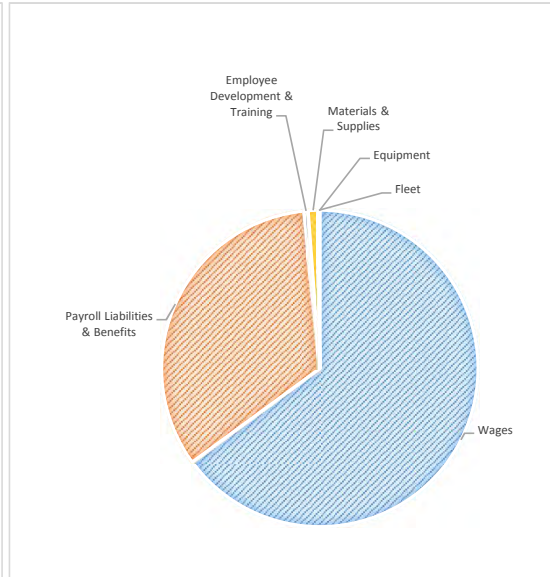
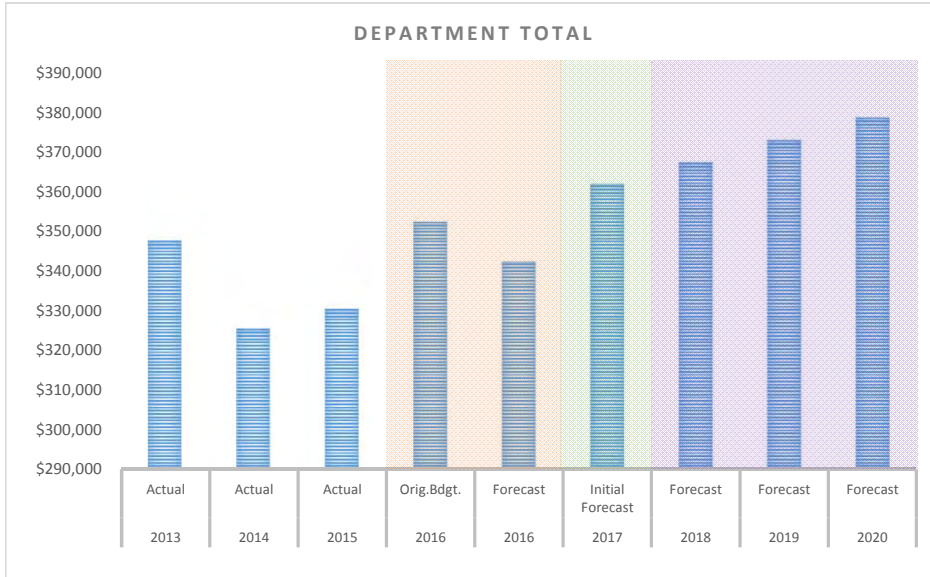
Headcount Will be filled out with final budget  
 TBD Will be filled out with final budget  
 TBD Will be filled out with final budget

**Expenditures:**

Wages	212,253	231,990	243,830	254,204	243,537	261,193	265,111	269,088	273,124
Payroll Liabilities & Benefits	134,756	126,719	139,870	137,747	133,523	141,940	144,057	146,213	148,408
Employee Development & Training	-	-	-	-	-	-	-	-	-
Materials & Supplies	12,009	13,995	13,195	12,000	16,908	12,300	12,300	12,300	12,300
Utilities	400	479	392	300	368	308	308	308	308
Contractual Services   General	5,478	6,832	8,382	5,450	6,310	5,575	5,575	5,575	5,575
Contractual Services   Legal / Professional	-	-	-	-	-	-	-	-	-
Contractual Services   Other	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-
Fleet	3,551	3,411	1,633	2,400	1,659	2,372	2,408	2,444	2,480
Equipment	-	-	-	-	-	-	-	-	-
<b>Department Total</b>	<b>\$ 368,449</b>	<b>\$ 383,426</b>	<b>\$ 407,303</b>	<b>\$ 412,101</b>	<b>\$ 402,305</b>	<b>\$ 423,688</b>	<b>\$ 429,759</b>	<b>\$ 435,928</b>	<b>\$ 442,195</b>

Fund: GENERAL FUND  
 CAFR Category: Parks and Recreation  
 Department: Recreation and Community Programming  
 Divisions: Administration

Budget Year Growth Over Current Year 5.70%  
 Compounded Four Year Average Growth Rate 1.01%  
 Percentage of Department to General Fund Total 1.01%



	2013	2014	2015	2016	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Orig.Bdgt.	Forecast	Initial Forecast	Forecast	Forecast	Forecast

**Non-Financials:**

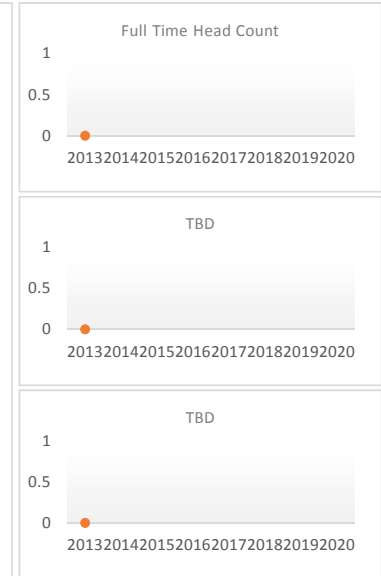
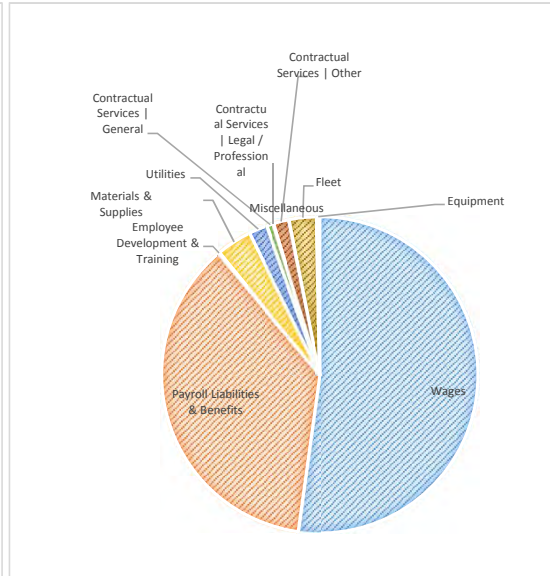
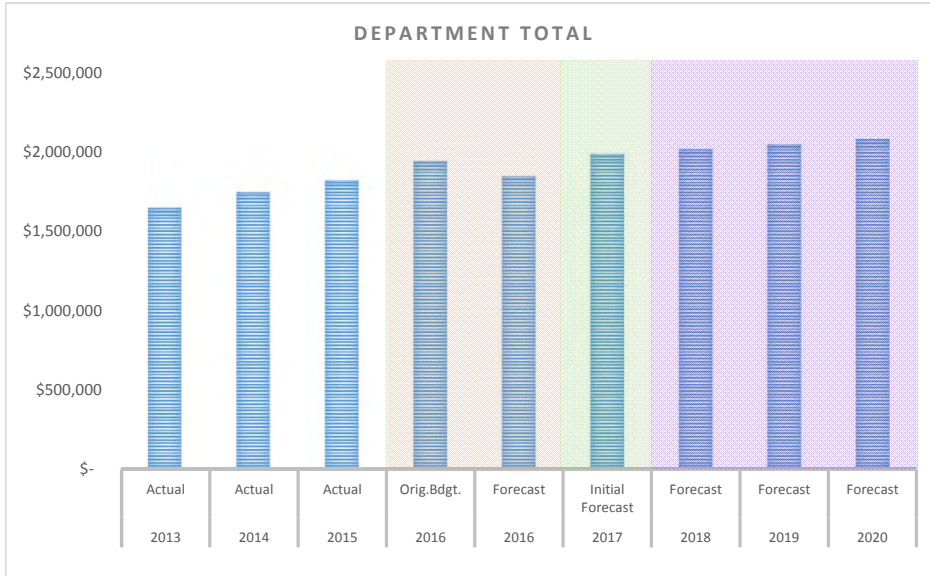
Full Time Headcount Will be filled out with final budget  
 # of Community Programs Will be filled out with final budget  
 # of Total Programs Will be filled out with final budget

**Expenditures:**

Wages	217,025	198,147	202,870	228,675	227,015	234,963	238,487	242,065	245,696
Payroll Liabilities & Benefits	124,809	125,073	124,441	118,036	112,980	121,216	123,171	125,163	127,193
Employee Development & Training	1,191	30	254	1,500	468	1,500	1,500	1,500	1,500
Materials & Supplies	3,452	2,047	2,527	3,500	1,825	3,588	3,588	3,588	3,588
Utilities	-	-	-	-	-	-	-	-	-
Contractual Services   General	-	-	-	-	-	-	-	-	-
Contractual Services   Legal / Professional	-	-	-	-	-	-	-	-	-
Contractual Services   Other	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-
Fleet	1,143	314	421	625	118	618	627	637	646
Equipment	109	40	-	40	-	40	41	41	42
<b>Department Total</b>	<b>\$ 347,730</b>	<b>\$ 325,650</b>	<b>\$ 330,513</b>	<b>\$ 352,376</b>	<b>\$ 342,407</b>	<b>\$ 361,925</b>	<b>\$ 367,414</b>	<b>\$ 372,993</b>	<b>\$ 378,664</b>

**Fund:** GENERAL FUND  
**CAFR Category:** Parks and Recreation  
**Department:** Public Works  
**Divisions:** Park Maintenance

Budget Year Growth Over Current Year ● 7.65%  
 Compounded Four Year Average Growth Rate ● 4.79%  
 Percentage of Department to General Fund Total ● 5.56%



	2013	2014	2015	2016	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Orig.Bdgt.	Forecast	Initial Forecast	Forecast	Forecast	Forecast

**Non-Financials:**

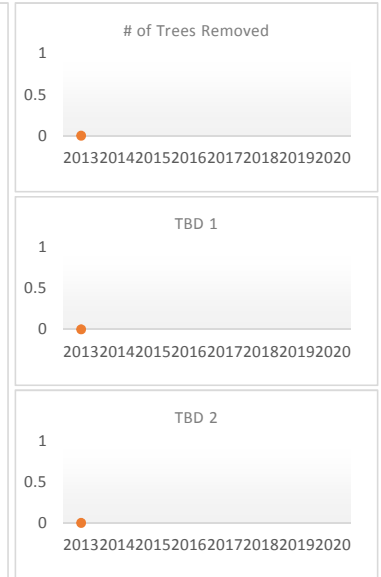
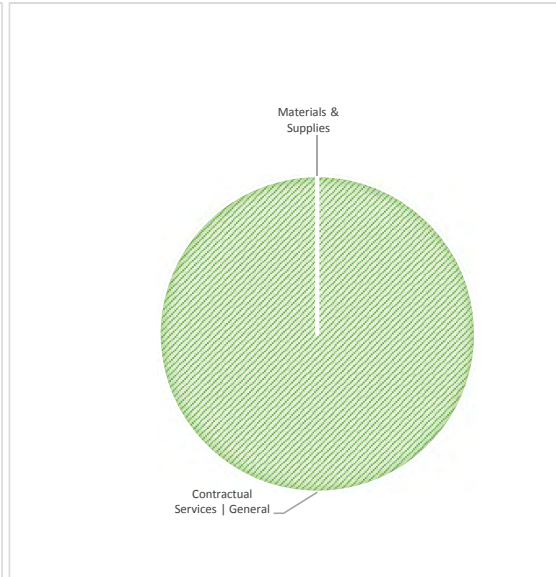
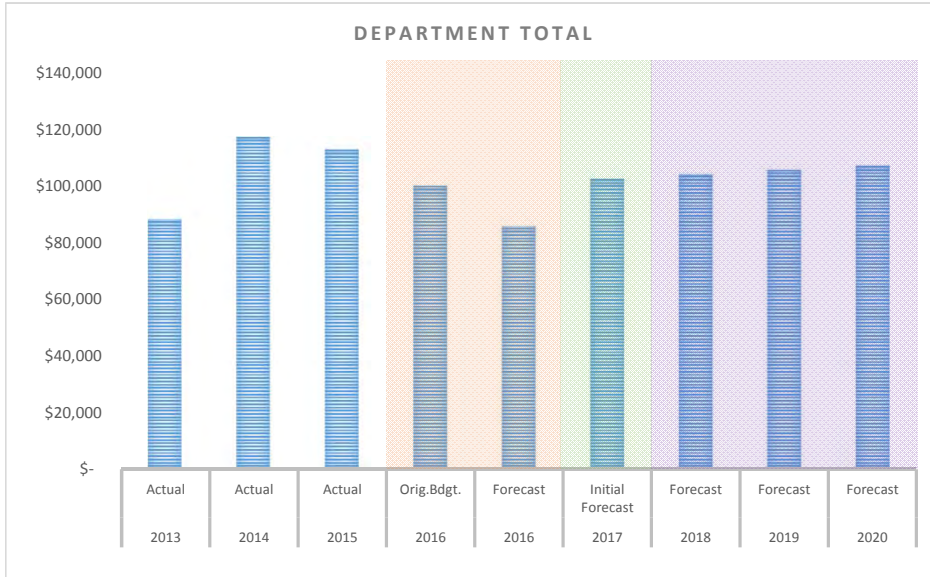
Full Time Head Count	Will be filled out with final budget
TBD	Will be filled out with final budget
TBD	Will be filled out with final budget

**Expenditures:**

Wages	846,325	859,412	900,826	1,009,699	968,546	1,035,004	1,050,529	1,066,287	1,082,281
Payroll Liabilities & Benefits	615,921	705,365	708,616	709,397	684,557	728,713	740,502	752,518	764,765
Employee Development & Training	1,975	250	-	2,860	630	2,860	2,860	2,860	2,860
Materials & Supplies	50,700	47,161	49,853	70,000	56,161	71,750	72,826	73,919	75,027
Utilities	37,373	29,008	46,412	36,500	49,044	37,413	37,951	38,497	39,052
Contractual Services   General	10,402	13,011	16,425	13,555	9,282	13,843	13,997	14,153	14,311
Contractual Services   Legal / Professional	-	-	-	-	-	-	-	-	-
Contractual Services   Other	24,020	16,793	25,320	31,000	20,459	31,775	32,252	32,735	33,226
Miscellaneous	-	-	-	-	-	-	-	-	-
Fleet	53,933	70,668	68,245	56,500	51,633	55,833	56,670	57,521	58,383
Equipment	4,310	99	2,383	9,000	2,000	6,000	6,090	6,181	6,274
<b>Department Total</b>	<b>\$ 1,644,960</b>	<b>\$ 1,741,766</b>	<b>\$ 1,818,082</b>	<b>\$ 1,938,511</b>	<b>\$ 1,842,311</b>	<b>\$ 1,983,191</b>	<b>\$ 2,013,678</b>	<b>\$ 2,044,671</b>	<b>\$ 2,076,181</b>

Fund: GENERAL FUND  
 CAFR Category: Parks and Recreation  
 Department: Public Works  
 Divisions: Shade Tree Management

Budget Year Growth Over Current Year 19.46%  
 Compounded Four Year Average Growth Rate 3.82%  
 Percentage of Department to General Fund Total 0.29%



	2013	2014	2015	2016	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Orig.Bdgt.	Forecast	Initial Forecast	Forecast	Forecast	Forecast

**Non-Financials:**

# of Trees Removed Will be filled out with final budget  
 TBD 1 Will be filled out with final budget  
 TBD 2 Will be filled out with final budget

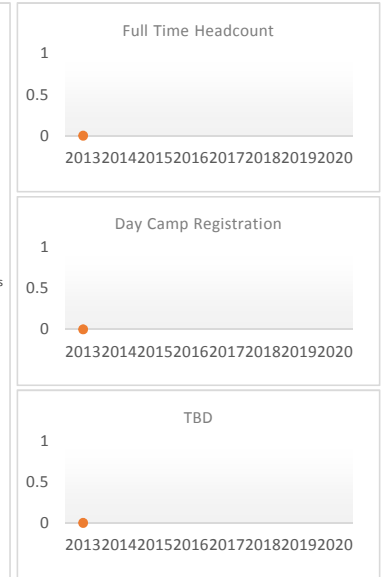
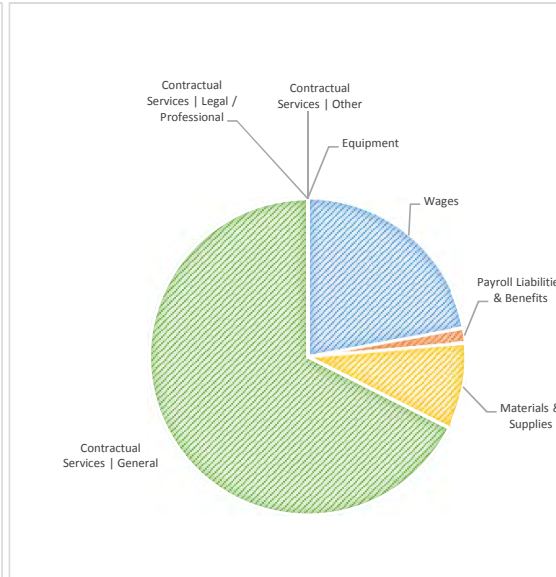
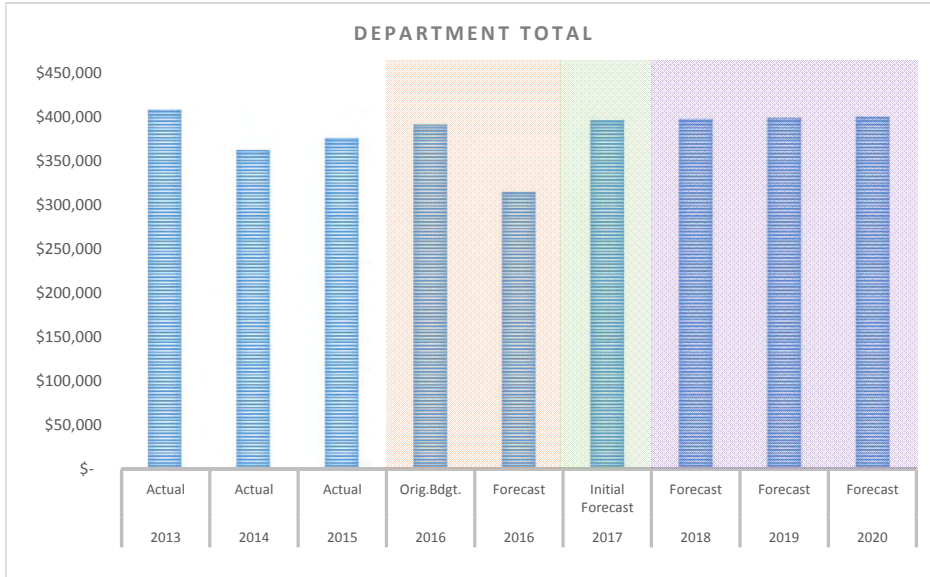
**Expenditures:**

Wages	-	-	-	-	-	-	-	-	-
Payroll Liabilities & Benefits	-	-	-	-	-	-	-	-	-
Employee Development & Training	-	-	-	-	-	-	-	-	-
Materials & Supplies	-	-	22,830	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Contractual Services   General	88,233	117,285	90,100	100,000	85,799	102,500	104,038	105,598	107,182
Contractual Services   Legal / Professional	-	-	-	-	-	-	-	-	-
Contractual Services   Other	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-
Fleet	-	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-	-
<b>Department Total</b>	<b>\$ 88,233</b>	<b>\$ 117,285</b>	<b>\$ 112,930</b>	<b>\$ 100,000</b>	<b>\$ 85,799</b>	<b>\$ 102,500</b>	<b>\$ 104,038</b>	<b>\$ 105,598</b>	<b>\$ 107,182</b>



Fund: GENERAL FUND  
 CAFR Category: Parks and Recreation  
 Department: Recreation and Community Programming  
 Divisions: Programming

Budget Year Growth Over Current Year 25.75%  
 Compounded Four Year Average Growth Rate -0.78%  
 Percentage of Department to General Fund Total 1.11%



	2013	2014	2015	2016	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Orig.Bdgt.	Forecast	Initial Forecast	Forecast	Forecast	Forecast

**Non-Financials:**

Full Time Headcount Will be filled out with final budget  
 Day Camp Registration Will be filled out with final budget  
 TBD Will be filled out with final budget

**Expenditures:**

Wages	65,467	69,130	85,815	85,050	86,528	87,389	88,700	90,030	91,381
Payroll Liabilities & Benefits	5,378	5,812	7,410	5,890	7,274	6,062	6,153	6,245	6,339
Employee Development & Training	-	-	-	-	-	-	-	-	-
Materials & Supplies	32,569	42,496	43,069	34,000	28,644	34,850	34,850	34,850	34,850
Utilities	-	-	-	-	-	-	-	-	-
Contractual Services   General	304,752	244,599	238,933	265,800	192,159	267,320	267,320	267,320	267,320
Contractual Services   Legal / Professional	-	-	-	-	-	-	-	-	-
Contractual Services   Other	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-
Fleet	-	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-	-
<b>Department Total</b>	<b>\$ 408,166</b>	<b>\$ 362,038</b>	<b>\$ 375,227</b>	<b>\$ 390,740</b>	<b>\$ 314,605</b>	<b>\$ 395,621</b>	<b>\$ 397,023</b>	<b>\$ 398,446</b>	<b>\$ 399,890</b>

Fund: GENERAL FUND

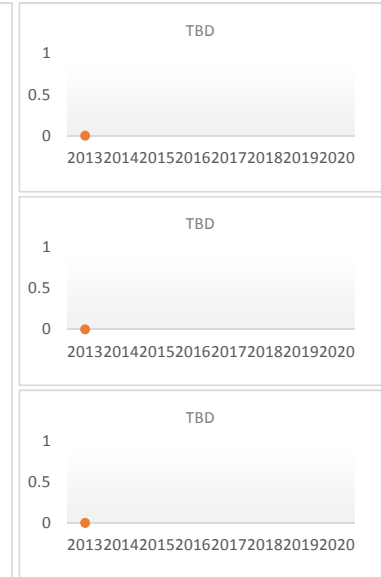
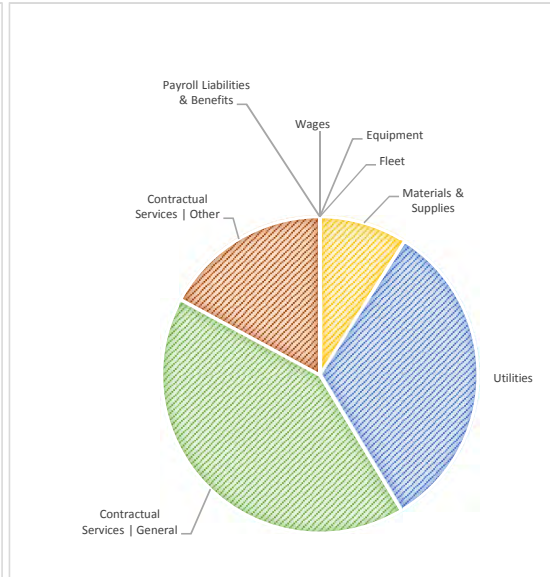
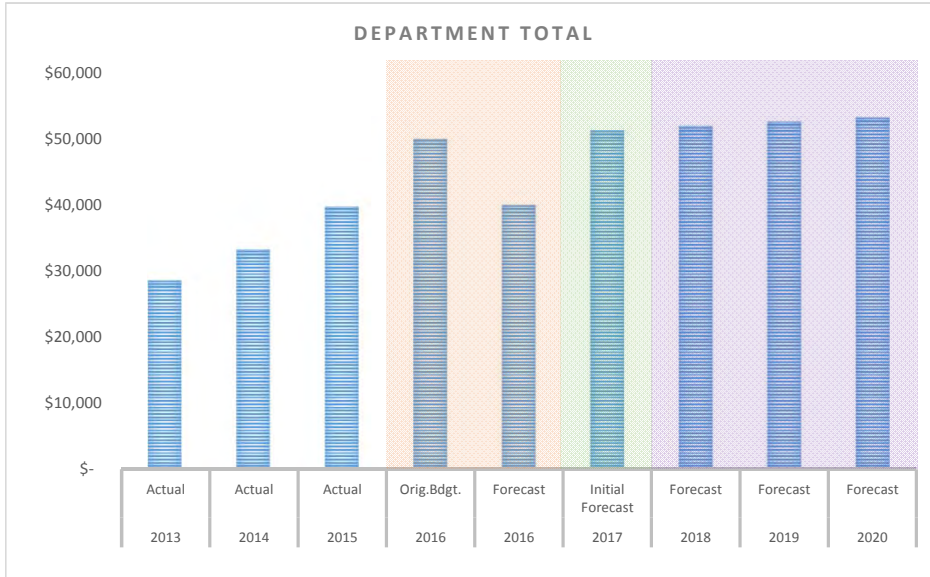
CAFR Category: Parks and Recreation

Department: Recreation and Community Programming

Divisions: Sulpizio Gym

Budget Year Growth Over Current Year  
 Compounded Four Year Average Growth Rate  
 Percentage of Department to General Fund Total

●	28.15%
●	15.70%
●	0.14%



	2013	2014	2015	2016	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Orig.Bdgt.	Forecast	Initial Forecast	Forecast	Forecast	Forecast

**Non-Financials:**

TBD	Will be filled out with final budget
TBD	Will be filled out with final budget
TBD	Will be filled out with final budget

**Expenditures:**

Wages	-	-	-	-	5,348	-	-	-	-
Payroll Liabilities & Benefits	-	-	-	-	395	-	-	-	-
Employee Development & Training	-	-	-	-	-	-	-	-	-
Materials & Supplies	1,891	2,712	660	4,500	-	4,613	4,613	4,613	4,613
Utilities	13,572	18,741	28,174	16,200	15,727	16,605	16,820	17,038	17,260
Contractual Services   General	6,858	6,355	3,718	20,750	12,222	21,269	21,577	21,889	22,205
Contractual Services   Legal / Professional	-	-	-	-	-	-	-	-	-
Contractual Services   Other	6,279	5,471	7,180	8,550	6,300	8,764	8,895	9,029	9,164
Miscellaneous	-	-	-	-	-	-	-	-	-
Fleet	-	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-	-
<b>Department Total</b>	<b>\$ 28,599</b>	<b>\$ 33,279</b>	<b>\$ 39,732</b>	<b>\$ 50,000</b>	<b>\$ 39,993</b>	<b>\$ 51,250</b>	<b>\$ 51,904</b>	<b>\$ 52,568</b>	<b>\$ 53,242</b>

Fund: GENERAL FUND

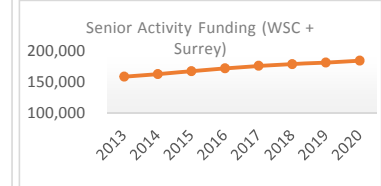
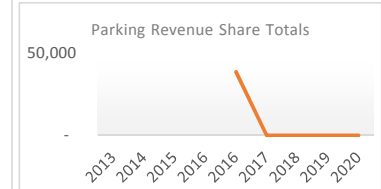
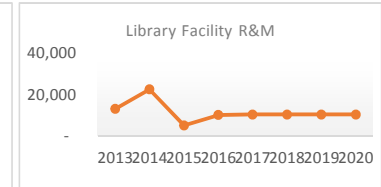
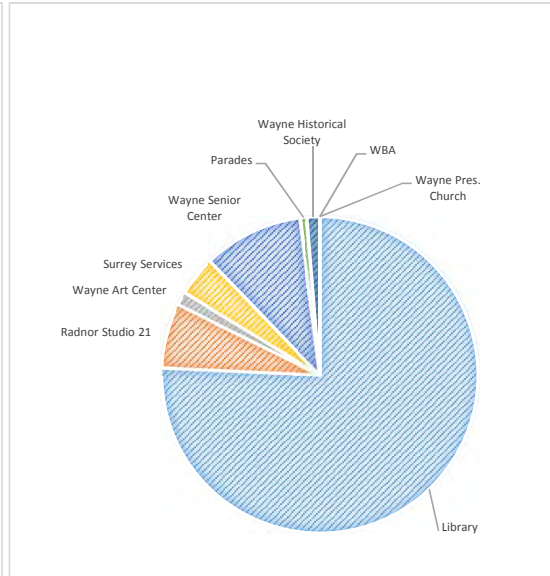
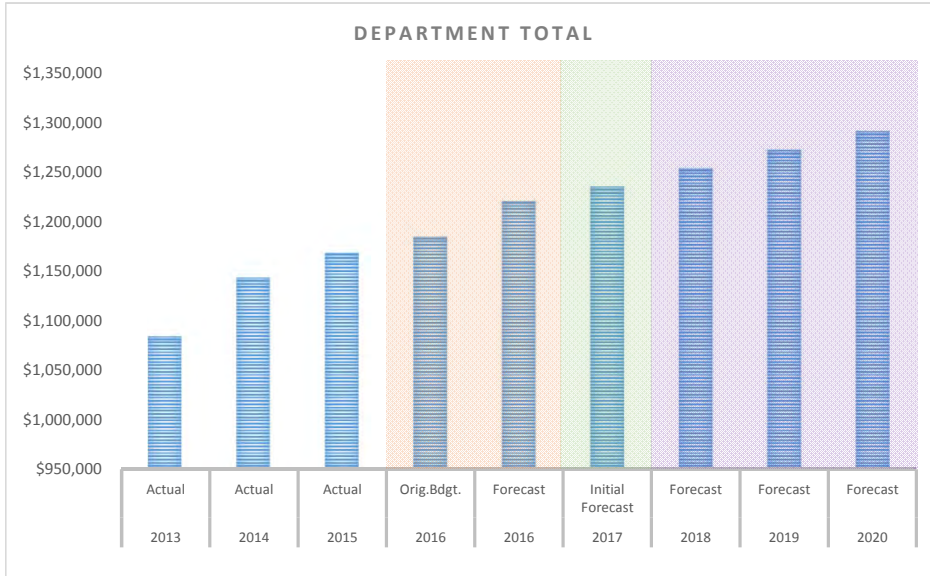
CAFR Category: Library and General Government

Department: Community Organization Contributions

Divisions: Community Organization Contributions

Budget Year Growth Over Current Year  
 Compounded Four Year Average Growth Rate  
 Percentage of Department to General Fund Total

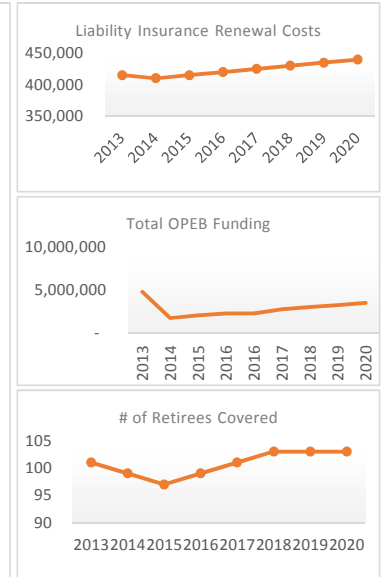
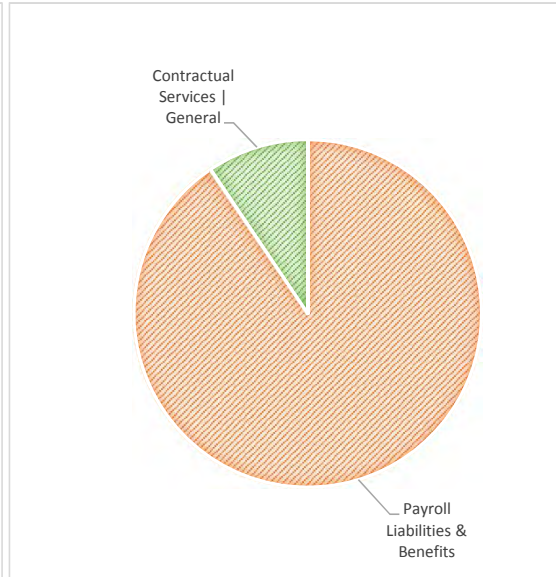
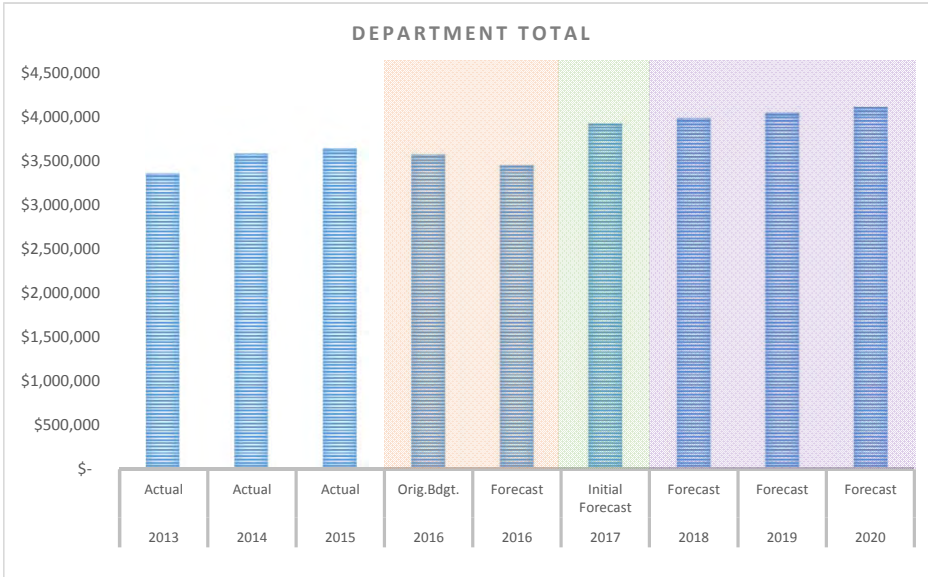
●	1.18%
●	3.31%
●	3.46%



	2013 Actual	2014 Actual	2015 Actual	2016 Orig.Bdgt.	2016 Forecast	2017 Initial Forecast	2018 Forecast	2019 Forecast	2020 Forecast
<b>Non-Financials:</b>									
Library Facility R&M	12,984	22,430	4,989	10,000	8,802	10,250	10,250	10,250	10,250
Parking Revenue Share Totals		New Accounting Treatment in 2016			38,502	-	-	-	-
Senior Activity Funding (WSC + Surrey)	158,317	162,275	166,738	171,323	171,323	175,606	178,240	180,914	183,627
<b>Expenditures:</b>									
Wages	-	-	-	-	-	-	-	-	-
Payroll Liabilities & Benefits	-	-	-	-	-	-	-	-	-
Employee Development & Training	-	-	-	-	-	-	-	-	-
Materials & Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Community Orgs   Library	849,024	900,116	885,496	914,721	913,523	937,589	951,499	965,618	979,948
Community Orgs   Other	235,358	243,284	283,177	270,194	268,616	297,488	301,950	306,480	311,077
Community Orgs   Parking Rev Share	-	-	-	-	38,502	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-
Fleet	-	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-	-
<b>Department Total</b>	<b>\$ 1,084,382</b>	<b>\$ 1,143,401</b>	<b>\$ 1,168,673</b>	<b>\$ 1,184,915</b>	<b>\$ 1,220,641</b>	<b>\$ 1,235,077</b>	<b>\$ 1,253,449</b>	<b>\$ 1,272,097</b>	<b>\$ 1,291,025</b>

**Fund:** GENERAL FUND  
**CAFR Category:** General Government  
**Department:** Insurance and Retiree Benefit Cost Center  
**Divisions:** Liability Insurance, Retiree Pension UAAL, Retiree OPEB Contributions

Budget Year Growth Over Current Year ● 13.60%  
 Compounded Four Year Average Growth Rate ● 3.96%  
 Percentage of Department to General Fund Total 10.97%

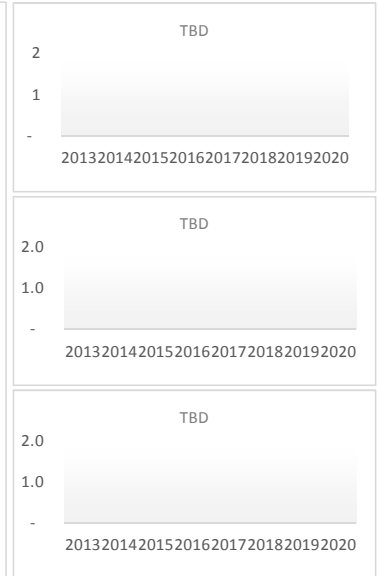
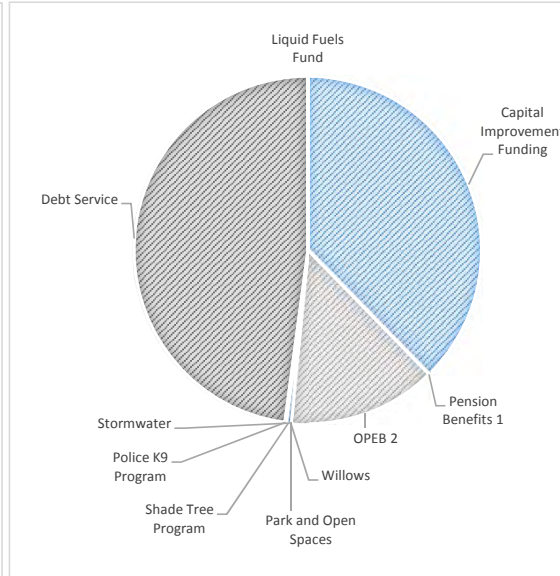
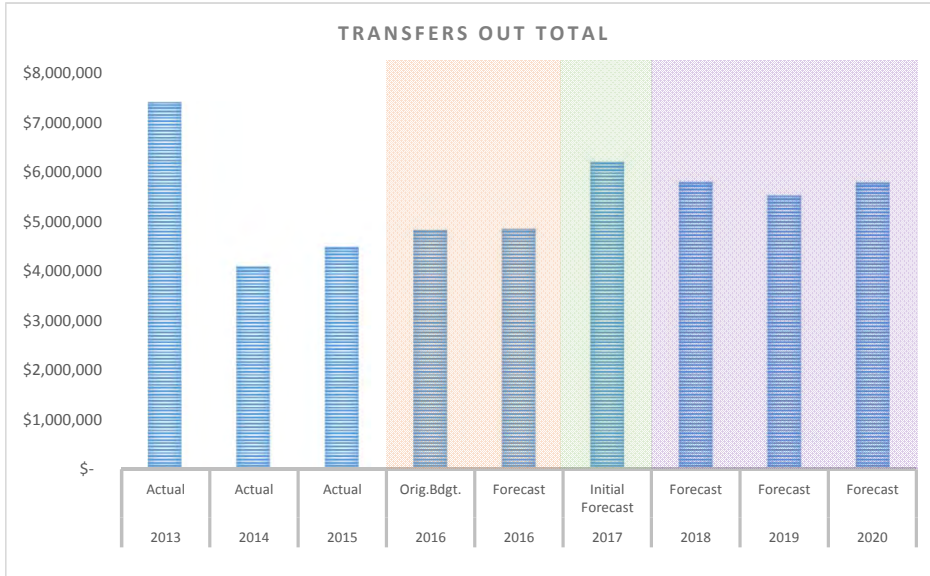


	2013 Actual	2014 Actual	2015 Actual	2016 Orig.Bdgt.	2016 Forecast	2017 Initial Forecast	2018 Forecast	2019 Forecast	2020 Forecast
<b>Non-Financials:</b>									
Liability Insurance Renewal Costs	415,000	410,000	415,000	420,000	420,000	425,000	430,000	435,000	440,000
Total OPEB Funding	4,820,737	1,782,875	2,110,982	2,323,157	2,323,157	2,805,480	3,050,101	3,295,745	3,542,435
# of Retirees Covered	101	99	97	99	100	101	103	103	103
<b>Expenditures:</b>									
Wages	-	-	-	-	-	-	-	-	-
Payroll Liabilities & Benefits	2,969,120	3,219,956	3,240,351	3,210,535	3,116,725	3,546,098	3,602,849	3,660,722	3,719,742
Employee Development & Training	-	-	-	-	-	-	-	-	-
Materials & Supplies	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Contractual Services   General	382,566	356,519	398,058	360,000	329,583	369,000	374,535	380,153	385,855
Contractual Services   Legal / Professional	-	-	-	-	-	-	-	-	-
Contractual Services   Other	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-
Fleet	-	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-	-
<b>Department Total</b>	<b>\$ 3,351,686</b>	<b>\$ 3,576,475</b>	<b>\$ 3,638,409</b>	<b>\$ 3,570,535</b>	<b>\$ 3,446,308</b>	<b>\$ 3,915,098</b>	<b>\$ 3,977,384</b>	<b>\$ 4,040,875</b>	<b>\$ 4,105,597</b>



**Fund:** GENERAL FUND  
**CAFR Category:** Other Financing Uses  
**Department:** Transfers Out to Other Funds  
**Divisions:** Transfers Out

Budget Year Growth Over Current Year ● 27.87%  
 Compounded Four Year Average Growth Rate ● -4.33%  
 Percentage of Department to General Fund Total 17.37%



	2013 Actual	2014 Actual	2015 Actual	2016 Orig.Bdgt.	2016 Forecast	2017 Initial Forecast	2018 Forecast	2019 Forecast	2020 Forecast
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**Non-Financials:**  
 TBD  
 TBD  
 TBD

<b>Transfers Out for:</b>	2013	2014	2015	2016	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Orig.Bdgt.	Forecast	Initial Forecast	Forecast	Forecast	Forecast
Capital Improvement Funding	865,120	1,000,000	1,012,125	1,166,777	1,166,777	2,337,328	1,617,053	1,211,196	1,734,636
Pension Benefits <sup>1</sup>	193,372	-	-	-	-	-	-	-	-
OPEB <sup>2</sup>	3,208,097	200,000	459,209	659,209	659,209	859,209	1,059,209	1,259,209	1,459,209
Transfer to OPEB Trust Fund (#08)	3,208,097	200,000	459,209	659,209	659,209	859,209	1,059,209	1,259,209	1,459,209
Stormwater	-	-	-	-	-	-	-	-	-
Park and Open Spaces	-	190,958	-	-	-	-	-	-	-
Willows	-	-	65,000	-	15,000	-	-	-	-
Shade Tree Program	43,443	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Police K9 Program	-	-	-	9,100	9,100	9,373	9,654	9,944	10,242
Debt Service	3,051,827	2,676,817	2,927,424	2,973,235	2,973,234	2,968,688	3,090,520	3,014,992	2,557,809
Liquid Fuels Fund	39,320	-	-	-	-	-	-	-	-
<b>Transfers Out Total</b>	<b>\$ 7,401,179</b>	<b>\$ 4,092,775</b>	<b>\$ 4,488,758</b>	<b>\$ 4,833,321</b>	<b>\$ 4,848,320</b>	<b>\$ 6,199,598</b>	<b>\$ 5,801,435</b>	<b>\$ 5,520,340</b>	<b>\$ 5,786,896</b>

**Radnor Township, PA**  
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		Initial Forecast	
	2013	2014	2015	2016	2016	2016	% Δ	2017	% Δ
<b>REVENUES:</b>									
<b>Real Estate Taxes:</b>									
Current Year - Discount	(213,583)	(215,308)	(215,658)	(215,800)	(215,800)	(227,660)	6%	(211,851)	n/a
Current Year - Face	11,651,441	11,726,589	11,679,700	12,342,904	12,342,904	12,286,260	5%	12,410,790	1%
Current Year - Penalties	36,781	34,640	29,533	34,200	34,200	35,390	20%	34,299	-3%
Prior Year	89,066	89,055	71,684	83,800	83,800	118,417	65%	84,395	-29%
Delinquent	102,848	110,445	144,955	115,600	115,600	111,065	-23%	116,721	5%
Interim	54,240	58,008	63,128	69,600	69,600	54,216	-14%	70,004	29%
<b>Total Real Estate Taxes</b>	<b>\$ 11,720,793</b>	<b>\$ 11,803,429</b>	<b>\$ 11,773,342</b>	<b>\$ 12,430,304</b>	<b>\$ 12,430,304</b>	<b>\$ 12,377,689</b>		<b>\$ 12,504,358</b>	
	\$ 44,101	\$ 82,635	\$ (30,087)	\$ 656,962	\$ 656,962	\$ 604,347		\$ 126,669	
	0%	1%	0%	6%	6%	5%		1%	
<b>Local Enabling Taxes</b>									
Realty Transfer Tax	2,550,823	2,120,819	2,872,989	2,197,650	2,197,650	2,197,784	-24%	2,250,000	2%
Mercantile Tax	689,552	1,368,319	1,263,739	1,329,400	1,329,400	1,250,054	-1%	1,338,300	7%
Mercantile Tax: Discovery Firm	-	28,349	2,159	27,027	27,027	16,205	651%	15,743	-3%
Local Services Tax	882,248	909,874	1,019,034	991,700	991,700	1,016,000	0%	983,000	-3%
Amusement Tax	35,070	37,856	23,762	37,000	37,000	40,307	70%	37,000	-8%
Business Privilege Tax	9,003,525	8,450,850	8,578,831	8,982,500	8,982,500	8,608,659	0%	8,941,800	4%
Business Privilege Tax: Discovery Firm	-	136,436	67,729	117,767	117,767	69,860	3%	118,945	70%
Mercantile - Audit	-	-	63,000	50,000	50,000	91,759	46%	50,000	-46%
Business Privilege - Audit	1,272,302	495,754	763,385	450,000	450,000	649,796	-15%	450,000	-31%
Attorney Fee Reimbursements	6,522	2,341	-	5,000	5,000	-	n/a	5,000	n/a
<b>Total Local Enabling Taxes</b>	<b>\$ 14,440,041</b>	<b>\$ 13,550,597</b>	<b>\$ 14,654,627</b>	<b>\$ 14,188,044</b>	<b>\$ 14,188,044</b>	<b>\$ 13,940,424</b>		<b>\$ 14,189,788</b>	
	\$ 3,341,740	\$ (889,444)	\$ 1,104,030	\$ (466,583)	\$ (466,583)	\$ (714,204)		\$ 249,364	
	30%	-6%	8%	-3%	-3%	-5%		2%	
<b>License and Permits</b>									
Contractor License Revenue	35,134	39,978	39,400	38,000	38,000	38,304	-3%	39,520	3%
Plan Review Fees	26,820	29,254	32,220	29,000	29,000	32,372	0%	30,160	-7%
Zoning	7,293	8,948	9,625	9,000	9,000	10,845	13%	9,360	-14%
Beverage	9,600	11,100	11,550	12,000	12,000	10,500	-9%	12,480	19%
UCC Act 45 Transfer	2,168	6,316	(3,192)	9,000	9,000	(11,736)	268%	9,360	n/a
Building	911,416	1,143,189	1,426,187	1,079,000	1,079,000	1,290,082	-10%	1,122,160	-13%
Mechanical	53,474	63,643	79,285	66,000	66,000	61,086	-23%	76,062	25%
Street Opening	2,891	320	450	5,000	5,000	12,940	2776%	5,200	-60%
Subdivision Fees	18,650	64,350	19,250	3,000	3,000	28,092	46%	3,120	-89%
Public Works & Engineering Fees	160,106	185,650	159,451	239,000	239,000	242,990	52%	248,560	2%
Professional Services Reimbursement	294,681	672,888	785,250	300,000	300,000	340,954	-57%	315,000	-8%
Housing	160,254	173,340	176,885	173,000	173,000	165,122	-7%	179,920	9%
Health	71,599	91,031	93,430	80,000	80,000	79,001	-15%	83,200	5%
Burning	1,246	1,300	950	1,000	1,000	818	-14%	1,040	27%
Plumbing	71,329	82,393	68,636	84,000	84,000	76,007	11%	87,360	15%
Electrical	125,856	137,764	249,586	130,000	130,000	210,714	-16%	135,200	-36%
Dorm Inspection Program	-	-	-	24,000	24,000	6,000	n/a	24,000	300%
HARB	1,693	1,149	1,000	1,000	1,000	1,100	10%	1,040	-5%
DRB	17,314	16,600	13,300	17,000	17,000	16,469	24%	17,680	7%
Sewage Enforcement Fees	7,100	7,885	4,500	8,000	8,000	5,383	20%	8,320	55%
ZHC - Residential	8,658	8,000	11,800	9,000	9,000	7,879	-33%	9,360	19%
ZHC - Non-Residential	10,250	7,805	8,900	8,000	8,000	7,118	-20%	8,320	17%
Cable TV Franchise Fees	631,098	679,659	684,975	745,900	745,900	705,519	3%	807,533	14%
Right-of-Way Fees	9,081	5,808	5,808	3,000	3,000	3,000	-48%	3,120	4%
Film Permits	2,000	1,750	1,000	1,700	1,700	250	-75%	1,840	636%
Certificate of Occupancy Transfer Fee	71,126	64,080	63,110	64,000	64,000	72,716	15%	66,560	-8%
<b>Total License and Permits</b>	<b>\$ 2,710,837</b>	<b>\$ 3,504,199</b>	<b>\$ 3,943,356</b>	<b>\$ 3,138,600</b>	<b>\$ 3,138,600</b>	<b>\$ 3,413,525</b>		<b>\$ 3,305,475</b>	
	\$ (151,956)	\$ 793,362	\$ 439,156	\$ (804,756)	\$ (804,756)	\$ (529,830)		\$ (108,050)	
	-5%	29%	13%	-20%	-20%	-13%		-3%	

**Radnor Township, PA**  
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		Initial Forecast	
	2013	2014	2015	2016	2016	2016	% Δ	2017	% Δ
<b>Fines and Costs</b>									
Police	424,162	525,422	347,229	540,000	540,000	454,851	31%	561,457	23%
District Justice	197,438	226,364	206,489	230,639	230,639	197,819	-4%	239,803	21%
<b>Total Fines and Costs</b>	<b>\$ 621,599</b>	<b>\$ 751,786</b>	<b>\$ 553,718</b>	<b>\$ 770,639</b>	<b>\$ 770,639</b>	<b>\$ 652,670</b>		<b>\$ 801,260</b>	
	\$ (3,809)	\$ 130,187	\$ (198,068)	\$ 216,921	\$ 216,921	\$ 98,952		\$ 148,590	
	-1%	21%	-26%	39%	39%	18%		23%	
<b>Interest and Rents</b>									
Interest Earnings	78,372	105,047	145,461	127,500	127,500	183,750	26%	144,782	-21%
Property & Equipment	127,105	139,075	100,473	135,000	135,000	129,875	29%	153,298	18%
<b>Total Interest and Rents</b>	<b>\$ 205,477</b>	<b>\$ 244,121</b>	<b>\$ 245,934</b>	<b>\$ 262,500</b>	<b>\$ 262,500</b>	<b>\$ 313,625</b>		<b>\$ 298,080</b>	
	\$ 26,163	\$ 38,644	\$ 1,812	\$ 16,567	\$ 16,567	\$ 67,692		\$ (15,545)	
	15%	19%	1%	7%	7%	28%		-5%	
<b>Grants and Gifts</b>									
Payments In Lieu of Taxes	44,493	54,436	45,453	47,000	47,000	47,297	4%	47,000	-1%
Public Utility Realty Tax	38,686	34,188	30,324	28,000	28,000	28,000	-8%	33,892	21%
Federal, State & County	162,256	56,455	158,497	110,000	110,000	225,696	42%	126,518	-44%
State Pension Aid	610,444	616,356	627,934	622,500	622,500	691,794	10%	634,950	-8%
Crossing Guard Contributions (RTSD)	-	-	-	-	-	-	n/a	-	n/a
County Highway Aid	36,720	36,720	36,720	36,720	36,720	73,440	100%	36,720	-50%
State Snow Removal	65,315	-	132,999	54,000	54,000	27,012	-80%	54,000	100%
Public Access Grant	57,405	-	57,405	75,000	75,000	57,405	0%	81,197	41%
Shade Tree Contributions	-	-	-	-	-	-	n/a	-	n/a
Grounds Maintenance Agreement	-	-	-	-	-	-	n/a	-	n/a
Volunteer Fire Relief Aid	393,019	369,768	356,587	350,000	350,000	350,000	-2%	350,000	0%
Police Drug Task Force Reimb.	27,680	14,347	9,602	15,103	15,103	17,040	77%	17,137	1%
<b>Total Grants and Gifts</b>	<b>\$ 1,436,018</b>	<b>\$ 1,182,271</b>	<b>\$ 1,455,521</b>	<b>\$ 1,338,323</b>	<b>\$ 1,338,323</b>	<b>\$ 1,517,684</b>		<b>\$ 1,381,414</b>	
	\$ 121,559	\$ (253,747)	\$ 273,250	\$ (117,198)	\$ (117,198)	\$ 62,163		\$ (136,270)	
	9%	-18%	23%	-8%	-8%	4%		-9%	
<b>Departmental Earnings</b>									
Parking Meters - Kiosks	399,965	435,814	413,735	454,128	454,128	462,115	12%	502,947	9%
Parking Meters - Church	24,209	26,295	(7,327)	34,578	34,578	91,204	-1345%	38,295	-58%
Alarm System Fees	10,285	17,397	11,000	10,520	10,520	13,360	21%	11,756	-12%
Police Extra Duty	317,873	246,279	350,040	340,000	340,000	372,816	7%	400,613	7%
Recreation Fees	518,304	542,967	425,316	425,000	425,000	467,242	10%	407,672	-13%
Prepaid Parking	26,176	43,018	41,125	35,500	35,500	29,490	-28%	39,316	33%
Meter Bags	16,389	2,870	2,130	2,257	2,257	498	-77%	2,500	402%
Police Parking Permit	5,912	10,238	8,195	10,000	10,000	10,528	28%	11,075	5%
Rear Door Trash Fee	108,770	101,335	105,755	100,000	100,000	93,626	-11%	93,502	0%
Refuse Collection Fee	31,723	31,850	32,135	32,000	32,000	36,082	12%	32,323	-10%
Sulpizio Gym Fees	25,334	30,930	37,544	48,700	48,700	51,619	37%	46,714	-10%
Police Service Fees	31,258	33,484	32,472	33,111	33,111	37,188	15%	33,289	-10%
Police Live Scan Fees	13,430	18,481	11,205	15,000	15,000	15,190	36%	17,756	17%
Recreation Sponsorship/ Adv. Rev.	60,050	61,880	66,830	75,000	75,000	64,623	-3%	75,000	16%
Kiosk Advertising	-	-	-	-	-	-	n/a	-	n/a
<b>Total Departmental Earnings</b>	<b>\$ 1,589,679</b>	<b>\$ 1,602,838</b>	<b>\$ 1,530,155</b>	<b>\$ 1,615,794</b>	<b>\$ 1,615,794</b>	<b>\$ 1,745,583</b>		<b>\$ 1,712,758</b>	
	\$ (66,855)	\$ 13,159	\$ (72,684)	\$ 85,639	\$ 85,639	\$ 215,428		\$ (32,825)	
	-4%	1%	-5%	6%	6%	14%		-2%	

**Radnor Township, PA**  
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		Initial Forecast	
	2013	2014	2015	2016	2016	2016	% Δ	2017	% Δ
<b>Miscellaneous</b>									
Insurance Refunds	10,000	-	-	-	-	7,778	n/a	-	-100%
Sale of Property, Equipment	-	-	-	-	-	5,165	n/a	-	-100%
Premium Payments - Flex	(3,898)	543	6,259	-	-	(2,403)	-138%	-	n/a
Miscellaneous	52,590	27,817	197,357	50,000	50,000	102,960	-48%	72,867	-29%
Premium Payments	127,501	141,066	151,414	165,000	165,000	152,915	1%	178,682	17%
Advertising & Sponsorship Fees	57,323	1,200	-	1,000	1,000	500	n/a	1,000	100%
Cash Over / Short	120	(1,296)	(55)	-	-	21	-138%	-	-100%
Sale of Recycled Materials	10,667	16,193	3,751	25,000	25,000	4,941	32%	29,026	487%
Federal Medical Subsidy	72,085	66,348	70,656	70,000	70,000	62,617	-11%	68,880	10%
Tax Anticipation Revenue Notes	-	-	-	-	-	-	n/a	-	n/a
<b>Total Miscellaneous</b>	<b>\$ 326,387</b>	<b>\$ 251,870</b>	<b>\$ 429,382</b>	<b>\$ 311,000</b>	<b>\$ 311,000</b>	<b>\$ 334,494</b>		<b>\$ 350,455</b>	
	\$ 5,804	\$ (74,517)	\$ 177,512	\$ (118,382)	\$ (118,382)	\$ (94,888)		\$ 15,961	
	2%	-23%	70%	-28%	-28%	-22%		5%	
<b>Transfers In</b>									
Transfer In: Sewer Overhead	-	-	-	-	-	-	n/a	-	n/a
Transfer In: Sewer Fund	-	-	-	-	-	-	n/a	-	n/a
Transfer In: Liquid Fuels Fund	-	-	-	-	-	-	n/a	-	n/a
Transfer In: Capital Improvement Fund	-	-	-	-	-	-	n/a	-	n/a
Transfer In: Park & Open Space Fund	-	-	-	-	-	-	n/a	-	n/a
Transfer In: Willows Fund	-	-	-	-	-	-	n/a	-	n/a
<b>Total Transfers In</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	
	n/a	n/a	n/a	n/a	n/a	n/a		n/a	
<b>TOTAL GENERAL FUND REVENUE</b>	<b>\$ 33,050,833</b>	<b>\$ 32,891,112</b>	<b>\$ 34,586,033</b>	<b>\$ 34,055,204</b>	<b>\$ 34,055,204</b>	<b>\$ 34,295,693</b>		<b>\$ 34,543,588</b>	
	\$ 3,316,747	\$ (159,721)	\$ 1,694,921	\$ (530,829)	\$ (530,829)	\$ (290,340)		\$ 247,895	
	11%	0%	5%	-2%	-2%	-1%		1%	



**Radnor Township, PA**  
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		Initial Forecast	
	2013	2014	2015	2016	2016	2016	% Δ	2017	% Δ
<b>ADMINISTRATION</b>									
Salaries	269,250	286,272	280,153	284,124	284,124	274,730	-2%	278,529	1%
Overtime	-	-	-	-	-	-	n/a	-	n/a
Longevity	-	-	-	-	-	-	n/a	-	n/a
Social Security Taxes	19,192	20,597	20,030	17,650	17,650	19,228	-4%	17,109	-11%
Workers' Compensation	1,819	2,062	2,491	2,058	2,058	2,755	11%	2,047	-26%
Pension Benefits	54,697	20,555	22,619	22,038	22,038	22,038	-3%	21,482	-3%
Health Benefits	31,864	35,368	35,289	38,100	38,100	36,013	2%	38,553	7%
Life & Disability Insurance	2,289	2,319	2,289	2,296	2,296	2,313	1%	2,477	7%
Office Supplies	3,047	2,541	3,813	5,500	5,500	3,035	-20%	5,500	81%
Postage	10,502	8,123	6,723	10,300	12,205	2,632	-61%	10,558	301%
Advertising & Printing	18,482	15,326	21,567	22,500	22,500	22,034	2%	23,063	5%
Professional Development	556	-	3,922	500	500	658	-83%	500	-24%
Dues & Subscriptions	1,555	-	1,400	2,900	2,900	2,250	61%	2,900	29%
Contractual Services	64,568	105,688	25,919	25,000	25,026	32,576	26%	25,000	-23%
Comprehensive Plan Update (2016)	-	-	-	50,000	50,000	-	n/a	-	n/a
Legal Services - General (solicitor)	168,179	175,281	174,771	190,000	208,894	219,285	25%	200,000	-9%
Legal Services - Special (Labor + Other)	187,879	245,229	179,443	125,000	147,723	149,440	-17%	150,000	0%
Miscellaneous	5,207	10,675	9,689	1,800	2,900	30,536	215%	1,845	-94%
Minor Office Equipment	-	-	4,967	500	10,091	10,142	104%	513	-95%
<b>TOTAL ADMINISTRATION</b>	<b>\$ 839,087</b>	<b>\$ 930,037</b>	<b>\$ 795,085</b>	<b>\$ 800,266</b>	<b>\$ 854,505</b>	<b>\$ 829,665</b>		<b>\$ 780,074</b>	
\$ Δ	\$ (96,678)	\$ 90,950	\$ (134,952)	\$ 5,181	\$ 59,420	\$ 34,580		\$ (49,591)	
% Δ	-10%	11%	-15%	1%	7%	4%		-6%	
<b>FINANCE</b>									
Salaries	481,933	522,533	528,532	534,859	534,859	530,540	0%	543,507	2%
Longevity	4,877	8,209	9,007	9,805	9,805	9,823	9%	10,075	3%
Sick Pay Bonus	676	827	746	617	617	711	-5%	634	-11%
Medical Exp. Reimbursements	166	166	166	166	166	166	0%	171	3%
Social Security Taxes	34,800	38,292	38,743	39,313	39,313	39,736	3%	39,938	1%
Workers' Compensation	3,415	3,776	4,623	3,950	3,950	5,288	14%	4,074	-23%
Pension Allocation	97,651	103,293	99,303	89,166	89,166	89,166	-10%	91,507	3%
Medical Insurance Premiums	136,049	141,446	141,289	152,544	152,544	146,037	3%	154,359	6%
Group, Life & Disability Insurance	4,656	4,816	4,877	4,570	4,570	4,854	0%	4,930	2%
Office Supplies	5,550	3,709	3,736	4,375	4,535	3,274	-12%	4,484	37%
Postage	4,454	5,451	4,924	5,400	5,400	4,650	-6%	5,535	19%
Credit Card Fees	-	44	498	1,200	1,200	(442)	-189%	1,230	n/a
Bond Premium	2,119	2,119	2,119	2,120	2,120	2,119	0%	2,173	3%
Professional Development	2,256	784	1,215	500	500	4,338	257%	500	-88%
Dues & Subscriptions	4,440	2,331	2,367	2,200	2,200	1,427	-40%	2,200	54%
Contractual Services	73,065	66,720	83,763	70,000	71,320	43,688	-48%	71,750	64%
Professional Services	52,405	36,575	39,043	40,000	40,000	33,797	-13%	41,000	21%
Act 511 - Legal Services	72,775	62,299	29,572	45,000	45,000	51,194	73%	46,125	-10%
Act 511 - Audit Services	87,908	80,752	85,504	85,000	85,000	167,663	96%	87,125	-48%
Act 511 - Discovery Service Contract	-	28,225	1,380	-	-	83,813	5972%	-	-100%
Minor Office Equipment	641	686	410	500	500	846	107%	500	-41%
<b>TOTAL FINANCE</b>	<b>\$ 1,069,836</b>	<b>\$ 1,113,052</b>	<b>\$ 1,081,818</b>	<b>\$ 1,091,285</b>	<b>\$ 1,092,765</b>	<b>\$ 1,222,688</b>		<b>\$ 1,111,817</b>	
\$ Δ	\$ 25,104	\$ 43,216	\$ (31,234)	\$ 9,467	\$ 10,947	\$ 140,871		\$ (110,871)	
% Δ	2%	4%	-3%	1%	1%	13%		-9%	

**Radnor Township, PA**  
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		Initial Forecast	
	2013	2014	2015	2016	2016	2016	% Δ	2017	% Δ
<b>TREASURER</b>									
Salaries	26,000	27,000	26,000	26,000	26,000	26,000	0%	26,715	3%
Social Security Taxes	1,860	1,949	1,876	1,989	1,989	1,953	4%	2,044	5%
Workers' Compensation	185	196	264	188	188	252	-5%	196	-22%
Office Supplies	1,046	1,148	1,338	1,200	1,200	1,330	-1%	1,230	-8%
Postage	4,081	8,676	143	4,435	4,435	4,541	3078%	4,546	0%
Bond Premium	4,442	-	-	4,700	4,700	1,567	n/a	4,818	208%
Dues & Subscriptions	-	112	308	50	50	(13)	-104%	50	n/a
Contractual Services	2,456	2,768	2,777	2,800	2,800	2,828	2%	2,870	1%
Minor Office Equipment	-	-	-	-	-	-	n/a	-	n/a
<b>TOTAL TREASURER</b>	<b>\$ 40,071</b>	<b>\$ 41,848</b>	<b>\$ 32,707</b>	<b>\$ 41,362</b>	<b>\$ 41,362</b>	<b>\$ 38,458</b>		<b>\$ 42,469</b>	
\$ Δ	\$ (815)	\$ 1,777	\$ (9,142)	\$ 8,655	\$ 8,655	\$ 5,752		\$ 4,011	
% Δ	-2%	4%	-22%	26%	26%	18%		10%	
<b>INFORMATION TECHNOLOGY</b>									
Salaries	119,448	131,764	132,849	134,769	134,769	136,560	3%	138,475	1%
Longevity	2,063	3,700	4,300	4,900	4,900	4,921	14%	5,035	2%
Sick Pay Bonus	630	700	700	350	350	700	0%	360	-49%
Medical Exp. Reimbursements	100	100	100	200	200	100	0%	206	106%
Social Security Taxes	8,733	9,824	9,950	10,535	10,535	10,573	6%	10,825	2%
Workers' Compensation	893	991	1,201	1,015	1,015	1,359	13%	1,058	-22%
Unemployment	-	-	-	-	-	-	n/a	-	n/a
Pension Allocation	24,958	26,257	25,824	23,098	23,098	23,098	-11%	23,828	3%
Medical Insurance Premiums	28,773	31,776	31,600	34,118	34,118	32,248	2%	34,524	7%
Group, Life & Disability Insurance	1,168	1,229	1,238	1,298	1,298	1,285	4%	1,400	9%
Office Supplies	716	413	329	400	400	501	52%	410	-18%
Postage	-	-	-	-	-	-	n/a	-	n/a
Operating Supplies	8,375	11,692	8,238	10,000	10,094	6,932	-16%	10,250	48%
Professional Development	-	-	360	2,500	2,500	2,525	602%	2,500	-1%
Dues & Subscriptions	-	-	-	-	-	-	n/a	-	n/a
Contractual Services	78,857	107,540	92,547	100,000	100,000	107,819	17%	102,500	-5%
Minor Office Equipment	671	862	556	850	850	296	-47%	850	187%
Contracted Maint. & Repairs	-	-	-	500	500	-	n/a	-	n/a
<b>TOTAL INFORMATION TECHNOLOGY</b>	<b>\$ 275,385</b>	<b>\$ 326,849</b>	<b>\$ 309,791</b>	<b>\$ 324,533</b>	<b>\$ 324,627</b>	<b>\$ 328,917</b>		<b>\$ 332,221</b>	
\$ Δ	\$ 26,694	\$ 51,465	\$ (17,059)	\$ 14,742	\$ 14,837	\$ 19,127		\$ 3,304	
% Δ	11%	19%	-5%	5%	5%	6%		1%	

**Radnor Township, PA**  
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		Initial Forecast	
	2013	2014	2015	2016	2016	2016	% Δ	2017	% Δ
<b>COMMUNITY DEVELOPMENT</b>									
Salaries	428,628	424,621	451,047	468,438	468,438	449,210	0%	458,793	2%
Part-Time Wages	25,323	72,019	69,964	98,799	98,799	75,339	8%	101,516	35%
Overtime	25,770	48,371	32,008	30,000	30,000	33,649	5%	30,825	-8%
Longevity	8,625	13,850	14,750	15,650	15,650	15,664	6%	16,080	3%
Sick Pay Bonus	1,120	840	420	490	490	560	33%	503	-10%
Medical Exp. Reimbursements	400	300	300	400	400	300	0%	411	37%
Social Security Taxes	34,886	40,134	40,831	42,482	42,482	41,601	2%	42,018	1%
Workers' Compensation	17,203	14,771	18,005	15,245	15,245	16,685	-7%	16,834	1%
Pension Allocation	90,354	93,415	101,323	92,625	92,625	92,625	-9%	93,849	1%
Medical Insurance Premiums	81,883	69,694	104,763	79,596	79,596	51,911	-50%	114,463	120%
Group, Life & Disability Insurance	7,644	4,935	4,407	4,956	4,956	4,692	6%	5,346	14%
Communications	3,751	3,730	3,616	3,750	3,750	3,731	3%	3,844	3%
Uniforms	-	849	2,280	3,000	3,000	3,000	32%	3,075	3%
Boot Allowance	-	-	388	600	600	600	55%	600	0%
Office Supplies	4,592	3,064	5,230	4,900	4,900	4,691	-10%	5,023	7%
Postage	4,298	5,137	5,172	5,200	5,200	4,395	-15%	5,330	21%
Operating Supplies	-	-	871	-	-	-	-100%	-	n/a
Credit Card Fees	-	1,341	1,761	1,450	1,450	2,121	20%	1,486	-30%
Advertising & Printing	4,923	6,056	5,956	5,500	5,500	5,345	-10%	5,638	5%
Professional Development	1,723	2,101	2,474	2,500	2,500	2,784	13%	5,000	80%
Dues & Subscriptions	2,682	1,948	557	2,500	2,500	1,286	131%	2,500	94%
Contractual Services: Prop Maint.	6,286	20,171	29,492	10,000	10,000	47,264	60%	10,250	-78%
Contractual Services	205,800	199,021	174,080	246,320	246,320	169,135	-3%	246,320	46%
Legal Services - Zoning Hearing Board	10,000	11,596	10,400	15,750	15,750	10,072	-3%	65,520	551%
Contractual Services: Health Insp.	-	-	-	65,520	65,520	21,840	n/a	15,750	-28%
UCC Act 45 Transfer	-	-	-	9,000	9,000	3,000	n/a	9,000	200%
Minor Office Equipment	1,103	970	445	550	550	323	-28%	550	70%
Gas, Oil & Lubricants	2,148	2,946	2,031	2,100	2,100	1,883	-7%	2,273	21%
Tires, Batteries & Accessories	646	-	353	300	300	-	-100%	296	n/a
Repair Parts	198	500	216	500	500	160	-26%	494	209%
Contracted Maint. & Repair	376	175	175	-	-	140	-20%	-	-100%
<b>TOTAL COMMUNITY DEVELOPMENT</b>	<b>\$ 970,360</b>	<b>\$ 1,042,553</b>	<b>\$ 1,083,316</b>	<b>\$ 1,228,121</b>	<b>\$ 1,228,121</b>	<b>\$ 1,064,004</b>		<b>\$ 1,263,588</b>	
\$ Δ	\$ 157,029	\$ 72,193	\$ 40,763	\$ 144,805	\$ 144,805	\$ (19,311)		\$ 199,584	
% Δ	19%	7%	4%	13%	13%	-2%		19%	

**Radnor Township, PA**  
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		Initial Forecast	
	2013	2014	2015	2016	2016	2016	% Δ	2017	% Δ
<b>POLICE</b>									
Salaries	3,748,358	4,216,408	4,158,791	4,551,191	4,551,191	4,376,056	5%	4,648,250	6%
PT Meter Enforcement Salaries	26,078	65,465	94,810	100,000	100,000	83,292	-12%	102,750	23%
Overtime	174,610	195,417	209,021	190,000	190,000	226,890	9%	195,225	-14%
Longevity	348,669	341,238	346,176	345,216	345,216	357,330	3%	354,709	-1%
Sick Pay Bonus	525	455	210	175	175	-	-100%	180	n/a
Medical Exp. Reimbursements	3,200	3,200	2,700	3,932	3,932	2,600	-4%	4,040	55%
Extra Duty	200,942	199,939	207,720	200,000	200,000	213,445	3%	235,655	10%
Court Time	9,242	9,360	16,224	16,100	16,100	18,171	12%	16,543	-9%
Crossing Guard	81,287	96,946	89,362	97,000	97,000	93,173	4%	99,668	7%
Social Security Taxes	337,057	372,459	370,043	396,066	396,066	383,299	4%	406,343	6%
Workers' Compensation	200,873	186,959	228,553	203,548	203,548	245,881	8%	207,944	-15%
Unemployment	-	-	-	-	-	-	n/a	-	n/a
Pension Allocation	1,138,971	1,345,114	1,359,361	1,508,526	1,508,526	1,508,526	11%	1,516,347	1%
Medical Insurance Premiums	1,057,175	1,098,558	984,514	1,022,302	1,022,302	988,694	0%	1,073,275	9%
Group, Life & Disability Insurance	33,990	49,540	44,673	53,958	53,958	40,501	-9%	58,204	44%
OPEB Allocation	90,000	181,989	312,888	374,550	374,550	374,550	20%	202,323	-46%
Communications	11,529	14,397	13,774	21,700	21,700	19,052	38%	22,243	17%
Uniforms	70,194	71,355	40,428	65,787	65,787	56,639	40%	67,432	19%
Office Supplies	578	7,086	7,948	5,500	5,500	6,763	-15%	5,638	-17%
Emergency Management Materials	413	-	-	10,000	10,000	3,333	n/a	-	-100%
Postage	3,183	3,473	3,675	3,450	3,450	8,609	134%	3,536	-59%
Operating Supplies	31,526	32,714	38,885	30,000	32,665	38,627	-1%	30,750	-20%
Training Supplies	-	739	-	2,500	2,500	5,400	n/a	2,563	-53%
Credit Card Fees	-	3,251	17,846	7,500	7,500	28,692	61%	7,688	-73%
Rentals	-	-	-	-	-	-	n/a	-	n/a
Professional Development	9,867	14,794	16,996	13,160	13,160	13,773	-19%	13,489	-2%
Dues & Subscriptions	1,975	1,985	1,370	950	950	3,898	184%	974	-75%
Contractual Services	63,033	67,234	220,177	120,300	122,211	171,347	-22%	123,308	-28%
Accreditation Expenses	-	-	-	45,000	45,000	15,000	n/a	-	-100%
Legal Services - General	1,714	-	235,043	-	-	110,000	-53%	-	-100%
Contractual Services - Animal Control	3,891	3,588	7,838	2,500	2,500	3,645	-54%	2,563	-30%
P.A.L. Programming	2,349	9,381	534	-	-	-	-100%	-	n/a
Minor Office Equipment	732	6,765	5,923	3,000	3,000	59	-99%	3,000	4973%
Maint. & Repair: Parking Meters	2,150	1,128	3,852	2,500	2,500	8,625	124%	2,500	-71%
Maint. & Repair: Comm. Equip.	1,424	3,554	5,064	2,500	2,500	(3,570)	-170%	2,500	n/a
Gas, Oil & Lubricants	86,447	102,644	66,565	75,900	75,900	57,922	-13%	75,006	29%
Tires, Batteries & Accessories	6,140	4,813	5,787	8,250	8,250	6,114	6%	8,153	33%
Repair Parts	17,744	13,296	13,388	12,500	12,696	10,723	-20%	12,353	15%
Contracted Maint. & Repairs	6,220	13,726	25,359	9,250	9,250	40,826	61%	9,141	-78%
<b>TOTAL POLICE</b>	<b>\$ 7,772,085</b>	<b>\$ 8,738,971</b>	<b>\$ 9,155,495</b>	<b>\$ 9,504,811</b>	<b>\$ 9,509,584</b>	<b>\$ 9,517,883</b>		<b>\$ 9,514,290</b>	
\$ Δ	\$ 432,795	\$ 966,887	\$ 416,524	\$ 349,316	\$ 354,088	\$ 362,388		\$ (3,593)	
% Δ	6%	12%	5%	4%	4%	4%		0%	
<b>FIRE</b>									
Radnor Fire: Insurance (Liability & WC)	61,172	75,363	66,741	72,000	72,000	89,462	34%	75,977	-15%
Radnor Fire: Rentals (Hydrant Water)	139,422	139,337	139,601	140,000	140,000	149,944	7%	142,800	-5%
Bryn Mawr Fire Co. Contrib. (Operations)	51,250	102,531	100,000	102,750	102,750	102,750	3%	102,750	0%
Broomall Fire Co. Contrib. (Operations)	6,500	6,663	7,000	7,000	7,000	7,000	0%	7,193	3%
Radnor Fire: Contrib. (Capital and Ops)	92,700	95,481	98,107	100,805	100,805	100,805	3%	100,805	0%
RFC: Add'l ALS Subsidy	-	-	-	50,000	50,000	-	n/a	-	n/a
Volunteer Fire Relief Aid (State)	393,019	369,768	356,587	350,000	350,000	350,000	-2%	350,000	0%
Radnor Fire: Gas, Oil & Lubricants	25,445	25,049	13,048	17,300	17,300	11,212	-14%	17,096	52%
<b>TOTAL FIRE</b>	<b>\$ 769,507</b>	<b>\$ 814,192</b>	<b>\$ 781,083</b>	<b>\$ 839,855</b>	<b>\$ 839,855</b>	<b>\$ 811,173</b>		<b>\$ 796,621</b>	
\$ Δ	\$ (132,935)	\$ 44,684	\$ (33,109)	\$ 58,772	\$ 58,772	\$ 30,090		\$ (14,552)	
% Δ	-15%	6%	-4%	8%	8%	4%		-2%	

**Radnor Township, PA**  
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		Initial Forecast	
	2013	2014	2015	2016	2016	2016	% Δ	2017	% Δ
<b>EMERGENCY MANAGEMENT</b>									
Salaries - Regular	-	55,712	788	-	-	6,136	679%	-	-100%
Salaries - Overtime	-	78,879	81,723	-	-	131,595	61%	-	-100%
Sick Pay Bonus	-	-	-	-	-	-	n/a	-	n/a
Medical Exp. Reimbursements	-	-	-	-	-	-	n/a	-	n/a
Social Security Taxes	-	9,961	5,887	-	-	10,292	75%	-	-100%
Workers' Compensation	-	-	-	-	-	-	n/a	-	n/a
Unemployment	-	-	-	-	-	-	n/a	-	n/a
Pension Allocation	-	-	-	-	-	-	n/a	-	n/a
Medical Insurance Premiums	-	-	-	-	-	-	n/a	-	n/a
Group, Life & Disability Insurance	-	-	-	-	-	-	n/a	-	n/a
Operating Supplies	-	1,249	18,593	-	-	71,520	285%	-	-100%
Contractual Services	4,100	63,465	1,623	-	-	60,113	3604%	-	-100%
Legal Services - Special	-	-	-	-	-	-	n/a	-	n/a
Minor Equipment	-	9,547	-	-	-	1,079	n/a	-	-100%
Gas, Oil, Lubricants	-	-	-	-	-	-	n/a	-	n/a
Tires, Batteries & Acc.	-	-	2,216	-	-	-	-100%	-	n/a
Repair Parts	-	-	2,920	-	-	-	-100%	-	n/a
Contracted Maint. & Repairs	-	-	513	-	-	-	-100%	-	n/a
<b>TOTAL EMERGENCY MANAGEMEN</b>	<b>\$ 4,100</b>	<b>\$ 218,814</b>	<b>\$ 114,263</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 280,735</b>		<b>\$ -</b>	
\$ Δ	\$ (126,943)	\$ 214,714	\$ (104,550)	\$ (114,263)	\$ (114,263)	\$ 166,472		\$ (280,735)	
% Δ	-97%	52.37%	-48%	-100%	-100%	146%		-100%	
<b>BUILDING &amp; GROUNDS</b>									
Salaries	86,489	84,281	85,283	124,732	124,732	104,025	22%	128,162	23%
Overtime	979	526	11,398	1,300	1,300	8,681	-24%	1,336	-85%
Longevity	2,563	4,150	4,450	6,875	6,875	5,813	31%	7,064	22%
Sick Pay Bonus	385	371	266	-	-	186	-30%	-	-100%
Medical Exp. Reimbursements	110	110	110	145	145	110	0%	149	35%
Social Security Taxes	6,504	6,448	7,310	10,162	10,162	8,852	21%	10,441	18%
Workers' Compensation	4,414	5,760	7,035	6,341	6,341	6,635	-6%	6,892	4%
Unemployment	-	-	-	-	-	-	n/a	-	n/a
Pension Allocation	17,722	28,890	22,626	27,018	27,018	27,018	19%	27,944	3%
Medical Insurance Premiums	45,616	41,087	40,970	51,497	51,497	44,227	8%	52,109	18%
Group, Life & Disability Insurance	1,372	1,509	1,581	1,910	1,910	1,243	-21%	2,060	66%
Utilities	138,894	170,465	150,610	170,000	170,000	134,940	-10%	174,250	29%
Stormwater Fee	-	20,242	20,242	20,242	20,242	20,677	2%	20,242	-2%
Communications	48,410	49,604	55,037	54,000	54,000	55,359	1%	55,350	0%
Boot Allowance	-	135	-	218	218	73	n/a	218	200%
Operating Supplies	6,020	7,751	11,326	7,000	8,559	13,245	17%	7,175	-46%
Contractual Services	40,283	53,447	52,315	40,000	48,700	72,534	39%	41,000	-43%
Minor Office Equipment	1,408	-	679	2,600	2,600	2,600	283%	2,600	0%
Maint. & Repair: Township Hall Bldg.	48,010	56,364	85,915	60,000	69,721	90,047	5%	61,500	-32%
<b>TOTAL BUILDING &amp; GROUNDS</b>	<b>\$ 449,176</b>	<b>\$ 531,140</b>	<b>\$ 557,153</b>	<b>\$ 584,040</b>	<b>\$ 604,020</b>	<b>\$ 596,264</b>		<b>\$ 598,492</b>	
\$ Δ	\$ (34,552)	\$ 81,963	\$ 26,014	\$ 26,887	\$ 46,867	\$ 39,111		\$ 2,228	
% Δ	-7%	18%	5%	5%	8%	7%		0%	

**Radnor Township, PA**  
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		Initial Forecast	
	2013	2014	2015	2016	2016	2016	% Δ	2017	% Δ
<b>SOLID WASTE</b>									
Salaries	1,147,052	1,266,065	1,361,824	1,422,655	1,422,655	1,397,642	3%	1,459,538	4%
Seasonal Wages	107,942	123,020	46,655	53,460	53,460	51,650	11%	54,930	6%
Overtime	2,266	2,083	2,236	2,000	2,000	3,176	-42%	2,055	-35%
Longevity	40,185	67,000	72,170	76,125	76,125	76,513	6%	78,218	2%
Sick Pay Bonus	2,170	2,345	2,471	3,511	3,511	2,867	16%	3,608	26%
Medical Exp. Reimbursements	1,500	1,160	1,260	2,090	2,090	1,260	0%	2,147	70%
Social Security Taxes	92,826	106,053	106,886	115,745	115,745	112,583	5%	118,758	5%
Workers' Compensation	65,678	58,947	72,149	73,449	73,449	76,897	7%	79,630	4%
Pension Allocation	264,447	305,721	340,033	302,995	302,995	302,995	-11%	313,764	4%
Medical Insurance Premiums	405,163	426,858	497,276	531,889	531,889	540,263	9%	538,219	0%
Group, Life & Disability Insurance	21,588	28,408	32,581	27,064	27,064	22,455	-31%	29,194	30%
Uniforms	-	900	2,031	900	900	1,156	-43%	923	-20%
Boot Allowance	-	2,514	2,665	3,060	3,060	3,060	15%	3,060	0%
Postage	-	-	-	-	-	-	n/a	-	n/a
Operating Supplies	10,638	10,883	10,576	10,400	10,893	11,688	11%	10,660	-9%
Credit Card Fees	-	1,063	1,588	-	-	1,154	-27%	-	-100%
Disposal Fees	232,177	239,830	234,893	240,000	240,200	236,814	1%	246,000	4%
Contractual Services	-	-	-	-	-	-	n/a	-	n/a
Gas, Oil & Lubricants	104,904	118,435	47,120	63,000	63,000	50,360	7%	62,258	24%
Tires, Batteries & Accessories	32,859	24,926	27,305	26,800	26,800	20,672	-24%	26,484	28%
Repair Parts	36,861	25,185	38,502	30,000	30,000	27,854	-28%	29,647	6%
Contracted Maint. & Repairs	27,045	33,604	28,869	40,000	40,105	42,920	49%	39,529	-8%
<b>TOTAL SOLID WASTE</b>	<b>\$ 2,595,300</b>	<b>\$ 2,845,000</b>	<b>\$ 2,929,091</b>	<b>\$ 3,025,143</b>	<b>\$ 3,025,942</b>	<b>\$ 2,983,976</b>		<b>\$ 3,098,623</b>	
\$ Δ	\$ (94,974)	\$ 249,700	\$ 84,090	\$ 96,052	\$ 96,851	\$ 54,885	2%	\$ 114,647	4%
% Δ	-4%	10%	3%	3%	3%	2%		4%	
<b>ENGINEERING</b>									
Salaries	158,772	167,091	165,947	183,752	183,752	175,052	5%	188,805	8%
Overtime	10,124	5,066	8,288	8,500	8,500	3,716	-55%	8,734	135%
Longevity	6,950	10,150	10,600	11,050	11,050	11,131	5%	11,354	2%
Sick Pay Bonus	210	105	70	140	140	210	200%	144	-31%
Medical Exp. Reimbursements	200	200	200	200	200	200	0%	206	3%
Social Security Taxes	12,560	13,154	13,363	16,509	16,509	14,642	10%	16,963	16%
Workers' Compensation	5,836	5,934	7,352	6,634	6,634	7,102	-3%	7,544	6%
Pension Allocation	34,976	45,437	46,494	43,969	43,969	43,969	-5%	45,520	4%
Medical Insurance Premiums	42,870	62,028	61,793	70,528	70,528	64,329	4%	71,367	11%
Group, Life & Disability Insurance	1,601	2,064	2,866	2,809	2,809	2,072	-28%	3,030	46%
Communications	-	-	-	-	-	-	n/a	-	n/a
Boot Allowance	-	125	129	150	150	150	16%	150	0%
Office Supplies	1,300	1,231	2,335	1,000	1,000	1,298	-44%	1,025	-21%
Postage	618	469	488	700	700	234	-52%	718	207%
Credit Card Fees	-	88	120	-	-	90	-25%	-	-100%
Professional Development	504	374	616	700	700	475	-23%	700	47%
Dues & Subscriptions	225	289	85	300	300	85	0%	300	253%
Contractual Services: Retainer	40,811	59,403	45,073	45,000	45,000	37,587	-17%	46,125	23%
Contractual Services: Special Proj.	90,019	62,884	160,496	100,000	106,600	103,374	-36%	102,500	-1%
Contractual Services: Reimbursable	362,403	815,478	751,281	300,000	343,393	349,450	-53%	307,500	-12%
Contractual Services: Grading Permit Revi	-	17,915	52,012	10,000	10,000	34,884	-33%	10,250	-71%
Minor Office Equipment	109	40	127	2,495	2,495	2,838	2140%	2,495	-12%
Gasoline, Oil, Lubricants	2,320	2,491	1,103	1,400	1,400	933	-15%	1,384	48%
Repair Parts	-	-	-	500	500	167	n/a	494	196%
<b>TOTAL ENGINEERING</b>	<b>\$ 772,409</b>	<b>\$ 1,272,016</b>	<b>\$ 1,330,839</b>	<b>\$ 806,336</b>	<b>\$ 856,329</b>	<b>\$ 853,989</b>		<b>\$ 827,306</b>	
\$ Δ	\$ 158,586	\$ 499,607	\$ 58,823	\$ (524,503)	\$ (474,510)	\$ (476,850)		\$ (26,683)	
% Δ	26%	65%	5%	-39%	-36%	-36%		-3%	

**Radnor Township, PA**  
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		Initial Forecast	
	2013	2014	2015	2016	2016	2016	% Δ	2017	% Δ
<b>PUBLIC WORKS DEPARTMENT</b>									
Salaries	899,266	946,610	889,214	836,105	836,105	836,844	-6%	858,816	3%
Overtime	160,325	235,541	279,694	146,500	146,500	104,776	-63%	150,529	44%
Longevity	40,530	62,100	64,260	65,595	65,595	66,017	3%	67,399	2%
Sick Pay Bonus	560	525	868	1,145	1,145	847	-2%	1,176	39%
Medical Exp. Reimbursements	1,430	1,310	1,210	1,215	1,215	1,210	0%	1,248	3%
Social Security Taxes	80,216	89,703	89,033	80,251	80,251	77,343	-13%	82,436	7%
Workers' Compensation	50,260	48,786	55,540	50,378	50,378	52,695	-5%	54,693	4%
Unemployment	-	-	-	-	-	-	n/a	-	n/a
Pension Allocation	219,614	230,834	243,678	212,269	212,269	212,269	-13%	219,499	3%
Medical Insurance Premiums	351,910	365,861	334,514	358,071	358,071	340,430	2%	362,332	6%
Group, Life & Disability Insurance	17,964	17,751	16,297	14,803	14,803	14,692	-10%	15,968	9%
Communications	5,652	5,289	5,281	4,650	4,650	5,531	5%	4,766	-14%
Highway: Uniforms	2,109	3,000	3,949	3,000	3,000	3,175	-20%	3,075	-3%
Boot Allowance	-	1,570	1,566	1,793	1,793	1,793	15%	1,793	0%
Highway: Office Supplies	725	469	310	350	350	841	171%	359	-57%
Highway: Postage	320	718	408	400	400	470	15%	410	-13%
Highway: Operating Supplies	14,976	11,862	15,245	21,000	23,241	14,583	-4%	21,525	48%
Highway: Credit Card Fees	-	-	26	-	-	1	-94%	-	-100%
Highway: Rentals	-	-	-	-	-	-	n/a	-	n/a
Highway: Professional Development	2,175	207	-	1,700	1,700	-	n/a	1,743	n/a
Highway: Dues & Subscriptions	158	133	225	250	250	25	-89%	256	924%
Highway: Contractual Services	2,891	18,549	9,989	4,500	4,500	9,869	-1%	4,613	-53%
Highway: Contractual Svcs: Storm Sewer	228,576	-	13,039	-	-	-	-100%	-	n/a
Highway: Minor Office Equipment	1,547	40	735	300	300	300	-59%	300	0%
Highway: Maint. & Repairs: Mach. & Equ	4,022	13,088	17,385	15,000	16,537	14,777	-15%	15,375	4%
Highway: Maint. & Repairs: Comm. Equip	369	6,916	-	3,000	3,000	1,000	n/a	3,075	208%
Highway: Gas, Oil & Lubricants	65,363	83,146	46,902	51,800	51,800	34,815	-26%	51,190	47%
Highway: Tires, Batteries & Accessories	18,642	19,556	7,931	24,000	24,000	10,915	38%	23,717	117%
Highway: Repair Parts	43,912	26,287	40,093	35,000	35,000	23,558	-41%	34,588	47%
Highway: Contracted Maint. & Repairs	24,066	14,014	12,993	6,000	6,000	3,288	-75%	5,929	80%
Highway: MIER-Machinery & Equip.	-	-	-	-	-	-	n/a	-	n/a
Street Cleaning: Contractual Services	3,520	-	3,150	7,000	7,000	8,500	170%	7,175	-16%
Snow & Ice: Operating Supplies	73,975	415,228	195,888	200,000	200,000	79,399	-59%	205,000	158%
Snow & Ice: Contractual Services	2,932	35,955	23,157	5,000	5,000	3,920	-83%	5,125	31%
Snow & Ice: Maint. & Repair	5,608	40,446	21,880	4,500	8,925	24,555	12%	4,613	-81%
Traffic Signal: Lighting	13,202	13,494	12,554	14,500	14,500	12,212	-3%	14,863	22%
Traffic Signal: Operating Supplies	20,383	26,510	22,300	20,000	20,000	22,960	3%	20,500	-11%
Traffic Signal: Maint. & Repair	46,078	42,066	66,259	50,000	50,683	58,053	-12%	51,250	-12%
Street Lighting	172,624	174,207	185,469	185,000	185,415	184,605	0%	189,625	3%
Street Lighting: Maint. & Repairs	63,731	125,573	95,920	100,000	104,159	85,503	-11%	102,500	20%
Curb & Sidewalks: Operating Supplies	8,622	3,298	3,014	4,000	4,600	4,558	51%	4,100	-10%
Drainage: Operating Supplies	5,676	2,477	7,503	3,700	3,700	6,014	-20%	3,793	-37%
Road Maintenance: Operating Supplies	11,677	11,481	14,021	12,000	12,000	8,628	-38%	12,300	43%
Road Maintenance: Rentals	-	-	-	-	-	-	n/a	-	n/a
Road Maintenance: Contractual Services	3,690	-	-	4,900	4,900	1,633	n/a	5,023	208%
County Aid: Liquid Fuels	-	-	110,160	36,720	36,720	48,504	-56%	36,720	-24%
<b>TOTAL PUBLIC WORKS</b>	<b>\$ 2,669,296</b>	<b>\$ 3,094,600</b>	<b>\$ 2,911,658</b>	<b>\$ 2,586,395</b>	<b>\$ 2,600,454</b>	<b>\$ 2,381,110</b>		<b>\$ 2,649,396</b>	
\$ Δ	\$ 155,382	\$ 425,304	\$(182,942)	\$(325,263)	\$(311,204)	\$(530,548)		\$ 268,286	
% Δ	6%	16%	-6%	-11%	-11%	-18%		11%	

**Radnor Township, PA**  
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		Initial Forecast	
	2013	2014	2015	2016	2016	2016	% Δ	2017	% Δ
<b>TOOLS &amp; MACHINERY</b>									
Salaries	206,307	224,091	235,142	244,004	244,004	231,989	-1%	250,714	8%
Overtime	973	89	189	700	700	1,948	933%	719	-63%
Longevity	4,213	7,050	7,950	8,850	8,850	8,875	12%	9,093	2%
Sick Pay Bonus	560	560	350	350	350	525	50%	360	-31%
Medical Exp. Reimbursements	200	200	200	300	300	200	0%	308	54%
Social Security Taxes	15,182	16,644	17,422	19,425	19,425	18,175	4%	19,959	10%
Workers' Compensation	11,655	10,531	13,012	12,154	12,154	12,715	-2%	13,194	4%
Unemployment	-	-	-	-	-	-	n/a	-	n/a
Pension Allocation	45,178	48,890	58,259	51,186	51,186	51,186	-12%	52,932	3%
Medical Insurance Premiums	60,556	48,060	47,904	51,721	51,721	48,887	2%	52,337	7%
Group, Life & Disability Insurance	2,186	2,594	3,274	3,261	3,261	2,560	-22%	3,518	37%
Communications	400	479	392	300	300	368	-6%	308	-16%
Uniforms	5,478	6,442	7,994	5,000	5,000	5,860	-27%	5,125	-13%
Boot Allowance	-	390	388	450	450	450	16%	450	0%
Operating Supplies	12,009	13,995	13,195	12,000	12,440	16,908	28%	12,300	-27%
Gas, Oil, Lubricants	3,551	3,411	1,633	2,400	2,400	1,659	2%	2,372	43%
<b>TOTAL TOOLS &amp; MACHINERY</b>	<b>\$ 368,449</b>	<b>\$ 383,426</b>	<b>\$ 407,303</b>	<b>\$ 412,101</b>	<b>\$ 412,541</b>	<b>\$ 402,305</b>		<b>\$ 423,688</b>	
\$ Δ	\$ 15,853	\$ 14,977	\$ 23,877	\$ 4,798	\$ 5,238	\$ (4,997)		\$ 21,383	
% Δ	4%	4%	6%	1%	1%	-1%		5%	
<b>RECREATIONAL PROGRAMMING ADMINISTRATION</b>									
Salaries	196,781	197,985	198,634	201,361	201,361	200,002	1%	206,898	3%
Part-Time Wages	17,422	62	4,136	27,144	27,144	25,478	516%	27,890	9%
Overtime	477	-	-	-	-	1,435	n/a	-	-100%
Longevity	2,075	-	-	-	-	-	n/a	-	n/a
Sick Pay Bonus	70	-	-	70	70	-	n/a	72	n/a
Medical Exp. Reimbursements	200	100	100	100	100	100	0%	103	3%
Social Security Taxes	14,957	14,299	14,026	16,032	16,032	16,512	18%	16,473	0%
Workers' Compensation	4,901	8,517	10,791	9,032	9,032	9,548	-12%	9,801	3%
Unemployment	-	-	-	-	-	-	n/a	-	n/a
Pension Allocation	49,464	42,890	40,973	36,324	36,324	36,324	-11%	37,487	3%
Medical Insurance Premiums	52,952	57,466	56,712	54,660	54,660	48,697	-14%	55,311	14%
Group, Life & Disability Insurance	2,536	1,900	1,940	1,988	1,988	1,899	-2%	2,144	13%
Office Supplies	2,231	899	1,312	2,500	2,500	1,247	-5%	2,563	106%
Postage	1,221	1,148	1,215	1,000	1,000	578	-52%	1,025	77%
Professional Development	611	-	-	1,000	1,000	333	n/a	1,000	200%
Dues & Subscriptions	580	30	254	500	500	135	-47%	500	270%
Minor Equipment	109	40	-	40	40	-	n/a	40	n/a
Gas, Oil & Lubricants	508	88	62	100	100	76	24%	99	30%
Tires, Batteries & Accessories	-	-	-	125	125	42	n/a	124	198%
Repair Parts	636	51	360	400	400	-	-100%	395	n/a
Contracted Maint. & Repairs	-	175	-	-	-	-	n/a	-	n/a
<b>TOTAL RECREATIONAL PROGRAM</b>	<b>\$ 347,730</b>	<b>\$ 325,650</b>	<b>\$ 330,513</b>	<b>\$ 352,376</b>	<b>\$ 352,376</b>	<b>\$ 342,407</b>		<b>\$ 361,925</b>	
\$ Δ	\$ (4,709)	\$ (22,079)	\$ 4,863	\$ 21,863	\$ 21,863	\$ 11,893		\$ 19,518	
% Δ	-1%	-6%	1%	7%	7%	4%		6%	



**Radnor Township, PA**  
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		Initial Forecast	
	2013	2014	2015	2016	2016	2016	% Δ	2017	% Δ
<b>PARKS MAINTENANCE</b>									
Salaries	813,545	804,353	840,648	948,554	948,554	907,992	8%	972,177	7%
Overtime	6,253	12,157	12,683	10,000	10,000	11,195	-12%	10,275	-8%
Longevity	24,240	40,880	45,020	48,435	48,435	46,979	4%	49,767	6%
Sick Pay Bonus	1,197	952	1,505	1,330	1,330	1,411	-6%	1,367	-3%
Medical Exp. Reimbursements	1,090	1,070	970	1,380	1,380	970	0%	1,418	-46%
Social Security Taxes	61,063	62,137	65,608	77,125	77,125	72,561	11%	79,058	9%
Workers' Compensation	45,601	45,305	56,730	49,750	49,750	51,969	-8%	53,879	4%
Pension Allocation	185,274	238,668	251,920	224,704	224,704	224,704	-11%	232,552	3%
Medical Insurance Premiums	309,062	311,783	312,929	340,641	340,641	320,096	2%	344,695	8%
Group, Life & Disability Insurance	14,922	47,473	21,429	17,177	17,177	15,227	-29%	18,529	22%
Utilities	35,741	23,475	44,328	35,000	35,659	47,262	7%	35,875	-24%
Communications	1,632	5,533	2,085	1,500	1,500	1,782	-15%	1,538	-14%
Uniforms	-	1,275	2,031	1,500	1,500	1,661	-18%	1,538	-7%
Boot Allowance	-	1,698	1,773	2,055	2,055	2,055	16%	2,055	0%
Operating Supplies	50,700	47,161	49,853	70,000	71,206	56,161	13%	71,750	28%
Professional Development	1,905	215	-	2,800	3,260	525	n/a	2,800	433%
Dues & Subscriptions	70	35	-	60	60	105	n/a	60	-43%
Contractual Services	10,402	10,037	12,622	10,000	10,000	5,566	-56%	10,250	84%
Minor Equipment	-	-	1,659	6,000	6,000	2,000	21%	6,000	200%
Maint. & Repairs: Bldgs & Fixtures	11,610	5,168	15,110	15,000	15,000	11,928	-21%	15,375	29%
Maint. & Repairs: Mach. & Equip.	12,410	11,625	10,210	16,000	16,000	8,531	-16%	16,400	92%
Gas, Oil & Lubricants	36,933	39,219	26,255	28,500	28,500	21,273	-19%	28,164	32%
Tires, Batteries & Accessories	2,652	2,743	3,194	5,000	5,000	1,877	-41%	4,941	163%
Repair Parts	11,064	15,073	17,261	13,000	13,000	11,460	-34%	12,847	12%
Contracted Maint. & Repairs	3,285	13,633	21,536	10,000	16,339	17,023	-21%	9,882	-42%
Mier-Machinery & Equipment	4,310	99	724	3,000	3,000	-	-100%	-	n/a
<b>TOTAL PARKS MAINTENANCE</b>	<b>\$ 1,644,960</b>	<b>\$ 1,741,766</b>	<b>\$ 1,818,082</b>	<b>\$ 1,938,511</b>	<b>\$ 1,947,174</b>	<b>\$ 1,842,311</b>		<b>\$ 1,983,191</b>	
\$ Δ	\$ 2,963	\$ 96,806	\$ 76,316	\$ 120,429	\$ 129,092	\$ 24,230		\$ 140,880	
% Δ	0%	6%	4%	7%	7%	1%		8%	
<b>SHADE TREES</b>									
Operating Supplies	-	-	22,830	-	-	-	-100%	-	n/a
Trees: Chanticleer Tree Program	9,410	600	-	-	-	-	n/a	-	n/a
Contractual Services	78,824	116,685	90,100	100,000	100,000	85,799	-5%	102,500	19%
<b>TOTAL SHADE TREES</b>	<b>\$ 88,233</b>	<b>\$ 117,285</b>	<b>\$ 112,930</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 85,799</b>		<b>\$ 102,500</b>	
\$ Δ	\$ 51,118	\$ 29,052	\$ (4,355)	\$ (12,930)	\$ (12,930)	\$ (27,131)		\$ 16,701	
% Δ	138%	33%	-4%	-11%	-11%	-24%		19%	
<b>RECREATION PROGRAMS</b>									
Salaries: Part-Time	65,467	69,130	85,815	85,050	85,050	86,528	1%	87,389	1%
Sick Pay Bonus	-	-	-	-	-	-	n/a	-	n/a
Medical Exp. Reimbursements	-	-	-	-	-	-	n/a	-	n/a
Social Security Taxes	4,774	5,108	6,405	5,274	5,274	6,449	1%	5,419	-16%
Workers' Compensation	604	704	1,005	616	616	825	-18%	643	-22%
Unemployment	-	-	-	-	-	-	n/a	-	n/a
Pension Allocation	-	-	-	-	-	-	n/a	-	n/a
Medical Insurance Premiums	-	-	-	-	-	-	n/a	-	n/a
Group, Life & Disability Insurance	-	-	-	-	-	-	n/a	-	n/a
Recreation Supplies	32,569	42,496	43,069	34,000	34,000	28,644	-33%	34,850	22%
Credit Card Fees	-	8,906	5,094	5,000	5,000	5,633	11%	-	-100%
Rentals	102,154	92,793	115,530	120,800	120,800	109,757	-5%	123,820	13%
Contractual Services	202,598	142,900	118,309	140,000	140,280	76,769	-35%	143,500	87%
<b>TOTAL RECREATION PROGRAMS</b>	<b>\$ 408,166</b>	<b>\$ 362,038</b>	<b>\$ 375,227</b>	<b>\$ 390,740</b>	<b>\$ 391,020</b>	<b>\$ 314,605</b>		<b>\$ 395,621</b>	
\$ Δ	\$ 72,381	\$ (46,128)	\$ 13,189	\$ 15,513	\$ 15,793	\$ (60,622)		\$ 81,016	
% Δ	22%	-11%	4%	4%	4%	-16%		26%	

**Radnor Township, PA**  
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		Initial Forecast	
	2013	2014	2015	2016	2016	2016	% Δ	2017	% Δ
<b>SULPIZIO GYM</b>									
Salaries	-	-	-	-	-	-	n/a	-	n/a
Overtime	-	-	-	-	-	5,348	n/a	-	-100%
Sick Pay Bonus	-	-	-	-	-	-	n/a	-	n/a
Medical Exp. Reimbursements	-	-	-	-	-	-	n/a	-	n/a
Social Security Taxes	-	-	-	-	-	395	n/a	-	-100%
Workers' Compensation	-	-	-	-	-	-	n/a	-	n/a
Unemployment	-	-	-	-	-	-	n/a	-	n/a
Pension Allocation	-	-	-	-	-	-	n/a	-	n/a
Medical Insurance Premiums	-	-	-	-	-	-	n/a	-	n/a
Group, Life & Disability Insurance	-	-	-	-	-	-	n/a	-	n/a
Utilities	12,865	18,078	27,315	14,000	14,000	14,360	-47%	14,350	0%
Communications	707	664	859	2,200	2,200	1,367	59%	2,255	65%
Office Supplies	-	-	40	-	-	-	-100%	-	n/a
Operating Supplies	1,891	2,712	620	4,500	4,650	-	-100%	4,613	n/a
Credit Card Fees	-	264	970	750	750	389	-60%	769	98%
Contractual Services	6,858	6,091	2,748	20,000	20,000	11,833	331%	20,500	73%
Maint. & Repair: Bldgs & Fixtures	6,170	5,471	4,135	5,550	6,005	2,970	-28%	5,689	92%
Maint. & Repair: Mach & Equip.	109	-	3,045	3,000	3,000	3,330	9%	3,075	-8%
<b>TOTAL SULPIZIO GYM</b>	<b>\$ 28,599</b>	<b>\$ 33,279</b>	<b>\$ 39,732</b>	<b>\$ 50,000</b>	<b>\$ 50,605</b>	<b>\$ 39,993</b>		<b>\$ 51,250</b>	
\$ Δ	\$ (7,758)	\$ 4,680	\$ 6,453	\$ 10,268	\$ 10,873	\$ 261		\$ 11,257	
% Δ	-21%	16%	19%	26%	27%	1%		28%	
<b>LIBRARY</b>									
Professional Services	-	20,745	-	-	-	-	n/a	-	n/a
Contributions	836,040	856,941	880,507	904,721	904,721	904,721	3%	927,339	3%
Maint. & Repair: Buildings & Fixtures	12,984	22,430	4,989	10,000	10,500	8,802	76%	10,250	16%
<b>TOTAL LIBRARY</b>	<b>\$ 849,024</b>	<b>\$ 900,116</b>	<b>\$ 885,496</b>	<b>\$ 914,721</b>	<b>\$ 915,221</b>	<b>\$ 913,523</b>		<b>\$ 937,589</b>	
\$ Δ	\$ 30,581	\$ 51,092	\$ (14,620)	\$ 29,225	\$ 29,725	\$ 28,027		\$ 24,066	
% Δ	4%	6%	-2%	3%	3%	3%		3%	
<b>COMMUNITY ORGANIZATION CONTRIBUTIONS</b>									
Radnor Studio 21 (PEG Pass-through)	53,817	57,405	57,405	58,983	58,983	57,405	0%	81,197	41%
R.E.C.T. Contributions	-	-	-	-	-	-	n/a	-	n/a
Wayne Art Center	15,224	15,605	16,034	16,475	16,475	16,475	3%	16,887	3%
Surrey Services	44,977	46,101	47,369	48,671	48,671	48,671	3%	49,888	3%
Wayne Senior Services	113,340	116,174	119,369	122,652	122,652	122,652	3%	125,718	2%
Parades	8,000	8,000	8,000	8,000	8,000	8,000	0%	8,000	0%
Radnor Historical Society	-	-	15,000	15,413	15,413	15,413	3%	15,798	2%
Other	-	-	20,000	-	-	-	-100%	-	n/a
WBA-Parking Rev Share	-	-	-	-	-	13,799	n/a	-	n/a
WPC-Parking Rev Share	-	-	-	-	-	24,703	n/a	-	n/a
<b>TOTAL COMMUNITY ORGANIZATIO</b>	<b>\$ 235,358</b>	<b>\$ 243,284</b>	<b>\$ 283,177</b>	<b>\$ 270,194</b>	<b>\$ 270,194</b>	<b>\$ 307,117</b>		<b>\$ 297,488</b>	
\$ Δ	\$ (4,587)	\$ 7,927	\$ 39,892	\$ (12,983)	\$ (12,983)	\$ 23,941		\$ (9,629)	
% Δ	-2%	3%	16%	-5%	-5%	8%		-3%	
<b>RETIREE AND LIABILITY INSURANCES</b>									
Workers' Compensation	-	-	-	-	-	-	n/a	-	n/a
Liability, Auto, Prop, Etc Insurance	382,566	356,519	398,058	360,000	360,000	329,583	-17%	369,000	12%
Unemployment	47,846	38,849	9,346	50,000	50,000	5,942	-36%	51,250	763%
Group Life & Disability	68,433	71,917	66,875	70,000	70,000	21,486	-68%	75,509	251%
Health Benefits: Retirees	1,612,640	1,582,875	1,651,773	1,663,948	1,663,948	1,663,948	1%	1,946,271	17%
Retiree Pension: Amort of UAAL	1,240,201	1,526,315	1,512,357	1,426,587	1,426,587	1,425,349	-6%	1,473,068	3%
<b>TOTAL RETIREE AND LIABILITY IN</b>	<b>\$ 3,351,686</b>	<b>\$ 3,576,475</b>	<b>\$ 3,638,409</b>	<b>\$ 3,570,535</b>	<b>\$ 3,570,535</b>	<b>\$ 3,446,308</b>		<b>\$ 3,915,098</b>	
\$ Δ	\$ 1,280,156	\$ 224,789	\$ 61,934	\$ (67,874)	\$ (67,874)	\$ (192,101)		\$ 468,790	
% Δ	62%	7%	2%	-2%	-2%	-5%		14%	

**Radnor Township, PA**  
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		Initial Forecast	
	2013	2014	2015	2016	2016	2016	% Δ	2017	% Δ
<b>DEBT SERVICE</b>									
Service Charges	3,348	3,817	3,424	3,600	3,600	3,599	5%	-	-100%
<b>DEBT SERVICE</b>	<b>\$ 3,348</b>	<b>\$ 3,817</b>	<b>\$ 3,424</b>	<b>\$ 3,600</b>	<b>\$ 3,600</b>	<b>\$ 3,599</b>		<b>\$ -</b>	
\$ Δ	\$ (127)	\$ 468	\$ (393)	\$ (217)	\$ (217)	\$ (218)		\$ (3,599)	
% Δ	-4%	14%	-10%	-6%	-6%	-6%		-100%	
<b>TRANSFER TO OTHER FUNDS</b>									
Liquid Fuels Fund	39,320	-	-	-	-	-	n/a	-	n/a
Capital Improvement	275,000	-	325,000	350,000	350,000	350,000	8%	375,000	7%
Capital Improvement (Prog. Funding)	-	-	687,125	816,777	816,777	816,777	19%	1,962,328	140%
Capital Improvement (Excess FB)	580,120	1,000,000	-	-	-	-	n/a	-	n/a
Police Pension	96,686	-	-	-	-	-	n/a	-	n/a
OPEB Liability	3,208,097	200,000	459,209	659,209	659,209	659,209	44%	859,209	30%
Storm Water Fund	-	-	-	-	-	-	n/a	-	n/a
Civilian Pension	96,686	-	-	-	-	-	n/a	-	n/a
Grant Fund	10,000	-	-	-	-	-	n/a	-	n/a
Park & Open Space Fund	-	190,958	-	-	-	-	n/a	-	n/a
Willows	-	-	65,000	-	-	15,000	-77%	-	-100%
Shade Tree Fund	43,443	25,000	25,000	25,000	25,000	25,000	0%	25,000	0%
K9 Fund	-	-	-	9,100	9,100	9,100	n/a	9,373	3%
Debt Service	3,048,479	2,673,000	2,924,000	2,969,635	2,969,635	2,969,635	2%	2,968,688	0%
<b>TRANSFER TO OTHER FUNDS</b>	<b>\$ 7,397,831</b>	<b>\$ 4,088,958</b>	<b>\$ 4,485,334</b>	<b>\$ 4,829,721</b>	<b>\$ 4,829,721</b>	<b>\$ 4,844,721</b>		<b>\$ 6,199,598</b>	
\$ Δ	\$ 2,536,057	\$ (3,308,873)	\$ 396,376	\$ 344,387	\$ 344,387	\$ 359,387		\$ 1,354,877	
% Δ	52%	-45%	10%	8%	8%	8%		28%	
<b>GRAND TOTAL GENERAL FUND</b>	<b>\$ 32,949,997</b>	<b>\$ 32,745,166</b>	<b>\$ 33,461,925</b>	<b>\$ 33,664,646</b>	<b>\$ 33,820,550</b>	<b>\$ 33,451,554</b>		<b>\$ 35,682,845</b>	
\$ Δ	\$ 4,440,622	\$ (204,831)	\$ 716,759	\$ 202,721	\$ 358,625	\$ (10,371)		\$ 2,231,291	
% Δ	16%	-1%	2%	1%	1%	0%		7%	
<b>FUND BALANCE</b>									
Beginning Fund Balance, January 1	\$ 8,096,582	\$ 8,075,543	\$ 8,947,739	\$ 11,853,873	\$ 11,853,873	\$ 11,853,873	32%	\$ 12,698,011	
Revenues	33,050,833	32,891,112	34,586,033	34,055,204	34,055,204	34,295,693	-1%	34,543,588	
Expenditures	32,949,997	32,745,166	33,461,925	33,664,646	33,820,550	33,451,554	0%	35,682,845	
Accrual Adjustments	(121,874)	726,250	1,782,025	-	-	-		-	
<b>ENDING FUND BALANCE</b>	<b>\$ 8,075,543</b>	<b>\$ 8,947,739</b>	<b>\$ 11,853,873</b>	<b>\$ 12,244,431</b>	<b>\$ 12,088,526</b>	<b>\$ 12,698,011</b>	7%	<b>\$ 11,558,754</b>	
Increase / (Decrease) In Fund Balance	\$ (21,038)	\$ 872,196	\$ 2,906,133	\$ 390,558	\$ 234,654	\$ 844,139		\$ (1,139,257)	
Increase / (Decrease) In Fund Balance (net of Transfer)	\$ 7,498,666	\$ 4,234,904	\$ 5,609,442	\$ 5,220,279	\$ 5,064,375	\$ 5,688,860		\$ 5,060,341	

**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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Sanitary Sewer Fund #02

**Radnor Township, PA**  
Sewer Fund (#02) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>REVENUES:</b>									
<b>Interest and Rents</b>									
Interest & Rents	14,336	29,092	25,178	25,683	25,683	42,615	69%	43,254	2%
<b>Total Interest and Rents</b>	<b>\$ 14,336</b>	<b>\$ 29,092</b>	<b>\$ 25,178</b>	<b>\$ 25,683</b>	<b>\$ 25,683</b>	<b>\$ 42,615</b>		<b>\$ 43,254</b>	
\$ Δ	\$ 929	\$ 14,756	\$ (3,914)	\$ 505	\$ 505	\$ 17,437		\$ 639	
% Δ	7%	103%	-13%	2%	2%	69%		2%	
<b>Departmental Earnings</b>									
Current Year Face	4,884,536	4,829,184	4,808,700	5,170,526	5,170,526	4,687,961	-3%	5,170,526	10%
Rent - Current Year Penalties	42,132	32,021	36,349	35,726	35,726	41,183	13%	36,099	-12%
Rent - Prior Years	86,989	100,883	56,674	75,032	75,032	67,863	20%	79,643	17%
Connection Fees	11,092	16,800	10,150	9,765	9,765	13,920	37%	10,689	-23%
Sewer Charges	7,478	6,754	5,685	5,755	5,755	(838)	-115%	5,620	n/a
<b>Total Departmental Earnings</b>	<b>\$ 5,032,226</b>	<b>\$ 4,985,642</b>	<b>\$ 4,917,558</b>	<b>\$ 5,296,804</b>	<b>\$ 5,296,804</b>	<b>\$ 4,810,090</b>		<b>\$ 5,302,577</b>	
\$ Δ	\$ (43,542)	\$ (46,585)	\$ (68,083)	\$ 379,246	\$ 379,246	\$ (107,469)		\$ 492,487	
% Δ	-1%	-1%	-1%	8%	8%	-2%		10%	
<b>Miscellaneous</b>									
Miscellaneous	16,210	26,345	21,325	21,085	21,085	28,436	33%	22,761	-20%
Cash Over / Short	(1)	(0)	(0)	-	-	-	-100%	-	n/a
Tax Anticipation Note	-	-	-	-	-	-	n/a	-	n/a
<b>Total Miscellaneous</b>	<b>\$ 16,209</b>	<b>\$ 26,345</b>	<b>\$ 21,325</b>	<b>\$ 21,085</b>	<b>\$ 21,085</b>	<b>\$ 28,436</b>		<b>\$ 22,761</b>	
\$ Δ	\$ (3,310)	\$ 10,136	\$ (5,020)	\$ (240)	\$ (240)	\$ 7,111		\$ (5,675)	
% Δ	-17%	63%	-19%	-1%	-1%	33%		-20%	
<b>Transfers In</b>									
From General Fund	-	-	-	-	-	-	n/a	-	n/a
<b>Total Transfers In</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
\$ Δ	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	
% Δ	n/a	n/a	n/a	n/a	n/a	n/a		n/a	
<b>TOTAL SEWER FUND REVENUE</b>	<b>\$ 5,062,772</b>	<b>\$ 5,041,078</b>	<b>\$ 4,964,061</b>	<b>\$ 5,343,572</b>	<b>\$ 5,343,572</b>	<b>\$ 4,881,141</b>		<b>\$ 5,368,592</b>	
\$ Δ	\$ (45,922)	\$ (21,693)	\$ (77,017)	\$ 379,511	\$ 379,511	\$ (82,921)		\$ 487,451	
% Δ	-1%	0%	-2%	8%	8%	-2%		10%	

**Radnor Township, PA**  
Sewer Fund (#02) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		Initial Forecast		
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ	
<b>EXPENDITURES:</b>										
<b>Sewer Operations</b>										
Salaries	255,829	261,566	262,089	292,982	292,982	284,992	9%	292,593	3%	
Overtime	16,830	19,269	19,798	20,000	20,000	17,618	-11%	20,000	14%	
Longevity	10,740	17,720	18,500	19,220	19,220	19,267	4%	19,220	0%	
Sick Pay Bonus	1,008	917	805	1,015	1,015	815	1%	1,015	25%	
Medical Exp. Reimbursements	370	350	350	370	370	350	0%	370	6%	
Social Security Taxes	21,804	22,965	23,307	25,453	25,453	24,656	6%	25,424	3%	
Workers' Compensation	9,911	14,038	17,455	15,986	15,986	11,471	-34%	15,952	39%	
Unemployment	-	-	-	-	-	-	n/a	-	n/a	
Pension Allocation	57,979	71,949	75,270	68,355	68,355	68,355	-9%	70,189	3%	
Medical Insurance Premiums	91,924	99,535	99,344	109,159	109,159	102,065	3%	109,159	7%	
Group, Life & Disability Insurance	3,977	5,108	5,384	5,001	5,001	4,953	-8%	5,001	1%	
Utilities	18,499	18,249	15,873	17,500	17,500	16,656	5%	17,500	5%	
Communications	2,719	2,805	3,241	3,000	3,000	2,804	-13%	3,000	7%	
Uniforms	-	475	739	500	500	380	-49%	500	31%	
Boot Allowance	-	309	479	555	555	555	16%	555	0%	
Operating Supplies	42,750	18,862	20,950	22,000	24,327	22,214	6%	22,000	-1%	
Rentals	111,519	107,237	115,242	105,000	105,000	105,021	-9%	105,000	0%	
Contractual Services	42,238	48,159	72,732	50,000	50,958	19,030	-74%	50,000	163%	
Maint. & Repair: Mach. & Equipment	46,903	8,068	10,716	10,000	19,690	14,437	35%	10,000	-31%	
Maint. & Repair: Sewers	5,095	37,758	25,088	26,000	26,000	18,902	-25%	26,000	38%	
Gas, Oil & Lubricants	13,576	17,464	11,162	10,750	10,750	6,321	-43%	10,750	70%	
Tires, Batteries & Accessories	142	112	1,078	1,600	1,600	2,231	107%	1,600	-28%	
Repair Parts	2,300	8,770	722	3,000	3,000	1,303	80%	3,000	130%	
Contracted Maint. & Repairs	8,376	6,842	8,438	7,000	17,870	22,515	167%	7,000	-69%	
Capital Improvements	621,724	295,236	126,748	263,000	263,000	255,967	102%	676,000	164%	
<b>Total Sewer Operations</b>	<b>\$ 1,386,213</b>	<b>\$ 1,083,764</b>	<b>\$ 935,509</b>	<b>\$ 1,077,446</b>	<b>\$ 1,101,291</b>	<b>\$ 1,022,878</b>		<b>\$ 1,491,828</b>		
\$ Δ	\$ 489,802	\$ (302,450)	\$ (148,255)	\$ 141,937	\$ 165,782	\$ 87,369		\$ 468,950		
% Δ	55%	-22%	-14%	15%	18%	9%		46%		
<b>Sewer Administration</b>										
Salaries	50,718	53,705	53,661	55,138	55,138	54,601	2%	55,099	1%	
Longevity	735	1,241	1,343	1,445	1,445	1,449	8%	14,445	897%	
Sick Pay Bonus	60	83	60	48	48	60	0%	48	-19%	
Medical Exp. Reimbursements	34	34	34	34	34	34	0%	34	0%	
Social Security Taxes	3,947	4,218	4,223	3,880	3,880	4,133	-2%	3,877	-6%	
Workers' Compensation	4,214	522	635	400	400	423	-33%	405	-4%	
Unemployment	-	-	-	-	-	-	n/a	-	n/a	
Pension Allocation	11,060	11,690	11,172	9,984	9,984	9,984	-11%	10,225	2%	
Medical Insurance Premiums	15,962	17,700	17,689	19,102	19,102	19,015	7%	19,105	0%	
Group, Life & Disability Insurance	-	-	-	504	504	168	n/a	504	200%	
Boot Allowance	-	66	-	-	-	-	n/a	-	n/a	
Office Supplies	6,081	2,974	2,657	2,600	2,600	2,725	3%	2,600	-5%	
Postage	3,911	4,598	4,159	4,500	4,500	3,706	-11%	4,500	21%	
Credit Card Fees	-	11,356	14,813	15,000	15,000	17,480	18%	15,000	-14%	
Advertising & Printing	-	-	-	200	200	67	n/a	200	200%	
Professional Development	-	-	-	-	-	-	n/a	-	n/a	
Dues & Subscriptions	100	-	100	-	-	-	-100%	-	n/a	
Contractual Services	22,707	27,089	28,456	28,000	28,000	6,392	-78%	28,000	338%	
Legal Services - General	12,878	12,550	13,605	12,000	38,395	22,526	66%	12,000	-47%	
Professional Services	-	-	-	-	-	-	n/a	-	n/a	
Minor Office Equipment	-	-	-	-	-	-	n/a	-	n/a	
<b>Total Sewer Administration</b>	<b>\$ 132,406</b>	<b>\$ 147,827</b>	<b>\$ 152,605</b>	<b>\$ 152,835</b>	<b>\$ 179,230</b>	<b>\$ 142,761</b>		<b>\$ 166,042</b>		
\$ Δ	\$ (13,773)	\$ 15,421	\$ 4,779	\$ 230	\$ 26,625	\$ (9,845)		\$ 23,281		
% Δ	-9%	12%	3%	0%	17%	-6%		16%		

**Radnor Township, PA**  
Sewer Fund (#02) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>Insurance</b>									
Liability, Auto, Prop, Etc Insurance	19,415	16,962	20,015	23,000	23,000	18,427	-8%	23,000	25%
<b>Total Insurance</b>	<b>\$ 19,415</b>	<b>\$ 16,962</b>	<b>\$ 20,015</b>	<b>\$ 23,000</b>	<b>\$ 23,000</b>	<b>\$ 18,427</b>		<b>\$ 23,000</b>	
\$ Δ	\$ (16,322)	\$ (2,453)	\$ 3,052	\$ 2,986	\$ 2,986	\$ (1,587)		\$ 4,573	
% Δ	-46%	-13%	18%	15%	15%	-8%		25%	
<b>RHM Sewer Authority</b>									
Rentals	3,340,685	3,658,572	3,704,185	4,306,720	4,306,720	3,809,359	3%	4,306,720	13%
<b>Total RHM Sewer Authority</b>	<b>\$ 3,340,685</b>	<b>\$ 3,658,572</b>	<b>\$ 3,704,185</b>	<b>\$ 4,306,720</b>	<b>\$ 4,306,720</b>	<b>\$ 3,809,359</b>		<b>\$ 4,306,720</b>	
\$ Δ	\$ (116,288)	\$ 317,887	\$ 45,612	\$ 602,535	\$ 602,535	\$ 105,174		\$ 497,361	
% Δ	-3%	10%	1%	16%	16%	3%		13%	
<b>Transfers Out</b>									
General Fund - Overhead	-	-	-	-	-	-	n/a	-	n/a
Debt Service Fund	376,995	368,550	368,550	369,147	369,147	369,147	0%	368,550	0%
<b>Total Transfers Out</b>	<b>\$ 376,995</b>	<b>\$ 368,550</b>	<b>\$ 368,550</b>	<b>\$ 369,147</b>	<b>\$ 369,147</b>	<b>\$ 369,147</b>		<b>\$ 368,550</b>	
\$ Δ	\$ (13,669)	\$ (8,445)	\$ -	\$ 597	\$ 597	\$ 597		\$ (597)	
% Δ	-3%	-2%	0%	0%	0%	0%		0%	
<b>TOTAL SEWER EXPENDITURES</b>	<b>\$ 5,255,715</b>	<b>\$ 5,275,675</b>	<b>\$ 5,180,864</b>	<b>\$ 5,929,148</b>	<b>\$ 5,979,388</b>	<b>\$ 5,362,572</b>		<b>\$ 6,356,140</b>	
\$ Δ	\$ 329,750	\$ 19,960	\$ (94,811)	\$ 748,284	\$ 798,524	\$ 181,708		\$ 993,568	
% Δ	7%	0%	-2%	14%	15%	4%		19%	
<b>Fund Balance</b>									
Beginning Fund Balance, January 1	\$ 2,458,811	\$ 2,264,508	\$ 2,029,911	\$ 1,813,108	\$ 1,813,108	\$ 1,813,108	-11%	\$ 1,331,677	
Revenues	5,062,772	5,041,078	4,964,061	5,343,572	5,343,572	4,881,141	-2%	5,368,592	
Expenditures	5,255,715	5,275,675	5,180,864	5,929,148	5,979,388	5,362,572	4%	6,356,140	
Accrual / Misc Adjustments	(1,360)	-	-	-	-	-		-	
<b>Ending Fund Balance</b>	<b>\$ 2,264,508</b>	<b>\$ 2,029,911</b>	<b>\$ 1,813,108</b>	<b>\$ 1,227,532</b>	<b>\$ 1,177,292</b>	<b>\$ 1,331,677</b>	-27%	<b>\$ 344,129</b>	
Increase / (Decrease) In Fund Balance	\$ (194,303)	\$ (234,597)	\$ (216,803)	\$ (585,576)	\$ (635,816)	\$ (481,432)	\$ (112,285)	\$ (987,548)	\$ (618,998)

**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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Liquid Fuels Fund #03



**Radnor Township, PA**  
Liquid Fuels Fund (#03) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>REVENUES:</b>									
<b>Interest and Rents</b>									
Interest & Rents	748	895	880	1,000	1,000	1,823	107%	2,000	10%
<b>Total Interest and Rents</b>	<b>\$ 748</b>	<b>\$ 895</b>	<b>\$ 880</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,823</b>		<b>\$ 2,000</b>	
\$ Δ	\$ 255	\$ 147	\$ (16)	\$ 121	\$ 121	\$ 944		\$ 177	
% Δ	52%	20%	-2%	14%	14%	107%		10%	
<b>Grants and Gifts</b>									
State Liquid Fuels Allocation	589,543	633,359	699,158	788,724	788,724	812,899	16%	840,000	3%
<b>Total Grants and Gifts</b>	<b>\$ 589,543</b>	<b>\$ 633,359</b>	<b>\$ 699,158</b>	<b>\$ 788,724</b>	<b>\$ 788,724</b>	<b>\$ 812,899</b>		<b>\$ 840,000</b>	
\$ Δ	\$ (7,753)	\$ 43,816	\$ 65,799	\$ 89,566	\$ 89,566	\$ 113,741		\$ 27,101	
% Δ	-1%	7%	10%	13%	13%	16%		3%	
<b>Miscellaneous</b>									
Refund & Miscellaneous	-	-	85,158	-	-	48,718	-43%	-	-100%
<b>Total Miscellaneous</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 85,158</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 48,718</b>		<b>\$ -</b>	
\$ Δ	\$ -	\$ -	\$ 85,158	\$ (85,158)	\$ (85,158)	\$ (36,439)		\$ (48,718)	
% Δ	n/a	n/a	n/a	-100%	-100%	-43%		-100%	
<b>Transfers In</b>									
Transfer In: General Fund	39,320	-	-	-	-	-	n/a	-	n/a
<b>Total Transfers In</b>	<b>\$ 39,320</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
\$ Δ	\$ 39,320	\$ (39,320)	\$ -	\$ -	\$ -	\$ -		\$ -	
% Δ	n/a	-100%	n/a	n/a	n/a	n/a		-100%	
<b>TOTAL LIQUID FUELS REVENUES</b>	<b>\$ 629,612</b>	<b>\$ 634,255</b>	<b>\$ 785,195</b>	<b>\$ 789,724</b>	<b>\$ 789,724</b>	<b>\$ 863,440</b>		<b>\$ 842,000</b>	
\$ Δ	\$ 31,823	\$ 4,643	\$ 150,941	\$ 155,469	\$ 155,469	\$ 229,185		\$ (21,440)	
% Δ	5%	1%	24%	25%	25%	36%		-2%	
<b>EXPENDITURES:</b>									
<b>Snow and Ice Removal</b>									
Operating Supplies (Salt)	137,131	114,200	331,065	110,000	110,000	102,626	-69%	110,000	7%
<b>Total Snow and Ice Removal</b>	<b>\$ 137,131</b>	<b>\$ 114,200</b>	<b>\$ 331,065</b>	<b>\$ 110,000</b>	<b>\$ 110,000</b>	<b>\$ 102,626</b>		<b>\$ 110,000</b>	
\$ Δ	\$ 137,131	\$ (22,931)	\$ 216,865	\$ (221,065)	\$ (221,065)	\$ (228,439)		\$ 7,374	
% Δ	n/a	-17%	190%	-67%	-67%	-69%		7%	
<b>Highway Construction and Rebuilding</b>									
Traffic Signal Contracted Svcs.	-	-	-	-	-	-	n/a	-	n/a
Resurfacing & Rebuilding	492,298	464,710	656,889	679,724	679,724	1,104,724	68%	732,000	-34%
<b>Total Highway Construction</b>	<b>\$ 492,298</b>	<b>\$ 464,710</b>	<b>\$ 656,889</b>	<b>\$ 679,724</b>	<b>\$ 679,724</b>	<b>\$ 1,104,724</b>		<b>\$ 732,000</b>	
\$ Δ	\$ 492,298	\$ (27,588)	\$ 192,179	\$ 22,835	\$ 22,835	\$ 447,835		\$ (372,724)	
% Δ	n/a	-6%	41%	3%	3%	68%		-34%	
<b>TOTAL LIQUID FUELS EXPENDITURE</b>	<b>\$ 629,429</b>	<b>\$ 578,910</b>	<b>\$ 987,954</b>	<b>\$ 789,724</b>	<b>\$ 789,724</b>	<b>\$ 1,207,350</b>		<b>\$ 842,000</b>	
\$ Δ	\$ 629,429	\$ (50,520)	\$ 409,044	\$ (198,230)	\$ (198,230)	\$ 219,395		\$ (365,350)	
% Δ	n/a	-8%	71%	-20%	-20%	22%		-30%	
<b>Fund Balance</b>									
Beginning Fund Balance, January 1	\$ 680,945	\$ 687,328	\$ 742,672	\$ 539,913	\$ 539,913	\$ 539,913	-27%	\$ 196,003	
Revenues	629,612	634,255	785,195	789,724	789,724	863,440	10%	842,000	
Expenditures	629,429	578,910	987,954	789,724	789,724	1,207,350	22%	842,000	
Accrual / Misc Adjustments	6,200	-	-	-	-	-		-	
<b>Ending Fund Balance</b>	<b>\$ 687,328</b>	<b>\$ 742,672</b>	<b>\$ 539,913</b>	<b>\$ 539,913</b>	<b>\$ 539,913</b>	<b>\$ 196,003</b>	-64%	<b>\$ 196,003</b>	
Increase / (Decrease) In Fund Balance	\$ 6,382	\$ 55,345	\$ (202,759)	\$ -	\$ -	\$ (343,910)		\$ -	
\$ Δ	\$ 182	\$ 55,345	\$ (202,759)	\$ -	\$ -	\$ (343,910)		\$ -	

**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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Storm Water Management Fund #04

**Radnor Township, PA**  
Stormwater Management Fund (#04) Budget Worksheet

August

Account Number			Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
Fund	Function	Object		2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>REVENUES:</b>												
<b>Interest &amp; Rents</b>												
04	340	3014	Interest & Rents	365	1,970	9,844	2,500	2,500	12,336	25%	10,000	-19%
<b>Total Interest &amp; Rents</b>				<b>\$ 365</b>	<b>\$ 1,970</b>	<b>\$ 9,844</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>	<b>\$ 12,336</b>		<b>\$ 10,000</b>	
\$ Δ				\$ 338	\$ 1,605	\$ 7,874	\$ (7,344)	\$ (7,344)	\$ 2,492		\$ (2,336)	
% Δ				1251%	440%	400%	-75%	-75%	25%		-19%	
<b>Departmental Earnings</b>												
04	360	3301	Current Year Face	-	1,060,523	1,058,104	1,050,000	1,050,000	1,059,077	0%	1,057,204	0%
04	360	3302	Rent - Current Year Penalties	-	8,266	8,630	8,000	8,000	9,980	16%	7,567	-24%
04	360	3303	Rent - Prior Years	-	3,922	8,285	5,000	5,000	19,425	134%	12,343	-36%
<b>Total Departmental Earnings</b>				<b>\$ -</b>	<b>\$ 1,072,711</b>	<b>\$ 1,075,018</b>	<b>\$ 1,063,000</b>	<b>\$ 1,063,000</b>	<b>\$ 1,088,481</b>		<b>\$ 1,077,114</b>	
\$ Δ				\$ -	\$ 1,072,711	\$ 2,308	\$ (12,018)	\$ (12,018)	\$ 13,463		\$ (11,367)	
% Δ				n/a	n/a	0%	-1%	-1%	1%		-1%	
<b>Miscellaneous</b>												
04	370	3037	Miscellaneous	98	3,660	6,783	4,000	4,000	12,920	90%	17,300	34%
04	370	3057	Cash Over / Short	-	-	0	-	-	-	-100%	-	n/a
<b>Total Miscellaneous</b>				<b>\$ 98</b>	<b>\$ 3,660</b>	<b>\$ 6,783</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 12,920</b>		<b>\$ 17,300</b>	
\$ Δ				\$ 98	\$ 3,563	\$ 3,123	\$ (2,783)	\$ (2,783)	\$ 6,137		\$ 4,380	
% Δ				n/a	3654%	85%	-41%	-41%	90%		34%	
<b>Transfers In</b>												
04	390	3019	From General Fund	-	-	-	-	-	-	n/a	-	n/a
04	390	3118	From \$8.0M BPT Settlement Fund	1,230,000	-	-	-	-	-	n/a	-	n/a
<b>Total Transfers In</b>				<b>\$ 1,230,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
\$ Δ				\$ 982,000	\$ (1,230,000)	\$ -	\$ -	\$ -	\$ -		\$ -	
% Δ				396%	-100%	n/a	n/a	n/a	n/a		n/a	
<b>TOTAL STORMWATER REVENUE</b>				<b>\$ 1,230,462</b>	<b>\$ 1,078,341</b>	<b>\$ 1,091,645</b>	<b>\$ 1,069,500</b>	<b>\$ 1,069,500</b>	<b>\$ 1,113,737</b>		<b>\$ 1,104,414</b>	
\$ Δ				\$ 982,435	\$ (152,122)	\$ 13,305	\$ (22,145)	\$ (22,145)	\$ 22,092		\$ (9,323)	
% Δ				396%	-12%	1%	-2%	-2%	2%		-1%	

**Radnor Township, PA**  
Stormwater Management Fund (#04) Budget Worksheet

August

Account Number			Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
Fund	Function	Object		2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>EXPENDITURES:</b>												
<b>Stormwater Operations</b>												
04	004	421	4360	-	5,260	21,475	-	48,507	55,261	157%	-	-100%
04	004	421	4490	-	-	-	-	-	-	n/a	350,000	n/a
04	004	421	4790	-	573,225	194,292	-	254,465	367,389	89%	1,400,000	281%
<b>Total Stormwater Operations</b>				<b>\$ -</b>	<b>\$ 578,485</b>	<b>\$ 215,768</b>	<b>\$ -</b>	<b>\$ 302,972</b>	<b>\$ 422,651</b>		<b>\$ 1,750,000</b>	
\$ Δ				\$ -	\$ 578,485	\$ (362,718)	\$ (215,768)	\$ 87,204	\$ 206,883		\$ 1,327,349	
% Δ				n/a	n/a	-63%	-100%	40%	96%		314%	
<b>Stormwater Administration</b>												
04	004	423	4245	-	4,300	4,128	4,300	4,300	4,300	4%	4,300	0%
04	004	423	4280	-	3,248	3,993	4,000	4,000	4,558	14%	5,000	10%
04	004	423	4360	12,755	15,319	7,709	7,150	7,150	2,679	-65%	-	-100%
04	004	423	43609	-	-	100	-	-	50	-50%	100	100%
04	004	423	4370	225,065	39,818	58,724	73,559	126,460	103,716	77%	258,105	149%
<b>Total Stormwater Administration</b>				<b>\$ 237,820</b>	<b>\$ 62,685</b>	<b>\$ 74,654</b>	<b>\$ 89,009</b>	<b>\$ 141,910</b>	<b>\$ 115,303</b>		<b>\$ 267,505</b>	
\$ Δ				\$ 237,820	\$ (175,135)	\$ 11,969	\$ 14,355	\$ 67,256	\$ 40,649		\$ 152,202	
% Δ				n/a	-74%	19%	19%	90%	54%		132%	
<b>TOTAL STORMWATER EXPENDITURE</b>				<b>\$ 237,820</b>	<b>\$ 641,170</b>	<b>\$ 290,421</b>	<b>\$ 89,009</b>	<b>\$ 444,881</b>	<b>\$ 537,953</b>		<b>\$ 2,017,505</b>	
\$ Δ				\$ 237,820	\$ 403,350	\$ (350,749)	\$ (201,412)	\$ 154,460	\$ 247,532		\$ 1,479,552	
% Δ				n/a	170%	-55%	-69%	53%	85%		275%	
<b>Fund Balance</b>												
				<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2016</b>		<b>2017</b>	
Beginning Fund Balance, January 1				\$ 184,635	\$ 1,240,668	\$ 1,615,852	\$ 2,417,076	\$ 2,417,076	\$ 2,417,076	50%	\$ 3,397,567	
Revenues				1,230,462	1,078,341	1,091,645	1,069,500	1,069,500	1,113,737	2%	1,104,414	
Expenditures				237,820	641,170	290,421	89,009	444,881	537,953	85%	2,017,505	
Accrual / Misc Adjustments				63,391	(61,986)	-	-	-	-		-	
<b>Ending Fund Balance</b>				<b>\$ 1,240,668</b>	<b>\$ 1,615,852</b>	<b>\$ 2,417,076</b>	<b>\$ 3,397,567</b>	<b>\$ 3,397,567</b>	<b>\$ 2,992,860</b>	24%	<b>\$ 2,484,476</b>	
Increase / (Decrease) In Fund Balance				\$ 1,056,033	\$ 375,184	\$ 801,224	\$ 980,491	\$ 980,491	\$ 575,784		\$ (913,091)	
				\$ (237,358)	\$ 437,170	\$ 801,224	\$ 980,491	\$ 624,619	\$ 575,784		\$ (913,091)	

**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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Capital Improvement Fund #05

**Radnor Township, PA**  
Capital Improvement Fund (#05) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>REVENUES:</b>									
<b>Interest &amp; Rents</b>									
Interest & Rents	8,445	8,169	6,568	6,000	6,000	5,540	-16%	6,000	8%
<b>Total Interest &amp; Rents</b>	<b>\$ 8,445</b>	<b>\$ 8,169</b>	<b>\$ 6,568</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>\$ 5,540</b>		<b>\$ 6,000</b>	
	\$ 646	\$ (276)	\$ (1,601)	\$ (568)	\$ (568)	\$ (1,029)		\$ 460	
	8%	-3%	-20%	-9%	-9%	-16%		8%	
<b>Grants &amp; Gifts</b>									
Grants & Gifts	-	5,000	-	488,639	488,639	-	n/a	-	n/a
<b>Total Grants &amp; Gifts</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ 488,639</b>	<b>\$ 488,639</b>	<b>\$ -</b>		<b>\$ -</b>	
	\$ (12,385)	\$ 5,000	\$ (5,000)	\$ 488,639	\$ 488,639	\$ -		\$ -	
	-100%	n/a	-100%	n/a	n/a	n/a		n/a	
<b>Miscellaneous</b>									
Sale of Property & Equipment	19,380	45,402	46,436	20,000	20,000	-	-100%	20,000	n/a
Contributions	148,870	829,402	176,599	160,000	160,000	160,745	-9%	160,000	0%
<b>Total Miscellaneous</b>	<b>\$ 168,250</b>	<b>\$ 874,804</b>	<b>\$ 223,035</b>	<b>\$ 180,000</b>	<b>\$ 180,000</b>	<b>\$ 160,745</b>		<b>\$ 180,000</b>	
	\$ 32,253	\$ 706,554	\$ (651,769)	\$ (43,035)	\$ (43,035)	\$ (62,290)		\$ 19,255	
	24%	420%	-75%	-19%	-19%	-28%		12%	
<b>Transfers In</b>									
From General Fund (Tax Proceeds)	-	-	687,125	816,777	816,777	816,777	19%	2,614,381	220%
From Sewer Fund	-	-	-	-	-	-	n/a	-	n/a
From General Ops (Excess GF FB)	580,120	1,000,000	-	-	-	-	n/a	-	n/a
From General Fund (\$44.12)	275,000	-	325,000	350,000	350,000	325,000	0%	350,000	8%
From \$8M Settlement Fund	-	1,518,310	-	-	-	-	n/a	-	n/a
<b>Total Transfer In</b>	<b>\$ 855,120</b>	<b>\$ 2,518,310</b>	<b>\$ 1,012,125</b>	<b>\$ 1,166,777</b>	<b>\$ 1,166,777</b>	<b>\$ 1,141,777</b>		<b>\$ 2,964,381</b>	
	\$ (325,993)	\$ 1,663,190	\$ (1,506,185)	\$ 154,652	\$ 154,652	\$ 129,652		\$ 1,822,604	
	-28%	194%	-60%	15%	15%	13%		160%	
<b>Debt Proceeds</b>									
GO Bond Proceeds	-	-	-	-	-	-	n/a	-	n/a
GO Bonds / Library Loan	-	-	-	-	-	-	n/a	-	n/a
<b>Total Debt Proceeds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	
	n/a	n/a	n/a	n/a	n/a	n/a		n/a	
<b>TOTAL CAPITAL FUND REVENUES</b>	<b>\$ 1,031,815</b>	<b>\$ 3,406,283</b>	<b>\$ 1,241,729</b>	<b>\$ 1,841,416</b>	<b>\$ 1,841,416</b>	<b>\$ 1,308,061</b>		<b>\$ 3,150,381</b>	
	\$ (305,478)	\$ 2,374,468	\$ (2,164,554)	\$ 599,687	\$ 599,687	\$ 66,333		\$ 1,842,320	
	-23%	230%	-64%	48%	48%	5%		141%	



**Radnor Township, PA**  
Capital Improvement Fund (#05) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>EXPENDITURES:</b>									
<b>Administration</b>									
Vehicles & Equipment	12,152	-	39,303	-	9,512	38,910	-1%	-	-100%
Information Technology	61,905	24,315	50,817	61,300	61,300	50,275	-1%	61,300	22%
Radnor TV / PEG Grant	132,797	138,507	151,844	134,700	135,948	127,695	-16%	199,400	56%
<b>Total Administration</b>	<b>\$ 206,855</b>	<b>\$ 162,822</b>	<b>\$ 241,964</b>	<b>\$ 196,000</b>	<b>\$ 206,760</b>	<b>\$ 216,880</b>		<b>\$ 260,700</b>	
	\$ 31,104	\$ (44,033)	\$ 79,142	\$ (45,964)	\$ (35,204)	\$ (25,084)		\$ 43,820	
	18%	-21%	49%	-19%	-15%	-10%		20%	
<b>Building &amp; Grounds</b>									
Building & Grounds	437	31,931	49,891	166,000	166,000	161,006	223%	202,000	25%
Library Facility Improvements	-	-	-	-	-	(38,316)	n/a	-	n/a
Municipal Parking Lots	-	-	-	114,000	114,000	-	n/a	36,000	n/a
<b>Total Building &amp; Grounds</b>	<b>\$ 437</b>	<b>\$ 31,931</b>	<b>\$ 49,891</b>	<b>\$ 280,000</b>	<b>\$ 280,000</b>	<b>\$ 122,690</b>		<b>\$ 238,000</b>	
	\$ (90,449)	\$ 31,494	\$ 17,960	\$ 230,109	\$ 230,109	\$ 72,799		\$ 115,310	
	-100%	7206%	56%	461%	461%	146%		94%	
<b>Police</b>									
Vehicles & Equipment	288,127	258,888	278,755	424,985	426,566	426,566	53%	426,500	0%
<b>Total Police</b>	<b>\$ 288,127</b>	<b>\$ 258,888</b>	<b>\$ 278,755</b>	<b>\$ 424,985</b>	<b>\$ 426,566</b>	<b>\$ 426,566</b>		<b>\$ 426,500</b>	
	\$ 147,630	\$ (29,239)	\$ 19,868	\$ 146,230	\$ 147,811	\$ 147,811		\$ (66)	
	105%	-10%	8%	52%	53%	53%		0%	
<b>Fire</b>									
Vehicles & Equipment	250,000	200,000	283,036	283,036	283,036	283,036	0%	283,036	0%
<b>Total Fire</b>	<b>\$ 250,000</b>	<b>\$ 200,000</b>	<b>\$ 283,036</b>	<b>\$ 283,036</b>	<b>\$ 283,036</b>	<b>\$ 283,036</b>		<b>\$ 283,036</b>	
	\$ 200,000	\$ (50,000)	\$ 83,036	\$ -	\$ -	\$ -		\$ -	
	400%	-20%	42%	0%	0%	0%		0%	
<b>Community Development</b>									
Vehicles & Equipment	55,396	-	34,440	35,000	35,000	35,000	2%	35,000	0%
<b>Total Community Development</b>	<b>\$ 55,396</b>	<b>\$ -</b>	<b>\$ 34,440</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>		<b>\$ 35,000</b>	
	\$ 55,396	\$ (55,396)	\$ 34,440	\$ 560	\$ 560	\$ 560		\$ -	
	n/a	-100%	n/a	2%	2%	2%		0%	
<b>Public Works: Stormwater Capital</b>									
Vehicles & Equipment	6,280	-	-	-	-	-	n/a	-	n/a
Flood Control	18,454	650	86,210	-	-	-	-100%	-	n/a
<b>Total Stormwater Cap</b>	<b>\$ 24,734</b>	<b>\$ 650</b>	<b>\$ 86,210</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
	\$ (92,516)	\$ (24,084)	\$ 85,560	\$ (86,210)	\$ (86,210)	\$ (86,210)		\$ -	
	-79%	-97%	13163%	-100%	-100%	-100%		n/a	
<b>Public Works: Solid Waste</b>									
Vehicles & Equipment	29,900	35,982	73,253	158,187	158,187	141,978	94%	198,735	40%
<b>Total Solid Waste</b>	<b>\$ 29,900</b>	<b>\$ 35,982</b>	<b>\$ 73,253</b>	<b>\$ 158,187</b>	<b>\$ 158,187</b>	<b>\$ 141,978</b>		<b>\$ 198,735</b>	
	\$ 29,900	\$ 6,082	\$ 37,271	\$ 84,934	\$ 84,934	\$ 68,725		\$ 56,757	
	n/a	20%	104%	116%	116%	94%		40%	
<b>Public Works: Highway</b>									
Vehicles & Equipment	129,981	151,418	103,816	201,958	201,958	200,372	93%	297,758	49%
<b>Total Highway</b>	<b>\$ 129,981</b>	<b>\$ 151,418</b>	<b>\$ 103,816</b>	<b>\$ 201,958</b>	<b>\$ 201,958</b>	<b>\$ 200,372</b>		<b>\$ 297,758</b>	
	\$ 113,212	\$ 21,436	\$ (47,602)	\$ 98,142	\$ 98,142	\$ 96,556		\$ 97,386	
	675%	16%	-31%	95%	95%	93%		49%	
<b>Traffic Signals &amp; Signs</b>									
Traffic Signals & Signs	13,661	115,937	221,971	532,914	559,845	37,063	-83%	477,000	1187%
Traffic Calming Measures	19,687	31,743	10,966	-	-	-	-100%	-	n/a
<b>Total Traffic Signals &amp; Signs</b>	<b>\$ 33,349</b>	<b>\$ 147,680</b>	<b>\$ 232,937</b>	<b>\$ 532,914</b>	<b>\$ 559,845</b>	<b>\$ 37,063</b>		<b>\$ 477,000</b>	
	\$ 6,950	\$ 114,331	\$ 85,258	\$ 299,977	\$ 326,907	\$ (195,875)		\$ 439,937	
	26%	343%	58%	129%	140%	-84%		1187%	

**Radnor Township, PA**  
Capital Improvement Fund (#05) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>Highway Construction &amp; Rebuilding</b>									
Construction & Rebuilding	70,917	222,663	134,132	255,120	255,120	15,941	-88%	190,000	1092%
<b>Total Highway Construction</b>	<b>\$ 70,917</b>	<b>\$ 222,663</b>	<b>\$ 134,132</b>	<b>\$ 255,120</b>	<b>\$ 255,120</b>	<b>\$ 15,941</b>		<b>\$ 190,000</b>	
	\$ (286,900)	\$ 151,746	\$ (88,532)	\$ 120,989	\$ 120,989	\$ (118,191)		\$ 174,059	
	-80%	214%	-40%	90%	90%	-88%		1092%	
<b>Parks and Facilities</b>									
Vehicles & Equipment	4,921	72,625	154,489	175,250	175,250	37,764	-76%	210,600	458%
Park Improvements	7,730	179,130	580,006	229,000	438,760	189,276	-67%	66,000	-65%
Willows Improvements	-	-	-	-	-	-	n/a	-	n/a
Other Recreational Improvements	-	-	4,243	-	2,408	8,138	92%	-	-100%
<b>Total Parks and Facilities</b>	<b>\$ 12,651</b>	<b>\$ 251,755</b>	<b>\$ 738,737</b>	<b>\$ 404,250</b>	<b>\$ 616,418</b>	<b>\$ 235,177</b>		<b>\$ 276,600</b>	
	\$ (91,975)	\$ 239,104	\$ 486,983	\$ (334,487)	\$ (122,320)	\$ (503,560)		\$ 41,423	
	-88%	1890%	193%	-45%	-17%	-68%		18%	
<b>Debt Service</b>									
Interest	-	-	-	-	-	-	n/a	-	n/a
Capitalized Interest	-	-	-	-	-	-	n/a	-	n/a
<b>Total Debt Service</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	
	n/a	n/a	n/a	n/a	n/a	n/a		n/a	
<b>Transfers Out</b>									
To: General Fund	-	-	-	-	-	-	n/a	-	n/a
To: Special Assessment Fund	-	-	-	-	-	-	n/a	-	n/a
To: Library Impr Fund	-	-	500,000	-	-	-	-100%	-	n/a
<b>Total Transfers Out</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
	\$ -	\$ -	\$ 500,000	\$ (500,000)	\$ (500,000)	\$ (500,000)		\$ -	
	n/a	n/a	n/a	-100%	-100%	-100%		n/a	
<b>Total Capital Fund Expenditures</b>	<b>\$ 1,102,346</b>	<b>\$ 1,463,788</b>	<b>\$ 2,757,171</b>	<b>\$ 2,771,450</b>	<b>\$ 3,022,889</b>	<b>\$ 1,714,702</b>		<b>\$ 2,683,329</b>	
	\$ 22,352	\$ 361,442	\$ 1,293,383	\$ 14,279	\$ 265,718	\$ (1,042,469)		\$ 968,627	
	2%	33%	88%	1%	10%	-38%		56%	
<b>Fund Balance</b>									
Beginning Fund Balance, January 1	\$ 1,773,004	\$ 1,725,224	\$ 3,352,068	\$ 1,520,975	\$ 1,520,975	\$ 1,520,975	-55%	\$ 1,114,333	
Revenues	1,031,815	3,406,283	1,241,729	1,841,416	1,841,416	1,308,061	5%	3,150,381	
Expenditures	1,102,346	1,463,788	2,757,171	2,771,450	3,022,889	1,714,702	-38%	2,683,329	
Accrual / Misc Adjustments	22,752	(315,651)	(315,651)	-	-	-		-	
<b>Ending Fund Balance</b>	<b>\$ 1,725,224</b>	<b>\$ 3,352,068</b>	<b>\$ 1,520,975</b>	<b>\$ 590,941</b>	<b>\$ 339,501</b>	<b>\$ 1,114,333</b>	-27%	<b>\$ 1,581,386</b>	
Increase / (Decrease) In Fund Balance	\$ (47,779)	\$ 1,626,844	\$ (1,831,094)	\$ (930,034)	\$ (1,181,473)	\$ (406,641)		\$ 467,052	

**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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Special Assessment Fund #06

**Radnor Township, PA**  
Special Assessment Fund (#06) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>REVENUES:</b>									
<b>Interest and Rents:</b>									
Interest & Rents	89	70	119	75	75	299	152%	325	8.6%
Interest on Pay Plans	20,043	6,586	71,984	4,033	4,033	3,060	-96%	4,000	30.7%
<b>Total Interest and Rents</b>	<b>\$ 20,131</b>	<b>\$ 6,657</b>	<b>\$ 72,103</b>	<b>\$ 4,108</b>	<b>\$ 4,108</b>	<b>\$ 3,360</b>		<b>\$ 4,325</b>	
	\$ 6,266	\$ (13,475)	\$ 65,446	\$ (67,995)	\$ (67,995)	\$ (68,743)		\$ 965	
	45%	-67%	983%	-94%	-94%	-95%		29%	
<b>Grants and Gifts:</b>									
Miscellaneous	-	-	2,206	-	-	-	-100%	-	n/a
<b>Total Grants and Gifts</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,206</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
	\$ -	\$ -	\$ 2,206	\$ (2,206)	\$ (2,206)	\$ (2,206)		\$ -	
	n/a	n/a	n/a	-100%	-100%	-100%		n/a	
<b>Sewer Assessment Revenues:</b>									
Atlee Road	-	-	8,177	8,000	8,000	-	-100%	2,000	n/a
Brooke Road	-	8,798	-	-	-	-	n/a	-	n/a
Glenmary Lane	-	-	-	-	-	-	n/a	-	n/a
Boxwood Road	703	-	-	-	-	-	n/a	-	n/a
Belrose Lane	-	-	-	-	-	-	n/a	-	n/a
Quaker Lane	2,913	1,457	-	1,457	1,457	1,457	n/a	1,500	3.0%
Radnor Way	-	-	42,224	18,000	18,000	-	-100%	-	n/a
Hillside Circle	17,132	16,372	1,987	2,500	2,500	2,925	47%	2,000	-31.6%
Conestoga Road	1,013	7,296	-	900	900	839	n/a	1,000	19.2%
Gulph Creek Road	11,590	8,379	36,374	15,000	15,000	8,853	-76%	6,000	-32.2%
<b>Total Sewer Assessment Revenue:</b>	<b>\$ 33,350</b>	<b>\$ 42,301</b>	<b>\$ 88,762</b>	<b>\$ 45,857</b>	<b>\$ 45,857</b>	<b>\$ 14,074</b>		<b>\$ 12,500</b>	
	\$ (35,968)	\$ 8,951	\$ 46,460	\$ (42,905)	\$ (42,905)	\$ (74,688)		\$ (1,574)	
	-52%	27%	110%	-48%	-48%	-84%		-11%	
<b>TOTAL SP.ASSMNT REVENUES</b>	<b>\$ 53,482</b>	<b>\$ 48,958</b>	<b>\$ 163,071</b>	<b>\$ 49,965</b>	<b>\$ 49,965</b>	<b>\$ 17,434</b>		<b>\$ 16,825</b>	
	\$ (29,702)	\$ (4,523)	\$ 114,113	\$ (113,106)	\$ (113,106)	\$ (145,637)		\$ (609)	
	-35.71%	-8.46%	233.08%	-69%	-69%	-89%		-3%	
<b>EXPENTITURES:</b>									
<b>Transfers Out (to other funds):</b>									
To Debt Service Fund	58,538	49,819	49,819	49,899	49,899	49,899	0%	49,819	-0.2%
<b>Total Transfers Out</b>	<b>\$ 58,538</b>	<b>\$ 49,819</b>	<b>\$ 49,819</b>	<b>\$ 49,899</b>	<b>\$ 49,899</b>	<b>\$ 49,899</b>		<b>\$ 49,819</b>	
	\$ 5,730	\$ (8,719)	\$ -	\$ 80	\$ 80	\$ 80		\$ (80)	
	11%	-15%	0%	0%	0%	0%		0%	
<b>TOTAL SP. ASSMNT EXPENDITURES</b>	<b>\$ 58,538</b>	<b>\$ 49,819</b>	<b>\$ 49,819</b>	<b>\$ 49,899</b>	<b>\$ 49,899</b>	<b>\$ 49,899</b>		<b>\$ 49,819</b>	
	\$ 5,730	\$ (8,719)	\$ -	\$ 80	\$ 80	\$ 80		\$ (80)	
	10.85%	-14.89%	0.00%	0%	0%	0%		0%	
<b>FUND BALANCE</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2016</b>		<b>2017</b>	
Beginning Fund Balance, January 1	\$ 91,640	\$ 86,804	\$ 85,943	\$ 199,195	\$ 199,195	\$ 199,195	132%	\$ 166,730	
Revenues	53,482	48,958	163,071	49,965	49,965	17,434	-89%	16,825	
Expenditures	58,538	49,819	49,819	49,899	49,899	49,899	0%	49,819	
Accrual / Misc Adjustments	220	-	-	-	-	-		-	
Ending Fund Balance, December 1	<b>\$ 86,804</b>	<b>\$ 85,943</b>	<b>\$ 199,195</b>	<b>\$ 199,261</b>	<b>\$ 199,261</b>	<b>\$ 166,730</b>	-16%	<b>\$ 133,736</b>	
Increase / (Decrease) In Fund Balance	\$ (4,836)	\$ (861)	\$ 113,252	\$ 66	\$ 66	\$ (32,465)		\$ (32,994)	

**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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Police Investigation Fund #12

**Radnor Township, PA**  
Investigation Fund (#12) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>REVENUES:</b>									
<b>Interest and Rents:</b>									
Interest & Rents	7	7	6	10	10	7	17%	10	53.5%
<b>Total Interest and Rents</b>	<b>\$ 7</b>	<b>\$ 7</b>	<b>\$ 6</b>	<b>\$ 10</b>	<b>\$ 10</b>	<b>\$ 7</b>		<b>\$ 10</b>	
	\$ (5)	\$ 0	\$ (2)	\$ 4	\$ 4	\$ 1		\$ 3	
	-43%	7%	-22%	80%	80%	17%		54%	
<b>Miscellaneous:</b>									
Police Drug Task Force	6,822	1,784	7,697	6,200	6,200	2,388	-69%	3,000	25.6%
Contributions	-	-	-	-	-	1,791	n/a	2,000	11.7%
Forfeitures	-	-	-	-	-	8,880	n/a	-	-100.0%
<b>Total Miscellaneous</b>	<b>\$ 6,822</b>	<b>\$ 1,784</b>	<b>\$ 7,697</b>	<b>\$ 6,200</b>	<b>\$ 6,200</b>	<b>\$ 13,059</b>		<b>\$ 5,000</b>	
	\$ 6,822	\$ (5,038)	\$ 5,913	\$ (1,497)	\$ (1,497)	\$ 5,361		\$ (8,059)	
	n/a	-74%	331%	-19%	-19%	70%		-62%	
<b>TOTAL INVESTIGATION FUND REVE</b>	<b>\$ 6,829</b>	<b>\$ 1,791</b>	<b>\$ 7,703</b>	<b>\$ 6,210</b>	<b>\$ 6,210</b>	<b>\$ 13,065</b>		<b>\$ 5,010</b>	
	\$ 6,817	\$ (5,037)	\$ 5,912	\$ (1,493)	\$ (1,493)	\$ 5,362		\$ (8,055)	
	58065.67%	-73.77%	330.01%	-19%	-19%	70%		-62%	
<b>EXPENDITURES:</b>									
<b>Investigation Fund Activity:</b>									
Communications	2,197	1,882	2,431	2,200	2,200	2,343	-4%	2,400	2.4%
Police Department Activity	4,995	2,252	4,774	4,000	4,000	2,160	-55%	2,610	20.8%
DTF-Operating Supplies	-	2,079	-	-	-	-	n/a	-	n/a
DTF-Training	-	1,002	80	-	-	270	238%	-	-100.0%
Forfeitures	-	-	-	-	-	8,653	n/a	-	-100.0%
<b>Total Investigation Fund Activity</b>	<b>\$ 7,191</b>	<b>\$ 7,214</b>	<b>\$ 7,285</b>	<b>\$ 6,200</b>	<b>\$ 6,200</b>	<b>\$ 13,427</b>		<b>\$ 5,010</b>	
<b>TOTAL INV. FUND EXPENDITURES</b>	<b>\$ 7,191</b>	<b>\$ 7,214</b>	<b>\$ 7,285</b>	<b>\$ 6,200</b>	<b>\$ 6,200</b>	<b>\$ 13,427</b>		<b>\$ 5,010</b>	
	\$ (1,508)	\$ 23	\$ 71	\$ (1,085)	\$ (1,085)	\$ 6,141		\$ (8,417)	
	-17.33%	0.32%	0.99%	-15%	-15%	84%		-63%	
<b>FUND BALANCE</b>									
	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2016</b>	<b>%Δ</b>	<b>2017</b>	
Beginning Fund Balance, January 1	\$ 8,917	\$ 8,554	\$ 3,131	\$ 3,549	\$ 3,549	\$ 3,549	13%	\$ 3,188	
Revenues	6,829	1,791	7,703	6,210	6,210	13,065	70%	5,010	
Expenditures	7,191	7,214	7,285	6,200	6,200	13,427	84%	5,010	
Accrual / Misc Adjustments	-	-	-	-	-	-		-	
Ending Fund Balance, December 1	<b>\$ 8,554</b>	<b>\$ 3,131</b>	<b>\$ 3,549</b>	<b>\$ 3,559</b>	<b>\$ 3,559</b>	<b>\$ 3,188</b>	-10%	<b>\$ 3,188</b>	
Increase / (Decrease) In Fund Balance	\$ (363)	\$ (5,423)	\$ 417	\$ 10	\$ 10	\$ (361)		\$ -	



**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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Department of Justice Equitable Sharing Fund #14

**Radnor Township, PA**  
Department of Justice Equitable Sharing Program Fund (#14) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>REVENUES:</b>									
<b>Interest and Rents:</b>									
Interest & Rents	-	-	-	-	-	-	n/a	-	n/a
<b>Total Interest and Rents</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<b>Grants and Gifts:</b>									
DOJ Equitable Sharing Proceeds	-	-	-	-	-	-	n/a	-	n/a
<b>Total Grants and Gifts</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<b>TOTAL DOJ EQUITABLE SHARING R</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>EXPENDITURES:</b>									
<b>DOJ Equitable Sharing Fund Activity:</b>									
Police Department Activity	-	-	-	-	-	-	n/a	-	n/a
<b>Total DOJ Equitable Sharing Fund Act</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<b>TOTAL DOJ EQ.SHARING FUND EXP.</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

Account Description	2013	2014	2015	2016	2016	2016	%Δ	2017	
	<b>FUND BALANCE</b>								
Beginning Fund Balance, January 1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a	\$ -	
Revenues	-	-	-	-	-	-	n/a	-	
Expenditures	-	-	-	-	-	-	n/a	-	
Accrual / Misc Adjustments	-	-	-	-	-	-	-	-	
Ending Fund Balance, December 1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a	\$ -	
Increase / (Decrease) In Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -	

**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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Commemorative Shade Tree Fund #15

**Radnor Township, PA**  
Commemorative Shade Tree Fund (#15) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>REVENUES:</b>									
<b>Interest and Rents:</b>									
Interest & Rents	12	53	91	2	2	360	294%	350	-3%
<b>Total Interest and Rents</b>	\$ 12	\$ 53	\$ 91	\$ 2	\$ 2	\$ 360		\$ 350	
	\$ 12	\$ 41	\$ 38	\$ (89)	\$ (89)	\$ 268		\$ (10)	
	n/a	350%	72%	-98%	-98%	294%		-3%	
<b>Fines &amp; Costs</b>									
Shade Tree Fines	4,500	7,000	60,250	-	-	250	-100%	-	-100%
<b>Total Fines and Costs</b>	\$ 4,500	\$ 7,000	\$ 60,250	\$ -	\$ -	\$ 250		\$ -	
	\$ 4,500	\$ 2,500	\$ 53,250	\$ (60,250)	\$ (60,250)	\$ (60,000)		\$ (250)	
	n/a	56%	761%	-100%	-100%	-100%		-100%	
<b>Grants &amp; Gifts</b>									
Donations	20,875	18,100	20,550	18,000	18,000	21,215	3%	18,000	-15%
<b>Total Grants and Gifts</b>	\$ 20,875	\$ 18,100	\$ 20,550	\$ 18,000	\$ 18,000	\$ 21,215		\$ 18,000	
	\$ 20,875	\$ (2,775)	\$ 2,450	\$ (2,550)	\$ (2,550)	\$ 665		\$ (3,215)	
	n/a	-13%	14%	-12%	-12%	3%		-15%	
<b>Transfers In</b>									
Transfer In: From General Fund	43,443	25,000	25,000	25,000	25,000	25,000	0%	25,000	0%
<b>Total Transfers In</b>	\$ 43,443	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000		\$ 25,000	
	\$ 43,443	\$ (18,443)	\$ -	\$ -	\$ -	\$ -		\$ -	
	n/a	-42%	0%	0%	0%	0%		0%	
<b>TOTAL COMMEMORATIVE SHADE TREE FUND</b>	<b>\$ 68,829</b>	<b>\$ 50,153</b>	<b>\$ 105,891</b>	<b>\$ 43,002</b>	<b>\$ 43,002</b>	<b>\$ 46,825</b>		<b>\$ 43,350</b>	
	\$ 68,829	\$ (18,676)	\$ 55,738	\$ (62,889)	\$ (62,889)	\$ (59,067)		\$ (3,475)	
	n/a	-27.13%	111.14%	-59%	-59%	-56%		-7%	

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>EXPENDITURES:</b>									
<b>Shade Tree Cost Center</b>									
Big Tree Planting Program	19,420	16,580	1,928	15,000	37,728	30,800	1498%	15,000	-51%
Street Tree Program	-	2,973	5,277	6,000	6,000	6,000	14%	6,000	0%
Park Tree Replacement Program	-	6,739	-	6,000	6,000	6,000	n/a	6,000	0%
Contractual Services: Arborist	-	-	-	15,000	15,000	15,340	n/a	15,000	-2%
<b>Total Shade Tree Cost Center</b>	\$ 19,420	\$ 26,292	\$ 7,204	\$ 42,000	\$ 64,728	\$ 58,140		\$ 42,000	
<b>TOTAL COMMEMORATIVE SHADE TREE FUND</b>	<b>\$ 19,420</b>	<b>\$ 26,292</b>	<b>\$ 7,204</b>	<b>\$ 42,000</b>	<b>\$ 64,728</b>	<b>\$ 58,140</b>		<b>\$ 42,000</b>	
	\$ 19,420	\$ 6,872	\$ (19,087)	\$ 34,796	\$ 57,523	\$ 50,936		\$ (16,140)	
	n/a	35.38%	-72.60%	483%	798%	707%		-28%	

Account Description	2013	2014	2015	2016	2016	2016	%Δ	2017
	<b>FUND BALANCE</b>							
Beginning Fund Balance, January 1	\$ -	\$ 49,409	\$ 73,271	\$ 171,958	\$ 171,958	\$ 171,958	135%	\$ 160,643
Revenues	68,829	50,153	105,891	43,002	43,002	46,825	-56%	43,350
Expenditures	19,420	26,292	7,204	42,000	64,728	58,140	707%	42,000
Accrual / Misc Adjustments	-	-	-	-	-	-		-
Ending Fund Balance, December 1	<b>\$ 49,409</b>	<b>\$ 73,271</b>	<b>\$ 171,958</b>	<b>\$ 172,960</b>	<b>\$ 150,233</b>	<b>\$ 160,643</b>	-7%	<b>\$ 161,993</b>
Increase / (Decrease) In Fund Balance	\$ 49,409	\$ 23,862	\$ 98,687	\$ 1,002	\$ (21,726)	\$ (11,315)		\$ 1,350

**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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Grant Fund #16

**Radnor Township, PA**  
Grant Fund (#16) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>REVENUES:</b>									
<b>Interest and Rents:</b>									
Interest & Rents	9	45	416	-	-	40	-90%	-	-100%
<b>Total Interest and Rents</b>	<b>\$ 9</b>	<b>\$ 45</b>	<b>\$ 416</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40</b>		<b>\$ -</b>	
	\$ 9	\$ 36	\$ 371	\$ (416)	\$ (416)	\$ (375)		\$ (40)	
	n/a	386%	825%	-100%	-100%	-90%		-100%	
<b>Grants and Gifts</b>									
State Grants	28,750	55,527	28,763	-	-	12,210	-58%	-	-100%
WREN Raingarden Grant	-	750	2,250	-	-	-	-100%	-	n/a
Ardrossan State Grant	-	900,000	-	-	-	-	n/a	-	n/a
DCED Clem Macrone Park Grant	-	-	9,978	-	-	3,377	-66%	-	-100%
<b>Total Grants and Gifts</b>	<b>\$ 28,750</b>	<b>\$ 956,277</b>	<b>\$ 40,991</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,587</b>		<b>\$ -</b>	
	\$ 28,750	\$ 927,527	\$ (915,287)	\$ (40,991)	\$ (40,991)	\$ (25,404)		\$ (15,587)	
	n/a	3226%	-96%	-100%	-100%	-62%		-100%	
<b>Transfers In</b>									
From General Fund	10,000	-	-	9,100	9,100	-	n/a	-	n/a
<b>Total Transfers In</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,100</b>	<b>\$ 9,100</b>	<b>\$ -</b>		<b>\$ -</b>	
	\$ 10,000	\$ (10,000)	\$ -	\$ 9,100	\$ 9,100	\$ -		\$ -	
<b>TOTAL REVENUES</b>	<b>\$ 38,759</b>	<b>\$ 956,322</b>	<b>\$ 41,406</b>	<b>\$ 9,100</b>	<b>\$ 9,100</b>	<b>\$ 15,628</b>		<b>\$ -</b>	
	\$ 38,759	\$ 917,563	\$ (914,916)	\$ (32,306)	\$ (32,306)	\$ (25,779)		\$ (15,628)	
	n/a	2367.34%	-95.67%	-78%	-78%	-62%		-100%	
<b>EXPENDITURES:</b>									
<b>Transfers Out</b>									
To Park & Open Space Fund	-	900,000	-	-	-	-	n/a	-	n/a
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ 900,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
<b>Grants</b>									
Contractual Services	-	76,145	8,435	-	15,420	15,420	83%	-	-100%
Contractual Services: Greenways	-	12,139	19	-	-	22,902	119994%	-	-100%
Contractual Services: Wren Raingarden	-	-	2,477	-	-	777	-69%	-	-100%
Contractual Services: Ardrossan	-	-	371	-	-	-	-100%	-	n/a
Contractual Services: DCED Macrone	-	-	10,190	-	12,210	38	-100%	-	-100%
<b>Total Grants</b>	<b>\$ -</b>	<b>\$ 88,283</b>	<b>\$ 21,493</b>	<b>\$ -</b>	<b>\$ 27,630</b>	<b>\$ 39,137</b>		<b>\$ -</b>	
	\$ -	\$ 88,283	\$ (966,790)	\$ (21,493)	\$ 6,137	\$ 17,644		\$ (39,137)	
	n/a	n/a	-97.83%	-100%	29%	82%		-100%	
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 988,283</b>	<b>\$ 21,493</b>	<b>\$ -</b>	<b>\$ 27,630</b>	<b>\$ 39,137</b>		<b>\$ -</b>	
	\$ -	\$ 988,283	\$ (966,790)	\$ (21,493)	\$ 6,137	\$ 17,644		\$ (39,137)	
	n/a	n/a	-97.83%	-100%	29%	82%		-100%	
<b>FUND BALANCE</b>									
Beginning Fund Balance, January 1	\$ -	\$ 38,759	\$ 6,798	\$ 26,712	\$ 26,712	\$ 26,712	293%	\$ 3,202	
Revenues	38,759	956,322	41,406	9,100	9,100	15,628	-62%	-	
Expenditures	-	988,283	21,493	-	27,630	39,137	82%	-	
Accrual / Misc Adjustments	-	-	-	-	-	-		-	
<b>Ending Fund Balance, December 1</b>	<b>\$ 38,759</b>	<b>\$ 6,798</b>	<b>\$ 26,712</b>	<b>\$ 35,812</b>	<b>\$ 8,182</b>	<b>\$ 3,202</b>	-88%	<b>\$ 3,202</b>	
	\$ 38,759	\$ (31,961)	\$ 19,913	\$ 9,100	\$ (18,530)	\$ (23,510)		\$ -	
<b>Increase / (Decrease) In Fund Balance</b>	<b>\$ 38,759</b>	<b>\$ (31,961)</b>	<b>\$ 19,913</b>	<b>\$ 9,100</b>	<b>\$ (18,530)</b>	<b>\$ (23,510)</b>		<b>\$ -</b>	



**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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Police K9 Fund #17

**Radnor Township, PA**  
Police K9 Fund (#17) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>REVENUES:</b>									
<b>Interest and Rents:</b>									
Interest & Rents	3	9	7	5	5	2	-75%	2	15%
<b>Total Interest and Rents</b>	<b>\$ 3</b>	<b>\$ 9</b>	<b>\$ 7</b>	<b>\$ 5</b>	<b>\$ 5</b>	<b>\$ 2</b>		<b>\$ 2</b>	
	\$ 3	\$ 6	\$ (2)	\$ (2)	\$ (2)	\$ (5)		\$ 0	
	n/a	219%	-18%	-29%	-29%	-75%		15%	
<b>Departmental Earnings</b>									
Extra Duty	-	-	3,864	-	-	-	-100%	4,500	n/a
<b>Total Departmental Earnings</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,864</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ 4,500</b>	
	\$ -	\$ -	\$ 3,864	\$ (3,864)	\$ (3,864)	\$ (3,864)		\$ 4,500	
	n/a	n/a	n/a	-100%	-100%	-100%		n/a	
<b>Grants and Gifts</b>									
Contributions / Donations	36,967	35,221	19,793	14,200	14,200	10,982	-45%	11,000	0%
<b>Total Grants and Gifts</b>	<b>\$ 36,967</b>	<b>\$ 35,221</b>	<b>\$ 19,793</b>	<b>\$ 14,200</b>	<b>\$ 14,200</b>	<b>\$ 10,982</b>		<b>\$ 11,000</b>	
	\$ 36,967	\$ (1,746)	\$ (15,428)	\$ (5,593)	\$ (5,593)	\$ (8,811)		\$ 18	
	n/a	-5%	-44%	-28%	-28%	-45%		0%	
<b>Transfers In</b>									
Transfer In: General Fund	-	-	-	9,100	9,100	9,100	n/a	9,473	4%
<b>Total Grants and Gifts</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,100</b>	<b>\$ 9,100</b>	<b>\$ 9,100</b>		<b>\$ 9,473</b>	
	\$ -	\$ -	\$ -	\$ 9,100	\$ 9,100	\$ 9,100		\$ 373	
	n/a	n/a	n/a	n/a	n/a	n/a		4%	
<b>TOTAL GRANT FUND REVENUES</b>	<b>\$ 36,970</b>	<b>\$ 35,229</b>	<b>\$ 23,664</b>	<b>\$ 23,305</b>	<b>\$ 23,305</b>	<b>\$ 20,084</b>		<b>\$ 24,975</b>	
	\$ 36,970	\$ (1,741)	\$ (11,565)	\$ (359)	\$ (359)	\$ (3,580)		\$ 4,891	
	n/a	-4.71%	-32.83%	-2%	-2%	-15%		24%	

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>EXPENDITURES:</b>									
<b>Police Department</b>									
Police Overtime - K9	-	5,094	4,914	5,200	5,200	4,950	1%	5,200	5%
Salaries - Extra Duty	-	2,139	2,802	2,700	2,700	4,186	49%	4,200	0%
Social Security / Medicare Taxes	-	553	590	500	500	662	12%	675	2%
Uniforms	-	3,569	-	500	500	-	n/a	500	n/a
Operating Supplies	-	2,386	1,213	1,600	1,600	991	-18%	1,600	61%
Professional Development	-	7,000	-	500	500	-	n/a	500	n/a
Contractual Services	-	-	1,269	2,300	2,300	1,267	0%	2,300	82%
Vehicles and Equipment	-	51,904	10,293	10,000	10,000	4,850	-53%	10,000	106%
<b>Total Grants</b>	<b>\$ -</b>	<b>\$ 72,645</b>	<b>\$ 21,081</b>	<b>\$ 23,300</b>	<b>\$ 23,300</b>	<b>\$ 16,907</b>		<b>\$ 24,975</b>	
<b>TOTAL GRANT FUND EXPENDITURE</b>	<b>\$ -</b>	<b>\$ 72,645</b>	<b>\$ 21,081</b>	<b>\$ 23,300</b>	<b>\$ 23,300</b>	<b>\$ 16,907</b>		<b>\$ 24,975</b>	
	\$ -	\$ 72,645	\$ (51,564)	\$ 2,219	\$ 2,219	\$ (4,174)		\$ 8,068	
	n/a	n/a	-70.98%	11%	11%	-20%		48%	

FUND BALANCE	2013	2014	2015	2016	2016	2016	%Δ	2017
	Beginning Fund Balance, January 1	\$ -	\$ 36,970	\$ (446)	\$ 2,137	\$ 2,137	\$ 2,137	-579%
Revenues	36,970	35,229	23,664	23,305	23,305	20,084	-15%	24,975
Expenditures	-	72,645	21,081	23,300	23,300	16,907	-20%	24,975
Accrual / Misc Adjustments	-	-	-	-	-	-		-
Ending Fund Balance, December 1	<b>\$ 36,970</b>	<b>\$ (446)</b>	<b>\$ 2,137</b>	<b>\$ 2,142</b>	<b>\$ 2,142</b>	<b>\$ 5,313</b>	149%	<b>\$ 5,313</b>
Increase / (Decrease) In Fund Balance	\$ 36,970	\$ (37,416)	\$ 2,583	\$ 5	\$ 5	\$ 3,177		\$ -

**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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\$8.0 Million Settlement Fund #18

**Radnor Township, PA**  
\$8.0M Settlement Fund (#18) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>REVENUES:</b>									
<b>Local Enabling Taxes:</b>									
Business Privilege - Audit	8,000,000	-	-	-	-	-	n/a	-	n/a
<b>Total Local Enabling Taxes</b>	<b>\$ 8,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
	\$ 8,000,000	\$ (8,000,000)	\$ -	\$ -	\$ -	\$ -		\$ -	
	n/a	-100%	n/a	n/a	n/a	n/a		n/a	
<b>Interest and Rents</b>									
Interest	713	2,734	2,072	1,056	1,056	3,172	53%	2,500	-21%
<b>Total Interest and Rents</b>	<b>\$ 713</b>	<b>\$ 2,734</b>	<b>\$ 2,072</b>	<b>\$ 1,056</b>	<b>\$ 1,056</b>	<b>\$ 3,172</b>		<b>\$ 2,500</b>	
	\$ 713	\$ 2,020	\$ (661)	\$ (1,016)	\$ (1,016)	\$ 1,100		\$ (672)	
	n/a	283%	-24%	-49%	-49%	53%		-21%	
<b>TOTAL GRANT FUND REVENUES</b>	<b>\$ 8,000,713</b>	<b>\$ 2,734</b>	<b>\$ 2,072</b>	<b>\$ 1,056</b>	<b>\$ 1,056</b>	<b>\$ 3,172</b>		<b>\$ 2,500</b>	
	\$ 8,000,713	\$ (7,997,980)	\$ (661)	\$ (1,016)	\$ (1,016)	\$ 1,100		\$ (672)	
	n/a	-99.97%	-24.19%	-49%	-49%	53%		-21%	

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>EXPENDITURES:</b>									
<b>Administration</b>									
Information Technology - ERP	-	-	57,200	989,175	1,014,825	218,363	282%	796,462	265%
<b>Total Administration</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 57,200</b>	<b>\$ 989,175</b>	<b>\$ 1,014,825</b>	<b>\$ 218,363</b>		<b>\$ 796,462</b>	
<b>Police Equipment</b>									
Equipment - Kiosk Improvement	-	-	450,000	-	-	-	-100%	-	n/a
<b>Total Grants</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
<b>Parks and Recreation</b>									
Willows Improvements	-	156,365	343,517	115,536	384,794	174,108	-49%	-	-100%
<b>Total Grants</b>	<b>\$ -</b>	<b>\$ 156,365</b>	<b>\$ 343,517</b>	<b>\$ 115,536</b>	<b>\$ 384,794</b>	<b>\$ 174,108</b>		<b>\$ -</b>	
<b>Transfers Out</b>									
Stormwater Fund (#04)	1,230,000	-	-	-	-	-	n/a	-	n/a
Capital Improvement Fund (#05)	-	1,518,310	-	-	-	-	n/a	-	n/a
Police Pension (#07)	1,350,845	-	-	-	-	-	n/a	-	n/a
Civilian Pension (#11)	1,350,845	-	-	-	-	-	n/a	-	n/a
<b>Total Grants</b>	<b>\$ 3,931,690</b>	<b>\$ 1,518,310</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
<b>TOTAL GRANT FUND EXPENDITURE</b>	<b>\$ 3,931,690</b>	<b>\$ 1,674,675</b>	<b>\$ 850,717</b>	<b>\$ 1,104,711</b>	<b>\$ 1,399,619</b>	<b>\$ 392,471</b>		<b>\$ 796,462</b>	
	\$ 3,931,690	\$ (2,257,015)	\$ (823,958)	\$ 253,994	\$ 548,902	\$ (458,245)		\$ 403,990	
	n/a	-57.41%	-49.20%	30%	65%	-54%		103%	

FUND BALANCE	2013	2014	2015	2016	2016	2016	%Δ	2017
	Beginning Fund Balance, January 1	\$ -	\$ 4,069,023	\$ 2,397,082	\$ 1,548,437	\$ 1,548,437	\$ 1,548,437	-35%
Revenues	8,000,713	2,734	2,072	1,056	1,056	3,172	53%	2,500
Expenditures	3,931,690	1,674,675	850,717	1,104,711	1,399,619	392,471	-54%	796,462
Accrual / Misc Adjustments	-	-	-	-	-	-		-
<b>Ending Fund Balance, December 1</b>	<b>\$ 4,069,023</b>	<b>\$ 2,397,082</b>	<b>\$ 1,548,437</b>	<b>\$ 444,782</b>	<b>\$ 149,875</b>	<b>\$ 1,159,138</b>	-25%	<b>\$ 365,176</b>
Increase / (Decrease) In Fund Balance	\$ 4,069,023	\$ (1,671,941)	\$ (848,645)	\$ (1,103,655)	\$ (1,398,563)	\$ (389,299)		\$ (793,962)

**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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Park Impact Fee Fund #21

**Radnor Township, PA**  
Park Impact Fee Fund (#21) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast		Township Manager Recommended Budget		Board Approved Budget	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ	2017	%Δ	2017	%Δ
<b>REVENUES:</b>													
<b>Permits:</b>													
Subdivision / Land Development	-	39,684	230,627	35,000	35,000	52,971	-77%	-	-100%	35,000	-34%	35,000	-34%
<b>Total Permits</b>	<b>\$ -</b>	<b>\$ 39,684</b>	<b>\$ 230,627</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ 52,971</b>		<b>\$ -</b>		<b>\$ 35,000</b>		<b>\$ 35,000</b>	
	\$ -	\$ 39,684	\$ 190,943	\$ (195,627)	\$ (195,627)	\$ (177,656)	-77%	\$ (52,971)	-100%	\$ (17,971)	-34%	\$ (17,971)	-34%
		n/a	481%	-85%	-85%	-77%		-100%		-34%		-34%	
<b>Interest and Rents</b>													
Interest	-	27	96	-	-	732	659%	-	-100%	-	-100%	-	-100%
<b>Total Interest and Rents</b>	<b>\$ -</b>	<b>\$ 27</b>	<b>\$ 96</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 732</b>		<b>\$ -</b>		<b>\$ -</b>		<b>\$ -</b>	
	\$ -	\$ 27	\$ 69	\$ (96)	\$ (96)	\$ 636	659%	\$ (732)	-100%	\$ (732)	-100%	\$ (732)	-100%
		n/a	258%	-100%	-100%	659%		-100%		-100%		-100%	
<b>TOTAL REVENUES</b>	<b>\$ -</b>	<b>\$ 39,711</b>	<b>\$ 230,723</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ 53,703</b>		<b>\$ -</b>		<b>\$ 35,000</b>		<b>\$ 35,000</b>	
	\$ -	\$ 39,711	\$ 191,012	\$ (195,723)	\$ (195,723)	\$ (177,021)	-77%	\$ (53,703)	-100%	\$ (18,703)	-35%	\$ (18,703)	-35%
		n/a	481.01%	-85%	-85%	-77%		-100%		-35%		-35%	

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast		Township Manager Recommended Budget		Board Approved Budget	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ	2017	%Δ	2017	%Δ
<b>EXPENDITURES:</b>													
<b>Parks and Recreation</b>													
Parks Improvements	-	-	-	-	-	-	n/a	-	n/a	-	n/a	-	n/a
<b>Total Improvements</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>		<b>\$ -</b>		<b>\$ -</b>	
<b>Transfers Out</b>													
Capital Improvement Fund (#05)	-	-	-	-	-	-	n/a	-	n/a	-	n/a	-	n/a
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>		<b>\$ -</b>		<b>\$ -</b>	
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>		<b>\$ -</b>		<b>\$ -</b>	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a	\$ -	n/a	\$ -	n/a	\$ -	n/a
		n/a	n/a	n/a	n/a	n/a		n/a		n/a		n/a	

FUND BALANCE	2013	2014	2015	2016	2016	2016	%Δ	2017	2017	2017
	Beginning Fund Balance, January 1	\$ -	\$ -	\$ 39,711	\$ 270,434	\$ 270,434	\$ 270,434	581%	\$ 324,137	\$ 324,137
Revenues	-	39,711	230,723	35,000	35,000	53,703	-77%	-	35,000	35,000
Expenditures	-	-	-	-	-	-	n/a	-	-	-
Accrual / Misc Adjustments	-	-	-	-	-	-		-	-	-
<b>Ending Fund Balance, December 1</b>	<b>\$ -</b>	<b>\$ 39,711</b>	<b>\$ 270,434</b>	<b>\$ 305,434</b>	<b>\$ 305,434</b>	<b>\$ 324,137</b>	20%	<b>\$ 324,137</b>	<b>\$ 359,137</b>	<b>\$ 359,137</b>
Increase / (Decrease) In Fund Balance	\$ -	\$ 39,711	\$ 230,723	\$ 35,000	\$ 35,000	\$ 53,703		\$ -	\$ 35,000	\$ 35,000

**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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Park and Open Space Fund #22



**Radnor Township, PA**  
Park and Open Space Fund (#22) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>REVENUES</b>									
<b>Local Enabling Tax</b>									
Local Enabling Tax	850,461	706,940	957,663	732,550	732,550	702,060	-27%	739,733	5%
<b>Total Local Enabling Tax</b>	<b>\$ 850,461</b>	<b>\$ 706,940</b>	<b>\$ 957,663</b>	<b>\$ 732,550</b>	<b>\$ 732,550</b>	<b>\$ 702,060</b>		<b>\$ 739,733</b>	
	255,820	(143,521)	250,724	(225,113)	(225,113)	(255,603)		\$ 37,673	
	43%	-17%	35%	-24%	-24%	-27%		5%	
<b>Interest and Rents</b>									
Interest Earnings	240	371	354	200	200	920	160%	950	3%
<b>Total Interest and Rents</b>	<b>\$ 240</b>	<b>\$ 371</b>	<b>\$ 354</b>	<b>\$ 200</b>	<b>\$ 200</b>	<b>\$ 920</b>		<b>\$ 950</b>	
	(259)	131	(16)	(154)	(154)	565		\$ 30	
	-52%	54%	-4%	-44%	-44%	160%		3%	
<b>Miscellaneous</b>									
Refunds & Miscellaneous	-	-	100,005	-	-	-	-100%	-	n/a
<b>Total Miscellaneous</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,005</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
	-	-	100,005	(100,005)	(100,005)	(100,005)		\$ -	
	n/a	n/a	n/a	-100%	-100%	-100%		n/a	
<b>Transfers In</b>									
From General Fund	-	190,958	-	-	-	-	n/a	-	n/a
From Grant Fund	-	900,000	-	-	-	-	n/a	-	n/a
<b>Total Interest and Rents</b>	<b>\$ -</b>	<b>\$ 1,090,958</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
	-	1,090,958	(1,090,958)	-	-	-		\$ -	
	n/a	n/a	-100%	n/a	n/a	n/a		n/a	
<b>Debt Proceeds</b>									
GO Bond Proceeds	-	9,885,000	-	-	-	-	n/a	-	n/a
Bond Premium	-	114,289	-	-	-	-	n/a	-	n/a
<b>Total Debt Proceeds</b>	<b>\$ -</b>	<b>\$ 9,999,289</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
	-	9,999,289	(9,999,289)	-	-	-		\$ -	
	n/a	n/a	-100%	n/a	n/a	n/a		n/a	
<b>TOTAL REVENUES</b>	<b>\$ 850,701</b>	<b>\$ 11,797,557</b>	<b>\$ 1,058,023</b>	<b>\$ 732,750</b>	<b>\$ 732,750</b>	<b>\$ 702,980</b>		<b>\$ 740,683</b>	
	255,561	10,946,856	(10,739,535)	(325,273)	(325,273)	(355,043)		\$ 37,703	
	43%	1287%	-91%	-31%	-31%	-34%		5%	

**Radnor Township, PA**  
Park and Open Space Fund (#22) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>EXPENDITURES</b>									
<b>Other</b>									
Legal Services - General	-	-	-	-	-	-	n/a	-	n/a
Professional Services	9,200	63,023	-	-	7,000	7,000	n/a	-	-100%
Park Improvements	-	-	-	-	-	-	n/a	-	n/a
Land Acquisitions	-	11,846,558	-	-	-	-	n/a	-	n/a
<b>Total Other</b>	<b>\$ 9,200</b>	<b>\$ 11,909,581</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,000</b>	<b>\$ 7,000</b>		<b>\$ -</b>	
	9,200	11,900,381	(11,909,581)	\$ -	\$ 7,000	\$ 7,000		\$ (7,000)	
	n/a	129352%	-100%	n/a	n/a	n/a		-100%	
<b>Debt Service</b>									
Interest	-	-	-	-	-	-	n/a	-	n/a
Principal	-	-	-	-	-	-	n/a	-	n/a
Cost of Issuance	-	141,427	-	-	-	-	n/a	-	n/a
<b>Total Debt Service</b>	<b>\$ -</b>	<b>\$ 141,427</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
	-	141,427	(141,427)	\$ -	\$ -	\$ -		\$ -	
	n/a	n/a	-100%	n/a	n/a	n/a		n/a	
<b>Transfers Out</b>									
General Fund	-	-	-	-	-	-	n/a	-	n/a
Debt Service Fund	705,991	714,516	965,814	1,245,698	1,245,698	1,245,698	29%	1,271,945	2%
<b>Total Transfers Out</b>	<b>\$ 705,991</b>	<b>\$ 714,516</b>	<b>\$ 965,814</b>	<b>\$ 1,245,698</b>	<b>\$ 1,245,698</b>	<b>\$ 1,245,698</b>		<b>\$ 1,271,945</b>	
	(5,100)	8,525	251,298	\$ 279,884	\$ 279,884	\$ 279,884		\$ 26,247	
	-1%	1%	35%	29%	29%	29%		2%	
<b>TOTAL EXPENDITURES</b>	<b>\$ 715,191</b>	<b>\$ 12,765,525</b>	<b>\$ 965,814</b>	<b>\$ 1,245,698</b>	<b>\$ 1,252,698</b>	<b>\$ 1,252,698</b>		<b>\$ 1,271,945</b>	
	4,100	12,050,334	(11,799,711)	\$ 279,884	\$ 286,884	\$ 286,884		\$ 19,247	
	1%	1685%	-92%	29%	30%	30%		2%	
<b>FUND BALANCE</b>									
Beginning Fund Balance, January 1	\$ 904,889	\$ 1,050,431	\$ 766,811	\$ 859,020	\$ 859,020	\$ 859,020	12%	\$ 309,302	
Revenues	850,701	11,797,557	1,058,023	732,750	732,750	702,980	-34%	740,683	
Expenditures	715,191	12,765,525	965,814	1,245,698	1,252,698	1,252,698	30%	1,271,945	
Accrual / Misc Adjustments	10,032	684,348	-	-	-	-		-	
<b>ENDING FUND BALANCE, December 31</b>	<b>\$ 1,050,431</b>	<b>\$ 766,811</b>	<b>\$ 859,020</b>	<b>\$ 346,072</b>	<b>\$ 339,072</b>	<b>\$ 309,302</b>	-64%	<b>\$ (221,960)</b>	
Increase / (Decrease) In Fund Balance	\$ 145,542	\$ (283,619)	\$ 92,209	\$ (512,948)	\$ (519,948)	\$ (549,718)		\$ (531,262)	

**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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Willows Enterprise Fund #23

**Radnor Township, PA**  
Willows Fund (#23) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>REVENUES</b>									
<b>Interest and Rents</b>									
Interest & Rents	42	14	11	10	10	18	62%	10	-45%
Willows Events	24,399	-	-	-	-	-	n/a	-	n/a
<b>Total Interest and Rents</b>	<b>\$ 24,441</b>	<b>\$ 14</b>	<b>\$ 11</b>	<b>\$ 10</b>	<b>\$ 10</b>	<b>\$ 18</b>		<b>\$ 10</b>	
	\$ (49,477)	\$ (24,428)	\$ (3)	\$ (1)	\$ (1)	\$ 7		\$ (8)	
	-67%	-100%	-19%	-10%	-10%	62%		-45%	
<b>Transfers In</b>									
From General Fund	-	-	65,000	-	-	15,000	-77%	-	-100%
<b>Total Transfers In</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 65,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>		<b>\$ -</b>	
	\$ (60,824)	\$ -	\$ 65,000	\$ (65,000)	\$ (65,000)	\$ (50,000)		\$ (15,000)	
	-100%	n/a	n/a	-100%	-100%	-77%		-100%	
<b>Willows Cottage Grants</b>									
Interest Earnings	-	-	-	-	-	-	n/a	-	n/a
Grant Proceeds	-	-	-	-	-	-	n/a	-	n/a
<b>Total Willows Cottage Grants</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	
	n/a	n/a	n/a	n/a	n/a	n/a		n/a	
<b>TOTAL REVENUES</b>	<b>\$ 24,441</b>	<b>\$ 14</b>	<b>\$ 65,011</b>	<b>\$ 10</b>	<b>\$ 10</b>	<b>\$ 15,018</b>		<b>\$ 10</b>	
	\$ (110,301)	\$ (24,428)	\$ 64,997	\$ (65,001)	\$ (65,001)	\$ (49,993)		\$ (15,008)	
	-82%	-100%	472022%	-100%	-100%	-77%		-100%	

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>EXPENDITURES</b>									
<b>Willows Operations</b>									
Salaries	13,692	1,350	415	-	-	290	-30%	-	-100%
Sick Pay Bonus	-	-	-	-	-	-	n/a	-	n/a
Medical Expense Reimb.	-	-	-	-	-	-	n/a	-	n/a
Social Security Taxes	1,046	103	32	-	-	23	-28%	-	-100%
Utilities	16,231	19,138	9,407	10,000	10,000	6,605	-30%	10,000	51%
Communications	937	846	-	-	-	-	n/a	-	n/a
Postage	31	-	-	-	-	-	n/a	-	n/a
Operating Supplies	1,497	706	-	-	-	-	n/a	-	n/a
Contractual Services	7,919	3,501	6,941	7,000	7,000	10,453	51%	7,000	-33%
Professional Services	6,480	-	-	-	-	-	n/a	-	n/a
Minor Office Equipment	-	-	-	-	-	-	n/a	-	n/a
Maint. & Repairs: Bldgs & Fixtures	3,063	(11,069)	12,835	10,000	10,000	537	-96%	10,000	1762%
Maint. & Repairs: Mach & Equipment	667	-	928	-	-	-	-100%	-	n/a
Capital Improvements	6,095	-	4,200	-	3,300	-	-100%	-	n/a
<b>Total Willows Operations</b>	<b>\$ 57,659</b>	<b>\$ 14,576</b>	<b>\$ 34,759</b>	<b>\$ 27,000</b>	<b>\$ 30,300</b>	<b>\$ 17,908</b>		<b>\$ 27,000</b>	
	\$ (29,745)	\$ (43,083)	\$ 20,183	\$ (7,759)	\$ (4,459)	\$ (16,851)		\$ 9,092	
	-34%	-75%	138%	-22%	-13%	-48%		51%	
<b>Transfers out</b>									
General Fund	-	-	-	-	-	-	n/a	-	n/a
Debt Service	41,811	-	-	-	-	-	n/a	-	n/a
<b>Total Transfers Out</b>	<b>\$ 41,811</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
	\$ (738)	\$ (41,811)	\$ -	\$ -	\$ -	\$ -		\$ -	
	-2%	-100%	n/a	n/a	n/a	n/a		n/a	
<b>TOTAL EXPENDITURES</b>	<b>\$ 99,470</b>	<b>\$ 14,576</b>	<b>\$ 34,759</b>	<b>\$ 27,000</b>	<b>\$ 30,300</b>	<b>\$ 17,908</b>		<b>\$ 27,000</b>	
	\$ (30,483)	\$ (84,894)	\$ 20,183	\$ (7,759)	\$ (4,459)	\$ (16,851)		\$ 9,092	
	-23%	-85%	138%	-22%	-13%	-48%		51%	

FUND BALANCE	2013	2014	2015	2016	2016	2016	2017
	Beginning Fund Balance, January 1	\$ 167,727	\$ 85,937	\$ 71,375	\$ 101,628	\$ 101,628	\$ 101,628
Revenues	24,441	14	65,011	10	10	15,018	10
Expenditures	99,470	14,576	34,759	27,000	30,300	17,908	27,000
Accrual / Misc Adjustments	(6,762)	-	-	-	-	-	-
<b>ENDING FUND BALANCE, December 31</b>	<b>\$ 85,937</b>	<b>\$ 71,375</b>	<b>\$ 101,628</b>	<b>\$ 74,638</b>	<b>\$ 71,338</b>	<b>\$ 98,738</b>	<b>\$ 71,748</b>

Increase / (Decrease) In Fund Balance    \$ (81,790)    \$ (14,562)    \$ 30,253    \$ (26,990)    \$ (30,290)    \$ (2,890)    \$ (26,990)

**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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Debt Service Fund #24

**Radnor Township, PA**  
Debt Service Fund (#24) Budget Worksheet

Account Description	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Actual		Initial Forecast	
	2013	2014	2015	2016	2016	2016	%Δ	2017	%Δ
<b>REVENUES:</b>									
<b>Interest and Rents:</b>									
Interest & Rents	-	1	-	-	-	-	n/a	-	n/a
<b>Total Interest and Rents</b>	<b>\$ -</b>	<b>\$ 1</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
	\$ -	\$ 1	\$ (1)	\$ -	\$ -	\$ -		\$ -	
	n/a	n/a	-100%	n/a	n/a	n/a		n/a	
<b>Debt Repayment Proceeds</b>									
Miscellaneous	-	-	-	-	-	-	n/a	-	
Art Center / Fire Company Pmts	142,579	50,438	191,062	110,556	110,556	110,557	-42%	110,519	0.0%
<b>Total Debt Repayment Proceeds</b>	<b>\$ 142,579</b>	<b>\$ 50,438</b>	<b>\$ 191,062</b>	<b>\$ 110,556</b>	<b>\$ 110,556</b>	<b>\$ 110,557</b>		<b>\$ 110,519</b>	
	\$ (86,454)	\$ (92,140)	\$ 140,623	\$ (80,506)	\$ (80,506)	\$ (80,505)		\$ (38)	
	-38%	-65%	279%	-42%	-42%	-42%		0%	
<b>Transfers In (from other Funds):</b>									
From Special Assessment Fund	58,538	49,819	49,819	49,899	49,899	49,899	0%	45,539	-8.7%
From General Fund	3,048,479	2,673,000	2,924,000	2,969,635	2,969,635	2,969,635	2%	2,991,146	0.7%
From Sewer Fund	376,995	368,550	368,550	369,147	369,147	369,147	0%	344,356	-6.7%
From Parks & Open Space Fund	705,991	714,516	965,814	1,245,698	1,245,698	1,245,698	29%	1,244,498	-0.1%
From Willows Fund	41,811	-	-	-	-	-	n/a	-	n/a
<b>Total Transfers In</b>	<b>\$ 4,231,814</b>	<b>\$ 3,805,885</b>	<b>\$ 4,308,183</b>	<b>\$ 4,634,379</b>	<b>\$ 4,634,379</b>	<b>\$ 4,634,379</b>		<b>\$ 4,625,539</b>	
	\$ (26,763)	\$ (425,929)	\$ 502,298	\$ 326,196	\$ 326,196	\$ 326,196		\$ (8,840)	
	8%	8%	8%	8%	8%	8%			
<b>Refunding Bond Proceeds</b>									
Bond Proceeds	18,210,000	-	-	-	-	-	n/a	-	n/a
Bond Premiums	673,902	-	-	-	-	-	n/a	-	n/a
<b>Total Refunding Bond Proceeds</b>	<b>\$ 18,883,902</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
	\$ 2,835,856	\$ (18,883,902)	\$ -	\$ -	\$ -	\$ -		\$ -	
	18%	-100%	n/a	n/a	n/a	n/a		0%	
<b>TOTAL DEBT SERVICE FUND REVENUE</b>	<b>\$ 23,258,294</b>	<b>\$ 3,856,324</b>	<b>\$ 4,499,245</b>	<b>\$ 4,744,935</b>	<b>\$ 4,744,935</b>	<b>\$ 4,744,936</b>		<b>\$ 4,736,058</b>	
	\$ 2,722,639	\$ (19,401,970)	\$ 642,921	\$ 245,690	\$ 245,690	\$ 245,691		\$ (8,878)	
	13.26%	-83.42%	16.67%	5%	5%	5%		0%	
<b>EXPENDITURES:</b>									
<b>Miscellaneous:</b>									
Service Charges Refunding	-	-	-	-	-	-	n/a	-	n/a
Cost of Issuance Refunding	197,035	-	-	-	-	-	n/a	-	n/a
<b>Total Miscellaneous</b>	<b>\$ 197,035</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	
	\$ 47,309	\$ (197,035)	\$ -	\$ -	\$ -	\$ -		\$ -	
	32%	-100%	n/a	n/a	n/a	n/a		n/a	
<b>Debt Service:</b>									
Interest	1,845,484	1,683,097	1,720,685	1,755,434	1,755,434	1,755,434	2%	1,926,058	9.7%
Principal	2,540,000	2,495,000	2,700,000	2,989,500	2,989,500	2,989,500	11%	2,810,000	-6.0%
Park/Trail/Library Debt Service	-	-	-	-	-	-	n/a	-	n/a
Refunding Principal Redemption	18,680,462	-	-	-	-	-	n/a	-	n/a
<b>Total Debt Service</b>	<b>\$ 23,065,946</b>	<b>\$ 4,178,097</b>	<b>\$ 4,420,685</b>	<b>\$ 4,744,934</b>	<b>\$ 4,744,934</b>	<b>\$ 4,744,934</b>		<b>\$ 4,736,058</b>	
	\$ 2,786,040	\$ (18,887,848)	\$ 242,588	\$ 324,249	\$ 324,249	\$ 324,249		\$ (8,876)	
	14%	-82%	6%	7%	7%	7%		0%	
<b>TOTAL DEBT SERVICE EXPENDITURE</b>	<b>\$ 23,262,980</b>	<b>\$ 4,178,097</b>	<b>\$ 4,420,685</b>	<b>\$ 4,744,934</b>	<b>\$ 4,744,934</b>	<b>\$ 4,744,934</b>		<b>\$ 4,736,058</b>	
	\$ 2,833,349	\$ (19,084,883)	\$ 242,588	\$ 324,249	\$ 324,249	\$ 324,249		\$ (8,876)	
	13.87%	-82.04%	5.81%	7%	7%	7%		0%	
<b>FUND BALANCE</b>									
Beginning Fund Balance, January 1	\$ 1,656,758	\$ 1,446,035	\$ 1,124,262	\$ 1,202,822	\$ 1,202,822	\$ 1,202,822	7%	\$ 1,202,823	
Revenues	23,258,294	3,856,324	4,499,245	4,744,935	4,744,935	4,744,936	5%	4,736,058	
Expenditures	23,262,980	4,178,097	4,420,685	4,744,934	4,744,934	4,744,934	7%	4,736,058	
Accrual / Misc Adjustments	(206,037)	-	-	-	-	-		-	
Ending Fund Balance, December 1	<b>\$ 1,446,035</b>	<b>\$ 1,124,262</b>	<b>\$ 1,202,822</b>	<b>\$ 1,202,823</b>	<b>\$ 1,202,823</b>	<b>\$ 1,202,823</b>	0%	<b>\$ 1,202,822</b>	
Increase / (Decrease) In Fund Balance	\$ (210,723)	\$ (321,773)	\$ 78,560	\$ 1	\$ 1	\$ 1		\$ (1)	

**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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Exhibit A: Supplemental Information Section



**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

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Debt Service Schedule

Radnor Township, PA  
Debt Service Table

		2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
<b>Series 2012</b>   Current refunding of 2007 Bonds used for construction of twp bldg and capital plan needs)															
Principal		35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	350,000	365,000	865,000	900,000	930,000
Interest		621,171	620,778	620,323	619,763	619,063	618,293	617,453	616,263	615,073	613,883	601,983	589,573	560,163	527,538
<b>Annual Debt Service</b>		<b>\$ 656,171</b>	<b>\$ 655,778</b>	<b>\$ 655,323</b>	<b>\$ 654,763</b>	<b>\$ 654,063</b>	<b>\$ 653,293</b>	<b>\$ 652,453</b>	<b>\$ 651,263</b>	<b>\$ 650,073</b>	<b>\$ 963,883</b>	<b>\$ 966,983</b>	<b>\$ 1,454,573</b>	<b>\$ 1,460,163</b>	<b>\$ 1,457,538</b>
Funding Allocations															
General Fund	88%	574,150	573,806	573,408	572,918	572,305	571,631	570,896	569,855	568,814	843,398	846,110	1,272,751	1,277,643	1,275,346
Sanitary Sewer Fund	11%	72,441	72,398	72,348	72,286	72,209	72,124	72,031	71,899	71,768	106,413	106,755	160,585	161,202	160,912
Special Assessment Fund	1%	9,580	9,574	9,568	9,560	9,549	9,538	9,526	9,508	9,491	14,073	14,118	21,237	21,318	21,280
Park & Open Space Fund	0%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
				(1)	(1)				1		(1)				
<b>Series 2013</b>   Refunded 2004AA + SWAP Termination (2013)   Renovation of old twp bldg, pay off 2003 bank loan, and loans to comm. Orgs (used same fund allocations as in 2006 debt service schedule)															
Principal		595,000	600,000	1,175,000	1,195,000	735,000	770,000	810,000	840,000	870,000	910,000	945,000	965,000	990,000	1,020,000
Interest		573,047	567,757	559,831	541,959	519,350	489,950	459,150	426,750	393,150	358,350	321,950	295,963	267,013	237,313
<b>Annual Debt Service</b>		<b>\$ 1,168,047</b>	<b>\$ 1,167,757</b>	<b>\$ 1,734,831</b>	<b>\$ 1,736,959</b>	<b>\$ 1,254,350</b>	<b>\$ 1,259,950</b>	<b>\$ 1,269,150</b>	<b>\$ 1,266,750</b>	<b>\$ 1,263,150</b>	<b>\$ 1,268,350</b>	<b>\$ 1,266,950</b>	<b>\$ 1,260,963</b>	<b>\$ 1,257,013</b>	<b>\$ 1,257,313</b>
Funding Allocations															
General Fund	88%	1,022,041	1,021,787	1,517,977	1,519,839	1,097,556	1,102,456	1,110,506	1,108,406	1,105,256	1,109,806	1,108,581	1,103,343	1,099,886	1,100,149
Sanitary Sewer Fund	11%	128,952	128,920	191,525	191,760	138,480	139,098	140,114	139,849	139,452	140,026	139,871	139,210	138,774	138,807
Special Assessment Fund	1%	17,053	17,049	25,329	25,360	18,314	18,395	18,530	18,495	18,442	18,518	18,497	18,410	18,352	18,357
Park & Open Space Fund	0%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		1	1				1					1		1	
<b>Series 2014</b>   New money borrowed against 2006 open space referendum (Ardrossan)															
Principal		235,000	240,000	245,000	255,000	260,000	265,000	270,000	275,000	285,000	290,000	295,000	305,000	310,000	320,000
Interest		328,210	323,510	316,310	308,960	301,310	296,110	290,810	285,410	279,635	273,223	266,408	259,180	251,403	243,188
<b>Annual Debt Service</b>		<b>\$ 563,210</b>	<b>\$ 563,510</b>	<b>\$ 561,310</b>	<b>\$ 563,960</b>	<b>\$ 561,310</b>	<b>\$ 561,110</b>	<b>\$ 560,810</b>	<b>\$ 560,410</b>	<b>\$ 564,635</b>	<b>\$ 563,223</b>	<b>\$ 561,408</b>	<b>\$ 564,180</b>	<b>\$ 561,403</b>	<b>\$ 563,188</b>
Funding Allocations															
General Fund	0%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sanitary Sewer Fund	0%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Special Assessment Fund	0%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Park & Open Space Fund	100%	563,210	563,510	561,310	563,960	561,310	561,110	560,810	560,410	564,635	563,223	561,408	564,180	561,403	563,188
<b>Series 2015</b>   Refunded Series 2009   Refunded Series 2002AA and Series 2004A (ref 1996) (1996 and 2002 represented borrowing against the 1994 Park & Open Space Referendum)															
Principal		575,000	585,000	380,000	390,000	395,000	410,000	415,000	425,000	430,000	450,000	450,000			
Interest		107,488	95,988	84,288	72,888	61,188	53,288	45,088	36,788	28,288	19,688	10,125			
<b>Annual Debt Service</b>		<b>\$ 682,488</b>	<b>\$ 680,988</b>	<b>\$ 464,288</b>	<b>\$ 462,888</b>	<b>\$ 456,188</b>	<b>\$ 463,288</b>	<b>\$ 460,088</b>	<b>\$ 461,788</b>	<b>\$ 458,288</b>	<b>\$ 469,688</b>	<b>\$ 460,125</b>			
Funding Allocations															
General Fund	0%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sanitary Sewer Fund	0%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Special Assessment Fund	0%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Park & Open Space Fund	100%	682,488	680,988	464,288	462,888	456,188	463,288	460,088	461,788	458,288	469,688	460,125			

Radnor Township, PA  
Debt Service Table

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
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**Series 2015 A** | Refunded Series 2010 | Refunded Series 2002A, 1997, 2000 and 1994 for capital plan needs, community organization borrowing | New money for Library in 2015

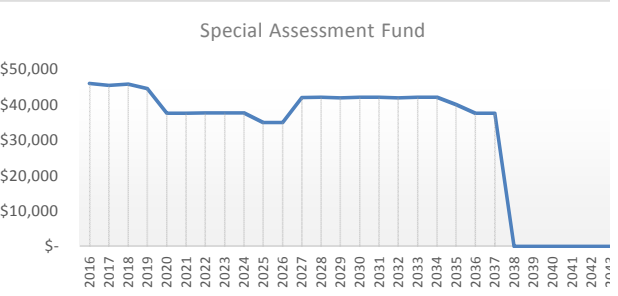
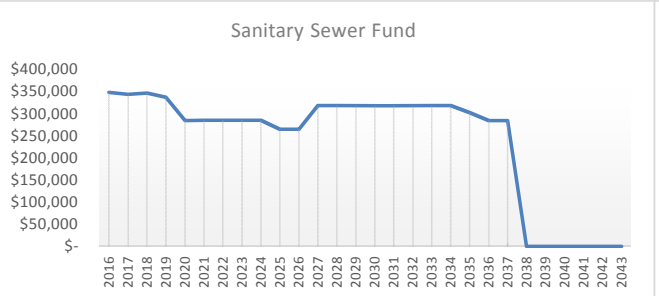
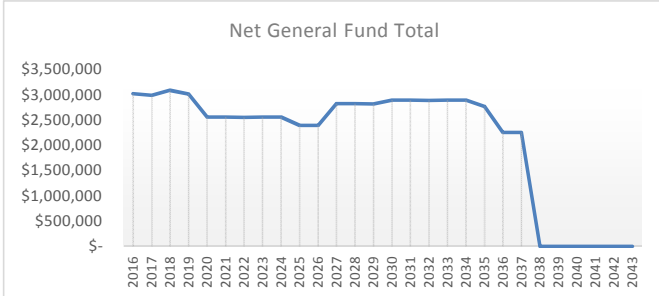
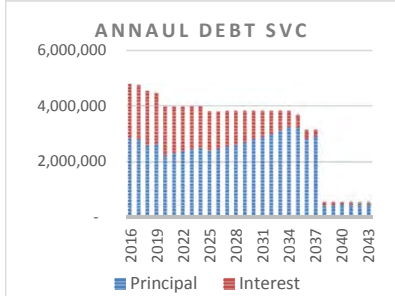
Principal	1,135,000	1,120,000	530,000	525,000	550,000	570,000	580,000	600,000	615,000	120,000	120,000	125,000	130,000	130,000	
Interest	197,146	175,631	222,888	142,431	120,931	98,531	81,331	69,531	56,997	49,113	46,338	43,350	39,513	34,963	
<b>Annual Debt Service</b>	<b>\$ 1,332,146</b>	<b>\$ 1,295,631</b>	<b>\$ 752,888</b>	<b>\$ 667,431</b>	<b>\$ 670,931</b>	<b>\$ 668,531</b>	<b>\$ 661,331</b>	<b>\$ 669,531</b>	<b>\$ 671,997</b>	<b>\$ 169,113</b>	<b>\$ 166,338</b>	<b>\$ 168,350</b>	<b>\$ 169,513</b>	<b>\$ 164,963</b>	
<b>Funding Allocations</b>															
General Fund	88%	1,165,628	1,133,677	658,777	584,002	587,065	584,965	578,665	585,840	587,997	147,974	145,546	147,306	148,324	144,343
Sanitary Sewer Fund	11%	147,069	143,038	83,119	73,684	74,071	73,806	73,011	73,916	74,188	18,670	18,364	18,586	18,714	18,212
Special Assessment Fund	1%	19,449	18,916	10,992	9,744	9,796	9,761	9,655	9,775	9,811	2,469	2,429	2,458	2,475	2,408
Park & Open Space Fund	0%	-	-	-	-	-	-	-	-	-	-	-	-	-	-

**Series 2016** | New money borrowed for Trails and Park improvements

Principal	260,000	230,000	235,000	240,000	250,000	255,000	260,000	270,000	275,000	280,000	285,000	295,000	295,000	305,000	
Interest	109,845	142,395	135,420	128,295	120,945	113,370	106,945	101,645	96,195	90,645	84,995	79,195	73,148	65,475	
<b>Annual Debt Service</b>	<b>\$ 369,845</b>	<b>\$ 372,395</b>	<b>\$ 370,420</b>	<b>\$ 368,295</b>	<b>\$ 370,945</b>	<b>\$ 368,370</b>	<b>\$ 366,945</b>	<b>\$ 371,645</b>	<b>\$ 371,195</b>	<b>\$ 370,645</b>	<b>\$ 369,995</b>	<b>\$ 374,195</b>	<b>\$ 368,148</b>	<b>\$ 370,475</b>	
<b>Funding Allocations</b>															
General Fund	100%	369,845	372,395	370,420	368,295	370,945	368,370	366,945	371,645	371,195	370,645	369,995	374,195	368,148	370,475
Sanitary Sewer Fund	0%	-	-	-	-	-	-	-	-	-	-	-	-	-	
Special Assessment Fund	0%	-	-	-	-	-	-	-	-	-	-	-	-	-	
Park & Open Space Fund	0%	-	-	-	-	-	-	-	-	-	-	-	-	-	

**Totals**

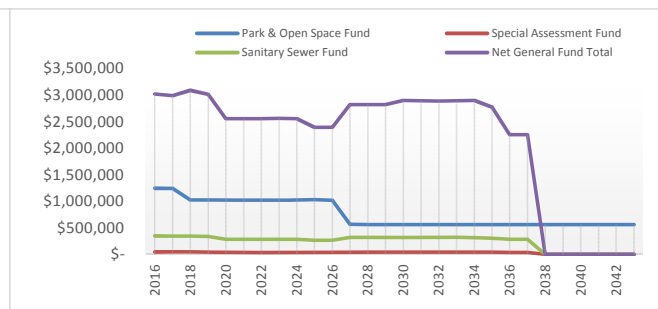
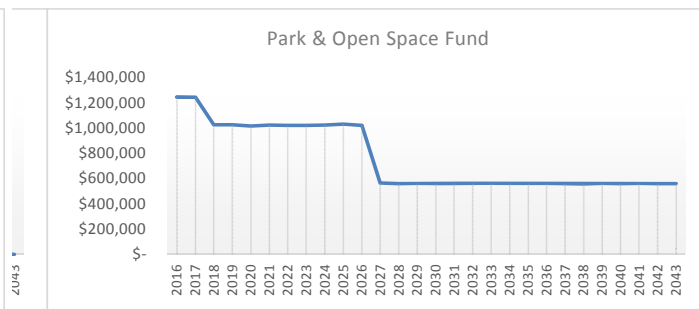
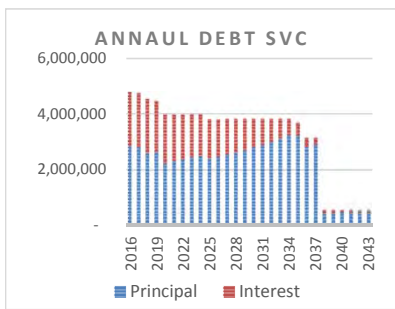
Principal	2,835,000	2,810,000	2,600,000	2,640,000	2,225,000	2,305,000	2,370,000	2,445,000	2,510,000	2,400,000	2,460,000	2,555,000	2,625,000	2,705,000
Interest	1,936,906	1,926,058	1,939,059	1,814,296	1,742,786	1,669,541	1,600,776	1,536,386	1,469,337	1,404,900	1,331,798	1,267,260	1,191,238	1,108,475
<b>Annual Debt Service Totals</b>	<b>\$ 4,771,906</b>	<b>\$ 4,736,058</b>	<b>\$ 4,539,059</b>	<b>\$ 4,454,296</b>	<b>\$ 3,967,786</b>	<b>\$ 3,974,541</b>	<b>\$ 3,970,776</b>	<b>\$ 3,981,386</b>	<b>\$ 3,979,337</b>	<b>\$ 3,804,900</b>	<b>\$ 3,791,798</b>	<b>\$ 3,822,260</b>	<b>\$ 3,816,238</b>	<b>\$ 3,813,475</b>
<b>Funding Allocation Totals</b>														
General Fund	3,131,664	3,101,665	3,120,582	3,045,054	2,627,871	2,627,422	2,627,012	2,635,746	2,633,262	2,471,823	2,470,232	2,897,595	2,894,001	2,890,313
Less: Wayne Art Center Pmt.	(30,063)	(30,063)	(30,063)	(30,063)	(70,063)	(68,463)	(71,863)	(75,063)	(73,063)	(76,063)	(73,863)	(72,350)	(70,700)	(69,050)
Less: Radnor Fire Comp. Pmt	(80,493)	(80,457)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net General Fund Total</b>	<b>3,021,108</b>	<b>2,991,146</b>	<b>3,090,520</b>	<b>3,014,992</b>	<b>2,557,809</b>	<b>2,558,960</b>	<b>2,555,150</b>	<b>2,560,684</b>	<b>2,560,200</b>	<b>2,395,761</b>	<b>2,396,370</b>	<b>2,825,245</b>	<b>2,823,301</b>	<b>2,821,263</b>
Sanitary Sewer Fund	348,462	344,356	346,992	337,730	284,760	285,028	285,156	285,664	285,408	265,109	264,990	318,381	318,690	317,931
Special Assessment Fund	46,082	45,539	45,889	44,664	37,659	37,694	37,711	37,778	37,744	35,060	35,044	42,105	42,145	42,045
Park & Open Space Fund	1,245,698	1,244,498	1,025,598	1,026,848	1,017,498	1,024,398	1,020,898	1,022,198	1,022,923	1,032,911	1,021,533	564,180	561,403	563,188
GF Delta   Cap Prog Funds	-	(29,963)	69,411	(6,117)	(463,300)	(462,149)	(465,959)	(460,425)	(460,909)	(625,348)	(624,739)	(195,863)	(197,807)	(199,845)





Radnor Township, PA  
Debt Service Table

	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043
<b>Series 2015 A   Refunded Series 2010   Refunded Series 2011</b>														
Principal	135,000	140,000	145,000	150,000	155,000	165,000								
Interest	30,325	25,513	20,344	14,813	9,094	3,094								
<b>Annual Debt Service</b>	<b>\$ 165,325</b>	<b>\$ 165,513</b>	<b>\$ 165,344</b>	<b>\$ 164,813</b>	<b>\$ 164,094</b>	<b>\$ 168,094</b>								
Funding Allocations														
General Fund	88%	144,659	144,824	144,676	144,211	143,582	147,082							
Sanitary Sewer Fund	11%	18,252	18,273	18,254	18,195	18,116	18,558							
Special Assessment Fund	1%	2,414	2,416	2,414	2,406	2,396	2,454							
Park & Open Space Fund	0%	-	-	-	-	-	-							
<b>Series 2016   New money borrowed for Trails and Park Improvements</b>														
Principal	315,000	320,000	335,000	340,000	355,000	365,000								
Interest	56,175	46,650	36,825	26,700	16,275	5,475								
<b>Annual Debt Service</b>	<b>\$ 371,175</b>	<b>\$ 366,650</b>	<b>\$ 371,825</b>	<b>\$ 366,700</b>	<b>\$ 371,275</b>	<b>\$ 370,475</b>								
Funding Allocations														
General Fund	100%	371,175	366,650	371,825	366,700	371,275	370,475							
Sanitary Sewer Fund	0%	-	-	-	-	-	-							
Special Assessment Fund	0%	-	-	-	-	-	-							
Park & Open Space Fund	0%	-	-	-	-	-	-							
<b>Totals</b>														
Principal	2,805,000	2,900,000	3,000,000	3,120,000	3,245,000	3,225,000	2,805,000	2,915,000	450,000	470,000	485,000	505,000	520,000	540,000
Interest	1,014,875	917,775	814,425	699,306	579,356	453,156	336,788	224,588	109,619	93,306	76,269	58,688	39,750	20,250
<b>Annual Debt Service Totals</b>	<b>\$ 3,819,875</b>	<b>\$ 3,817,775</b>	<b>\$ 3,814,425</b>	<b>\$ 3,819,306</b>	<b>\$ 3,824,356</b>	<b>\$ 3,678,156</b>	<b>\$ 3,141,788</b>	<b>\$ 3,139,588</b>	<b>\$ 559,619</b>	<b>\$ 563,306</b>	<b>\$ 561,269</b>	<b>\$ 563,688</b>	<b>\$ 559,750</b>	<b>\$ 560,250</b>
Funding Allocation Totals														
General Fund	2,898,449	2,894,471	2,891,136	2,894,241	2,899,232	2,771,732	2,257,150	2,256,800	-	-	-	-	-	-
Less: Wayne Art Center Pmt.														
Less: Radnor Fire Comp. Pmt														
<b>Net General Fund Total</b>	<b>2,898,449</b>	<b>2,894,471</b>	<b>2,891,136</b>	<b>2,894,241</b>	<b>2,899,232</b>	<b>2,771,732</b>	<b>2,257,150</b>	<b>2,256,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Sanitary Sewer Fund</b>	<b>318,870</b>	<b>318,939</b>	<b>317,866</b>	<b>318,903</b>	<b>318,956</b>	<b>302,970</b>	<b>284,788</b>	<b>284,744</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Special Assessment Fund</b>	<b>42,170</b>	<b>42,178</b>	<b>42,036</b>	<b>42,174</b>	<b>42,181</b>	<b>40,067</b>	<b>37,662</b>	<b>37,656</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Park &amp; Open Space Fund</b>	<b>560,388</b>	<b>562,188</b>	<b>563,388</b>	<b>563,988</b>	<b>563,988</b>	<b>563,388</b>	<b>562,188</b>	<b>560,388</b>	<b>559,619</b>	<b>563,306</b>	<b>561,269</b>	<b>563,688</b>	<b>559,750</b>	<b>560,250</b>
GF Delta   Cap Prog Funds	(122,659)	(126,637)	(129,972)	(126,867)	(121,876)	(249,376)	(763,958)	(764,308)						



**Radnor Township, PA**  
**2017 Initial Budget Worksheets**

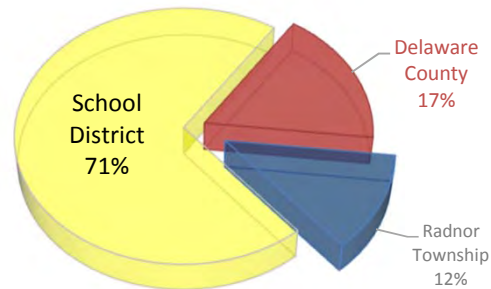
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Millage Rate History

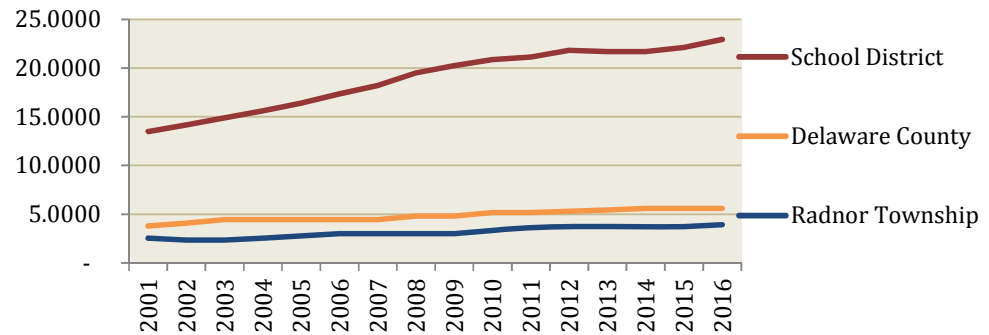
**Radnor Township, PA**  
Real Estate Tax Breakdown  
For the Years 2001-2016

Year	Total Assessed Value [c]	Taxable Assessed Value [c]	% Change	Millage Rates							
				School District	% Change	Delaware County	% Change	Radnor Township	% Change	Total	% Change
2001	\$ 3,321,505,476	\$ 2,927,637,566	2.1%	13.5000	n/a	3.8000	n/a	2.5500	n/a	19.8500	n/a
2002	\$ 3,362,625,785	\$ 2,976,869,052	1.7%	14.1700	5.0%	4.1020	7.9%	2.3500	-7.8%	20.6220	3.9%
2003	\$ 3,392,095,666	\$ 3,006,338,933	1.0%	14.9200	5.3%	4.4500	8.5%	2.3500	0.0%	21.7200	5.3%
2004	\$ 3,403,694,250	\$ 3,017,937,517	0.4%	15.6400	4.8%	4.4500	0.0%	2.5600	8.9%	22.6500	4.3%
2005	\$ 3,424,842,568	\$ 3,039,085,835	0.7%	16.4100	4.9%	4.4500	0.0%	2.7900	9.0%	23.6500	4.4%
2006	\$ 3,471,673,469	\$ 3,063,987,254	0.8%	17.3670	5.8%	4.4500	0.0%	3.0100	7.9%	24.8270	5.0%
2007	\$ 3,492,283,977	\$ 3,084,742,872	0.7%	18.2359	5.0%	4.4500	0.0%	3.0100	0.0%	25.6959	3.5%
2008	\$ 3,527,512,005	\$ 3,099,811,360	0.5%	19.5118	7.0%	4.8250	8.4%	3.0100	0.0%	27.3468	6.4%
2009	\$ 3,575,896,171	\$ 3,131,318,978	1.0%	20.2730	3.9%	4.8250	0.0%	3.0100	0.0%	28.1080	2.8%
2010	\$ 3,577,207,503	\$ 3,131,330,605	0.0%	20.8681	2.9%	5.1840	7.4%	3.3411	11.0%	29.3932	4.6%
2011	\$ 3,573,085,018	\$ 3,124,938,680	-0.2%	21.1439	1.3%	5.1840	0.0%	3.6411	9.0%	29.9690	2.0%
2012	\$ 3,595,573,132	\$ 3,147,305,184	0.7%	21.8227	3.2%	5.3040	2.3%	3.7511	3.0%	30.8778	3.0%
2013	\$ 3,601,529,131	\$ 3,152,787,183	0.2%	21.7122	-0.5%	5.4520	2.8%	3.7511	0.0%	31.0258	0.5%
2014	\$ 3,622,253,734	\$ 3,176,036,786	0.7%	21.7122	0.0%	5.6040	2.8%	3.7511	0.0%	31.0673	0.1%
2015	\$ 3,617,788,589	\$ 3,171,046,101	-0.2%	22.1247	1.9%	5.6040	0.0%	3.7511	0.0%	31.4798	1.3%
2016	\$ -	\$ -	0.0%	22.9262	3.6%	5.6040	0.0%	3.9228	4.6%	32.4530	3.1%

**TOTAL MILLAGE RATE DISTRIBUTION**



**Historical Millage Rates**



**Footnotes:**

1. The School District Millage Rates run from July 1 - June 30. In the table above, the year in which the school district millage is included, is the year in which the School District adopted that millage rate. For example, the 2012 Millage rate of 21.8230 is for the July 1, 2012 - June 30, 2013 school year.
2. As a result of footnote #1, the Total millage rate adds the millage rates for the Township and County, plus the most recently approved rate from the School District. For example, the 2013 Total millage rate includes the 2013 millage rates for the Township and County, plus the 2012 millage rate from the School District

**Sources:**

- (a) School Millage Rates: School District Records
- (b) County Millage Rates: Phone call confirmation
- (c) Township Millage Rates: Township Records / CAFR